



DISTRICT OF COLUMBIA
PUBLIC SCHOOLS

August 2017

DC Public Schools Report for the FY2018 Budget Support Act of 2017

This submission includes reports required for submission to the Council’s Committee on Education on matters related to the DC Public Schools (DCPS) budget.

A report on the UPSFF:

- **How the increase to the UPSFF impacted school budgets**
- **Includes increases to staff and programming**

Overview

The Fiscal Year (FY) 2018 budget includes a total local investment of more than \$789 million, the largest-ever investment in education in the District of Columbia. DCPS’ FY18 budget continues and extends critical investments that were prioritized based on demonstrated student needs. The investments support students’ academic and social and emotional growth.

The sections below describe how the District budgeted the 3.0% uniform per-student funding formula (UPSFF) increase. The initiatives are described in detail, including how DCPS budgeted at-risk funds and allocated funding for the landmark new contract with the Washington Teachers’ Union.

DCPS has consistently worked to drive as much funding as possible to the school level. The FY18 budget marks the sixth consecutive year that DCPS has invested an increased share of its budget directly to schools’ budgets.

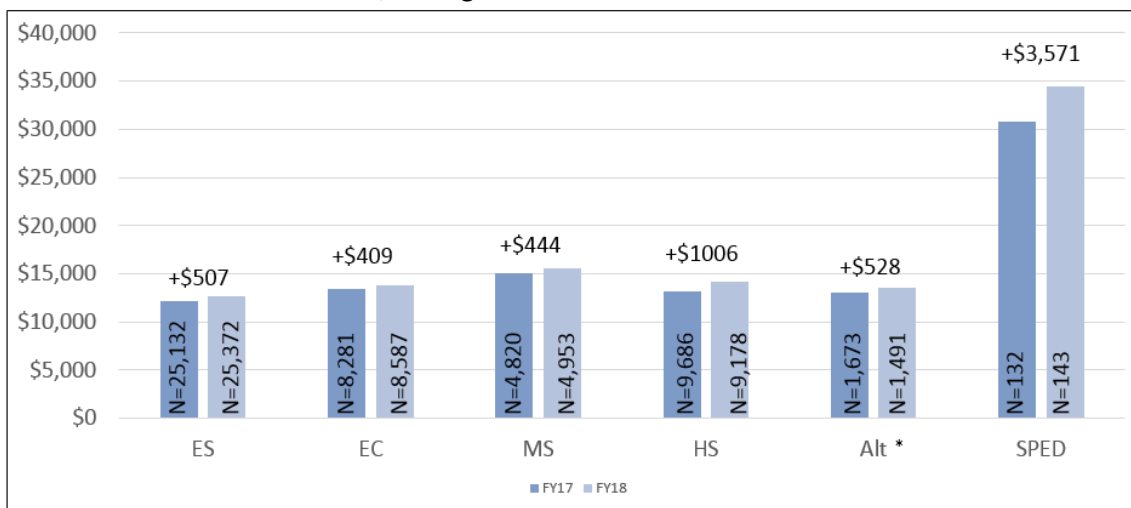
In FY18, 83.6% of all funds are being spent directly in schools, while an additional 13.1% of funds are being spent on school support. The below chart from the [FY 2018 Budget and Financial Plan](#) details FY18 spending by fund type and function.

Fund Type	Central Admin.		School Support		School		Total	
Local Only	\$20,768	2.6%	\$67,753	8.6%	\$701,045	88.8%	\$789,566	100%
All Funds	\$30,149	3.2%	\$123,177	13.1%	\$783,677	83.6%	\$937,002	100%

(Dollars in Thousands)

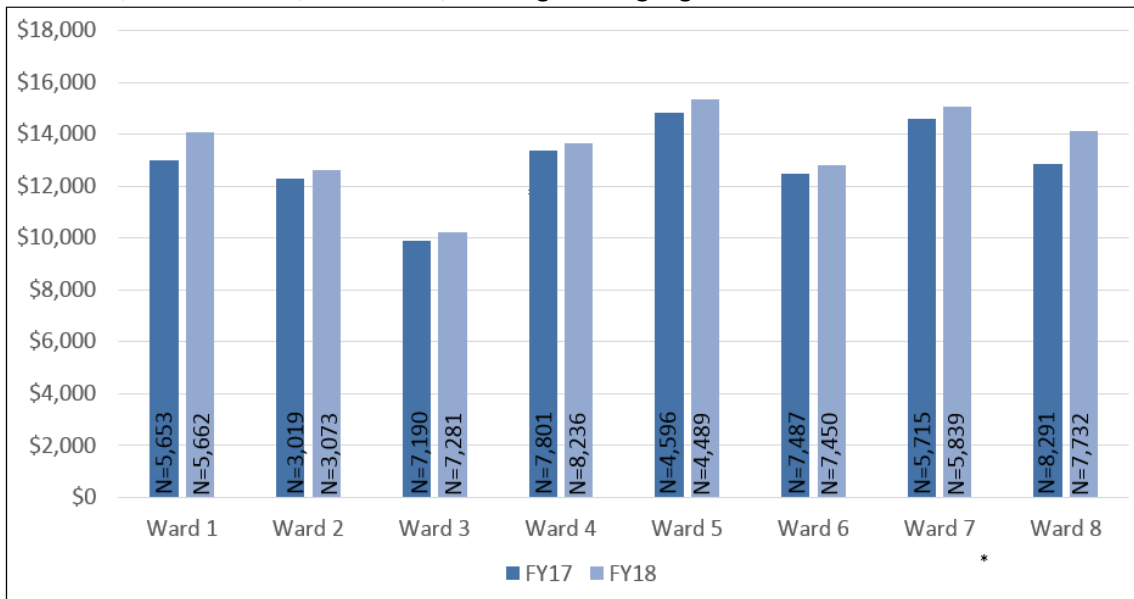
Per-pupil Funding by School Type¹

- Per-pupil funding increased across all school types.
- While per-pupil funding increased, costs also increased. For example, the average cost per teacher in FY18 is almost \$4,000 higher than in FY17.



Per-pupil Funding by Ward²

- Per-pupil funding increased across all wards, with wards 1 and 8 experiencing the largest increases.
- Differences in per-pupil funding across wards are due to differing grade levels, special education needs, at-risk factors, school size, and English-language learner add-ons.

