# Pete Fowler CONSTRUCTION Services, Inc.

# Construction Defect Estimating and Analysis

# Introduction

Construction Defect Estimating and Analysis is for anyone who needs to understand construction cost estimates in the context of construction defect litigation. The program is for construction, design, insurance, legal and property professionals. The presentation outlines a step-by-step method for planning, creating and delivering estimates for construction defect repairs, and discusses how estimates can be summarized, analyzed and compared.

The process begins with deciding on the level of detail and exactitude required. It continues with deciding on and organizing the components that will be included in the estimate, so that the scope of work and methods of construction can be documented and easily referenced, summarized and understood. Application of prices to the scope and method of construction is next. Ultimately an estimator will summarize, format, coordinate peer review, finalize and publish the completed estimate.

Updated: April 2012

# **Program Outline**

- 1. Introduction
- 2. Order of Magnitude (PFCS Level 1)
- 3. Putting It All Together
- 4. Conceptual & Preliminary (PFCS Levels 2 & 3)
- 5. Detailed & Bid/Construction/Trial Ready (PFCS Levels 4 & 5)
- 6. Estimate Analysis
- 7. Conclusion

# Learning Objectives

- 1. Understand the Fundamentals of Estimating
- 2. Orientation to Estimate Components
- 3. PFCS 5 Levels 10 Steps of Estimating
- 4. Introduction to Analysis of Estimate & Construction Costs

Page 2 of 2 www.petefowler.com

# **Program Contents**

- 1. Introduction
  - A. Program Introduction
  - B. Program Outline
  - C. Learning Objectives
  - D. Who We Are: PFCS
  - E. Who We Are: Audience
  - F. Back-Up Materials
  - G. Estimating Basics
- 2. Order of Magnitude (PFCS Level 1)
  - A. Case Study: Otto's Outhouse
  - B. 10 Steps: Level 1
  - C. Case Study: Multi-Family Residential
  - D. Case Study: Commercial
  - E. Case Study: Your Room Using Uniformat
- 3. Putting It All Together
  - A. 10-Steps Summary
  - B. 5 Levels 10 Steps
  - C. Decide on the Level of Detail
  - D. A Sensible List
  - E. Estimate Set-Up
  - F. Relating the Parts
  - G. Resources
- 4. Conceptual & Preliminary (PFCS Levels 2-3)
  - A. 10 Steps: Level 2, Level 3
  - B. Construction Cost Flow Chart
  - C. Using the Estimate Components
  - D. Estimate Details
  - E. Quantity Take Off (QTO)
  - F. Case Study: Otto's Outhouse

#### Detailed & Bid/Construction/Trial (PFCS Levels 4-5)

- A. 10 Steps: Level 4, Level 5
- B. Detailed Estimating
- C. Refine the Estimate: Many Passes
- D. Peer Review
- E. Case Study: Thompson Gardens
- F. Case Study: Cuban's Manor
- 6. Estimate Analysis
  - A. Estimate Summary
  - B. Estimate Comparison
  - C. Estimate Analysis –How Do You Know?
  - D. Allocation
  - E. Xactimate
  - F. Case Study: Smith Residence
- 7. Conclusion
  - A. Estimating is a Skill and Profession
  - B. Estimator Certification
  - C. Learning Objectives
  - D. Back-up Material
  - E. Homework

# Construction Defect Estimating & Analysis

Pete Fowler Construction Services, Inc. April 2012

www.petefowler.com

© 2012 Pete Fowler Construction Services, Inc.

# Pete Fowler CONSTRUCTION Services, Inc.

927 Calle Negocio #G San Clemente, CA 92673 T: 949-240-9971 9320 SW Barbur Blvd #170 Portland, OR 97219 T: 503-246-3744 75 Manhattan Dr #110 Boulder, CO 80303 T: 303-548-3101

www.petefowler.com

© 2012 Pete Fowler Construction Services, Inc.

