



## President's letter



My fellow alumni,

We were all shocked by the bombing of the Boston Marathon. Like many of us, I had once attended the Marathon to cheer on the athletes as they neared the end of the race and stood quite near where the bombs were detonated.

Boston is such a special city to all of us

and I am sure we were all immediately transported to our happy days there and left to wonder who would commit such an act, at such a popular community event. Our thoughts and prayers are still with those who suffered injury or loss of life as a result of this tragedy, and all their families.

I recently attended a meeting of all Harvard Club presidents around Asia in Kuala Lumpur. Delegates from China, Korea, India, Japan and indeed from all over Asia discussed how we might collaborate better. The good news is next year it is our turn to host so in March next year you can expect an influx of Harvard Representatives from all over Asia into Sydney. We will host several events around this conference and all are invite to meet our Asian colleagues and help spread good will amongst all Harvard Alumni

Your council has been very busy. We continue to attract stellar speakers to our functions – to the benefit of all our members. Upcoming months are no different as we welcome the like of Chris Cuffe, Roger Massey-Greene and Telstra CEO David Thodey to address club members

Lisa George hosted a lunch for Belinda Hutchinson in March – you'll find her report on the event later in this newsletter, and a summary of her speech given to yet another sellout lunchtime crowd. Richard Broinowski's first rate speakers to his monthly Monday Club lunches have recently included Brian Sherman and Dr Alex Wodak, AM. Please keep an eye on our weekly "What's On" email to attend Richard's next Monday Club.

Our first two recipients of the Harvard Club of Australia Education Leaders have been awarded at a glittering event hosted by Lord Mayor Clover Moore last week. The winners, Mark Burnard from Chifley College, Mount Druitt, and Judith Hayman from Griffith Public School, received their awards from the Federal Minister for Education, Peter Garret. More on our inaugural recipients later in this newsletter.

Ted Blamey and his team are in the final stages of selecting this

year's Non-profit Fellows. This is the 13th year this fellowship has been in operation and the candidates once again are of the highest calibre. The past winners of this fellowships read as the "Who's Who" of the Australian non profit space. Please join us at the award presentation at the Union/University and Schools club on June 20, where our annual non-profit leadership address will be given by club stalwart and noted philanthropist Mr Roger Massey-Greene.

Please also save room in your calendar for Telstra CEO David Thodey who will address club members at an intimate lunch on Friday August 9. We have decided to make capacity at this event 30 people only so book fast. This is sure to be another sell-out. Later in the year we have secured Chris Cuffe to speak at our AGM on Thursday September 26. Please save this date as well as Chris describes his journey from Banker to Philanthropist, and the lessons learned along the way.

Please too keep in mind our clubs' annual Leadership Program – starting July 28 at Manly. The past success of this program continues to fund many of the clubs' activities and every attendee helps. This year - in tough economic times - we are finding it harder than normal to fill the program so if you have any ideas or potential attendees please contact Melinda Muth or Clive Gard at [hcalp.division@harvard.org.au](mailto:hcalp.division@harvard.org.au).

My best regards and thank you for supporting our club.

**Patrick Regan , President, Harvard Club of Australia**

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# Asia Pacific Leaders Meeting

## **The annual HAA Asia-Pacific Club Leaders Meeting (APCL)**

was held in Kuala Lumpur this year. The meeting was attended by 70 alumni leaders from Malaysia, China, India, Japan, Vietnam, Indonesia, Korea and Singapore as well as both Australian clubs. The HAA group also included HAA President Carl Muller and the Vice Provost of Harvard University, Professor Jorge Dominguez.

The conference proper was held on Saturday, March 15. During the meeting a wide range of issues were discussed. Philip Lovejoy, HAA, shared with the group the most recent survey on alumni engagement. It showed that our region is performing well with a high percentage of alumni joining the clubs and participating in events organised by the clubs. Professor Dominguez gave us an insight into the internationalisation of Harvard with over 4,400 international students currently studying at Harvard. Of particular note to international alumni is the new policy of Harvard to adopt a passport-blind admissions policy, in addition to its needs-blind admissions policy that it adopted some years ago. Australia has one of the largest contingents with 118 students.