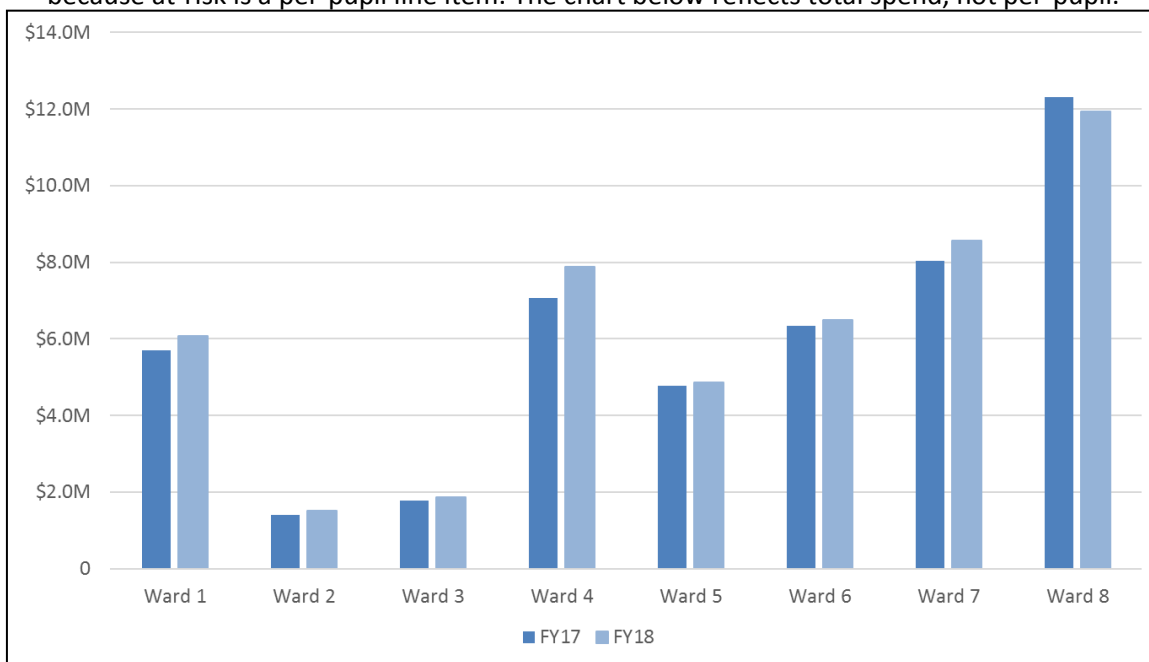


¹ Excludes Inspiring Youth Program (formerly Incarcerated Youth Program), where enrollment is only 38 students and the budget is \$1.2M.

² Excludes Inspiring Youth Program.

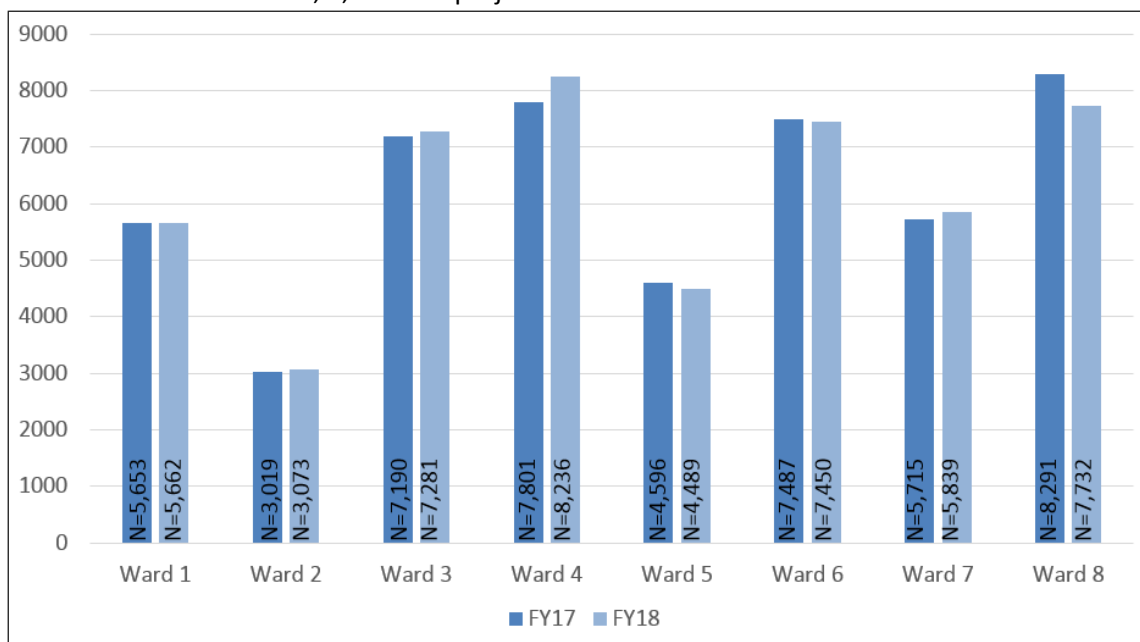
At-risk Funding by Ward

- Projected population remained 49%.
- Total at-risk funding: **\$54.6M** via UPSFF; **\$49.2M** allocated to schools.
 - Using 10% for central support, per at-risk legislation
 - Allocated on per-pupil basis since FY16
- Largest investments
 - Extended Day/Year (\$8.2M)
 - Related Arts Teachers (\$7.7M)
 - Psychologists & Social Workers (\$5.8M)
 - Reading Specialists (\$3.9M)
 - High School Electives (\$3.6M)
 - Technology (\$2.8M)
 - Afterschool Programming (\$2.1M)
 - Middle Grades Teachers (\$1.9M)
- Decrease in at-risk funding in Ward 8 directly tied to overall enrollment decline in those schools because at-risk is a per-pupil line item. The chart below reflects total spend, not per-pupil.



Projected Enrollment by Ward

- Wards 5 and 8 are projected to experience enrollment decline.
- Enrollment in wards 3, 4, and 7 is projected to increase.



Breakdown of 3.0% UPSFF Increase

The sections below describe how DCPS will allocate the 3% UPSFF increase. As described in more detail below, 1% of the UPSFF increase has been set aside as part of the overall funding solution for increased teacher salaries. However, through identified efficiencies in non-personnel and contractual services, all original DCPS investments of the 3% UPSFF increase will also be supported. (Therefore, the allocations below are equivalent to approximately 4% of the overall DCPS budget.)

Investing in Our Teachers

On August 14, 2017, Mayor Muriel Bowser, DCPS Chancellor Antwan Wilson, and Washington Teachers Union (WTU) President Elizabeth Davis announced a tentative agreement on a new contract that significantly increases compensation for teachers. The parties have worked together to create a new contract that values a positive work environment, opportunities for growth, and compensation that encourages teachers to base their careers at DC Public Schools – the fastest improving urban school district in the country. The contract builds on DCPS’s strong system of teacher support by providing teachers with additional professional compensation and benefits. The contract provides for a 4% salary increase retroactive to School Year 2016-17 and a subsequent 3% raise in School Year 2017-18.

Total Cost	\$7.7M
Estimated Number of Students Served	All

Launching Excellence through Equity

Aligning with DCPS’ focus on equity and to give schools freedom to innovate, DCPS is allocating part of the increased UPSFF funds to support new Excellence through Equity programs. The Excellence through Equity funds will be allocated to schools based on student achievement data from the 2017 PARCC. Schools with the greatest concentration of low-achieving students will receive the most funding.

Example Allocation: Columbia Heights Education Campus

- Projected Enrollment: 1,400 students
- FY18 Submitted Budget Allocation: \$15.8M
- Students’ Academic Need: 381 students at levels 1-2 on PARCC, which represents 61% of test-takers students at levels 1-2
- Excellence through Equity Additional Funds: Based on the funding formula (see appendix B), additional funds allocated to the school beyond submitted budget: **\$95,250**

Schools can spend their Excellence through Equity allocations on one of three key focus areas: social emotional learning, including school culture initiatives and opportunities that help develop students’ interests and character outside of academics; increased attendance, including programs and incentives that encourage students to come to school every day; and additional instructional support, such as tutoring or after-school programs.

