Message from the President and CEO

Though not without its challenges, Child & Family Resources (CFR) has celebrated significant milestones, measured growth, and a renewed focus on the fundamental purpose of our agency over the past year. As a statewide, community-based nonprofit organization, CFR exists to support and invest in the well-being of Arizona’s citizens, with a focus on creating long-term, sustainable change.

We kicked off this past year with the official adoption of a new mission statement, which was the product of several months of thoughtful reflection and conversations by our Board of Directors, senior leadership, staff and community members on the true impact of our work. Looking at the cumulative power of all of our programs, unifying each is a very fundamental mission: At Child & Family Resources, we build strong communities where children can reach their full potential. We do this by using effective prevention, intervention and education strategies with families, teens and early educators.

One such strategy, Healthy Families, celebrated 25 years of providing cost-effective interventions to parents of infants and young children. As one of the two largest providers of Healthy Families in Arizona, CFR provides this proven program to promote healthy child development, and prevent child abuse and neglect. This is just one example of our statewide, in-home intervention programming that works with caregivers to nurture positive growth in their children. This year also saw banner growth in educational opportunities offered to childcare professionals throughout the state, through over 2,200 trainings and countless hours of technical assistance. We continued to work with adolescents and teens through prevention-focused, community-based programming to empower them to make safe choices about risky behaviors like sex, drugs and alcohol.

Each dollar invested in prevention and early intervention saves up to $17 in avoidable downstream costs. We will continue to invest in the idea of a world where the dollars directed towards treatment and incarceration are instead funneled directly into programs that drastically redirect the course of families, children, and ultimately our entire community.

Eric Schindler, Ph.D.
President and CEO

How We Support Arizona

We build strong children, youth, and families through prevention, intervention, and education.

Across all programs, Child & Family Resources directly served more than

28,556 Clients

69% of those families live below poverty line

17,769 Individuals

1,518 people had a developmental delay and/or disability

6,771 Families

Centers and homes

2016-2017 Financial Statement

Tucson Nursery School (TNS) is a subsidiary nonprofit of Child & Family Resources (CFR)

Support and Revenue

<table>
<thead>
<tr>
<th></th>
<th>CFR</th>
<th>TNS</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>Contracts from Governmental Agencies</td>
<td>$20,667,940</td>
<td>$121,094</td>
<td>$20,789,034</td>
</tr>
<tr>
<td>Other Grants</td>
<td>$24,208</td>
<td>$24,208</td>
<td>$48,416</td>
</tr>
<tr>
<td>Program Fees</td>
<td>$537,729</td>
<td>$92,838</td>
<td>$630,567</td>
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<tr>
<td>Contributions</td>
<td>$422,781</td>
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<td>$422,881</td>
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<tr>
<td>In-Kind Contributions</td>
<td>$244,192</td>
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<td>$488,384</td>
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<tr>
<td>Investment Income</td>
<td>$69,464</td>
<td>$69,464</td>
<td>$138,928</td>
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<tr>
<td>Special Events</td>
<td>$91,542</td>
<td>$2,695</td>
<td>$94,237</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td>$22,033,648</td>
<td>$240,935</td>
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Expenses

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<tbody>
<tr>
<td>Program Services</td>
<td>$19,405,844</td>
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<td>$38,811,688</td>
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<tr>
<td>Child Care</td>
<td>$259,594</td>
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<td>$519,188</td>
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<tr>
<td>Nutrition</td>
<td>$25,674</td>
<td>$25,674</td>
<td>$51,348</td>
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<tr>
<td>General &amp; Administration</td>
<td>$2,324,947</td>
<td>$32,544</td>
<td>$2,357,491</td>
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<tr>
<td>Fundraising</td>
<td>$307,302</td>
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<td>$614,604</td>
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<td><strong>Total</strong></td>
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Child & Family Resources Leadership

Board of Directors

Chair: Christina Cutshaw
Secretary/Chair-Elect: Mary Swallow
Treasurer: Rob Groll
Barbara Atwood
Bill Berk
Amy Chavez
Megan Danielle Figueroa
Susan Friese
Bob Gary
Cindi Gilliland
Ann Harris
Christine Huley
Jesus Magaña
Linda May
Victor Mercado
Sarah Richelson
Priscilla Teran
Kayt Yrun-Duffy
Ross Zimmerman

Executive Team

Eric Schindler, Ph.D.
President and Chief Executive Officer

Connie Curnett
Chief Financial Officer

Tammy Cormier, M.H.R., PHR
Chief Administrative Officer

Julie Rosen, M.S., L.P.C.
Vice President of Family and Community Services

Diane Fellows, M.S.
Vice President of Early Care and Education Programs

Child & Family Resources Across the State

Headquartered in

Tucson
2800 E. Broadway Blvd.
Tucson, AZ 85716
(520) 881-8940
ChildFamilyResources.org

Apache Junction
105 S. Delaware Drive, #10
Apache Junction, AZ 85120
(480) 845-1445

Bullhead City
1071 Hancock Road, #1
Bullhead City, AZ 86442
(928) 758-9300

Casa Grande
1729 N. Trekell Road, Ste. 120
Casa Grande, AZ 85122
(520) 518-5292

Douglas
1065 F Avenue, #4
Douglas, AZ 85607
(520) 364-5014

Kingman
2202 Hualapai Road, Suite 101
Kingman, AZ 86401
(928) 753-4410

Nogales
1827 N. Mastick Way
Nogales, AZ 85621
(520) 281-9303

Phoenix
2830 W. Glendale Ave, Suite 28
Phoenix, AZ 85051
(602) 234-3941

Safford
301-B E. 4th Street
Safford, AZ 85546
(928) 428-7231

Sierra Vista
3965 E. Foothills Drive, Suite E1
Sierra Vista, AZ 85635
(520) 458-7348

Yuma
201 S. 3rd Avenue
Yuma, AZ 85364
(928) 783-4003