The club leaders present shared their successes and challenges, and there were in depth discussions about a wide range of subjects from recruitment of members to developing a regional events calendar, so club members travelling in the region

could meet with members of the local clubs.

The Malaysian Club members were wonderful hosts. We enjoyed the excellent local cuisine, sightseeing around KL as well as an international karaoke competition on the last night, which was won by the home team closely followed by the team from neighbouring Indonesia.

Unfortunately the Australian team including Alice Hill, Robert Utter, Lisa Khan Kapadia and Patrick Regan finished a well deserved last. ABBA will never be the same

Australia has been selected as the venue for next year's meeting. The conference is likely to be held in March 2014, in Sydney, but alumni from other

States are encouraged to join the planning process and to contribute ideas. It is a great opportunity for us to show our Asian colleagues our traditional hospitality. To organize an event like this is a team effort and we are looking for sponsors and volunteers to help out. Can anyone offer a boat for a day on the harbour? More news in the months ahead. Please contact Peter Hasko, Robert Utter or Patrick Regan if you would like to help.

**Peter Hasko -  
Regional Director -  
Australasia Harvard Alumni Association,**

**Robert Utter  
President, Harvard Club of Victoria**



## Nonprofit Fellowship Awards Event 2013

**Presentation of 2013 Fellowships followed by the Annual Nonprofit Leadership Address by Roger Massy-Greene  
Chairman: Networks NSW; Salvation Army Red Shield; Eureka Benevolent Foundation; Philanthropist, business leader, HCA Crimson Fellow**

### **Drinks and Lunch**

**Date: Thursday 20 June**

**Time: 11:45 for 12 noon sharp**

**Venue: Union University and Schools Club (UUSC)**

**25 Bent St, Sydney 2000**

**Price: \$75.50**

**To Book: <http://hcag.org.au/events.html>**

# Planners: Put a Foot on the Accelerator for Succession



*Belinda is the new Chancellor of the University of Sydney succeeding Her Excellency Professor Marie Bashir AC CVO. Belinda especially, "loves meeting the young people and hearing their stories."*

**On March 14, forty Harvard Club members gathered for the second Senior Leaders Lunch,** generously hosted by Macquarie Group. Club members were privileged to hear from Belinda Hutchinson AM (Chairman, QBE Insurance Group) on the topic of succession planning, which is a challenging issue for any organisation.

Ms Hutchinson first shared the history of QBE as a scene-setter. The company was founded in 1886 when two Scotsman, James Burns and Robert Philp, set up the Burns Philp trading company in North Queensland. In 1980, the company was a relatively small insurer with only \$62 million in shareholder funds. Over thirty years and 120 acquisitions later, QBE has grown to be one of the top 20 insurance companies in the world, writing nearly \$19 billion of premium a year.



All this was achieved under the leadership of Chairman John Cloney and CEO Frank O'Halloran, which meant a phased succession plan for both roles was a key imperative for the Board.

The key themes touched on for a sound succession plan include:

- Succession planning should start well in advance to ensure a smooth transition. There can never be enough time to source, skill up and transition to a new CEO. Belinda noted that, "When I took over as Chairman in June of 2010, one of my first conversations with Frank was around his intention to retire and his succession."
- A phased transition is ideal. It gives the prospective candidate first-hand experience in the business, mentoring by the exiting CEO and significant exposure to the Board.
- Benchmark internal candidates against external ones. An internal candidate is usually preferred given the investment the company has already made in that person and the experience he or she brings from inside the business. But it is critical to also review the external market to get the best possible candidate.

John Cloney handed the Chairman's seat to Belinda Hutchinson in 2010 as part one of the QBE leadership transition. And in February 2012, John Neal, QBE's former Chief Operating Officer for its European business, was announced as Frank O'Halloran's successor, officially taking over the reins as CEO in August of that year. With a new management team in place, QBE is now poised step into its future with confidence.