Total Cost	\$3M
Estimated Number of Students Served	11,500

Enhancing the Middle Grades Experience

Based on feedback from the community regarding the importance of extracurricular offerings, starting in School Year 2017-2018, DCPS will increase extracurricular offerings in the middle grades to ensure that every middle school student in DCPS has the opportunity to participate in at least one extracurricular program. All middle schools had the opportunity to apply to increase offerings, including: coding clubs, lacrosse, wrestling, rugby, archery, and hockey, as well as wheelchair track and field and unified basketball for students with disabilities. All middle schools now have at least one interscholastic sports program, and the number of sports offered at middle schools has increased by 25% from School Year 2016-2017. All middle schools will have algebra courses, and middle schools will add engineering and computer science electives, allowing students to access robust engineering instruction and have exposure to STEM courses before reaching high school.

Total Cost	\$3.5M
Estimated Number of Students Served	7,000

Preparing Students for College and Career

DCPS will expand its college and career support, ensuring more 10th, 11th, and 12th grade students receive a tailored postsecondary plan for college or career. The program was piloted at Ballou High School, H.D. Woodson High School, and Anacostia High School in School Year 2016-2017, where 98% of all graduating 12th graders completed Postsecondary Plans and received differentiated supports based on their plans. College and Career Coordinators will ensure that all students have plans for high school

and beyond, more exposure to college via tours and expos, and assistance with SAT prep and FAFSA completion. This year, College and Career Coordinators will continue to support students at Ballou High School, H.D. Woodson High School, and Anacostia High School, and will additionally support students at Coolidge High School, Cardozo Education Campus, Dunbar High School, Columbia Heights Education Campus (CHEC), Eastern High School, and Roosevelt High School.

Total Cost	\$1.1M
Estimated Number of Students Served	6,800

Investing in Over-Age, Under-Credited Students

In School Year 2016-2017, Mayor Bowser made critical investments in Opportunity Academies (Luke C. Moore High School, Washington Metropolitan High School, Ballou STAY High School, and Roosevelt STAY High School) and neighborhood high schools. These investments gave more students, especially over-age, under-credited students, a path to graduation. In the coming year, DCPS will build on those investments at Opportunity Academies by: providing Summit Personalized Learning, an instructional program that integrates high-quality, individualized digital learning in all core subjects; offering specialized programming to prepare students for college and the workplace; and providing students with increased out-of-class opportunities, including paid internships and expanded athletics programs.

Total Cost	\$1.8M
Estimated Number of Students Served	1,500

Reign: Empowering Young Women as Leaders

DCPS will support young women of color in a multi-pronged initiative that aims to build community, confidence, and leadership skills. Spanning grades 5-12, the three pillars of Reign: Empowering Young Women as Leaders are: creating spaces for young women of color to build community, confidence, and leadership skills inside and outside of school; ensuring that schools are empowering places for young women of color by providing support to teachers and staff with training on gender and racial equity and expanding the health and gender curriculum at DCPS; and launching Reign Innovation Grants to improve academic and social outcomes for young women of color by focusing on academic development, family engagement, and social-emotional supports.

Total Cost	\$0.4M
Estimated Number of Students Served	10,800

Deepening Investment in Academic and Emotional Support for Students

DCPS will invest in providing academic and emotional support for the students who need it most, by expanding afterschool programs, investing in social emotional learning materials and curriculum, and based on budget hearing and other feedback, restoring a number of positions at schools across DCPS, such as career and technical education at Phelps ACE High School (Ward 5) and social emotional support at Mann Elementary School (Ward 3). A complete list of positions added through UPSFF increases can be found in appendix A.

Total Cost	\$3.4M
Estimated Number of Students Served	All

Technology Access

To improve student access to technology and expand DCPS's blended learning, DCPS will implement a 1:1 student-to-device ratio technology pilot at five schools, Jefferson Middle School, Johnson Middle School, LaSalle-Backus Education Campus, McKinley Middle School, and McKinley High School. The funds will also support technology infrastructure upgrades and specialized, bi-weekly professional development for the principal and eight teacher-leaders at each school.

Total Cost	\$2.2M
Estimated Number of Students Served	1,800

Sending Students Abroad

DCPS will continue to give students from every ward the opportunity to see the world, no matter their family circumstances. In FY17, more than 400 students went abroad. Travelers from the program's first two years are demonstrating the power of experiential learning by reaching further and higher than before. With a local funding stream in FY18, DCPS is laying the groundwork to expand this program and to ensure its longevity.

Total Cost	\$1.8M
Estimated Number of Students Served	450

Additional Positions and Partnerships

Based on continued feedback from school communities, funds will support adding positions at schools. A complete list of positions added in response to feedback from the FY18 DCPS Budget Hearing can be found in appendix A. Additionally, funds will fund partnerships, like protecting our City Year partnership at Anacostia High School (Ward 8).

Total Cost	\$0.7M
Estimated Number of Students Served	2,500

New Schools and Programming in School Year 2017-2018

Ron Brown College Preparatory High School will add a grade, serving 9th and 10th grade boys; MacFarland Middle School will add a 7th grade; and Van Ness Elementary School will add a 2nd grade. In addition to new schools and programming, DCPS' budget absorbs rising costs.

Total Cost	\$5.0M
Estimated Number of Students Served	All

Looking Ahead

Under the leadership of new Chancellor Antwan Wilson, DCPS is launching a new strategic plan, covering the next five years. Based on feedback heard from more than 3,000 stakeholders, including students, families and community members, teachers and instructional staff, school leaders, and central office

staff members, the plan includes a key initiative regarding prioritizing resources for students who need them the most.

Along with focusing on allocating resources along these lines, DCPS will continue to seek ways to make its budget more transparent and accessible to all stakeholders and will continue to partner with the Office of the Chief Financial Officer in developing and managing its budget.

- **Detailed analysis of the changes to the use of at-risk funds**

In FY18, the increase to the UPSFF resulted in schools with an at-risk student population receiving an allocation of \$1,937 for each at-risk student. This figure represents the UPSFF funding provided to DCPS for an at-risk student (\$2,152) minus 10% for administrative costs.

Appendix C lists the at-risk funding allocated in FY18 in the original budget allocation, by school, within DCPS (prior to the UPSFF increase). DCPS allocates at-risk funding to schools proportionally based on the projected number of at-risk students at a given school. The UPSFF formula initially provided \$2,152 per student identified as at risk. Schools received 90% of these funds directly, or \$1,937 per student (\$48.5M across the district). The remaining 10% is used centrally to support programming for at-risk students. The UPSFF increase determined after budget development was complete increased the per-student amount by \$29 per student, which was used to fund Excellence through Equity innovations at each school.

