



USAID
FROM THE AMERICAN PEOPLE

SEP 16 2010

Till Bruckner
10 Priory Road
Clifton
Bristol
BS8 1TU
Great Britain

RE: A-00010-10 (Appeal of F-00003/10)

Dear Mr. Bruckner:

This letter is in response to your formal appeal of our July 2 and 14 letters concerning Georgia program records. You requested copies of the financial budget section of every project proposal approved for funding by USAID in the period from June 1 to December 31, 2008. This included all project proposals submitted by non-governmental organizations, by both non-profit (NGO) and for-profit (consulting companies) organizations and by both local and international organizations.

The scope of the appeal includes the following:

1. Information withheld by USAID in its response to my original FOIA request, with the sole exception of the names of individual project employees - Exemption (b)(4)
2. The names and/or identities of USAID's contracting partners for the three projects AID-114-O-08-00019, AID-114-O-08-00021, and AID-114-O-08-00022. - Exemption (b)(6)
3. Confirm that the FOIA request covered only 19 budgets
4. Confirm that USAID did not approve funding for any projects by local NGOs between June 1 and December 31, 2008.

We will respond to each item separately.

Item 1

USAID contacted the various companies whose budget sections you sought. Three opposed the release of their information. Six found no harm in the release of information. Eleven provided no response. At the time of our July 14 release, we were awaiting a response from one company. We did not receive that response in time for the release.

In light of your appeal, USAID contacted the companies who did not respond initially. From this second round of contacts, nine responded and one did not; three found no harm in the release. One of the responses was from the outstanding submitter response noted in our July 14 letter. Please see the attached budgets.

USAID continues to stand by our decision to withhold the budget information in our July 2 and 14 releases and in this response according to the submitters' wishes and the language of FOIA Exemption (b)(4).

Item 2

USAID contacted the submitters and reviewed the documents again for AID-114-O-08-00019, AID-114-O-08-00021, and AID-114-O-08-00022. We reconsidered the redactions. We release the names and identities in these documents.

Please note that the contractor for AID-114-O-08-00021 did not deliver on services and received no payment.

Item 3

There were 20 budgets responsive to the request. The responses to the FOIA request dated July 2 and 14 covered 19 budgets. One budget response was outstanding at the time of the release. USAID noted that fact in the July 14 letter.

USAID received that pending response recently. The budget is included in this response. See item #1 above.

Item 4

USAID did not award any projects to local NGOs in Georgia between June 1 and December 31, 2008.

This constitutes USAID's final decision in this matter. Pursuant to 5 U.S.C. §552(a)(4)(B), you are entitled to seek judicial review of this decision in the appropriate United States District Court.

Sincerely,



Marilyn Collins, Acting Director
Office of Administrative Services

Attachments:

- (1) 114-G-00-08-00081
- (2) 114-O-08-00019
- (3) 114-O-08-00021
- (4) 114-O-08-00022
- (5) 114-A-00-08-00067
- (6) 114-G-00-08-00077

114-G-00-08-00081

Budget break down
CARE requests

Item	Rate	No. units	Cost US \$
Supplementary Food items per person per day	\$1.5	4,000 X 15 days	90,000
Non Food items per IDP centre	\$1,200	24 sites	28,800
Staff support costs per day	800	15 days	12,000
Operation support costs per day	1,000	15 days	15,000
Miscellaneous			1,400
ICR @ 8%			12,800
TOTAL			160,000
CARE cost share			50,000
Request from USAID			\$110,000

ORDER FOR SUPPLIES OR SERVICES

PAGE OF PAGES

1 16

IMPORTANT: Mark all packages and papers with contract and/or order numbers.

1. DATE OF ORDER 06/03/2008		2. CONTRACT NO. (if any)		6. SHIP TO:	
3. ORDER NO. AID-114-O-08-00019		MODIFICATION NO.		4. REQUISITION/REFERENCE NO. REQ-114-08-000017	
5. ISSUING OFFICE (Address correspondence to) Regional Contracting Office USAID/Caucasus 25 Atonelli Street Tbilisi, Georgia 0105				a. NAME OF CONSIGNEE	
7. TO:				b. STREET ADDRESS	
				c. CITY	
				d. STATE	
				e. ZIP CODE	
a. NAME OF CONTRACTOR Leslie H. Martin				f. SHIP VIA	
b. COMPANY NAME				8. TYPE OF ORDER	
c. STREET ADDRESS 8 Calle Altamira				<input checked="" type="checkbox"/> a. PURCHASE Reference your _____ Please furnish the following on the terms and conditions specified on both sides of this order and on the attached sheet, if any, including delivery as indicated.	
d. CITY Ranchos de Taos				<input type="checkbox"/> b. DELIVERY Except for billing instructions on the reverse, this delivery/task order is subject to instructions contained on this side only of the form and is issued subject to the terms and conditions of the above-numbered contract.	
e. STATE NM				f. ZIP CODE 87557	
9. ACCOUNTING AND APPROPRIATION DATA				10. REQUISITIONING OFFICE	