*(The next Senior Leaders Lunch will be with David Thodey (CEO, Telstra) on August 9.)*

**Lisa George**

## The Harvard Krokodiloes are coming!

**The world famous Harvard undergraduate acapella songsters return to Sydney for a special club evening.**

**Thursday July 11.**

**More details soon.**

# Leadership Program

28 July to 2 August in Manly

**The Sixteenth Annual Harvard Club of Australia Leadership program is still open for registration.**

Since 1998 the Club has presented a one week executive education program delivered by two Professors from the Harvard Business School. Nearly 1000 senior executives have attended from companies across Australia, New Zealand and Papua New Guinea. It offers not only a unique Harvard learning experience in Australia, but also a valuable network of business contacts and it is the Club's main source of fund raising income for scholarships and fellowships to Harvard.

Please support this work by forwarding the details below to people you know who might be interested.

The topic for this year's program is "Financial Acumen: Linking business decisions to financial outcomes." It will be an excellent complementary experience for anyone who has attended one of our previous programs on strategy, leadership or general management.

Harvard Business School Professors, Ben Esty and Stuart Gilson have designed the content explicitly for operating managers and general managers (not finance executives per se).

The program will cover three major themes: **Analysis and Assessment of Performance, Valuation and Investment Analysis, and Implementation and Execution.**

For participants with limited accounting knowledge, there is a Plenary Session on Sunday 28 July 2013 from 1:00 to 4:00 pm entitled "Financial Statements Demystified".

The fee remains at \$9,900 plus GST. The location is again at Novotel Manly Pacific Hotel, Manly Beach NSW from Sunday 28 July to Friday 2 August 2013. For more information contact the HCA office.

## 2013 Wolfensohn Public Service Scholarship



*Naomi Flutter and Aaron Patrick  
Co-convenors of the Sir James Wolfensohn Public Service Scholarship*

**Following the successful launch last year of the Sir James Wolfensohn Public Service Scholarship, we are now live running a selection process for the 2013 Scholarship, and expect to announce the winners in the next Club Newsletter.**

This year, twenty-two nominations were received from the Commonwealth, Queensland, Victoria and Western Australia.

Nominees span a very diverse range of central policy agencies - like Treasury and the Premiers or Prime Minister's departments - through line agencies with portfolio responsibilities spanning health, employment, education, community services, industry policy, the environment and more.

As was the case last year, the calibre of applications has been tremendous, and it reminded us of the many, varied and critically important roles played by senior public servants in the design and delivery of public policy - across so many aspects of everyday life.

We were also reminded of how lucky we are, to have had the opportunity to study at the Kennedy School, with the applicants all making compelling cases around the benefits that would come from accessing the world-leading capabilities at the Kennedy School.

This year, the shortlist for interview was selected by Club members Elizabeth Carr, Naomi Flutter, Leila Morsey, Aaron Patrick, Richard Broinowski and Luke Woodward, and interviews will be conducted by Tracey Batten, Richard Broinowski, Elizabeth Carr, Naomi Flutter, Leslie Loble and Zeke Solomon.

### In the News: Wolfensohn in Harvard Push

<http://www.theaustralian.com.au/higher-education/former-world-bank-chief-sponsors-harvard-scholarships-for-aussie-public-servants/story-e6frgcjx-1226572018444>

# Practical Outcomes in Rural Aussie Hospitals through Harvard Collaboration

## **Professor Paul Allen, Emeritus Professor of Anaesthetics at Harvard Medical School, was the recipient of an Australia–Harvard Fellowship In 2012.**

He spent 10 weeks, primarily at the University of Newcastle with Professor Paul Foster, where his research involved identification of new approaches to treatment of steroid-resistant asthma.

Knowing of his international reputation as an expert in Malignant Hyperthermia (MH), and being aware of a large family with that susceptibility living in Lithgow, Harvard Club Australia (HCA) member Dr Sue Morey arranged for him to speak at the University of Notre Dame Lithgow Rural Clinical School. About 60 family members, as well as doctors and other health professionals attended the lecture. Professor Allen also gave the medical students a tutorial after the lecture. An article from the Lithgow Mercury was reproduced on the HCA website.

Subsequently the Rural Clinical School, in association with Professor Allen and the Malignant Hyperthermia Unit of the Department of Anaesthetics at The Children's Hospital Westmead, has developed a research proposal. The project aims to map the genetic distribution of Malignant Hyperthermia in the susceptible Lithgow family. At this writing, the project is awaiting approval from Ethics Committees. Associate Professor Joe McGirr, Associate Dean of the UNDA School of Medicine Rural Clinical School will lead this research and Professor Allen will be one of the Principal Investigators.