DCPS centrally attributed most of the initial at-risk funds to specific positions and programs that are part of district-wide initiatives that address the academic achievement of at-risk students. DCPS works closely with instructional superintendents and principals to ensure that investments are aligned to the needs of individual schools. Where a school has funds remaining after these programs have been supported, they are available for principals to use at their discretion. In the FY18 budget, every school received at least some discretionary at-risk funding. These funds gave principals additional budget flexibility in meeting the needs of their at-risk students. In the future, DCPS will increase investment in programs like Excellence through Equity, that build on the mission of the at-risk legislation and funding.

Specifically, in FY18, over 78% of at-risk funds support student achievement through extended day programs, extended year programs, afterschool programming, social emotional supports, programming to support middle schools and high school transition and success, literacy interventions, and related arts. The remaining 22% of at-risk funds are dedicated to a wide array of school-based programs and supports.

Appendix A

School Name	Position or Item Requested	FTE
Turner ES	Social Worker	0.5
King ES	Reading Specialist	1
Garfield ES	MSL	1
Hendley ES	Librarian	0.5
Drew ES	Instructional Coach	1
Langley ES	SPED Coordinator	1
Patterson ES	DSL	1
Tyler ES	Teacher, Spanish	1
Amidon Bowen ES	Teacher, Math Intervention	1
Simon ES	Reading Specialist	1
Smothers ES	Instructional Coach	1
Mann ES	Social Worker	0.5
Eliot Hine MS	Teacher	1
Kelly Miller MS	Teachers	2
Johnson MS	Dean of Students	1
Kramer MS	Assistant Principal	1
Phelps ACE HS	Teacher, CTE	1
Wilson HS	Counselor	2
Wilson HS	Teacher, Art	1
Columbia Heights EC	Teachers	2
Kimball ES	Teacher, World Language	0.5
CW Harris ES	Social Worker	0.5
Moten ES	Psychologist	0.5
Savoy ES	Upgrade MSL to DSL	Promotion

Appendix B

DC Public Schools will allocate Excellence through Equity funding to individual schools based on the number and concentration of students who scored at Level 1 or 2 on the PARCC in School Year 2016-2017. The below table outlines how the allocations will be determined.

	>50% of school's PARCC test-takers scored at Level 1 or 2	25-50% of school's PARCC test-takers scored at Level 1 or 2	<25% of school's PARCC test-takers scored at Level 1 or 2
School has 100+ PARCC test-takers who scored at Level 1 or 2	Up to \$250 per Level 1 or 2 student	Up to \$200 per Level 1 or 2 student	Up to \$150 per Level 1 or 2 student
School has 50-99 PARCC test-takers who scored at Level 1 or 2	Up to \$200 per Level 1 or 2 student	Up to \$150 per Level 1 or 2 student	Up to \$100 per Level 1 or 2 student
School has 0-49 PARCC test-takers who scored at Level 1 or 2	Up to \$150 per Level 1 or 2 student	Up to \$100 per Level 1 or 2 student	Up to \$50 per Level 1 or 2 student

Appendix C

FY18 Submitted Budget At-Risk Attributed \$ Value		
School	Item	Amount
Aiton ES	Afterschool	\$20,075
Aiton ES	Educational Supplies	\$1,058
Aiton ES	Inclusion/Resource Teacher	\$97,685
Aiton ES	Psychologist	\$24,421
Aiton ES	Related Arts Teachers	\$195,370
Aiton ES	Social Worker	\$97,685
Aiton ES	Technology	\$18,900
Amidon-Bowen ES	Afterschool	\$40,925
Amidon-Bowen ES	Inclusion/Resource Teacher	\$48,843
Amidon-Bowen ES	Psychologist	\$97,685
Amidon-Bowen ES	Reading Specialist or Teacher	\$97,685
Amidon-Bowen ES	Social Worker	\$195,370
Amidon-Bowen ES	Technology	\$9,553
Anacostia HS	Educational Supplies	\$4,133
Anacostia HS	Evening Credit Recovery (ECR)	\$72,828
Anacostia HS	High School Teachers Investment	\$409,012
Anacostia HS	Pathways Coordinator	\$100,365
Anacostia HS	Psychologist	\$166,065
Anacostia HS	Technology	\$20,460
Ballou HS	Assistant Principal for Intervention	\$138,141
Ballou HS	City Year/ Partnerships	\$100,000
Ballou HS	Evening Credit Recovery (ECR)	\$80,920
Ballou HS	High School Extended Hours for Computer Lab	\$12,240
Ballou HS	High School Teachers Investment	\$797,277
Ballou HS	NAF Coordinator	\$100,365
Ballou HS	NAF Director	\$134,027
Ballou HS	Pathways Coordinator	\$100,365
Ballou HS	Social Worker	\$97,685
Ballou HS	Technology	\$23,445
Bancroft ES	Afterschool	\$66,122
Bancroft ES	Educational Supplies	\$1,689
Bancroft ES	Psychologist	\$97,685
Bancroft ES	Related Arts Teachers	\$195,370
Bancroft ES	Technology	\$28,470
Barnard ES	Afterschool	\$110,636
Barnard ES	Educational Supplies	\$6,930

Barnard ES	Extended Day/Year	\$122,400
Barnard ES	Psychologist	\$97,685
Barnard ES	Related Arts Teachers	\$244,213
Barnard ES	Technology	\$61,220
Beers ES	Afterschool	\$59,451
Beers ES	Educational Supplies	\$2,931
Beers ES	Inclusion/Resource Teachers	\$146,528
Beers ES	Reading Specialist or Teacher	\$97,685
Beers ES	Related Arts Teachers	\$146,528
Beers ES	Technology	\$67,931
Benjamin Banneker HS	Athletic & Activities Coordinators	\$100,365
Benjamin Banneker HS	Educational Supplies	\$30,651
Benjamin Banneker HS	High School Extended Hours for Computer Lab	\$12,240
Benjamin Banneker HS	Psychologist	\$48,843
Benjamin Banneker HS	Technology	\$53,900
Brent ES	Educational Supplies	\$266
Brent ES	Psychologist	\$15,686
Brent ES	Related Arts Teacher	\$48,843
Brent ES	Technology	\$3,000
Brightwood Education Campus	Afterschool	\$78,779
Brightwood Education Campus	Educational Supplies	\$69,780
Brightwood Education Campus	Middle Grades Clubs & Activities	\$5,000
Brightwood Education Campus	Middle Grades Teacher Investment	\$195,370
Brightwood Education Campus	Related Arts Teachers	\$341,898
Brightwood Education Campus	Technology	\$126,587
Brookland MS	Educational Supplies	\$11,978
Brookland MS	Middle Grades Clubs & Activities	\$5,000
Brookland MS	Middle Grades Exposure & Excursion	\$23,000
Brookland MS	Middle Grades Social-Emotional	\$18,466
Brookland MS	Middle Grades Teacher Investment	\$195,370
Brookland MS	Technology	\$9,618
Browne EC	Afterschool	\$19,611
Browne EC	Assistant Principal for Intervention	\$138,141
Browne EC	Extended Day/Year	\$119,880
Browne EC	Middle Grades Social-Emotional	\$50,999
Browne EC	Reading Specialist or Teacher	\$97,685
Browne EC	Technology	\$40,500
Bruce-Monroe ES @ Park View	Educational Supplies	\$15,340
Bruce-Monroe ES @ Park View	Extended Day/Year	\$42,840
Bruce-Monroe ES @ Park View	Inclusion/Resource Teachers	\$146,528