11. BUSINESS CLASSIFICATION (Check appropriate box(es))					12. F.O.B. POINT
<input type="checkbox"/> a. SMALL	<input type="checkbox"/> b. OTHER THAN SMALL	<input type="checkbox"/> c. DISADVANTAGED	<input type="checkbox"/> g. SERVICE-DISABLED VETERAN-OWNED	N/A	
<input type="checkbox"/> d. WOMEN-OWNED	<input type="checkbox"/> e. HUBZone	<input type="checkbox"/> f. EMERGING SMALL BUSINESS			

13. PLACE OF		14. GOVERNMENT B/L NO.	15. DELIVER TO F.O.B. POINT ON OR BEFORE (Date)		16. DISCOUNT TERMS
a. INSPECTION USAID/Caucasus	b. ACCEPTANCE USAID/Caucasus		10/30/2008		

17. SCHEDULE (See reverse for Rejections)

ITEM NO. (A)	SUPPLIES OR SERVICES (B)	QUANTITY ORDERED (C)	UNIT (D)	UNIT PRICE (E)	AMOUNT (F)	QUANTITY ACCEPTED (G)
	<p>This is a Fixed-Price type Purchase Order. The contractor shall implement the attached Scope of Work in accordance with the terms and conditions of this Purchase Order.</p> <p>The fixed price for the performance of the work required hereunder is \$15,200 and the amount currently obligated is \$15,200. The contractor shall not exceed the aforesaid ceiling and obligated amount.</p> <p>Payment shall be made upon inspection and acceptance by the Cognizant Technical Officer of the work performed and upon submission of the proper invoices by the contractor.</p> <p>Payment shall be made through a bank transfer by USAID/Caucasus to the bank specified in the text of this Purchase Order.</p> <p>Accepted: _____ Date: _____ Leslie H. Martin</p>					

--- See Continuation ---

*Regional Fund
110-180*

USD: 15,200.00-110-N-A091-A25-GEORGIA-NI-X-E1E-2008

SEE BILLING INSTRUCTIONS ON REVERSE	18. SHIPPING POINT		19. GROSS SHIPPING WEIGHT		20. INVOICE NO.		\$15,200	17(h) TOTAL (Cont. pages)
	21. MAIL INVOICE TO:							
	a. NAME Office of Financial Management, USAID/Caucasus						\$15,200	17(i) GRAND TOTAL
	b. STREET ADDRESS (or P.O. Box) 25 Atonelli Street							
c. CITY Tbilisi, Georgia 0105		d. STATE		e. ZIP CODE				

22. UNITED STATES OF AMERICA BY (Signature) <i>A. Camille Garcia</i> 6/3/08				23. NAME (Typed) A. Camille Garcia, Regional Contracting Officer TITLE: CONTRACTING/ORDERING OFFICER			
---	--	--	--	--	--	--	--

competence, identify the gaps that exist between current performance and envisioned success as a leader and coach and develop a plan to "close the gap."

- 5) Practice coaching in triads; each participant has the opportunity to practice being a coach, being a coachee and observing the coaching process (between the other two triad members).

Course Deliverables (Warren Blank and Rob Kramer):

- 1) Be more skillful taking a leader role in any situation:
 - a. Gain willing followers
 - b. Provide direction in times of uncertainty
- 2) Recognize the differences between the leader and manager roles, why both are important, and why everyone needs to think and act like a leader when it is appropriate to do so and all need to fulfill their organizational role requirements.
- 3) Be more skillful in establishing positive relationships and clear expectations with others at work:
 - a. Establish trust and common ground with others at work
 - b. Create mutually agreed upon expectations regarding work activities
- 4) Be more skillful at understanding the environment and how to chart courses of action in response to the environment
 - a. "Map the territory" - recognize opportunities and obstacles in ways that avoid faulty assumptions and misguided action plans
 - b. Include others in the mapping process to establish greater buy-in to action plans
 - c. Determine which courses of action are most appropriate for situations
- 5) Be more skillful influencing others to commit to courses of action that support the organization's purpose
 - a. Establish credibility
 - b. Understand and meet other's needs
 - c. Communicate in ways that create a shared sense of meaning

3. **BUDGET**


Course Design and Planning	\$6,000
Course Delivery in Tbilisi, Georgia	\$9,200
Total Fixed Price Ceiling	\$15,200

The contractor shall not be paid any amount in excess of the ceiling amount.

