### POLICE ATHLETIC LEAGUE, INC.



FINANCIAL STATEMENTS (Together with Independent Auditors' Report)

Years Ended December 31, 2016 And 2015 and Single Audit Reports and Schedule

Year Ended December 31, 2016



ACCOUNTANTS & ADVISORS

#### POLICE ATHLETIC LEAGUE, INC.

### FINANCIAL STATEMENTS (Together with Independent Auditors' Report)

#### YEARS ENDED DECEMBER 31, 2016 AND 2015 AND

#### SINGLE AUDIT REPORTS AND SCHEDULE

#### YEAR ENDED DECEMBER 31, 2016

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#### INDEPENDENT AUDITORS' REPORT

The Board of Directors of Police Athletic League, Inc.

#### **Report on the Financial Statements**

We have audited the accompanying financial statements of Police Athletic League, Inc. ("PAL") which comprise the statements of financial position as of December 31, 2016 and 2015, and the related statements of activities, functional expenses, and cash flows for the years then ended, and the related notes to the financial statements.

#### Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

#### Auditors' Responsibility

Our responsibility is to express an opinion on these financial statements based on our audits. We conducted our audits in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

#### Opinion

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of Police Athletic League, Inc. as of December 31, 2016 and 2015, and the changes in its net assets and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.



#### Other Matters

Our audits were conducted for the purpose of forming an opinion on the financial statements as a whole. The accompanying Schedule of Expenditures of Federal Awards ("SEFA") for the year ended December 31, 2016, (shown on page 17) as required by Title 2 U.S. Code of Federal Regulations Part 200, Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards, ("Uniform Guidance"), is presented for purposes of additional analysis and is not a required part of the financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the financial statements. The information has been subjected to the auditing procedures applied in the audit of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements or to the financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated, in all material respects, in relation to the financial statements as a whole.

#### Other Reporting Required by Government Auditing Standards

In accordance with *Government Auditing Standards*, we have also issued our report dated June 1, 2017, on our consideration of PAL's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering PAL's internal control over financial reporting and compliance.

New York, NY

Marks Pareth LLP

June 1, 2017, except for SEFA for which the date is August 23, 2017



#### POLICE ATHLETIC LEAGUE, INC. STATEMENTS OF FINANCIAL POSITION AS OF DECEMBER 31, 2016 AND 2015

		2016		2015
ASSETS	<u>-</u>			
Cash and cash equivalents (Notes 2D and 11A)	\$	3,237,049	\$	861,002
Investments (Notes 2E, 3 and 12)		5,815,573		5,217,162
Accounts receivable		119,953		12,096
Contributions receivable, net (Notes 2C, 2H and 6)		598,180		445,994
Due from government agencies (Notes 2I and 5)		3,192,288		3,852,714
Prepaid expenses and other assets		332,961		208,943
Beneficial interest in split-interest agreements (Notes 2F and 13)		84,731		97,950
Property and equipment, net (Notes 2G and 4)		7,944,752		6,338,402
TOTAL ASSETS	<u>\$</u>	21,325,487	\$	17,034,263
LIADULTICO				
LIABILITIES  Associate povehle and associated expenses (Note 2M)	¢.	2 200 740	ď	2 470 206
Accounts payable and accrued expenses (Note 2M)	\$	2,809,710	\$	2,170,396
Advances from government agencies (Notes 2I and 8) Gift annuity payable (Note 2F)		5,876,181 92,385		2,539,589 98,609
Gilt arrituity payable (Note 2F)		92,363	-	96,009
TOTAL LIABILITIES		8,778,276		4,808,594
COMMITMENTS AND CONTINGENCIES (Note 10)				
NET ASSETS (Note 2B)				
Unrestricted		11,361,816		11,098,086
Temporarily restricted (Notes 9 and 13)		875,395		842,583
Permanently restricted (Note 13)		310,000		285,000
, ,		<u> </u>		<u> </u>
TOTAL NET ASSETS		12,547,211		12,225,669
TOTAL LIABILITIES AND NET ASSETS	\$	21,325,487	\$	17,034,263

#### POLICE ATHLETIC LEAGUE, INC. STATEMENTS OF ACTIVITIES FOR THE YEARS ENDED DECEMBER 31, 2016 AND 2015

For the Year Ended December 31, 2016 For the Year Ended December 31, 2015 Temporarily Permanently Temporarily Permanently Unrestricted Restricted Restricted Total Unrestricted Restricted Restricted Total SUPPORT AND REVENUE Support (Note 2C) Special events, net of expenses of \$380,625 in 2016 and \$421.639 in 2015 2,781,245 \$ 2,781,245 \$ 2,999,203 \$ \$ \$ 2,999,203 \$ \$ Contributions from foundations and corporations 438,980 960,987 1,399,967 290,049 934,786 644,737 653,039 Contributions from individuals 628,039 25,000 810,212 670 25,000 835,882 Bequests and legacies 36,001 36,001 33,857 33,857 Contributed services, rent and other in-kind (Note 2J) 612,752 612,752 284,103 284,103 Change in value of split-interest agreements (Note 2F) (35,708)(7,496)(7,496)(35,708)(924,624) Net assets released from restrictions (Note 9) 924,624 878,256 (878, 256)**Total Support** 5,421,641 28,867 25,000 5,475,508 5,295,680 (268,557)25,000 5,052,123 Revenue Government grants (Note 2I) 22,607,929 22,607,929 21.966.890 21.966.890 Rental income and fees (Note 2L) 523,088 523,088 417,246 417,246 Investment activity (Note 3) 218,336 3,945 222,281 (12,594)2,572 (10,022)23,349,353 3,945 23,353,298 2,572 22,374,114 **Total Revenue** 22,371,542 TOTAL SUPPORT AND REVENUE 28,770,994 32,812 25,000 28,828,806 27,667,222 (265,985)25,000 27,426,237 **EXPENSES** 24,708,220 Program services 25,492,196 25.492.196 24,708,220 Management and general 1.507.799 1.507.799 1.358.331 1.358.331 Fundraising 1,507,269 1,507,269 1,215,242 1,215,242 **TOTAL EXPENSES** 28,507,264 28,507,264 27,281,793 27,281,793 **CHANGE IN NET ASSETS** 263,730 32,812 25,000 321,542 385,429 (265,985)25,000 144,444 Net assets - beginning of year 11,098,086 842,583 285,000 12,225,669 10,712,657 1,108,568 260,000 12,081,225 **NET ASSETS - END OF YEAR** 11,361,816 875,395 310,000 12,547,211 11,098,086 842.583 285,000 12,225,669