Bruce-Monroe ES @ Park View	Psychologist	\$97,685
Bruce-Monroe ES @ Park View	Related Arts Teachers	\$146,528
Bruce-Monroe ES @ Park View	Relay Teacher Resident	\$28,915
Bruce-Monroe ES @ Park View	Technology	\$16,100
Bunker Hill ES	Afterschool	\$31,267
Bunker Hill ES	Related Arts Teachers	\$166,065
Bunker Hill ES	Technology	\$4,116
Burroughs ES	Afterschool	\$61,372
Burroughs ES	Educational Supplies	\$9,562
Burroughs ES	Inclusion/Resource Teachers	\$97,685
Burroughs ES	Psychologist	\$97,685
Burroughs ES	Technology	\$39,742
Burrville ES	Afterschool	\$42,167
Burrville ES	Educational Supplies	\$51,408
Burrville ES	Extended Day/Year	\$169,200
Burrville ES	Psychologist	\$48,843
Burrville ES	Related Arts Teachers	\$146,528
Burrville ES	Technology	\$39,664
C.W. Harris ES	Reading Specialist or Teacher	\$48,843
C.W. Harris ES	Related Arts Teachers	\$195,370
C.W. Harris ES	Social Worker	\$146,528
C.W. Harris ES	Technology	\$23,777
Cap Hill Montessori @ Logan	Educational Supplies	\$2,956
Cap Hill Montessori @ Logan	Extended Day/Year	\$61,200
Cap Hill Montessori @ Logan	Reading Specialist or Teacher (partial)	\$19,537
Cap Hill Montessori @ Logan	Technology	\$3,472
Cardozo EC	Athletic & Activities Coordinators	\$100,365
Cardozo EC	City Year/ Partnerships	\$100,000
Cardozo EC	Educational Supplies	\$6,621
Cardozo EC	Evening Credit Recovery (ECR)	\$56,644
Cardozo EC	Extended Day/Year	\$49,320
Cardozo EC	High School Extended Hours for Computer Lab	\$12,240
Cardozo EC	High School Teachers Investment	\$250,876
Cardozo EC	Middle Grades Clubs & Activities	\$5,000
Cardozo EC	Middle Grades Exposure & Excursion	\$23,000
Cardozo EC	Middle Grades Social-Emotional	\$100,000
Cardozo EC	Middle Grades Teacher Investment	\$195,370
Cardozo EC	Pathways Coordinator	\$100,365
Cardozo EC	Reading Specialist or Teachers	\$195,370
Cardozo EC	Technology	\$214,965

Cleveland ES	Afterschool	\$52,854
Cleveland ES	Reading Specialist or Teacher	\$97,685
Cleveland ES	Related Arts Teacher	\$146,528
Cleveland ES	Technology	\$20,601
Columbia Heights EC (CHEC)	Educational Supplies	\$4,950
Columbia Heights EC (CHEC)	Evening Credit Recovery (ECR)	\$56,644
Columbia Heights EC (CHEC)	Extended Day/Year	\$261,000
Columbia Heights EC (CHEC)	High School Extended Hours for Computer Lab	\$12,240
Columbia Heights EC (CHEC)	Middle Grades Clubs & Activities	\$5,000
Columbia Heights EC (CHEC)	Middle Grades Exposure & Excursion	\$23,000
Columbia Heights EC (CHEC)	Middle Grades Social-Emotional	\$100,000
Columbia Heights EC (CHEC)	Middle Grades Teacher Investment	\$195,370
Columbia Heights EC (CHEC)	NAF Director	\$134,027
Columbia Heights EC (CHEC)	Pathways Coordinator	\$100,365
Columbia Heights EC (CHEC)	Psychologist	\$97,685
Columbia Heights EC (CHEC)	Reading Specialist or Teachers	\$293,056
Columbia Heights EC (CHEC)	Specialty Funds	\$376,612
Columbia Heights EC (CHEC)	Technology	\$91,099
Coolidge HS	Educational Supplies	\$9,433
Coolidge HS	Evening Credit Recovery (ECR)	\$52,598
Coolidge HS	High School Extended Hours for Computer Lab	\$12,240
Coolidge HS	High School Teachers Investment	\$264,068
Coolidge HS	Pathways Coordinator	\$100,365
Coolidge HS	Related Arts Teacher	\$97,685
Coolidge HS	Technology	\$58,270
Deal MS	Middle Grades Clubs & Activities	\$5,000
Deal MS	Middle Grades Exposure & Excursion	\$23,000
Deal MS	Reading Specialist or Teachers	\$195,370
Deal MS	Technology	\$1,322
Dorothy Height ES	Educational Supplies	\$8,975
Dorothy Height ES	Extended Day/Year	\$324,000
Dorothy Height ES	Related Arts Teachers	\$116,690
Dorothy Height ES	Technology	\$24,900
Drew ES	Afterschool	\$19,142
Drew ES	Extended Day/Year	\$104,760
Drew ES	Related Arts Teachers	\$244,213
Drew ES	Relay Teacher Resident	\$28,915
Drew ES	Technology	\$21,362
Dunbar HS	Athletic & Activities Coordinators	\$100,365
Dunbar HS	Evening Credit Recovery (ECR)	\$56,644

Dunbar HS	High School Extended Hours for Computer Lab	\$12,240
Dunbar HS	High School Teachers Investment	\$303,036
Dunbar HS	NAF Coordinator	\$100,365
Dunbar HS	NAF Director	\$134,027
Dunbar HS	Pathways Coordinator	\$100,365
Dunbar HS	Psychologist	\$97,685
Dunbar HS	Technology	\$5,663
Eastern HS	Educational Supplies	\$22,694
Eastern HS	Evening Credit Recovery (ECR)	\$68,782
Eastern HS	High School Extended Hours for Computer Lab	\$1,944
Eastern HS	High School Teachers Investment	\$634,953
Eastern HS	Pathways Coordinator	\$100,365
Eastern HS	Psychologist	\$97,685
Eastern HS	Related Arts Teachers	\$216,530
Eastern HS	Technology	\$36,680
Eaton ES	Reading Specialist or Teacher (partial)	\$58,110
Eliot-Hine MS	Assistant Principal for Intervention	\$69,071
Eliot-Hine MS	Educational Supplies	\$5,046
Eliot-Hine MS	Middle Grades Exposure & Excursion	\$23,000
Eliot-Hine MS	Middle Grades Teacher Investment	\$195,370
Ellington School of the Arts	High School Extended Hours for Computer Lab	\$12,240
Ellington School of the Arts	Related Arts Teacher	\$97,685
Ellington School of the Arts	Specialty Funds	\$225,176
Garfield ES	Afterschool	\$32,417
Garfield ES	Extended Day/Year	\$419,240
Garfield ES	Technology	\$36,467
Garrison ES	Afterschool	\$48,775
Garrison ES	Inclusion/Resource Teachers	\$39,074
Garrison ES	Psychologist	\$48,843
Garrison ES	Reading Specialist or Teacher	\$97,685
H.D. Cooke ES	Educational Supplies	\$11,462
H.D. Cooke ES	Extended Day/Year	\$388,177
H.D. Cooke ES	Psychologist	\$54,133
H.D. Cooke ES	Technology	\$26,605
Hardy MS	Extended Day/Year	\$52,560
Hardy MS	Middle Grades Teacher Investment	\$24,421
Hardy MS	Psychologist	\$97,685
Hardy MS	Technology	\$1,601
Hart MS	Assistant Principal for Intervention	\$138,141
Hart MS	Extended Day/Year	\$429,399