4. **DURATION**

The period of performance is June 3, 2008 to October 30, 2008.

5. **BANKING INFORMATION**

Banking Institution: People's Bank
ABA Routing Number: 107004491
Account Number: 

6. **PURCHASE ORDER CLAUSES**

ORDER FOR SUPPLIES OR SERVICES

PAGE OF PAGES

1 16

IMPORTANT: Mark all packages and papers with contract and/or order numbers.

1. DATE OF ORDER: 06/03/2008
 2. CONTRACT NO. (If any):
 3. ORDER NO.: AID-114-O-08-00021
 MODIFICATION NO.:
 4. REQUISITION/REFERENCE NO.: REQ-114-08-000017
 5. ISSUING OFFICE (Address correspondence to):
 Regional Contracting Office
 USAID/Caucasus
 25 Atoneli Street
 Tbilisi, Georgia 0105

6. SHIP TO:
 a. NAME OF CONSIGNEE:
 b. STREET ADDRESS:
 c. CITY:
 d. STATE:
 e. ZIP CODE:

7. TO:
 f. SHIP VIA:
 a. NAME OF CONTRACTOR:
Robert Kramer
 b. COMPANY NAME:
 c. STREET ADDRESS:
 102 Barington Hills Road
 d. CITY:
 Chapel Hill
 e. STATE:
 NC
 f. ZIP CODE:
 27518

8. TYPE OF ORDER:
 a. PURCHASE
 b. DELIVERY

9. ACCOUNTING AND APPROPRIATION DATA:
 10. REQUISITIONING OFFICE:
 USAID/Caucasus - Georgia

11. BUSINESS CLASSIFICATION (Check appropriate box(es)):
 a. SMALL
 b. OTHER THAN SMALL
 c. DISADVANTAGED
 d. WOMEN-OWNED
 e. HUBZone
 f. EMERGING SMALL BUSINESS
 g. SERVICE-DISABLED VETERAN-OWNED
 12. F.O.B. POINT:
 N/A

13. PLACE OF:
 a. INSPECTION: USAID/Caucasus
 b. ACCEPTANCE: USAID/Caucasus
 14. GOVERNMENT B/L NO.:
 15. DELIVER TO F.O.B. POINT ON OR BEFORE (Date):
 10/30/2008
 16. DISCOUNT TERMS:

17. SCHEDULE (See reverse for Rejections)

ITEM NO (A)	SUPPLIES OR SERVICES (B)	QUANTITY ORDERED (C)	UNIT (D)	UNIT PRICE (E)	AMOUNT (F)	QUANTITY ACCEPTED (G)
	<p>This is a Fixed-Price type Purchase Order. The contractor shall implement the attached Scope of Work in accordance with the terms and conditions of this Purchase Order.</p> <p>The fixed price for the performance of the work required hereunder is \$23,900 and the amount currently obligated is \$23,900. The contractor shall not exceed the aforesaid ceiling and obligated amount.</p> <p>Payment shall be made upon inspection and acceptance by the Cognizant Technical Officer of the work performed and upon submission of the proper invoices by the contractor.</p> <p>Payment shall be made through a bank transfer by USAID/Caucasus to the bank specified in the text of this Purchase Order.</p> <p>Accepted: _____ Date: _____ Robert Kramer</p>					

-- See Continuation --

Regional Funds

USD: 23,900.00-180-M-A007-A25-GEORGIA-AE-X-2008-(110-180)

SEE BILLING INSTRUCTIONS ON REVERSE	18. SHIPPING POINT	19. GROSS SHIPPING WEIGHT	20. INVOICE NO.	\$23,900	17(h) TOTAL (Cont. pages)	
	21. MAIL INVOICE TO:					
	a. NAME	Office of Financial Management, USAID/Caucasus			\$23,900	17(i) GRAND TOTAL
	b. STREET ADDRESS (or P.O. Box)	25 Atoneli Street				
c. CITY	d. STATE	e. ZIP CODE	Tbilisi, Georgia 0105			

2. UNITED STATES OF AMERICA BY (Signature): *A. Camille Garcia* 6/4/08
 23. NAME (Typed): A. Camille Garcia, Regional Contracting Officer
 TITLE: CONTRACTING/ORDERING OFFICER

AID-114-O-08-00021

competence, identify the gaps that exist between current performance and envisioned success as a leader and coach and develop a plan to "close the gap."