2

## Estimating & Analysis

- 1. Introduction
  - A. Program Introduction
  - B. Program Outline
  - C. Learning Objectives
  - D. Who We are: PFCS
  - E. Who We Are: Audience
  - F. Back-Up Materials
  - G. Estimating Basics

www.petefowler.com

© 2012 Pete Fowler Construction Services, Inc.

1. INTRODUCTION

## A. Program Introduction

Construction Defect Webinar Series

- 1. Window & Door Installation and Defects
- 2. Common Construction Defects (A Pictorial Review)
- 3. Analyzing Construction Defects
- 4. Construction Defect Estimating and Analysis
- 5. Allocation of Responsibility for Construction Defects
- 6. Structural Framing and Defects
- 7. Building Wall Construction and Defects
- 8. Foundation Construction and Defects
- 9. Evaluating Water Leakage of Buildings
- Random Selection & Extrapolation of Construction Defects
- 11. Construction Defect Document Literacy
- 12. Roof Construction and Defects

www.petefowler.com

© 2012 Pete Fowler Construction Services, Inc.

- 4

# Estimating & Analysis

1. INTRODUCTION

# A. Program Introduction

Construction Defect Estimating and Analysis is for anyone who needs to understand construction cost estimates in the context of construction defect litigation. The program is for construction, design, insurance, legal and property professionals. The presentation outlines a step-by-step method for planning, creating and delivering estimates for construction defect repairs, and discusses how estimates can be summarized, analyzed and compared.

The process begins with deciding on the level of detail and exactitude required. It continues with deciding on and organizing the components that will be included in the estimate, so that the scope of work and methods of construction can be documented and easily referenced, summarized and understood. Application of prices to the scope and method of construction is next. Ultimately an estimator will summarize, format, coordinate peer review, finalize and publish the completed estimate.

www.petefowler.com

© 2012 Pete Fowler Construction Services, Inc.

1. INTRODUCTION

# B. Program Outline

- 1. Introduction
- 2. Order of Magnitude (PFCS Level 1)
- 3. Putting It All Together
- 4. Conceptual & Preliminary (PFCS Levels 2-3)
- 5. Detailed & Bid/Construction/Trial (PFCS Levels 4-5)
- 6. Estimate Analysis
- 7. Conclusion

www.petefowler.com

© 2012 Pete Fowler Construction Services, Inc.

6

# Estimating & Analysis

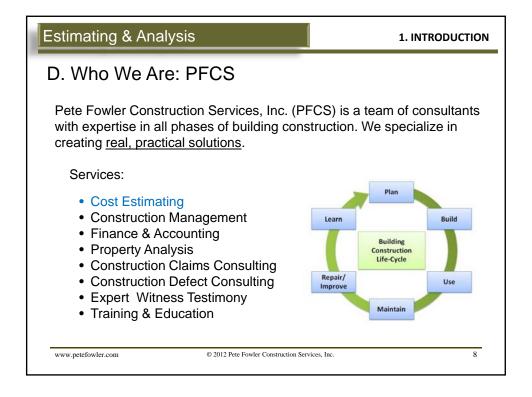
1. INTRODUCTION

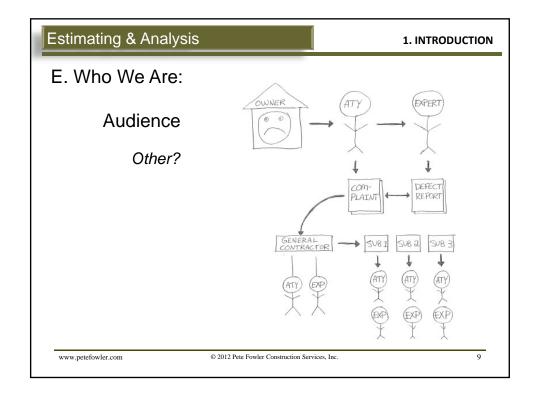
# C. Learning Objectives

- 1. Understand the Fundamentals of Estimating
- 2. Orientation To Estimate Components
- 3. PFCS 5 Levels 10 Steps of Estimating
- 4. Introduction to Analysis of Estimates & Construction Costs

www.petefowler.com

© 2012 Pete Fowler Construction Services, Inc.