#### POLICE ATHLETIC LEAGUE, INC. STATEMENT OF FUNCTIONAL EXPENSES FOR THE YEAR ENDED DECEMBER 31, 2016 (With Comparative Totals for December 31, 2015)

For the Year Ended December 31, 2016

	-				Pro	gram Services			Support	ing Se	rvices		
		Child Care	(	Center Operations		Sports/ Recreation	Teen Programs	Total Program Services	anagement nd General	F	undraising	 Total 2016	Total 2015
Salaries and wages Payroll taxes and employee benefits (Note 7)	\$	4,109,831 1,132,591	\$	7,848,833 1,667,457	\$	735,385 169,266	\$ 2,155,636 518,360	\$ 14,849,685 3,487,674	\$ 1,021,226 280,837	\$	630,048 220,517	\$ 16,500,959 3,989,028	\$ 15,730,296 3,725,412
Total Salaries and Related Costs		5,242,422		9,516,290		904,651	2,673,996	18,337,359	1,302,063		850,565	20,489,987	19,455,708
Professional and other services		258,060		163,911		129,530	909,467	1,460,968	66,721		169,945	1,697,634	1,546,981
Supplies		152,913		253,917		98,509	141,020	646,359	41,149		22,565	710,073	791,534
Food		403,988		575,414		9,102	43,098	1,031,602	6,694		50	1,038,346	965,179
Occupancy costs (Note 10A)		341,936		494,603		83,657	66,182	986,378	-		-	986,378	980,209
Travel and conferences		24,803		403,001		14,914	103,269	545,987	18,222		6,522	570,731	539,403
Repairs and maintenance		117,803		261,203		24,993	12,289	416,288	6,226		3,113	425,627	704,422
Staff development		21,249		34,517		4,800	340	60,906	135		-	61,041	55,676
Telephone		42,331		92,639		12,525	33,095	180,590	11,201		4,892	196,683	211,019
Postage and printing		26,328		72,930		1,365	13,587	114,210	9,732		155,506	279,448	323,221
Insurance		130,868		216,796		24,058	64,549	436,271	15,606		4,529	456,406	467,502
Equipment rentals and purchases		21,625		166,173		28,796	48,099	264,693	28,471		30,626	323,790	335,023
Appeals		-		-		-	-	-	-		183,324	183,324	158,842
Bad debts		-		750		-	-	750	-		74,321	75,071	77,258
Depreciation and amortization		-		341,711		-	-	341,711	-		-	341,711	340,492
Contributed services, rent and other in-kind (Note 2J)		611,477		-		-	-	611,477	-		1,275	612,752	284,104
Miscellaneous		46,304		10,232		45	 66	 56,647	 1,579		36	 58,262	45,220
TOTAL EXPENSES	\$	7,442,107	\$	12,604,087	\$	1,336,945	\$ 4,109,057	\$ 25,492,196	\$ 1,507,799	\$	1,507,269	\$ 28,507,264	\$ 27,281,793

#### POLICE ATHLETIC LEAGUE, INC. STATEMENT OF FUNCTIONAL EXPENSES FOR THE YEAR ENDED DECEMBER 31, 2015

#### For the Year Ended December 31, 2015

	-		Program Services	3		Support	ing Services	
	Child Care	Center Operations	Sports/ Recreation	Teen Programs	Total Program Services	Management and General	Fundraising	Total
Salaries and wages Payroll taxes and employee benefits (Note 7)	\$ 4,056,476 1,090,496	. , ,		\$ 1,530,562 395,399	\$ 14,348,298 3,371,500	\$ 962,833 217,444	\$ 419,165 136,468	\$ 15,730,296 3,725,412
Total Salaries and Related Costs	5,146,972	9,818,69	4 828,171	1,925,961	17,719,798	1,180,277	555,633	19,455,708
Professional and other services	329,763	131,01	7 135,679	768,415	1,364,874	56,395	125,712	1,546,981
Supplies	265,301	263,91	9 126,690	122,390	778,300	3,439	9,795	791,534
Food	367,008	542,17	7 14,941	32,467	956,593	8,579	7	965,179
Occupancy costs (Note 10A)	344,951	488,79	8 50,212	95,348	979,309	900	-	980,209
Travel and conferences	22,168	433,67	3 5,302	66,529	527,672	9,460	2,271	539,403
Repairs and maintenance	363,194	289,47	1 35,679	8,352	696,696	3,863	3,863	704,422
Staff development	7,892	45,74	1 -	548	54,181	1,495	-	55,676
Telephone	66,116	95,73	2 10,684	22,488	195,020	7,500	8,499	211,019
Postage and printing	25,666	60,92	2 2,228	8,962	97,778	26,281	199,162	323,221
Insurance	134,049	222,06	6 24,607	65,785	446,507	15,985	5,010	467,502
Equipment rentals and purchases	26,223	174,33	7 25,047	51,539	277,146	17,704	40,173	335,023
Appeals	-	-	-	-	-	-	158,842	158,842
Bad debts	-	-	-	-	=	259	76,999	77,258
Depreciation and amortization	-	340,49	2 -	-	340,492	-	=	340,492
Contributed services, rent and other in-kind (Note 2J)	255,150	43	1 -	-	255,581	-	28,523	284,104
Miscellaneous	315	17,66	8 128	162	18,273	26,194	753	45,220
TOTAL EXPENSES	\$ 7,354,768	\$ 12,925,13	8 \$ 1,259,368	\$ 3,168,946	\$ 24,708,220	\$ 1,358,331	\$ 1,215,242	\$ 27,281,793

#### POLICE ATHLETIC LEAGUE, INC. STATEMENTS OF CASH FLOWS FOR THE YEARS ENDED DECEMBER 31, 2016 AND 2015

		2016		2015
OAGU EL GING ED ON OBED ATING ACTIVITIES				
CASH FLOWS FROM OPERATING ACTIVITIES:	Φ.	004.540	Φ.	44444
Change in net assets	\$	321,542	\$	144,444
Adjustments to reconcile change in net assets to				
net cash provided by operating activities:				
Depreciation and amortization		341,711		340,492
Realized and unrealized (gain) loss on investments		(108,747)		92,637
Change in value of split-interest agreements		7,496		35,708
Bad debt expense		75,071		77,258
Subtotal		637,073		690,539
Changes in operating assets and liabilities:				
Accounts receivable		(107,857)		1,594
Contributions receivable		(227,257)		82,987
Due from government agencies		660,426		(1,388,389)
Prepaid expenses and other assets		(124,018)		137,289
Accounts payable and accrued expenses		639,314		(451,841)
Gift annuity payable		(13,720)		(14,505)
Advances from government agencies		3,336,592		521,939
Advances from government agonoles		3,000,002		02:,000
Net Cash Provided by (Used in) Operating Activities		4,800,553		(420,387)
CASH FLOWS FROM INVESTING ACTIVITIES:				
Purchase of investments		(1,074,040)		(131,581)
Proceeds from sale of investments		597,595		232,402
Property and equipment acquisitions		(1,948,061)		(263,397)
Net Cash Used in Investing Activities		(2,424,506)		(162,576)
NET INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS		2,376,047		(582,963)
NET INCIDENCE (DECIDENCE) IN CASH AND CASH EQUIVALENTS		2,370,047		(302,903)
Cash and cash equivalents - beginning of year		861,002		1,443,965
CASH AND CASH EQUIVALENTS - END OF YEAR	\$	3,237,049	\$	861,002