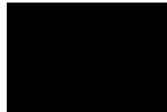
- 5) Practice coaching in triads; each participant has the opportunity to practice being a coach, being a coachee and observing the coaching process (between the other two triad members).

Course Deliverables (Warren Blank and Rob Kramer):

- 1) Be more skillful taking a leader role in any situation:
 - a. Gain willing followers
 - b. Provide direction in times of uncertainty
- 2) Recognize the differences between the leader and manager roles, why both are important, and why everyone needs to think and act like a leader when it is appropriate to do so and all need to fulfill their organizational role requirements.
- 3) Be more skillful in establishing positive relationships and clear expectations with others at work:
 - a. Establish trust and common ground with others at work
 - b. Create mutually agreed upon expectations regarding work activities
- 4) Be more skillful at understanding the environment and how to chart courses of action in response to the environment
 - a. "Map the territory" - recognize opportunities and obstacles in ways that avoid faulty assumptions and misguided action plans
 - b. Include others in the mapping process to establish greater buy-in to action plans
 - c. Determine which courses of action are most appropriate for situations
- 5) Be more skillful influencing others to commit to courses of action that support the organization's purpose
 - a. Establish credibility
 - b. Understand and meet other's needs
 - c. Communicate in ways that create a shared sense of meaning

3. BUDGET

Course Design and Planning
Course Delivery in Tbilisi, Georgia



Total Fixed Price Ceiling


\$23,900

The contractor shall not be paid any amount in excess of the ceiling amount.

4. DURATION

The period of performance is June 3, 2008 to October 30, 2008.

5. BANKING INFORMATION

Banking Institution: State Employees Credit Union
ABA Routing Number: 253177049
Account Number: 

6. PURCHASE ORDER CLAUSES

ORDER FOR SUPPLIES OR SERVICES

PAGE OF PAGES

IMPORTANT: Mark all packages and papers with contract and/or order numbers.

BPA NO.

1 16

1. DATE OF ORDER 06/03/2008		2. CONTRACT NO. (if any)		6. SHIP TO:	
3. ORDER NO. AID-114-O-08-00022		MODIFICATION NO.		a. NAME OF CONSIGNEE	
5. ISSUING OFFICE (Address correspondence to) Regional Contracting Office USAID/Caucasus 25 Atoneli Street Tbilisi, Georgia 0105		4. REQUISITION/REFERENCE NO. REQ-114-08-000017		b. STREET ADDRESS	
7. TO:		c. CITY		d. STATE	e. ZIP CODE
a. NAME OF CONTRACTOR Warren Blank		f. SHIP VIA		8. TYPE OF ORDER	
b. COMPANY NAME		<input checked="" type="checkbox"/> a. PURCHASE		<input type="checkbox"/> b. DELIVERY	
c. STREET ADDRESS 505 Beachland Blvd #223		Reference your Please furnish the following on the terms and conditions specified on both sides of this order and on the attached sheet, if any, including delivery as indicated.		Except for billing instructions on the reverse, this delivery task order is subject to instructions contained on this side only of this form and is issued subject to the terms and conditions of the above-numbered contract.	
d. CITY Vero Beach		e. STATE FL	f. ZIP CODE 32963		
9. ACCOUNTING AND APPROPRIATION DATA		10. REQUISITIONING OFFICE			
11. BUSINESS CLASSIFICATION (Check appropriate box(es))		12. F.O.B. POINT			
<input type="checkbox"/> a. SMALL		<input type="checkbox"/> b. OTHER THAN SMALL		<input type="checkbox"/> c. DISADVANTAGED	
<input type="checkbox"/> d. WOMEN-OWNED		<input type="checkbox"/> e. HUBZone		<input type="checkbox"/> f. EMERGING SMALL BUSINESS	
				<input type="checkbox"/> g. SERVICE-DISABLED VETERAN-OWNED	
13. PLACE OF		14. GOVERNMENT B/L NO.		15. DELIVER TO F.O.B. POINT ON OR BEFORE (Date)	
a. INSPECTION USAID/Caucasus		b. ACCEPTANCE USAID/Caucasus		10/30/2008	
				16. DISCOUNT TERMS	