1. INTRODUCTION

# F. Back-Up Materials

- 1. Estimating Basics for Remodelers JLC (1995)
- 2. An Estimating Checklist JLC (1999)
- 3. Using Cost Books for Estimating JLC (2004)
- 4. Estimating Basics for Remodelers (JLC October 1995)
- 5. The Burden of Labor (JLC March 1995)
- 6. Determining Labor Productivity Rates (JLC August 2004)
- 7. Developing Unit Cost Assemblies (JLC February 2005)
- 8. Using Cost Books for Estimating (JLC February 2004)
- 9. An Estimating Checklist (JLC April 1999)
- 10. A Spreadsheet Primer (JLC April 2000)
- 11. RSMeans Building Construction Cost Data 63rd Annual Edition 2005
- 12. RSMeans Mechanical Cost Data 28th Annual Edition 2005
- 13. Work Breakdown Structure Article (Wikipedia)
- Teaching and Learning the Foundation of Construction Estimating American Professional Constructor (2004)
- 15. The Nine Secrets of Estimating ASPE (2003)
- 16. Estimating Costs of a Commercial Building using Uniformat II Estimating Today (2009)
- 17. Bidding Large Jobs JLC (2005)

www.petefowler.com

© 2012 Pete Fowler Construction Services, Inc.

10

# Estimating & Analysis

1. INTRODUCTION

# G. Estimating Basics 1 of 8

Identify or Estimate All Costs

Costs are always an issue in solving building problems. But, it is my experience that cost is often not the primary issue, even if it appears to be.

To figure out project costs, we need to identify the steps between "where we are" and "where we want to be" and estimate the cost of the steps; it is not as hard as most people make it out to be. This is the heart of solving building problems. Like the Issues List, we can usually identify 5 to 15 steps that will move the situation to conclusion.

www.petefowler.com

© 2012 Pete Fowler Construction Services, Inc

1. INTRODUCTION

# G. Estimating Basics: Estimating v. Pricing 2 of 8

#### **ESTIMATING**

- · Detailed Costs
- · Real or Hard Costs

#### **PRICING**

- Availability
- · Personal Relationships
- · Access to Site
- · Payment Dependability

www.petefowler.com

© 2012 Pete Fowler Construction Services, Inc.

12

# **Estimating & Analysis**

1. INTRODUCTION

# G. Estimating Basics: Purpose for Estimating 3 of 8

- Budget / Feasibility
- Project Control / Project Management
- Bid
- Proposal
- Insurance Claim
- Litigation

www.petefowler.com

© 2012 Pete Fowler Construction Services, Inc.

1. INTRODUCTION

# G. Estimating Basics 4 of 8

Build the project on paper before the real world

- Idea
- Feasibility Study
- Design
- Scope
- Drawings
- Costs
- Schedule

www.petefowler.com

© 2012 Pete Fowler Construction Services, Inc.

14

#### **Estimating & Analysis** 1. INTRODUCTION G. Estimating Basics: Scope, Method & Costs 5 of 8 New Construction Remodeling Construction Defect Trade Experts & Lead Expert Owner & GC Scope Owner & Architect Architect, Engineer & Plaintiff Experts & General Contractor Method General Contractor General Contractor Cost General Contractor Estimator © 2012 Pete Fowler Construction Services, Inc. 15 www.petefowler.com

1. INTRODUCTION

# G. Estimating Basics 6 of 8

# Tools of the Trade & Estimating Skills

- Pencils and paper
- · Colored pens or pencils for quantity take off
- Architectural and Engineering Scales (rulers)
- Labor / Crew Rates
- · Historical Cost Data?
- Forms
- Check-Lists (CSI, Bid Documents, Site Investigation, Direct Cost, OH, Review)
- Calculator OR Computer?
  - Estimating Software?
  - · Spreadsheet Software?
- · Guide Books?

www.petefowler.com

© 2012 Pete Fowler Construction Services, Inc.