#### **NOTE 1 – ORGANIZATION AND NATURE OF ACTIVITIES**

Founded in 1914, Police Athletic League, Inc. ("PAL") is incorporated as a private not-for-profit organization in the State of New York and is exempt from federal income taxes under Section 501(c)(3) of the Internal Revenue Code.

Each year PAL serves approximately 30,000 young people throughout the five boroughs of New York City by providing them with safe and supportive environments in which they can learn, play, compete, perform and develop into happy, productive people. Through six Early Learn centers, PAL's Child Care programs help children ages 2-5 develop social skills and build strong foundations for future achievement in school. Educational enrichment, leadership development, arts, and recreational opportunities for elementary and middle school children are offered through the Center Operations unit at 23 afterschool programs and 20 summer day camps. Teen Programming includes job skills training, college preparation, recreation, and crime prevention programs at 18 teen centers. PAL also connects over 1,800 teenagers with youth employment jobs and gives a second chance to disconnected youth, such as those who have been in trouble with the law. Youth development through sports remains a key component of the Sports and Recreation portfolio, with almost 12,000 youth taking part in more than 700 sports teams and 40 Play Streets throughout the city.

These opportunities for learning and developing are supported by the New York City Police Department ("NYPD"), whose active participation and exposure to young people as mentors and playmates creates a unique learning experience and positive bonds between the police and the community they serve. PAL does not receive direct funding from the NYPD.

PAL receives its principal revenue from federal, New York State and local governmental sources.

#### NOTE 2 – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

#### A. Basis of Accounting and Use of Estimates

The accompanying financial statements of PAL are prepared on the accrual basis of accounting. The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosures of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

#### B. Basis of Presentation

PAL maintains its net assets under the following three classes:

- Unrestricted represents resources available for support of PAL's operations over which the Board of Directors has discretionary control.
- Temporarily Restricted represents assets that are subject to donor-imposed stipulations. When a
  restriction expires (that is, when a stipulated time restriction ends or purpose restriction is accomplished),
  temporarily restricted net assets are reclassified to unrestricted net assets and reported in the statement of
  activities as net assets released from restrictions.
- Permanently restricted represents assets that must remain intact in perpetuity.

#### C. Contributions and Pledges

Contributions and pledges are recognized when the donor makes an unconditional promise to give. All contributions are considered to be available for unrestricted use unless specifically restricted by the donor. All donor-restricted contributions are reported as increases in temporarily or permanently restricted net assets, depending on the nature of the restrictions. Conditional promises to give are recognized when the conditions on which they depend are substantially met.

#### NOTE 2 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

#### D. Cash Equivalents

PAL considers liquid debt instruments with a maturity of three months or less when acquired to be cash equivalents, with the exception of cash and those short-term investments managed by PAL's investment managers for long-term investment purposes.

#### E. Investments

Securities transactions are recorded on a trade-date basis. Realized gains and losses on sales of investments are determined on a specific identification basis and are included in investment activity in the statements of activities. Interest income is recognized when earned and dividends are recorded on the ex-dividend date. Net investment income is recorded as either unrestricted or temporarily restricted, in accordance with donor intent.

Fair value measurements are the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. In order to increase consistency and comparability in fair value measurements, a fair value hierarchy prioritizes observable and unobservable inputs used to measure fair value into three levels, as described in Note 12.

#### F. Split-Interest Agreements

PAL's split-interest agreements with donors consist primarily of charitable gift annuities. Contribution revenue for a charitable gift annuity is recognized at the date the agreement is established, net of the liability recorded for the present value of the estimated future payments to be made to the donor and/or other beneficiaries based upon their life expectancies using Internal Revenue Service mortality tables. The discount rates vary according to the arrangements. A reclassification from or to temporarily restricted net assets is made each year to adjust the restricted reserve of gift annuities to the extent required by New York State insurance law. Actuarial gains and losses and amortization of the present value discount on annuity obligations are reflected as changes in values of split-interest agreements in the accompanying statement of activities.

#### G. Property and Equipment

Purchases of property and equipment are recorded at cost. PAL capitalizes property and equipment having a cost of \$5,000 or more and a useful life of greater than one year. Depreciation and amortization are recognized using the straight-line method over the estimated useful lives of the assets. Leasehold improvements are amortized over the shorter of the useful life of the asset or the remaining term of the lease.

#### H. Allowance for Uncollectible Receivables

PAL determines whether an allowance for uncollectibles should be provided for receivables. Such estimate is based on management's assessment of the likelihood of collection, including consideration of how long the receivables have been outstanding, creditworthiness of the debtors, current economic conditions and historical information. As of December 31, 2016 and 2015, PAL recorded an allowance for contributions receivable of \$143,500 and \$186,000, respectively.

#### I. Revenue from Government Sources

Revenue from government agency contracts is recorded as earned pursuant to the terms of the contracts. When authorized expenses or services are not reimbursed in the same time period in which they are incurred, the revenue is reflected as a receivable. Amounts received by PAL under government grants for which PAL has not yet met the conditions are reported as advances from government agencies on the statement of financial position.

#### NOTE 2 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

#### J. Contributed Services, Rent and Other In-Kind

PAL receives noncash contributions consisting primarily of contributed facilities and services (legal and other program services). The contributed facilities and services have been valued at the standard market rates that would have been incurred by PAL and are reported as both revenue and expense in the accompanying financial statements because they meet the criteria prescribed by accounting principles generally accepted in the United States of America. Contributed services, rent and other in-kind contributions amounted to \$612,752 and \$284,103 for the years ended December 31, 2016 and 2015, respectively.

#### K. Functional Allocation of Expenses

The costs of providing the various programs and other activities of PAL have been summarized on a functional basis in the statement of functional expenses. Accordingly, certain expenses have been allocated among the programs and supporting services benefited.