17. SCHEDULE (See reverse for Rejections)

ITEM NO (A)	SUPPLIES OR SERVICES (B)	QUANTITY ORDERED (C)	UNIT (D)	UNIT PRICE (E)	AMOUNT (F)	QUANTITY ACCEPTED (G)
	<p>This is a Fixed-Price type Purchase Order. The contractor shall implement the attached Scope of Work in accordance with the terms and conditions of this Purchase Order.</p> <p>The fixed price for the performance of the work required hereunder is \$23,900 and the amount currently obligated is \$23,900. The contractor shall not exceed the aforesaid ceiling and obligated amount.</p> <p>Payment shall be made upon inspection and acceptance by the Cognizant Technical Officer of the work performed and upon submission of the proper invoices by the contractor.</p> <p>Payment shall be made through a bank transfer by USAID/Caucasus to the bank specified in the text of this Purchase Order.</p> <p>Accepted: Warren Blank</p> <p>Date: \$15,900.00 - 110-N-A094-A25-GEORGIA-AI-X-2008</p> <p>\$8,000.00 - 180-N-A094-A25-GEORGIA-AI-X-2008 + E+E (110-180)</p>			-- See Continuation --		

Program Funding
Regional Funds
(110-180)

SEE BILLING INSTRUCTIONS ON REVERSE	18. SHIPPING POINT		19. GROSS SHIPPING WEIGHT		20. INVOICE NO.		\$23,900	17(H) TOTAL (Cont. pages)
	21. MAIL INVOICE TO:							
	a. NAME Office of Financial Management, USAID/Caucasus		b. STREET ADDRESS (or P.O. Box) 25 Atoneli Street		c. CITY Tbilisi, Georgia 0105		\$23,900	17(I) GRAND TOTAL
			d. STATE	e. ZIP CODE				

22. UNITED STATES OF AMERICA BY (Signature) <i>A. Camille Garcia</i> 4/4/08	23. NAME (Typed) A. Camille Garcia, Regional Contracting Officer TITLE: CONTRACTING/ORDERING OFFICER
---	--

competence, identify the gaps that exist between current performance and envisioned success as a leader and coach and develop a plan to "close the gap."

- 5) Practice coaching in triads; each participant has the opportunity to practice being a coach, being a coachee and observing the coaching process (between the other two triad members).

Course Deliverables (Warren Blank and Rob Kramer):

- 1) Be more skillful taking a leader role in any situation:
 - a. Gain willing followers
 - b. Provide direction in times of uncertainty
- 2) Recognize the differences between the leader and manager roles, why both are important, and why everyone needs to think and act like a leader when it is appropriate to do so and all need to fulfill their organizational role requirements.
- 3) Be more skillful in establishing positive relationships and clear expectations with others at work:
 - a. Establish trust and common ground with others at work
 - b. Create mutually agreed upon expectations regarding work activities
- 4) Be more skillful at understanding the environment and how to chart courses of action in response to the environment
 - a. "Map the territory" - recognize opportunities and obstacles in ways that avoid faulty assumptions and misguided action plans
 - b. Include others in the mapping process to establish greater buy-in to action plans
 - c. Determine which courses of action are most appropriate for situations
- 5) Be more skillful influencing others to commit to courses of action that support the organization's purpose
 - a. Establish credibility
 - b. Understand and meet other's needs
 - c. Communicate in ways that create a shared sense of meaning

3. BUDGET

Course Design and Planning	\$6,000
Course Delivery in Tbilisi, Georgia	\$17,900
Total Fixed Price Ceiling	\$23,900

The contractor shall not be paid any amount in excess of the ceiling amount.

4. DURATION

The period of performance is June 3, 2008 to October 30, 2008.

5. BANKING INFORMATION

Banking Institution: Bank of America
ABA Routing Number: 053000196
Account Number: [REDACTED]

