

CHARLES ROBERT GARDNER, JR.

PRESIDENT AND CEO OF HALLMARK GROUP, INC.



Mr. Gardner Charles Gardner has over 30 years of experience in program management, organizational leadership, and strategic planning.

Since 1998, he has worked with public and private entities on innovative, large-scale projects significant to the state of California. Mr. Gardner applies his background in economics, construction, and program management to complex, politically sensitive initiatives. A project-turnaround specialist, Mr. Gardner is often called upon to direct capital projects struggling with funding, scheduling, or leadership.

Mr. Gardner's most recent project is the California WaterFix (formerly the Bay Delta Conservation Plan), a \$15.5B program to provide a more reliable water supply to over 25 million California residents.

In 2002, Mr. Gardner recovered the halted program for development of the University of California campus in Merced, California. Mr. Gardner established and implemented a successful strategy that mitigated environmental permitting, design, and construction delays; his efforts led to a successful campus opening in 2005.

In 2004, Mr. Gardner presented to the State of California's Little Hoover Commission a plan to solve a statewide housing crisis among individuals with developmental disabilities. He assembled a large, diverse team of California Regional Centers, state agencies, thought leaders, lenders, non-profit organizations, and community stakeholders to create a plan to reinvent state housing services. The successful implementation of this groundbreaking project in 2008 led to approval of a senate bill to adopt the model statewide.

Mr. Gardner now serves as Board President for Hello Housing, a San Francisco-based non-profit dedicated to providing affordable housing in the greater Bay Area.

He further leads an international group of top scientists in developing a program to prevent and cure autism while concurrently passing legislation providing for a research facility in California; he also developed the M.I.N.D. Institute at the University of California at Davis Medical Center from concept and financing through legislation and construction.

EDUCATION

Education Harvard Business School, Behavioral Economics

Harvard Business School, Leading Professional Service Firms

Bachelor of Science, Economics, North Carolina State University

QUALIFICATIONS AND ASSOCIATIONS

Member of the Society for Mining, Metallurgy and Exploration

Certificate of Completion, Strategic Leadership and Management

Certificate of Completion, Construction and Design Build in California

Certificate of Completion, Construction Manager at Risk Contracting Strategies

KEY PROJECTS

The California WaterFix

Bay Delta Conservation Plan

University of California, Merced Site Development and Infrastructure

University of California, Davis M.I.N.D. Institute

Bay Area Housing Project