16

# **Estimating & Analysis**

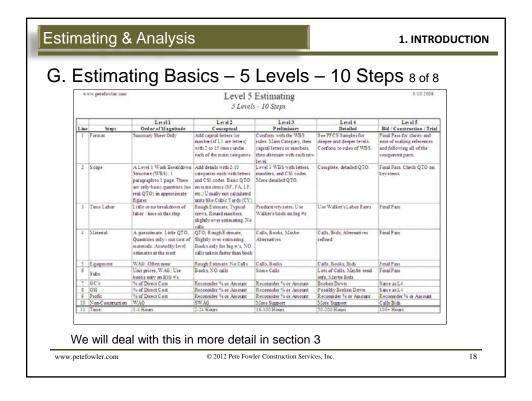
1. INTRODUCTION

# G. Estimating Basics: Estimating Skills 7 of 8

- Plan Reading
- Understanding Construction
- Construction Math
- Computer Spreadsheets

www.petefowler.com

© 2012 Pete Fowler Construction Services, Inc.



# Level 5 Estimating

# 5 Levels - 10 Steps

		Level 1	Level 2	Level 3	Level 4	Level 5
Line	Steps	Order of Magnitude	Conceptual	Preliminary	Detailed	Bid / Construction / Trial
1	Format	Summary Sheet Only	Add capital letters (or	Conform with the WBS	See PFCS Samples for	Final Pass for clarity and
			numbers if L1 are letters)	rules: Main Category, then	deeper and deeper levels.	ease of making references
			with 2 to 15 items under	capital letters or numbers,	Conform to rules of WBS.	and following all of the
			each of the main categories	then alternate with each new level.		component parts.
2	Scope	A Level 1 Work Breakdown	Add details with 2-10	Level 3 WBS with letters,	Complete, detailed QTO.	Final Pass. Check QTO on
		Structure (WBS): 1	categories each with letters	numbers, and CSI codes.		key items.
		paragraph to 1 page. There	and CSI codes. Basic QTO	More detailed QTO.		
		are only basic quantities (no	on main items (SF, FA, LF,			
		real QTO) in approximate	etc.) Usually not calculated			
		figures	units like Cubic Yards (CY)			
3	Time/Labor	Little or no breakdown of	Rough Estimate, Typical	Productivity rates, Use	Use Walker's Labor Rates	Final Pass
		labor / time in this step	crews, Round numbers,	Walker's book on big #'s		
			slightly over estimating. No			
			calls			
4	Material	A guesstimate. Little QTO,	QTO, Rough Estimate,	Calls, Books, Maybe	Calls, Bids, Alternatives	Final Pass
		Quantities only - not cost of	Slightly over estimating.	Alternatives	refined	
		materials. Assembly level	Books only for big #.'s, NO			
		estimates at the most	calls unless faster than book			
5	Equipment	WAG. Often none	Rough Estimate. No Calls	Calls, Books	Calls, Books, Bids	Final Pass
6	Subs	Unit prices, WAG, Use	Books, NO calls	Some Calls	Lots of Calls, Maybe send	Final Pass
		books only on BIG #'s			info, Maybe Bids	
7	GC's	% of Direct Cost	Reconsider % or Amount	Reconsider % or Amount	Broken Down	Same as L4
8	OH	% of Direct Cost	Reconsider % or Amount	Reconsider % or Amount	Possibly Broken Down	Same as L4
9	Profit	% of Direct Cost	Reconsider % or Amount	Reconsider % or Amount	Reconsider % or Amount	Reconsider % or Amount
10	Non-Construction	WAG	SWAG	More Support	More Support	Calls/Bids
11	Time:	1-4 Hours	2-24 Hours	16-100 Hours	50-200 Hours	100+ Hours

2. Order of Magnitude (PFCS Level 1)

A. Case Study: Otto's Outhouse

B. 10 Steps: Level 1

C. Case Study: Multi-Family Residential

D. Case Study: Commercial

E. Case Study: Your Room Using Uniformat

www.petefowler.com

© 2012 Pete Fowler Construction Services, Inc.