#### L. Rental Income and Fees

Rental income and fees consist of rents paid by various organizations for space they lease from PAL. Additionally, it includes daycare fees paid by parents to PAL for daycare programs. All fees are recorded when earned.

#### M. Rent Straight-Lining

PAL leases real property under operating leases expiring at various dates in the future. Since the rent payments increase over time, PAL records an adjustment to rent expense each year to reflect its straight-line policy. The annual expense recorded for the years ended December 31, 2016 and 2015 amounted to approximately \$126,000 and \$127,000, respectively. Straight-lining of rent gives rise to a timing difference that is reflected as accounts payable and accrued expenses in the accompanying statements of financial position.

#### N. Reclassifications

Certain line items in December 31, 2015 financial statements were reclassified to conform to December 31, 2016 presentation.

#### **NOTE 3 – INVESTMENTS**

Investments consisted of the following as of December 31, 2016 and 2015:

	 2016	 2015
Cash equivalents	\$ 1,375,786	\$ 1,005,606
Common stock	1,126,787	1,040,575
Mutual funds	1,555,075	1,479,242
Corporate and International bonds	1,281,114	1,188,107
Government securities	 476,811	 503,632
Total investments	\$ 5,815,573	\$ 5,217,162

Investment activity consisted of the following for the years ended December 31, 2016 and 2015:

	 2016	 2015
Interest and dividends Realized and unrealized gain (loss) Investment fees	\$ 134,040 108,747 (20,506)	\$ 106,605 (92,637) (23,990)
Total investment activity	\$ 222,281	\$ (10,022)

#### **NOTE 4 – PROPERTY AND EQUIPMENT**

Property and equipment consisted of the following as of December 31, 2016 and 2015:

	 2016	 2015	Estimated Useful Life
Land	\$ 1	\$ 1	
Fine arts	25,000	25,000	
Furniture, fixtures and equipment	765,861	765,861	5-10 years
Leasehold improvements	11,817,445	11,681,555	25-40 years
Vehicles	145,213	145,213	5 years
Construction in progress	 1,812,171	 -	
Total cost	14,565,691	12,617,630	
Less: accumulated depreciation and amortization	 6,620,939	 6,279,228	
Net Book Value	\$ 7,944,752	\$ 6,338,402	

Depreciation and amortization expense amounted to \$341,711 and \$340,492 for the years ended December 31, 2016 and 2015, respectively. During the years ended December 31, 2016 and 2015, PAL wrote off fully depreciated property and equipment in the amount of \$0 and \$1,426,095, respectively.

The construction in progress relates to renovation projects at three of PAL's sires. The starting dates of the projects vary from October 2016 to December 2016. The cost to complete the projects is approximately \$4,416,000 and the projects are expected to be completed at dates ranging from mid to late 2017.

Approximate amortization expenses of leasehold improvements of more than one year are indicated below:

2017	\$ 330,000
2018	329,000
2019	326,000
2020	298,000
2021	 296,000
	\$ 1 579 000

#### NOTE 5 – DUE FROM GOVERNMENT AGENCIES

Due from government agencies under grants and contracts consisted of the following as of December 31, 2016 and 2015:

	 2016	_	2015
New York City Office of the Criminal Justice Coordinator	\$ 822,503	\$	761,725
New York City Department of Youth and Community Development	1,615,272		1,924,610
New York City Administration for Children's Services	165,001		369,613
New York State Department of Education	57,658		600,033
New York County District Attorney's Office	115,359		148,191
Queens District Attorney's Office	57,750		48,542
New York City Housing Authority	95,988		-
New York State Office of Children and Family Services	98,737		-
New York State Department of Health	154,015		-
Brooklyn District Attorney's Office	 10,005		
	\$ 3,192,288	\$	3,852,714

#### **NOTE 6 - CONTRIBUTIONS RECEIVABLE**

Contributions receivable consisted of the following as of December 31, 2016 and 2015:

	 2016	 <u> 2015</u>
Due within one year Less: allowance for doubtful accounts	\$ 741,680 (143,500)	\$ 631,994 (186,000)
	\$ 598,180	\$ 445,994

#### NOTE 7 - PENSION AND OTHER BENEFIT PLANS

PAL maintains a defined contribution plan. All employees who are age 20½ and older and have completed six months of service are eligible to participate. PAL's annual contribution is an amount equal to 10% of the employee's annual compensation for those employees who choose to participate. For the years ended December 31, 2016 and 2015, total employer contributions amounted to approximately \$443,000 and \$431,000. The contribution for the year ended December 31, 2016, was not yet paid as of the date of this report.

#### **NOTE 8 – ADVANCES FROM GOVERNMENT AGENCIES**

Advances from government agencies consisted of the following as of December 31, 2016 and 2015:

	 2016	 2015
New York City Department of Youth and Community Development	\$ 1,534,084	\$ 1,284,900
New York City Administration for Children's Services	4,038,048	658,484
New York State Department of Education	38,908	117,881
New York City Office of the Criminal Justice Coordinator	-	252,386
New York State Department of Health	76,200	55,200
New York City District Attorney's Office	113,500	113,500
New York City Housing Authority	61,250	13,250
New York State Office of Children and Family Services	-	42,968
New York State Office of Alcoholism and Substance Abuse Services	-	1,020
Brooklyn District Attorney's Office	 14,191	 
	\$ 5,876,181	\$ 2,539,589

#### **NOTE 9 – TEMPORARILY RESTRICTED NET ASSETS**

Temporarily restricted net assets consisted of the following as of December 31, 2016 and 2015:

	 2016	 2015
Center Operations	\$ 426,157	\$ 489,903
Teen Programming	70,810	157,146
Sports and Recreation	-	88,084
Unappropriated earnings	69,447	65,502
Time restricted and other	 308,981	 41,948
Total temporarily restricted net assets	\$ 875,395	\$ 842,583

Temporarily restricted net assets of \$924,624 and \$878,256 for the years December 31, 2016 and 2015, respectively, were released from donor restrictions by incurring expenses satisfying the restricted purposes specified by the donors or the passage of time.

#### **NOTE 10 - COMMITMENTS AND CONTINGENCIES**

**A.** PAL leases office and program facilities from third parties subject to various written and unwritten lease agreements. The total rent expense related to such leases for the years ended December 31, 2016 and 2015 amounted approximately to \$530,000 and \$527,000, respectively, and is included in occupancy costs in the accompanying statement of functional expenses.

Approximate minimum lease commitments of more than one year are indicated below. The amounts include only noncancelable, written leases in effect as of December 31, 2016, and do not take into consideration any renewals, etc., negotiated after year end.