In a separate event, Professor Allen agreed to participate in a "scenario exercise" conducted by interns in small towns along the Murray River. In 2012, five intern positions were established in the Murray to the Mountains training scheme to allow five medical graduates to complete their first postgraduate year training in a rural area. Part of their year (20 weeks) was spent in the small towns of Cobram, Yarrowonga and Mt Beauty.

Creation of posts such as this is both a medical workforce initiative designed to provide opportunities for graduates of the Rural Clinical Schools of the University Medical Schools to continue their training in rural areas, and also a strategy to increase the number of posts to accommodate increased numbers of Australian medical graduates.

The scenario exercise was part of the training program for these interns, arranged by the Director of Clinical Training, Dr Jack Best. Dr Morey also had some involvement in the program, and asked Professor Allen if he would be prepared to participate.

Malignant Hyperthermia is a rare life-threatening condition that is triggered by exposure to a number of anaesthetic agents. If

the condition develops during the course of an anaesthetic, the drug Dantrolene needs to be administered rapidly. However the drug is both relatively expensive and has a short half-life, and only limited amounts are held in small health services. As neither ambulance nor police are willing to transport the drug, it is left to the resources of the hospital to dispatch the drug –hence the need for coordination between hospitals.

The exercise was to monitor how long it took to dispatch Dantrolene after each of two small hospitals in which the interns were based requested this drug as a matter of simulated urgency when a hypothetical patient suddenly developed malignant hyperthermia as a result of the anaesthetic agent.

Prior to the transport exercise, the interns, based in the Cobram District Health boardroom, as well as nursing staff and management, received a tutorial on Malignant Hyperthermia from Professor Allen, communicating from California via Skype. The tutorial lasted for three quarters of an hour during which time the interns were able to ask questions. It is planned to repeat the exercise with 2013 interns.

Professor Allen has recently agreed to give a tutorial on Malignant Hyperthermia by video conference or Skype to a regional audience that would include specialist anaesthetists, intensivists, consultant physicians, general practitioners, registrars, interns and resident medical officers and other health professionals in the Hume region of Victoria.

For Harvard Club of Australia, it demonstrates an unexpected outcome of the award of a Harvard-Australia Fellowship, which had been awarded for research in a totally different area. Professor Allen has been extremely generous in giving both his time and access to his slides on a continuing basis for activities that are well outside the reasons for his Fellowship.

For rural Australia, at a time where the traditional practice whereby most medical training is conducted in metropolitan hospitals is being challenged by the growth of training opportunities in rural areas, it provides a small example to medical students and junior doctors of the fact that rural practice is not necessarily a life devoid of educational and research opportunities. The research project will be in the Lithgow area and the educational activities will be focused in the Hume region of Victoria.

These serendipitous initiatives arose after Dr Morey noted Professor Allen's MH expertise in the course of her involvement in the selection committee for Harvard-Australia Fellowships and saw the opportunity for his involvement with the Lithgow Rural Clinical School and the affected family, and in the educational activities along the Murray.

# New Accolades for HCA Foundation-funded Science Researchers

**Two Australian professors, recently awarded Australia-Harvard Fellowships by Harvard Club's charitable foundation, have had their research outcomes recognised by being published in several of the world's most respected medical journals.**

**Professor Steven Krilis**, currently a visiting professor funded by a HCA fellowship at Harvard Medical School has published a review on the complex and potentially fatal antiphospholipid syndrome in the prestigious *New England Journal of Medicine*. This syndrome can lead to blood clots causing organ failure and death, and is sometimes associated with miscarriages. Professor Krilis and his team at Sydney's St George Hospital have identified a protein that, when modified by oxidative stress such as is found in smokers, results in increased risk of strokes and clots. These findings have the potential for treatments to prevent the protein's modification and thus offer new therapies for the disorder.