Hearst ES	Psychologist	\$60,394
Hearst ES	Technology	\$1,590
Hendley ES	Educational Supplies	\$12,319
Hendley ES	Extended Day/Year	\$492,524
Hendley ES	Reading Specialist or Teacher	\$108,265
Hendley ES	Related Arts Teachers	\$146,528
Hendley ES	Technology	\$24,850
Houston ES	Afterschool	\$35,478
Houston ES	Extended Day/Year	\$48,960
Houston ES	Reading Specialist or Teacher (partial)	\$78,148
Houston ES	Related Arts Teachers	\$195,370
Houston ES	Social Worker	\$97,685
Houston ES	Technology	\$1,490
Hyde-Addison ES	Educational Supplies	\$4,550
Hyde-Addison ES	Reading Specialist or Teacher (partial)	\$34,190
J.O. Wilson ES	Afterschool	\$36,972
J.O. Wilson ES	City Year/ Partnerships	\$59,500
J.O. Wilson ES	Educational Supplies	\$13,006
J.O. Wilson ES	Reading Specialist or Teacher	\$97,685
J.O. Wilson ES	Related Arts Teachers	\$146,528
J.O. Wilson ES	Social Worker	\$97,685
J.O. Wilson ES	Technology	\$29,000
Janney ES	Educational Supplies	\$8,508
Janney ES	Inclusion/Resource Teachers	\$24,421
Jefferson Middle School Academy	Educational Supplies	\$7,817
Jefferson Middle School Academy	Middle Grades Clubs & Activities	\$5,000
Jefferson Middle School Academy	Middle Grades Exposure & Excursion	\$23,000
Jefferson Middle School Academy	Middle Grades Teacher Investment	\$48,843
Jefferson Middle School Academy	Reading Specialist or Teacher	\$97,685
Jefferson Middle School Academy	Social Workers	\$195,370
Johnson MS	City Year/ Partnerships	\$80,000
Johnson MS	Educational Supplies	\$3,753
Johnson MS	Extended Day/Year	\$321,761
Johnson MS	Middle Grades Clubs & Activities	\$5,000
Johnson MS	Technology	\$11,752
Kelly Miller MS	Extended Day/Year	\$486,394
Kelly Miller MS	Reading Specialist or Teacher	\$108,265
Ketcham ES	City Year/ Partnerships	\$100,000
Ketcham ES	Educational Supplies	\$18,511
Ketcham ES	Psychologist	\$97,685

Ketcham ES	Related Arts Teachers	\$146,528
Ketcham ES	Relay Teacher Resident	\$28,915
Ketcham ES	Social Worker	\$97,685
Ketcham ES	Technology	\$29,792
Key ES	Reading Specialist or Teacher (partial)	\$25,181
Kimball ES	Afterschool	\$82,668
Kimball ES	City Year/ Partnerships	\$100,000
Kimball ES	Extended Day/Year	\$210,600
Kimball ES	Inclusion/Resource Teacher	\$97,685
Kimball ES	Social Worker	\$97,685
Kimball ES	Technology	\$23,454
King, M.L. ES	Afterschool	\$9,182
King, M.L. ES	City Year/ Partnerships	\$100,000
King, M.L. ES	Extended Day/Year	\$444,168
King, M.L. ES	Related Arts Teacher	\$97,685
King, M.L. ES	Technology	\$23,041
Kramer MS	Assistant Principal for Intervention	\$138,141
Kramer MS	Educational Supplies	\$17,566
Kramer MS	Middle Grades Clubs & Activities	\$5,000
Kramer MS	Reading Specialist or Teacher	\$195,370
Kramer MS	Technology	\$6,141
Lafayette ES	Educational Supplies	\$36,034
Lafayette ES	Technology	\$6,580
Langdon EC	Assistant Principal for Intervention	\$138,141
Langdon EC	Related Arts Teacher	\$126,991
Langdon EC	Social Worker	\$97,685
Langdon EC	Technology	\$16,835
Langley ES	Afterschool	\$36,875
Langley ES	Educational Supplies	\$7,148
Langley ES	Psychologist	\$19,537
Langley ES	Related Arts Teacher	\$244,213
Langley ES	Technology	\$29,265
LaSalle-Backus EC	Afterschool	\$36,925
LaSalle-Backus EC	Educational Supplies	\$9,157
LaSalle-Backus EC	Middle Grades Clubs & Activities	\$5,000
LaSalle-Backus EC	Middle Grades Exposure & Excursion	\$23,000
LaSalle-Backus EC	Middle Grades Social-Emotional	\$100,000
LaSalle-Backus EC	Middle Grades Teacher Investment	\$97,685
LaSalle-Backus EC	Relay Teacher Resident	\$115,660
LaSalle-Backus EC	Technology	\$27,091

Leckie ES	Afterschool	\$63,163
Leckie ES	City Year/ Partnerships	\$100,000
Leckie ES	Educational Supplies	\$13,352
Leckie ES	Extended Day/Year	\$154,800
Leckie ES	Middle Grades Clubs & Activities	\$5,000
Leckie ES	Middle Grades Exposure & Excursion	\$23,000
Leckie ES	Middle Grades Teacher Investment	\$97,685
Leckie ES	Technology	\$27,250
Ludlow-Taylor ES	Afterschool	\$84,416
Ludlow-Taylor ES	Psychologist	\$39,074
Ludlow-Taylor ES	Reading Specialist or Teacher	\$97,685
Ludlow-Taylor ES	Technology	\$3,517
MacFarland MS	Educational Supplies	\$6,881
MacFarland MS	Middle Grades Clubs & Activities	\$5,000
MacFarland MS	Middle Grades Social-Emotional	\$100,000
MacFarland MS	Middle Grades Teacher Investment	\$48,843
MacFarland MS	Technology	\$29,102
Malcolm X ES @ Green	Educational Supplies	\$2,536
Malcolm X ES @ Green	Extended Day/Year	\$46,800
Malcolm X ES @ Green	Reading Specialist or Teacher	\$48,843
Malcolm X ES @ Green	Related Arts Teacher	\$195,370
Malcolm X ES @ Green	Social Worker	\$97,685
Malcolm X ES @ Green	Technology	\$56,213
Mann ES	Technology	\$17,433
Marie Reed ES	Afterschool	\$95,330
Marie Reed ES	Educational Supplies	\$34,296
Marie Reed ES	Psychologist	\$97,685
Marie Reed ES	Specialty Funds	\$35,000
Marie Reed ES	Technology	\$12,743
Maury ES	Educational Supplies	\$14,661
Maury ES	Reading Specialist or Teacher	\$97,685
McKinley MS	Educational Supplies	\$13,619
McKinley MS	Middle Grades Social-Emotional	\$18,095
McKinley MS	Middle Grades Teacher Investment	\$97,685
McKinley MS	Reading Specialist or Teacher	\$97,685
McKinley MS	Technology	\$34,411
McKinley Technology HS	High School Extended Hours for Computer Lab	\$12,240
McKinley Technology HS	Manager Coordinator	\$106,037
McKinley Technology HS	NAF Director	\$268,054
McKinley Technology HS	Technology	\$103,730