2017	\$	321,000
2018		181,000
2019		26,000
2020		26,000
2021		26,000
Thereafter		768,000
	<u>\$ 1</u>	,348,000

- **B.** PAL believes it had no uncertain tax positions as of December 31, 2016 and 2015 in accordance with Accounting Standards Codification ("ASC") Topic 740, "Income Taxes", which provides standards for establishing and classifying any tax provisions for uncertain tax positions.
- **C.** PAL is a party to various lawsuits or complaints generally arising in the ordinary course of business. PAL believes it has adequate insurance to cover any material damages and, accordingly, such litigation will not have a material adverse effect on its financial condition.

#### **NOTE 11 – CONCENTRATIONS**

#### A. Concentration of Credit Risk

Cash and cash equivalents that potentially subject PAL to a concentration of credit risk include cash accounts with banks that exceed the Federal Deposit Insurance Corporation ("FDIC") insurance limits. The FDIC provides deposit insurance coverage of up to \$250,000 on interest-bearing and non-interest bearing accounts. As of December 31, 2016 and 2015, there was approximately \$3,514,000 and \$1,404,000, respectively, of cash and cash equivalents held by banks that exceeded FDIC limits. Such excess includes outstanding checks.

#### B. Concentration of Revenue

PAL derives a significant portion of its revenue from contractual arrangements with government sources. Such revenue approximated 78% and 80% of total support and revenue for the years ended December 31, 2016 and 2015, respectively. Such revenue is subject to audit and possible adjustment by the various government agencies.

#### **NOTE 12 – FAIR VALUE MEASUREMENTS**

The fair value hierarchy defines three levels as follows:

Level 1: Valuations based on quoted prices (unadjusted) in an active market that are accessible at the measurement date for identical assets or liabilities. The fair value hierarchy gives the highest priority to Level 1 inputs. Level 1 instrument valuations are obtained from real-time quotes for transactions in active exchange markets involving identical assets.

Level 2: Valuations based on observable inputs other than Level 1 prices such as quoted prices for similar assets or liabilities; quoted prices in inactive markets; or model-derived valuations in which all significant inputs are observable or can be derived principally from or corroborated with observable market data.

Level 3: Valuations based on unobservable inputs are used when little or no market data is available. The fair value hierarchy gives lowest priority to Level 3 inputs.

#### **NOTE 12 – FAIR VALUE MEASUREMENTS (Continued)**

Investments are reported at fair value based upon quoted market value. In determining fair value, PAL utilizes valuation techniques that maximize the use of observable inputs and minimize the use of unobservable inputs to the extent possible in its assessment of fair value. PAL did not hold assets characterized as Level 3 during the years ended December 31, 2016 and 2015.

Following is a description of the valuation methodologies used for assets measured at fair value.

**Mutual Funds –** Mutual funds are valued at the daily closing price as reported by the fund. These funds are required to publish their daily NAV and to transact at that price. The mutual funds held by PAL are deemed to be actively traded.

**Common stock and money market funds –** Valued at the closing price reported on the active market on which the individual securities are traded.

**U.S. Government Securities** – are valued at the closing price reported in the active market in which the individual securities are traded.

**Corporate and International bonds** – are valued at the closing price reported in the market in which the individual securities are traded.

Financial assets carried at fair value at December 31, 2016 and 2015, were as follows:

		2016	
	Level 1	Level 2	Total
Investments:			
Cash equivalents	\$ 1,375,786	\$ -	\$ 1,375,786
Common stock	 1,126,787	-	1,126,787
Mutual funds:			
Equity funds	152,383	-	152,383
Bond funds	1,260,409	-	1,260,409
International equity funds	142,283	-	142,283
Total mutual funds	1,555,075	 -	 1,555,075
Government securities	476,811	-	476,811
Corporate bonds	-	905,750	905,750
International bonds	 	 375,364	 375,364
Total Investments	\$ 4,534,459	\$ 1,281,114	\$ 5,815,573
Gift Annuity Program:			
Money market funds	\$ 4,320	\$ -	\$ 4,320
Bond index funds	47,594	-	47,594
Equity funds	32,817	 -	 32,817
Total Gift Annuity	\$ 84,731	 -	 84,731
Total Assets Carried at Fair Value	\$ 4,619,190	\$ 1,281,114	\$ 5,900,304

#### **NOTE 12 – FAIR VALUE MEASUREMENTS (Continued)**

	2015											
	Level 1		Level 2		Total							
Investments:	_		_									
Cash equivalents	\$ 1,005,606	\$	-	\$	1,005,606							
Common stock	 1,040,575		-		1,040,575							
Mutual funds:												
Equity funds	153,331		-		153,331							
Bond funds	1,176,616		-		1,176,616							
International equity funds	149,295		-		149,295							
Total mutual funds	1,479,242		-		1,479,242							
Government securities	503,632		-		503,632							
Corporate bonds	-		908,799		908,799							
International bonds	-		279,308		279,308							
Total Investments	\$ 4,029,055	\$	1,188,107	\$	5,217,162							
Gift Annuity Program:												
Money market funds	\$ 281	\$	-	\$	281							
Bond index funds	61,939		-		61,939							
Equity funds	 35,730				35,730							
Total Gift Annuity	\$ 97,950	\$	-	\$	97,950							
Total Assets Carried at Fair Value	\$ 4,127,005	\$	1,188,107	\$	5,315,112							

#### **NOTE 13 – ENDOWMENT NET ASSETS**

The Board of PAL recognizes that New York State adopted as law the New York Prudent Management of Institutional Funds Act ("NYPMIFA") on September 17, 2010. NYPMIFA created a rebuttable presumption of imprudence if an organization appropriates more than 7% of a donor-restricted permanent endowment fund's fair value (averaged over a period of not less than the preceding five years) in any year. Any unappropriated earnings that would otherwise be considered unrestricted by the donor will be reflected as temporarily restricted until appropriated.

PAL's Board has interpreted NYPMIFA as allowing PAL to appropriate for expenditure or accumulate so much of an endowment fund as PAL determines is prudent for the uses, benefits, purposes and duration for which the endowment fund was established, subject to the intent of the donor as expressed in the gift instrument. Unless stated otherwise, the assets in a donor-restricted endowment fund shall be donor-restricted assets until appropriated for expenditure by the Board.

The Board explicitly appropriated all earnings as of and prior to September 17, 2010, whether deemed spent or not as unrestricted. All unappropriated earnings on donor-restricted endowment funds after September 17, 2010, that would otherwise be considered unrestricted by the donor, are reflected as temporarily restricted until appropriated. The remaining portion of the donor-restricted endowment fund that is not classified as permanently restricted is classified as temporarily restricted net assets until those amounts are appropriated for expenditure in a manner consistent with the standard of prudence prescribed by NYPMIFA.