6. PURCHASE ORDER CLAUSES

Revised Final Budget

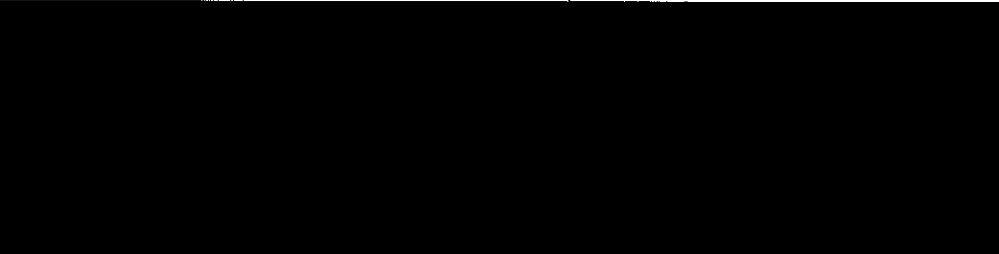
ISC 114-A-00-08-00067

BEST AVAILABLE COPY

Unit Cost	Year One		Year Two		Total	
	Units	Amount	Units	Amount	Units	Amount
PERSONNEL						
[REDACTED]						
Subtotal		\$13,134		\$19,760		\$52,894
FRINGE BENEFITS & ALLOWANCES						
[REDACTED]						
Subtotal		\$9,940		\$5,928		\$15,868
TRAVEL						
[REDACTED]						
Subtotal		\$1,160		\$597		\$1,757
EQUIPMENT						
[REDACTED]						
Subtotal		\$0		\$0		\$0
SUPPLIES						
[REDACTED]						
Subtotal		\$0		\$0		\$0
CONTRACTUAL						
[REDACTED]						

Subtotal	\$79,002	\$17,956	\$96,958
Grants			
Subtotal	\$40,000	\$0	\$40,000
OTHER Field Costs			
Subtotal	\$32,530	\$13,750	\$46,280
Home Office Costs			
Subtotal	\$840	\$5,908	\$5,908
Cost Share			
Subtotal	\$11,251	\$549	\$11,800

DATA		
ISC Indirect Rate	25.00%	
Annual Increase, General	3%	
Annual Increase, Country Personnel	5%	
Annual Increase, Home Office Personnel	4%	
FICA Max		\$97,500
ISC Approved Fringe Benefit Rate	ISC	FICA
FICA/Medicare	7.36%	6.20%
		1.45%
Unemployment/Severance	1.75%	1.75%
Health Care/Dental/Life Insurance	14.06%	14.06%
FLMA	0.80%	0.80%
Pensions	6.03%	6.03%
Rate Summary	30.00%	



Revised Final Budget .3

ISC 114-A-00-08-00067



Budget

114-G-00-08-00077

Counterpart International, Inc.
Community and Humanitarian Assistance Program (CHAP) in Georgia

**Assistance to Victims of Military Conflict,
Republic of Georgia, August-September 2008
NOTIONAL BUDGET**

Item	Unit	Unit Cost, USD	Quantity	Total Cost, USD
A. Transportation and Logistics Expenses				
A.1. Airport Services				
1. Aircraft off-loading by TAV Urban Georgia LLC	Aircraft	\$1,100.00	2	\$2,200.00
2. Cargo moving and off-loading to the cargo terminal, Lasare LLC	Aircraft	\$2,200.00	2	\$4,400.00
AIRPORT SERVICES SUBTOTAL:				\$6,600.00
A.2. Transportation and warehousing				
1. Cargo Transportation from airport to warehouse	Trip	\$150.00	20	\$3,000.00
2. Warehouse loading and offloading (forklift expenses)	Days	\$100.00	10	\$1,000.00
2. Delivery of shelter material to individual IDP centers	Trip	\$350.00	30	\$10,500.00
Transportation Subtotal				\$10,500.00
B.3.2. Staff Transportation for distribution and monitoring	Day	\$30.00	60	\$1,800.00
TRANSPORTATION AND WAREHOUSING SUBTOTAL:				\$12,300.00
TRANSPORTATION AND LOGISTICS TOTAL:				\$18,900.00
B. Personnel				
B.1. Warehouse Labor				
1. Warehouse Manager, 40% time for two months	Person	\$300.00	2	\$480.00
2. Warehouse workers, two workers, 40% time for 2 months	Person	\$100.00	4	\$400.00
WAREHOUSE LABOR SUBTOTAL:				\$880.00
B.2. Program personnel				
Note: Program personnel costs include: 80% of two Project Managers' two monthly salary (\$850 per month including 12% salary taxes), 80% for 40 days per diem at \$75 per day (\$2400) and are justifiable based on an average year to date analysis of salary and per diem.				\$7,520.00
PERSONNEL TOTAL:				\$8,400.00
C. Bank fee				
Note: bank fee costs are justifiable based on a set 0.4% bank wire charge automatically attached to all currency wires to TBC Bank				\$100.00
D. INDIRECT COSTS (NICRA)				
GRAND TOTAL:				\$33,224.00

\$1,371.88

27400
1372
28772

6228