#### 2. ORDER OF MAGNITUDE

# A. Case Study 1 of 3



Our Simplified Case Study: Otto's Outhouse

www.petefowler.com

© 2012 Pete Fowler Construction Services, Inc

20

#### Estimating & Analysis

#### 2. ORDER OF MAGNITUDE

# B. Case Study: 10 Steps: Level 1 2 of 3

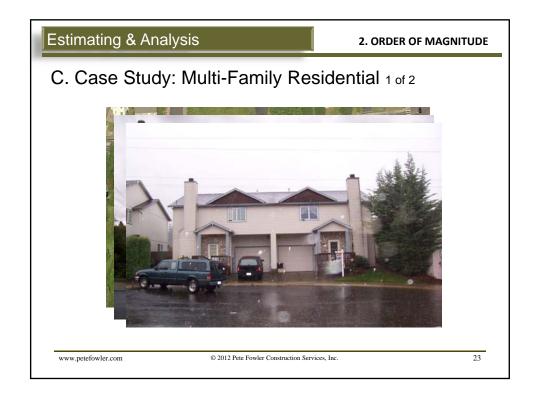
- 1. Format: Summary Sheet only.
- Scope: A Level 1 Work Breakdown Structure (WBS): 1 paragraph to 1 page. There are only basic quantities (no real QTO) in approximate figures.
- 3. Time (Labor): Little or no breakdown of labor / time in this step.
- 4. <u>Materials:</u> A guesstimate. Little QTO, <u>Quantities only</u> not cost of materials. Assembly level estimates at the most.
- 5. Equipment: WAG. Often none.
- 6. <u>Independent Subcontractors:</u> Unit prices, WAG, Use books only on BIG #'s
- 7. General Conditions: % of Direct Cost
- 8. Internal (Overhead) Costs: % of Direct Cost
- 9. Profit: % of Direct Cost
- 10. Non-Construction (Other) Costs: WAG

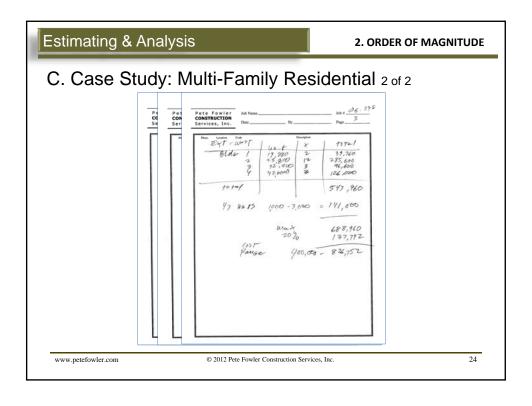
(See 5 Levels – 10 Steps Matrix for comparison)

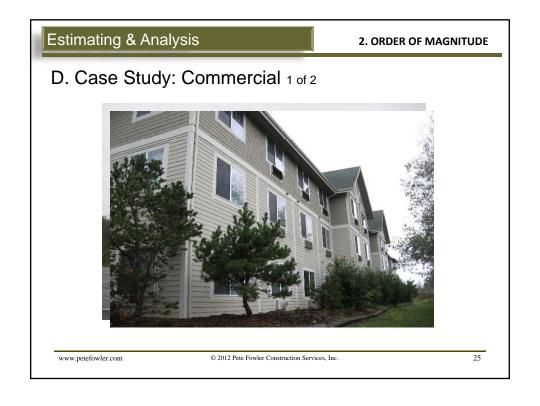
www.petefowler.com

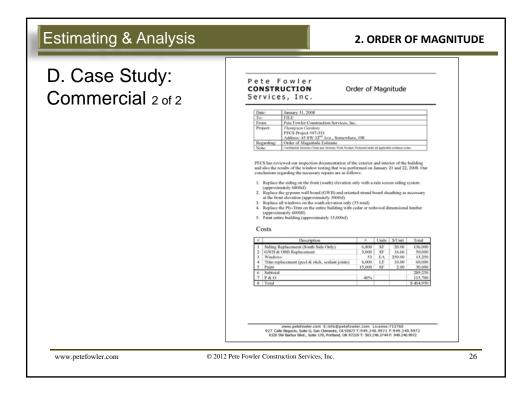
© 2012 Pete Fowler Construction Services, Inc.