The policy for valuing PAL's investments is described in Note 2E. In accordance with U.S. GAAP, any deterioration of the fair value of assets associated with donor-restricted endowment funds that falls below the level the donor requires PAL to retain in perpetuity is to be reported in unrestricted net assets. PAL has not incurred such deficiencies in its endowment funds as of December 31, 2016 and 2015.

#### **NOTE 13 – ENDOWMENT NET ASSETS (Continued)**

PAL's endowment investment policy is to invest primarily in a mix of equities and fixed-income securities based on an asset allocation to satisfy its overall endowment financial and investment objectives, such as to preserve the principal, protect against inflation, receive stable returns and achieve long-term growth. PAL relies on a total return strategy in which investment returns are achieved through both capital appreciation (realized and unrealized) and current yield (interest and dividends).

Changes in endowment net assets for the year ended December 31, 2016, are as follows:

	emporarily		manently	<b>.</b>
	 Restricted	<u>K</u>	<u>Restricted</u>	 <u>Total</u>
Investment activity:				
Interest and dividends	\$ 2,637	\$	-	\$ 2,637
Net realized/unrealized gain	1,308		-	 1,308
Total investment activity	3,945		-	3,945
Additions	-		25,000	25,000
Amounts appropriated for expenditure	 			 -
Endowment net assets, beginning of year	 65,502		285,000	 350,502
Endowment net assets, end of year	\$ 69,447	\$	310,000	\$ 379,447

Changes in endowment net assets for the year ended December 31, 2015, are as follows:

Investment activity:			
Interest and dividends	\$ 3,669	\$ -	\$ 3,669
Net realized/unrealized loss	 (1,097)	 	 (1,097)
Total investment activity	2,572	-	2,572
Additions	-	25,000	25,000
Amounts appropriated for expenditure	 	 	 -
Endowment net assets, beginning of year	 62,930	 260,000	 322,930
Endowment net assets, end of year	\$ 65,502	\$ 285,000	\$ 350,502

Endowment net assets of \$379,147 and \$350,502 are included with investments in the accompanying statements of financial position as of December 31, 2016 and 2015, respectively.

#### **NOTE 14 – SUBSEQUENT EVENTS**

PAL has evaluated, for potential recognition and disclosure, events subsequent to the date of the statement of financial position through June 1, 2017, the date the financial statements were available to be issued.

#### POLICE ATHLETIC LEAGUE, INC. SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS FOR THE YEAR ENDED DECEMBER 31, 2016

Federal Agency/Pass-Through Grantor/ Program or Cluster Title	Federal CFDA Number	Pass - through entity Identifying Number	Federal Expenditures	Amounts Provided to Sub-Recipients
U.S. Department of Agriculture:				
Child And Adult Care Food Program (CACFP) Passed through New York State Department of Health	10.558	3469	\$ 769,675	\$ -
Summer Food Service Program for Children (SFSPC) Passed through New York State Education Department	10.559	310200100041	176,711	
Total U.S. Department of Agriculture			946,386	
U.S. Department of Housing and Urban Development:				
Community Development Block Grants/Entitlement Grants Passed through New York City Department of Youth and Community Development	14.218	9908A	365,807	
Total U.S. Department of Housing and Urban Development			365,807	
U.S. Department of Justice:				
Equitable Sharing Program Passed through District Attorney of New York	16.922		526,824	
Total U.S. Department of Justice			526,824	
U.S. Department of Labor:				
WIA Youth Activities Passed through New York City Department of Youth and Community Development	17.259	90316A	112,132	
Total U.S. Department of Labor			112,132	
U.S. Department of Education:				
Twenty-First Century Community Learning Centers: Passed through New York State Education Department	84.287	C402113	322,778	
College Access Challenge Grant Program Passed through New York State Higher Education Services Corporation	83.378A	HES01-2016-00073	27,342	
Total U.S. Department of Education			350,120	
U.S. Department of Health and Human Services:				•
Head Start Passed through New York City Administration of Children Services	93.600	20131407172	4,238,810	
HHS Programs for Disaster Relief Appropriations Act - Non Construction Passed through New York City Administration of Children Services	93.095	20131407172	1,757,374	
Total U.S. Department of Health and Human Services			5,996,184	
Executive Office of the President				
High Intensity Drug Trafficking Areas Program Passed through District Attorney of New York	95.001		11,034	
Total Executive Office of the President			11,034	
TOTAL EXPENDITURES OF FEDERAL AWARDS			\$ 8,308,487	\$ -

## POLICE ATHLETIC LEAGUE, INC. NOTE TO THE SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS FOR THE YEAR ENDED DECEMBER 31, 2016

#### **NOTE 1 – BASIS OF PRESENTATION**

The accompanying schedule of expenditures of federal awards (the "Schedule") includes the federal award activity of Police Athletic League, Inc. ("PAL") for the year ended December 31, 2016. The information in the Schedule is presented in accordance with the requirements of Title 2 U.S. Code of Federal Regulations Part 200, Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards ("Uniform Guidance"). Because the Schedule presents only a selected portion of the operations of PAL, it is not intended to and does not present the financial position, changes in net assets, or cash flows of PAL.

#### NOTE 2 – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Expenditures reported on the Schedule are reported on the accrual basis of accounting. Such expenditures are recognized following the cost principles contained in the Uniform Guidance, wherein certain types of expenditures are not allowable or limited as to reimbursement.

#### **NOTE 3 – INDIRECT COST RATES**

PAL has elected not to use the 10 percent de minimis indirect cost rate as allowed under the Uniform Guidance.

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## INDEPENDENT AUDITORS' REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS

The Board of Directors of Police Athletic League, Inc.

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of Police Athletic League, Inc. ("PAL"), which comprise the statements of financial position as of December 31, 2016 and 2015, and the related statements of activities, functional expenses, and cash flows for the years then ended, and the related notes to the financial statements, and have issued our report thereon dated June 1, 2017.

#### **Internal Control Over Financial Reporting**

In planning and performing our audit of the financial statements, we considered PAL's internal control over financial reporting (internal control) to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinion on the financial statements, but not for the purpose of expressing an opinion on the effectiveness PAL's internal control. Accordingly, we do not express an opinion on the effectiveness of PAL's internal control.