**Professor Paul Foster** (University of Newcastle), a recipient last year of a similar Fellowship to Harvard Medical School, has been published in two recent reviews, both resulting from his research there in 2012, partly funded by a grant from HCA Foundation. He was lead author in the journal *Immunological Reviews*, 2013, Vol 253, for a lengthy publication titled: "The emerging role of microRNAs in regulating immune and inflammatory responses in the lung". His second work was published in *Nature Review: Immunology*, January 2013 and is titled "Eosinophils: Changing perspectives in health and disease" which involves new insights into cells once thought only to be 'bad actors' and now seen with a more sophisticated view of their roles in, for example, asthma and parasitic infections.

Paul commented to Club News: "I very much doubt I would have had the time to do this without HCA Foundation's support and being placed in [Professor Rick] Stevens' laboratory environment, which is so outstanding. These are very high impact journals and [our] papers and will make substantial contributions to these fields at many levels."

Harvard Club and the Board of HCA Foundation congratulates these two eminent Fellows on their world class publishing achievements.

John Turner, Chairman & Secretary, Australia-Harvard Fellowship, HCA Foundation

*Related piece in Harvard Gazette:* <http://news.harvard.edu/gazette/story/newsplus/harvard-club-of-australia-announces-fellowships/>

# The Right and Left Are Both Wrong:



*"I wish I were Brad Pitt because then they would listen."*

## Lunch with Woody Brock

**H. "Woody" Brock, Ph.D. President of Strategic Economic Decisions, Inc, and one of the worlds' foremost economists entertained and enlightened the HCA luncheon in March at the Union Club.**

Challenging the group with humour, Brock wondered aloud, "If push-up bras are better each year why isn't math?" Brock's talk on American Gridlock (also the title of his most recent book) ranged from how to make healthcare affordable to the need for deductive logic. Explaining that, "inductive logic is for trolls," he advised that, "data never mattered to high IQ people." He went on to detail how with no data, Einstein had been right in his theories. Brock advised that data is more properly used to test theories.

He cautioned against borrowing from the children, our future generations, calling it, "unproductive" and leaving those kids burdened with more and more debt. Linked to this predicament, to Brock the death of the extended family represents the single most influential event in the last 10,000 years. He does give examples of win-win scenarios, but states, "more deficit spending is needed, but only if the spending is productive." It's OK to have a deficit if it doesn't burden the children.

# Education Scholarships

Awarded by School Education Minister Peter Garrett at Sydney Town Hall



Winners Mark Burnard, Principal, Chifley College, Bidwell Campus and Jude Hayman, Principal, Griffith Public School with HCA President Patrick Regan

The two inaugural winners, **Mark Burnard from Chifley College, Mount Druitt, and Judith Hayman from Griffith Public School**, received their awards in April from the Federal Minister for Education, Peter Garret. Supported by HCA and Origin Foundation with aligned interest in improving Australia by inspiring principals to be the best they can and providing reward for those who do.

## Scholarship recipients in the news:

<http://c.moreover.com/click/here.pl?z8714795719&z=1600249770>

<http://www.smh.com.au/national/education/harvard-reward-for-tough-principals-20130428-2imgc.html>

# Monday Club

April 2013



**On Monday 8 April, our guest speaker at the Harvard Monday Club was Brian Sherman, AM.**

A prominent Sydney businessman and philanthropist, Brian has been President of the Board of Trustees of the Australian Museum, a director of Channel Ten Network Holdings, and chairman and/or president of a number of investment companies listed on the New York, American, Canadian and Australian Stock Exchanges.

His many public appointments include being on the board of the Sydney Organising Committee for the 2000 Olympic Games (SOCOG), and director of SOCOG's Cultural Commission.

At the Monday Club, Brian chose to speak mainly about Voiceless, a not-for-profit animal protection institute. Established by Brian and his daughter Ondine in 2004, Voiceless takes a measured and factual approach to animal protection. Its brief is to expose legalised animal cruelty and stimulating informed public debate. Of particular concern is the undisciplined slaughter of kangaroos, and the cruelty (much of it legalised) inflicted on Australian livestock.

During his address, Brian drew a distinction between free-range raising and humane slaughter of livestock, particularly of sheep and cattle, and the industrial fattening of pigs and poultry in very constricted conditions. The Cruel conditions applying to the road transport of animals and the live meat export trade are also in the sights of Voiceless.