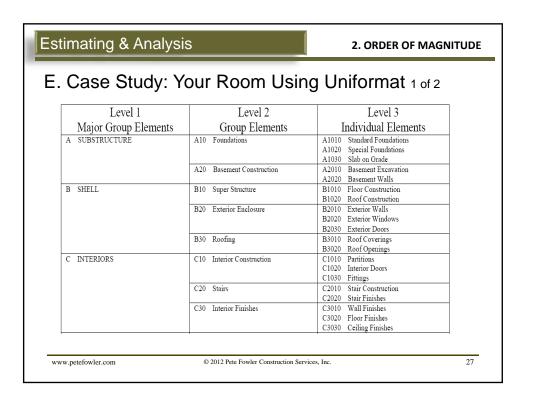
Estimating & Analysis	2. ORDER OF MAGNITUDE
B. Case Study: Order of Ma	agnitude з of з
Grading & Excavation	\$ 1,000
2. Framing	\$ 1,000
3. Roofing	\$ 500
4. Final Clean-Up	\$ <u>500</u>
5. SUB TOTAL	\$ 3,000
6. Profit & Overhead	\$ 1,00 <u>0</u>
7. Total Construction Costs	\$ 4,000
8. Other Project Costs	\$ <u>500</u>
9. TOTAL	\$ 4,500
www.petefowler.com © 2012 Pete Fowler Co	instruction Services, Inc. 22











stimating & Analysis	2. ORDER OF MAGNITUDE					
E. Case Study: Your Room Using Uniformat 2 of 2						
D SERVICES	D10 Conveying	D1010 Elevators & Lifts D1020 Escalators & Moving Walks D1090 Other Conveying Systems				
	D20 Plumbing	D2010   Plumbing Fixtures				
	D30 HVAC	D3010 Energy Supply D3020 Heat Generating Systems D3030 Cooling Generating Systems D3040 Distribution Systems D3050 Terminal & Package Units D3060 Controls & Instrumentation D3070 Systems Testing & Balancing D3090 Other HVAC Systems & Equipment				
	D40 Fire Protection	D4010 Sprinklers D4020 Standpipes D4030 Fire Protection Specialties D4090 Other Fire Protection Systems				
	D50 Electrical	D5010 Electrical Service & Distribution D5020 Lighting and Branch Wiring D5030 Communications & Security D5090 Other Electrical Systems				
F FQIIIPMENT & FURNISHINGS	F10 Equipment	E1010 Commercial Equipment E1020 Institutional Equipment E1030 Vehicular Equipment E1090 Other Equipment				
F SPECIAL CONSTRUCTION & DEMOLITION	E20 Furnishings F10 Special Construction	E2010   Fixed Furnishings				
	F20 Selective Building Demolition	F2010 Building Elements Demolition F2020 Hazardous Components Abatement				
www.petefowler.com	© 2012 Pete Fowler Construction Service	es, Inc. 28				

# 3. Putting It All Together

- A. 10 Steps Summary
- B. 5 Levels 10 Steps
- C. Decide on the Level of Detail
- D. A Sensible List
- E. Estimate Set-Up
- F. Relating the Parts
- G.Resources

www.petefowler.com

© 2012 Pete Fowler Construction Services, Inc.