A deficiency in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A material weakness is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis. A significant deficiency is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

#### **Compliance and Other Matters**

As part of obtaining reasonable assurance about whether PAL's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

#### **Purpose of this Report**

Marks Pareth UP

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the PAL's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the entity's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

New York, NY June 1, 2017 Marks Paneth LLP 685 Third Avenue New York, NY 10017 P 212.503.8800 F 212.370.3759 markspaneth.com New York New Jersey Pennsylvania Washington, DC Florida



### INDEPENDENT AUDITORS' REPORT ON COMPLIANCE FOR EACH MAJOR FEDERAL PROGRAM AND REPORT ON INTERNAL CONTROL OVER COMPLIANCE REQUIRED BY THE UNIFORM GUIDANCE

The Board of Directors of Police Athletic League, Inc.

#### Report on Compliance for Each Major Federal Program

We have audited Police Athletic League, Inc. ("PAL")'s compliance with the types of compliance requirements described in the Office of Management and Budget ("OMB") Compliance Supplement that could have a direct and material effect on PAL's major federal program for the year ended December 31, 2016. PAL's major federal program is identified in the summary of auditors' results section of the accompanying schedule of findings and questioned costs.

#### Management's Responsibility

Management is responsible for compliance with the requirements of laws, regulations, contracts, and grants applicable to its federal programs.

#### Auditors' Responsibility

Our responsibility is to express an opinion on compliance for each of PAL's major federal programs based on our audit of the types of compliance requirements referred to above. We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; and the audit requirements of Title 2 U.S. *Code of Federal Regulations* Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* ("Uniform Guidance"). Those standards and the Uniform Guidance require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major federal program occurred. An audit includes examining, on a test basis, evidence about PAL's compliance with those requirements and performing such other procedures as we considered necessary in the circumstances.

We believe that our audit provides a reasonable basis for our opinion on compliance for the major federal program. However, our audit does not provide a legal determination of PAL's compliance.

#### Opinion on Major Federal Program

In our opinion, PAL complied, in all material respects, with the types of compliance requirements referred to above that could have a direct and material effect on its major federal program for the year ended December 31, 2016.

#### **Report on Internal Control Over Compliance**

Management of PAL is responsible for establishing and maintaining effective internal control over compliance with the types of compliance requirements referred to above. In planning and performing our audit of compliance, we considered PAL's internal control over compliance with the types of requirements that could have a direct and material effect on each major federal program to determine the auditing procedures that are appropriate in the circumstances for the purpose of expressing an opinion on compliance for each major federal program and to test and report on internal control over compliance in accordance with the Uniform Guidance, but not for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, we do not express an opinion on the effectiveness of PAL's internal control over compliance.



A deficiency in internal control over compliance exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a federal program on a timely basis. A material weakness in internal control over compliance is a deficiency, or combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a federal program will not be prevented, or detected and corrected, on a timely basis. A significant deficiency in internal control over compliance is a deficiency, or a combination of deficiencies, in internal control over compliance with a type of compliance requirement of a federal program that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance.

Our consideration of internal control over compliance was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over compliance that might be material weaknesses or significant deficiencies. We did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

#### **Purpose of this Report**

Marks Pareth UP

The purpose of this report on internal control over compliance is solely to describe the scope of our testing of internal control over compliance and the results of that testing based on the requirements of the Uniform Guidance. Accordingly, this report is not suitable for any other purpose.

New York, NY August 23, 2017



#### POLICE ATHLETIC LEAGUE, INC. SCHEDULE OF FINDINGS AND QUESTIONED COSTS FOR THE YEAR ENDED DECEMBER 31, 2016

#### Section I—Summary of Auditors' Results

#### Financial Statements Type of Auditors' report issued: Unmodified Internal control over financial reporting: Material weaknesses identified? Yes Significant deficiency identified not considered to be material weaknesses? Yes X None reported Noncompliance material to financial statements noted? Yes Federal Awards Internal control over major programs: X No Material weaknesses identified? Yes Significant deficiency identified not considered to be material weaknesses? X None reported Yes Type of auditors' report issued on compliance for major programs: Unmodified Any audit findings disclosed that are required to be reported in accordance with 2 CFR 200.516(a)? Yes Identification of major programs: • CFDA #93.095 – HHS Programs for Disaster Relief Appropriations Act – Non Construction Dollar threshold used to distinguish between Type A and Type B programs: \$750,000 Auditee qualified as low-risk auditee? X Yes No

#### **Section II—Financial Statement Findings**

No matters were reported.

#### Section III—Federal Award Findings and Questioned Costs

No matters were reported.

## POLICE ATHLETIC LEAGUE, INC. SUMMARY SCHEDULE OF PRIOR YEAR AUDIT FINDINGS FOR THE YEAR ENDED DECEMBER 31, 2016

Prior	Year	Audit	Fine	dinas

There were none.

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#### **Independent Auditors' Report on Supplemental Information**

The Board of Directors of Police Athletic League, Inc.

We have audited the financial statements of Police Athletic League, Inc., ("PAL") as of and for the year ended December 31, 2016 and 2015, and our report thereon dated June 1, 2017, which contained an unmodified opinion on those financial statements and appears on pages 1 and 2. Our audit was conducted for the purpose of forming an opinion on the financial statements as a whole. The supplementary information (shown on pages 25-31) for the period from July 1, 2015 to June 30, 2016, is presented for purposes of additional analysis and is not a required part of the financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the financial statements. The information has been subjected to the auditing procedures applied in the audit of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements or to the financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated in all material respects in relation to the financial statements as a whole.

New York, NY August 23, 2017

Marks Pareth UP

# POLICE ATHLETIC LEAGUE, INC. STATEMENT OF REVENUES AND EXPENDITURES - BUDGETED AND ACTUAL ACS FUNDED EARLYLEARN BUDGET ID: EL-0329 FOR THE YEAR ENDED JUNE 30, 2016