Brian mentioned his success in attracting an influential network of prominent individuals concerned about these issues. Patrons include Michael Kirby, J. M. Coetzee, and Jane Goodall.

**Richard Broinowski  
Convenor, Harvard Monday Club**

# Mentorship Program

**The Harvard Club of Australia Mentorship Program is for Club members who have graduated from Harvard in the past three years and recently arrived to Australia.**

Applications are encouraged from eligible Club members across all fields and graduates from all schools. If you are not currently a Club member, you may concurrently join the Club and apply for the Mentorship program.

Mentoring is a process by which a more experienced person guides a less experienced person in an area of their professional life and development. In a formal mentoring relationship, mentor and mentee are paired and the mentor provides direct, individualized attention to the areas the mentee has identified need development. In a mentoring program, the benefits of a mentoring relationship are reciprocal: the mentee gains advice from a more experienced peer, while a mentor is able to gain insight into their own operating style and reflect on their own practice.

Interested?

Email: [mentoring@harvardclub.org.au](mailto:mentoring@harvardclub.org.au)



# Meet The Councillors: An Interview with Leila Morsy

## **When did you graduate from Harvard?**

I received my Master's Degree in Education Policy and Management in 2006 and my Doctorate in Education Policy, Leadership, and Instructional Practice in 2011.

## **What are some of favourite memories from your days there?**

I lived on Prescott Street, right off of Harvard Yard. I could see Memorial Hall from my bedroom. So, every morning, I would hear the Memorial Hall bells at 8:40 am summoning students to class. I am nostalgic for that sound, but also for the salad days when I was still at home (sometimes still in bed) at 8:40 am! I am also a runner, and running around the Charles is unbeatable. From Watertown to the City and back is just glorious, especially at dawn or dusk when the light across the Charles is spectacular. One additional memory does stand out, though: One winter afternoon, when it was already dark out, my husband and I were doing our daily evening walk home through the Yard. There had been a recent snowfall, and the steps of Widener Library were blanketed with snow. A group of five or six undergraduates had nicked some food trays and were sledding down! We stopped to watch and they threw us a tray and we joined in!

## **When did you join the club, and what is your role on the Council?**

I joined the Club in October 2011. I help with the Harvard

Mentoring Program and the Harvard Club of Australia Education Scholarship.

## **Where are you working now, and what gives you the most satisfaction these days at work?**

I am at UNSW as a Lecturer at the School of Education. My broad research focus is on education policy. I absolutely love my teaching. I am currently teaching pre-service teachers in the second year of their undergraduate degree. They are curious, committed, whip-smart, and funny. They make my work enjoyable and easy.

## **Is there anything you couldn't live without?**

My husband and my son! And, running. And also the Coogee Bite Cafe... The New Yorker.

## **What would your last meal be if you could choose it?**

It would probably be a good piece of cheese and bread and an excellent glass of peaty scotch.

## **Are there any sporting talents you have that can share with us?**

I don't know if I would call my running a "talent" (I plod, mostly). But, on the encouragement of HCA Councillor Lisa George, I recently joined Bondi Icebergs as a swimming member, which means I will have to swim every Sunday all though the winter!

## **Do you have any irrational fears?**

Spiders and flying! Both unfortunate, since as an Australian resident, they both come up frequently, and on a large scale.

## Members IN THE NEWS

Inaugural HCA Non-profit Fellowship recipient Victoria Funnell named Australia Day Ambassador 2013 for Mildura.

<http://australiaday.vic.gov.au/ambassadors/item/131-victoria-funnell.html>

## Australia Day Profiles

<http://www.violettown.org.au/news/2012/january/vici-funnell.htm>

## HCA Rocks in Rainy Weekend

Harvard alumnus Scott Lanphere, Managing Director of Eaton Gate Limited, located in London provided HCA members gratis tickets to the Stone Festival held in Sydney in April.

## The CLUB NEWS Online

is planned quarterly. Member contributions welcomed and encouraged!

Please email materials or suggestions for a Member Spotlight, Members in the News, Recent Event Photos or other contributions to:



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