

# Daniel P. Taylor

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## SUMMARY OF QUALIFICATIONS

- ICAgile Certified Agile Coach (ICP-ACC), Agile Certified Practitioner (PMI-ACP), and Certified ScrumMaster (CSM)
- Project Management Professional (PMP)
- Department of Homeland Security Level III Program Manager
- Over twenty years management experience including delivering enterprise operations and logistics systems
- Top Secret clearance
- 2900 flight hour naval aviator (USCG Aviator 3080)

## PROFESSIONAL EXPERIENCE

**Owner**, Agile Outcomes, LLC, Mar 2014 – present

Helping federal government solve knotty problems related to capability analysis, agile project execution, and collaborative acquisition management.

- Provide expertise in Capability Analysis, Requirements Development, and DHS Acquisitions to develop, execute, and refine the Transportation Security Administration Capability Analysis Process (TSCAP) and transition TSA to DHS Joint Requirements Integration and Management System (JRIMS).
  - Participate in JRIMS Working Group that developed Joint process, manual, and templates
  - Prepare Capability Analysis Study Plan (CASP) and Capability Analysis Report (CAR) for TSA Capabilities
  - Develop structured decision-making models using Analytic Hierarchy Process (AHP) methodology; facilitated workshops with senior decision-to gather insights, understand meaning, and make decisions
  - Develop structured process for capability gap elicitation and prioritization; included AHP models and visualizations using Tableau (COTS) and SEMOSS (open source)
  - Provide Acquisition SME review of preliminary MNS, ORD, CONOPS, and AoA delivered by TSCAP
- Provide JRIMS expertise to DHS Common Enrollment initiative; drafted CAR that satisfied JRIMS guidance.
- Authored Office of Security Operations Management Systems Capability Analysis
- Provide expertise in Agile project management, strategic planning, and enterprise transformation to transition U.S. Coast Guard's Operations Systems Center to ITIL-based service organization. Coach leaders to deliver software using Agile Scrum practices.

**Senior Principal**, E-3 Federal Solutions, Arlington VA, 2013 - 2014

Project Manager for five-year, \$16M Transportation Security Capability Analysis Process (TSCAP) project supporting TSA's Office of Security Capabilities (OSC)

- Delivered structured, repeatable, and transparent process designed to strengthen the TSA's ability to analyze and improve its holistic security system architecture
- Orchestrated transition to Agile project execution with one-month delivery rhythm

**Project Manager**, Coast Guard Logistics Information Management System (CG-LIMS), Coast Guard Headquarters Washington DC, 2007 – 2013

Executed \$1.5 billion acquisition project to replace Coast Guard logistics information systems. Led project, managed cost, schedule, performance, and risk to develop and field enterprise logistics system; crafted innovative Agile approach to deploy Oracle E-Business Suite.

- Developed and executed strategy to transition system integration from contractor to Coast Guard; recognized by DHS Chief Procurement Officer for innovative leadership using collaborative social media tools including wiki and blog to engage with industry to develop acquisition strategy; set example within Federal government of successful pre-RFP industry engagement.
- Transitioned project from waterfall to Agile methodology, exceeded expectations by delivering first release under budget in less than six months

#### **Aviation Transition Manager**, Coast Guard Headquarters, 2006 - 2007

Planned and executed transition from initial acquisition to sustainment of aviation portfolio for 20-year, \$25 billion project. Coordinated development and approval of all transition timelines across program phases.

- Developed interim support plan for HC-144 fixed wing aircraft
- Authored independent strategic analysis of \$500 million Eagle Eye VUAV acquisition

#### **Engineering Officer**, Coast Guard Air Station Atlantic City, NJ, 2003 - 2006

Led workforce of 100, managed \$450K budget to plan and execute maintenance and aircrew development for six HH-65 helicopters and support facilities.

- Focused engineering efforts as first operational unit to transition to re-engined H-65 aircraft; creatively solved sparring, ground support, and training issues to exceed operational availability target
- Led first Atlantic City crew in post-Hurricane Katrina rescue operations; saved 50 lives
- National Capital Region Rotary Wing Air Intercept Mission Planning Officer: Conducted strategic planning, determined number of aircraft and human resources needed to balance operational proficiency and maintenance requirements

#### **Project Manager**, Aviation Logistics Management Information System (ALMIS), Coast Guard Aircraft Repair and Supply Center Elizabeth City, NC, 1999 - 2003

Executed \$12.3 million project to integrate Aviation Maintenance Management Information System (AMMIS) and the Aviation Computerized Maintenance System (ACMS), develop the Electronic Aircraft Logbook, and develop a Decision Support System to make information accessible to decision-makers across the enterprise.

- Delivered system to manage over 200 aircraft and \$1B of aircraft spare parts; transformed Coast Guard logistics by extending business model to all standard boats, patrol boats, and other product lines.
- Minimized cost and extended system life with browser-based front end, leveraging Ingres database

#### **EDUCATION**

- Master of Business Administration, University of Texas at Austin, Graduated w/ Honors, 3.91 GPA
- Bachelor of Science in Government, U.S. Coast Guard Academy, Graduated w/ High Honors, 3.72 GPA

**PORTFOLIO:** <http://SimplyDan.com/portfolio>

**RESUME:** <http://SimplyDan.com/resume>