Miner ES	Afterschool	\$27,300
Miner ES	Extended Day/Year	\$83,160
Miner ES	Reading Specialist or Teacher	\$97,685
Miner ES	Related Arts Teacher	\$293,055
Miner ES	Technology	\$23,727
Moten ES	Afterschool	\$18,227
Moten ES	Educational Supplies	\$1,764
Moten ES	Inclusion/Resource Teachers	\$244,213
Moten ES	Psychologist	\$48,843
Moten ES	Reading Specialist or Teacher	\$97,685
Moten ES	Related Arts Teacher	\$195,370
Moten ES	Social Worker	\$97,685
Moten ES	Technology	\$14,840
Murch ES	Technology Instructional Coach	\$48,843
Murch ES	Technology	\$3,456
Nalle ES	Extended Day/Year	\$111,760
Nalle ES	Inclusion/Resource Teachers	\$19,537
Nalle ES	Psychologist	\$97,685
Nalle ES	Reading Specialist or Teacher	\$97,685
Nalle ES	Related Arts Teacher	\$244,213
Nalle ES	Technology	\$43,149
Noyes EC	Assistant Principal for Intervention	\$138,141
Noyes EC	Educational Supplies	\$2,965
Noyes EC	Extended Day/Year	\$39,960
Noyes EC	Psychologist	\$32,480
Noyes EC	Relay Teacher Resident	\$28,915
Noyes EC	Technology	\$15,160
Orr ES	Educational Supplies	\$8,059
Orr ES	Extended Day/Year	\$146,600
Orr ES	Inclusion/Resource Teachers	\$146,528
Orr ES	Psychologist	\$97,685
Orr ES	Reading Specialist or Teacher	\$97,685
Orr ES	Related Arts Teacher	\$146,528
Oyster-Adams Bilingual	Educational Supplies	\$2,500
Oyster-Adams Bilingual	Reading Specialist or Teacher	\$146,528
Oyster-Adams Bilingual	Technology	\$121
Patterson ES	Afterschool	\$21,122
Patterson ES	Educational Supplies	\$7,065
Patterson ES	Inclusion/Resource Teachers	\$195,370
Patterson ES	Psychologist	\$97,685

Patterson ES	Reading Specialist or Teacher	\$97,685
Patterson ES	Related Arts Teacher	\$97,685
Patterson ES	Social Worker	\$97,685
Patterson ES	Technology	\$32,660
Payne ES	Afterschool	\$52,373
Payne ES	Reading Specialist or Teacher	\$97,685
Payne ES	Related Arts Teacher	\$195,370
Payne ES	Technology	\$10,979
Peabody ES	Educational Supplies	\$3,456
Peabody ES	Psychologist	\$48,843
Phelps ACE HS	Evening Credit Recovery (ECR)	\$24,276
Phelps ACE HS	Inclusion/Resource Teachers	\$97,685
Phelps ACE HS	NAF Coordinator	\$100,365
Phelps ACE HS	NAF Director	\$134,027
Phelps ACE HS	Psychologist	\$48,843
Phelps ACE HS	Technology	\$3,511
Plummer ES	Afterschool	\$11,143
Plummer ES	Educational Supplies	\$13,159
Plummer ES	Psychologist	\$97,685
Plummer ES	Related Arts Teacher	\$341,898
Plummer ES	Social Worker	\$97,685
Plummer ES	Technology	\$40,837
Powell ES	Afterschool	\$146,102
Powell ES	Extended Day/Year	\$131,040
Powell ES	Related Arts Teacher	\$146,528
Powell ES	Technology Instructional Coach	\$73,264
Powell ES	Technology	\$18,309
Randle Highlands ES	Afterschool	\$41,075
Randle Highlands ES	Extended Day/Year	\$340,211
Randle Highlands ES	Psychologist	\$32,480
Randle Highlands ES	Technology	\$753
Raymond EC	Afterschool	\$60,473
Raymond EC	Extended Day/Year	\$614,676
Raymond EC	Technology	\$51,226
River Terrace SEC	Technology	\$135,590
Ron Brown College Prep High School	Educational Supplies	\$6,731
Ron Brown College Prep High School	High School Extended Hours for Computer Lab	\$12,240
Ron Brown College Prep High School	Psychologist	\$97,685
Ron Brown College Prep High School	Related Arts Teacher	\$244,213
Ron Brown College Prep High School	Specialty Funds	\$13,371

Ron Brown College Prep High School	Technology	\$11,223
Roosevelt HS	Athletic & Activities Coordinators	\$100,365
Roosevelt HS	Educational Supplies	\$25,779
Roosevelt HS	Evening Credit Recovery (ECR)	\$64,736
Roosevelt HS	High School Extended Hours for Computer Lab	\$12,240
Roosevelt HS	High School Teachers Investment	\$585,447
Roosevelt HS	Pathways Coordinator	\$100,365
Roosevelt HS	Psychologist	\$97,685
Roosevelt HS	Social Worker	\$146,528
Ross ES	Related Arts Teacher	\$10,341
Ross ES	Technology	\$3,218
Savoy ES	Afterschool	\$27,537
Savoy ES	Educational Supplies	\$13,973
Savoy ES	Extended Day/Year	\$102,240
Savoy ES	Psychologist	\$48,843
Savoy ES	Related Arts Teacher	\$195,370
Savoy ES	Social Worker	\$97,685
Savoy ES	Technology	\$25,720
School Without Walls @ Francis-Stevens	Assistant Principal for Intervention	\$138,141
School Without Walls @ Francis-Stevens	Educational Supplies	\$12,663
School Without Walls @ Francis-Stevens	Middle Grades Clubs & Activities	\$5,000
School Without Walls @ Francis-Stevens	Middle Grades Exposure & Excursion	\$23,000
School Without Walls @ Francis-Stevens	Psychologist	\$48,843
School Without Walls @ Francis-Stevens	Technology	\$8,667
School Without Walls HS	Educational Supplies	\$19,018
School Without Walls HS	High School Extended Hours for Computer Lab	\$12,240
School Without Walls HS	Psychologist	\$48,843
School Without Walls HS	Related Arts Teacher	\$97,685
School Without Walls HS	Specialty Funds	\$13,014
School Without Walls HS	Technology	\$2,900
School-Within-School @ Goding	Psychologist	\$26,110
School-Within-School @ Goding	Technology	\$18,441
Seaton ES	Afterschool	\$48,413
Seaton ES	Educational Supplies	\$18,207
Seaton ES	Inclusion/Resource Teachers	\$48,843
Seaton ES	Psychologist	\$97,685
Seaton ES	Related Arts Teacher	\$97,685
Seaton ES	Technology	\$55,260
Shepherd ES	Educational Supplies	\$5,259
Shepherd ES	Psychologist	\$48,843