#### 3. PUTTING IT ALL TOGETHER

# A. 10-Step Summary

- 1. Format
- 2. Scope
- 3. Time (Labor)
- 4. Materials
- 5. Equipment
- 6. Independent Subcontractors
- 7. General Conditions (Project Specific OH)
- 8. Internal (Overhead) Costs
- 9. Profit
- 10. Non-Construction (Other) Costs

www.petefowler.com

© 2012 Pete Fowler Construction Services, Inc.

30

3. PUTTING IT ALL TOGETHER

## C. Decide on the Level of Detail

Level 1: Order of Magnitude

Level 2: Conceptual

Level 3: Preliminary

Level 4: Detailed

Level 5: Bid / Construction / Trial

www.petefowler.com

© 2012 Pete Fowler Construction Services, Inc.

32

# Estimating & Analysis

3. PUTTING IT ALL TOGETHER

#### D. A Sensible List 1 of 2

- 1. Why This Matters
- 2. By Importance
- 3. Room-by-Room (Location by Location)
- 4. SB 800
- 5. By Who did the Work: CSI Codes
- 6. By Assembly: Uniformat (PFCS Standard)
- 7. Work Breakdown Structure

www.petefowler.com

© 2012 Pete Fowler Construction Services, Inc.

3. PUTTING IT ALL TOGETHER

#### D. A Sensible List 2 of 2

Consider outlining or organizing using:

- Use the Specifications or Project Manual, if one exists
- Project Activities
- CSI Master Format Codes
- UniFormat
- Residential List of Cost Categories
- Commercial / Industrial List of Cost Categories
- By Issue List or Defect List
- Homeowners List, Address or Unit Number
- DELIVERABLE: Estimate Summary sheet complete

www.petefowler.com

© 2012 Pete Fowler Construction Services, Inc

3/

#### **Estimating & Analysis**

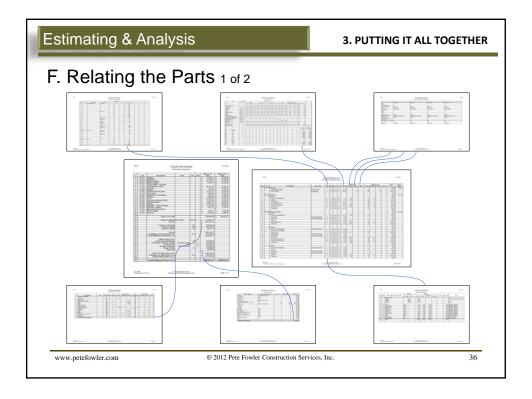
3. PUTTING IT ALL TOGETHER

# E. Estimate Setup

- 1. Outline items that will be on the Estimate Summary. Usually 5-20 items
- 2. Save estimate template to the file
- 3. Fill out Cover Page with all applicable information and identify the sheets you know will be included on the Table of Contents
- 4. Populate the Estimate Summary sheet with the items identified above
- 5. Apply any known Units on the Summary Sheet
- 6. Update figures and percentages below Sub-Total on the Summary
- 7. Copy the Estimate Summary line items to the Estimate Details sheet
- 8. Make 5 or more lines between each of the copied line items (categories)
- 9. Sum the items below each category on the Details page
- 10. Link line items in Estimate Summary sheet in the Direct Cost Total column to associated items copied to the Estimate Details in the Total column
- 11. Add sample data to check math on Estimate Details and Summary pages
- 12. Format the complete estimate for print including all headers and footers

www.petefowler.com

© 2012 Pete Fowler Construction Services, Inc.



3. PUTTING IT ALL TOGETHER

# F. Relating the Parts: Estimate Components 2 of 2

- 1. Title Page
- 2. Summary
- 3. Estimate Details
- 4. Unit Matrix / Room Schedule
- 5. Quantity Take Off Documentation
- 6. Labor and Crew Rates
- 7. Material Prices and Equipment Costs
- 8. Subcontractors Calls and Costs
- 9. General Conditions
- 10. Other Project Costs, including design, engineering, project management
- 11. Relocation

www.petefowler.com

© 2012 Pete Fowler Construction Services, Inc.