Shepherd ES	Technology	\$65,992
Simon ES	Psychologist	\$97,685
Simon ES	Reading Specialist or Teacher	\$97,685
Simon ES	Related Arts Teacher	\$195,370
Simon ES	Technology	\$4,407
Smothers ES	Afterschool	\$26,075
Smothers ES	Extended Day/Year	\$132,120
Smothers ES	Inclusion/Resource Teachers	\$39,074
Smothers ES	Psychologist	\$97,685
Smothers ES	Reading Specialist or Teacher	\$97,685
Smothers ES	Technology	\$572
Sousa MS	Middle Grades Teacher Investment	\$195,370
Sousa MS	Social Worker	\$166,065
Sousa MS	Technology	\$4,658
Stanton ES	Inclusion/Resource Teachers	\$390,740
Stanton ES	Psychologist	\$78,148
Stanton ES	Related Arts Teacher	\$293,056
Stanton ES	Social Worker	\$97,685
Stanton ES	Technology	\$13,958
Stoddert ES	Educational Supplies	\$8,141
Stoddert ES	Reading Specialist or Teacher	\$48,843
Stoddert ES	Technology	\$5,000
Stuart-Hobson MS	Educational Supplies	\$15,253
Stuart-Hobson MS	Middle Grades Clubs & Activities	\$5,000
Stuart-Hobson MS	Middle Grades Exposure & Excursion	\$23,000
Stuart-Hobson MS	Reading Specialist or Teacher	\$195,370
Stuart-Hobson MS	Technology	\$44,179
Takoma EC	Afterschool	\$95,526
Takoma EC	Assistant Principal for Intervention	\$138,141
Takoma EC	Reading Specialist or Teacher	\$195,370
Takoma EC	Technology	\$12,598
Thomas ES	Afterschool	\$32,801
Thomas ES	Extended Day/Year	\$546,254
Thomas ES	Technology	\$31,100
Thomson ES	Afterschool	\$95,332
Thomson ES	Extended Day/Year	\$48,960
Thomson ES	Psychologist	\$48,843
Thomson ES	Technology	\$62,549
Truesdell EC	Afterschool	\$64,365
Truesdell EC	Educational Supplies	\$1,893

Truesdell EC	Extended Day/Year	\$450,000
Truesdell EC	Middle Grades Clubs & Activities	\$5,000
Truesdell EC	Middle Grades Exposure & Excursion	\$23,000
Truesdell EC	Middle Grades Social-Emotional	\$100,000
Truesdell EC	Related Arts Teacher	\$146,528
Truesdell EC	Relay Teacher Resident	\$28,915
Truesdell EC	Technology	\$82,942
Tubman ES	Afterschool	\$35,478
Tubman ES	Assistant Principal for Intervention	\$138,141
Tubman ES	Educational Supplies	\$43,587
Tubman ES	Inclusion/Resource Teachers	\$97,685
Tubman ES	Psychologist	\$97,685
Tubman ES	Related Arts Teacher	\$146,528
Tubman ES	Technology	\$74,295
Turner ES	Afterschool	\$6,660
Turner ES	City Year/ Partnerships	\$100,000
Turner ES	Extended Day/Year	\$563,809
Turner ES	Related Arts Teacher	\$195,370
Tyler ES	Afterschool	\$42,097
Tyler ES	Inclusion/Resource Teachers	\$97,685
Tyler ES	Psychologist	\$97,685
Tyler ES	Related Arts Teacher	\$146,528
Tyler ES	Technology	\$13,090
Van Ness ES	Educational Supplies	\$16,233
Van Ness ES	Psychologist	\$68,380
Van Ness ES	Technology	\$10,300
Walker-Jones EC	Afterschool	\$32,398
Walker-Jones EC	Middle Grades Clubs & Activities	\$5,000
Walker-Jones EC	Middle Grades Exposure & Excursion	\$23,000
Walker-Jones EC	Middle Grades Social-Emotional	\$100,000
Walker-Jones EC	Middle Grades Teacher Investment	\$195,370
Walker-Jones EC	Psychologist	\$97,685
Walker-Jones EC	Relay Teacher Resident	\$57,830
Walker-Jones EC	Social Worker	\$195,370
Walker-Jones EC	Technology	\$39,091
Watkins ES	Educational Supplies	\$199
Watkins ES	Reading Specialist or Teacher	\$97,685
Watkins ES	Related Arts Teacher	\$128,682
Watkins ES	Technology	\$2,000
West EC	Afterschool	\$64,585

West EC	Middle Grades Social-Emotional	\$100,000
West EC	Middle Grades Teacher Investment	\$97,685
West EC	Technology	\$63,146
Wheatley EC	Afterschool	\$25,607
Wheatley EC	Extended Day/Year	\$61,200
Wheatley EC	Middle Grades Clubs & Activities	\$5,000
Wheatley EC	Middle Grades Social-Emotional	\$100,000
Wheatley EC	Psychologist	\$48,843
Wheatley EC	Reading Specialist or Teacher	\$97,685
Wheatley EC	Related Arts Teacher	\$97,685
Wheatley EC	Technology	\$73,411
Whittier EC	Afterschool	\$48,595
Whittier EC	Educational Supplies	\$171
Whittier EC	Extended Day/Year	\$148,320
Whittier EC	Middle Grades Clubs & Activities	\$5,000
Whittier EC	Middle Grades Social-Emotional	\$100,000
Whittier EC	Middle Grades Teacher Investment	\$97,685
Whittier EC	Technology	\$20,558
Wilson HS	Athletic & Activities Coordinators	\$100,365
Wilson HS	Educational Supplies	\$99,783
Wilson HS	Evening Credit Recovery (ECR)	\$72,828
Wilson HS	High School Extended Hours for Computer Lab	\$12,240
Wilson HS	High School Teachers Investment	\$413,267
Wilson HS	NAF Coordinator	\$100,365
Wilson HS	NAF Director	\$134,027
Wilson HS	Pathways Coordinator	\$100,365
Wilson HS	Social Worker	\$97,685
Wilson HS	Technology	\$31,275
Woodson, H.D. HS	Athletic & Activities Coordinators	\$100,365
Woodson, H.D. HS	Educational Supplies	\$8,814
Woodson, H.D. HS	Evening Credit Recovery (ECR)	\$80,920
Woodson, H.D. HS	High School Extended Hours for Computer Lab	\$12,240
Woodson, H.D. HS	NAF Coordinator	\$200,730
Woodson, H.D. HS	NAF Director	\$268,054
Woodson, H.D. HS	Pathways Coordinator	\$100,365
Woodson, H.D. HS	Related Arts Teacher	\$97,685
Woodson, H.D. HS	Technology	\$70,272