		I				A	CS FUNDED					
BUDGET CATEGORIES	Budget EarlyLearn	Child Care	Child Care UPK	FCCN	CDBG	Н	Early ead Start	Learn Head Start UPK	CTL	Total EarlyLearn (A)	Variance	Questioned Cost
Revenue:									ļ.	(-)	1	1
EarlyLearn revenue	\$ 7,474,434	\$ 2,518,306	\$ 79,969	\$ -	\$ -	\$	3,315,967	\$ 537,736	\$ -	\$ 6,451,978	\$ 1,022,456	\$ -
Other revenue (disability, interest, etc.)	-	· · · · · · -	-	-	-			· -		-	-	_
Teacher's incentive fund	-	-	-	-	-		-	-	-	-	-	-
HRA Voucher	-	-	-	-	-		-	-	-	-	-	-
CACFP	-	-	-	-	-		-	-	-	-	-	-
Parent Fees	-	-	-	-	-		-	-	-	-	-	-
In-kind contribution	-	-	-	-	-		-	-	-	-	-	-
Sponsor's contribution	-	-	-	-	-		-	-	-	-	-	-
Other funding source revenue												
Total Revenue	\$ 7,474,434	\$ 2,518,306	\$ 79,969	\$ -	\$ -	\$	3,315,967	\$ 537,736	<u>\$ -</u>	\$ 6,451,978	\$ 1,022,456	<u> </u>
Expenditures												
Personnel cost												
Salaries	\$ 3,397,649	\$ 1,347,708	\$ 31,804	\$ -	\$ -	\$	1,715,265	\$ 272,924	\$ -	\$ 3,367,701	\$ 29,948	\$ -
Salaries - COLA	ψ 0,001,040 -	ψ 1,0+1,700 -	Ψ 01,004	Ψ -	Ψ -	Ψ	1,710,200	Ψ 272,024 -	Ψ -	Ψ 0,007,701	Ψ 20,040	Ψ -
Teacher's Incentive	_	_	_	_	_		_	_	_	_	_	_
Accrued vacation	99,715	43,875	-	-	-		55,841	-	-	99,716	(1)	-
FICA	271,995	107,414	3,963	-	-		136,708	19,348	-	267,433	4,562	-
FICA - COLA	-			-	-		-	-	-	- ,		-
FICA - Teacher's Incentive	-	-	-	-	-		-	-	-	-	-	-
Accrued vacation - FICA	7,628	3,356	-	-	-		4,272	-	-	7,628	-	-
Workers compensation	-	-	-	-	-		-	-	-	-	-	-
Unemployment insurance	71,899	863	-	-	-		1,098	-	-	1,961	69,938	-
Pension	174,326	-	-	-	-		110,849	29,651	-	140,500	33,826	-
Welfare fund	112,394	21,708	2,212	-	-		27,628	10,801	-	62,349	50,045	-
Health Insurance	442,944	159,733	8,468	-	-		203,296	41,345	-	412,842	30,102	-
Substitutes	10,765	1,760					2,240			4,000	6,765	
Total personnel cost	4,589,315	1,686,417	46,447				2,257,197	374,069		4,364,130	225,185	
Facilities and												
Facilities cost Rent	397,763	129,281					164,539			293,820	103,943	
Property Taxes	391,163	129,201	-	-	-		164,539	-	•	293,020	103,943	-
Water and sewer												
Licensing and permits		_	_	-	_			_	-	-	_	_
Insurance	82,000	36,012	_	_	_		45,834	_	_	81,846	154	_
Custodial services	02,000	30,012	_	-	_			_	-	01,040	-	_
Alarm	_	_	_	_	_		_	_	_	_	_	_
Telecommunications	119,939	35,824	16	_	_		45,594	79	_	81,513	38,426	_
Utilities	63,544	20,340	_	-	-		25,888	-	-	46,228	17,316	_
Maintenance and repairs	113,379	29,283	84	_	-		37,269	410	-	67,046	46,333	-
Capital expenditures and renovations	-	,	-	-	-		- ,	-	-		-	_
Other facilities costs	-	-	-	-	-		-	-	-	-	-	-
Total facilities cost	776,625	250,740	100				319,124	489		570,453	206,172	
Family Child Care Stipend												
Other than managed (OTDS)												
Other than personnel services (OTPS) Supplies	759.789	184,328	14,259	_	_		234,626	69,616	_	502,829	256,960	_
Equipment over \$3,000 - Head Start	11,382	104,320	14,239				234,020	09,010		302,029	11,382	
Equipment over \$5,000 - Child Care	9,312	_	_	-	_			_	-	-	9,312	_
Postage	1,145	515		_			630		_	1,145	5,512	_
Advertising	650	-	_	_	_		-	650	_	650	_	_
Instructional Field Trips	55,602	1,889	_	_	_		2,405	-	_	4,294	51,308	_
Training/Staff Development	33,239	5,990	17	-	-		7,624	83	-	13,714	19,525	_
Transportation	21,300	1,281	-	-	-		1,631	-	-	2,912	18,388	_
Food - CACFP	· -	· -	-	_	-		-	-	-		· -	-
Non-food related cost - CACFP	-	-	-	-	-		-	-	-	-	-	-
Audit	17,274	5,494	-	-	-		6,993	-	-	12,487	4,787	-
Parent Services	17,569	1,233	-	-	-		1,570	-	-	2,803	14,766	-
Consultant - programmatic	434,935	83,997	4,982	-	-		106,905	24,323	-	220,207	214,728	-
Consultant - administrative	726,297	287,490	11,900	-	-		365,897	58,100	-	723,387	2,910	-
Indirect cost - Head Start	-	-	-	-	-		-	-	-	-	-	-
Other OTPS	20,000	8,932	2,264				11,365	10,406		32,967	(12,967)	
Total OTPS	2,108,494	581,149	33,422	_		_	739,646	163,178		1,517,395	591,099	
TOTAL EARLYLEARN COST	\$ 7,474,434	\$ 2,518,306	\$ 79,969	\$ -	\$ -	\$	3,315,967	\$ 537,736	<u>\$ -</u>	\$ 6,451,978	\$ 1,022,456	\$ -
Excess (deficiency) of revenue											<u></u>	
over (under) expenditures	\$ -	\$ -	\$ -	\$ -	\$ -	\$		\$ -	\$ -	<u>\$</u> -	\$ -	\$ -

# POLICE ATHLETIC LEAGUE, INC. STATEMENT OF REVENUES AND EXPENDITURES - BUDGETED AND ACTUAL ACS FUNDED OTHER THAN EARLYLEARN BUDGET ID: EL-0329 FOR THE YEAR ENDED JUNE 30, 2016

	Other Than EarlyLearn												1	
BUDGET CATEGORIES		DOE CC UPK Enhancement		DE HS UPK hancement	ı	Other Health & Safety	San	n EarlyLea ndy Relief Fund			Total Other Than EarlyLearn (B)		[A+B] Total ACS Funded (C)	
Revenue: EarlyLearn revenue	\$	54,772	•	152,712	¢	46.578	\$	73,748	\$		\$	327 810	Ф	6,779,788
Other revenue (disability, interest, etc.)	Ψ	-	Ψ	-	Ψ	-40,576	Ψ	-	Ψ	-	Ψ	-	Ψ	-
Teacher's incentive fund		-		30,637		-		-		-		30,637		30,637
HRA Voucher		-		-		-		-		-		-		-
CACFP		-		-		-		-		-		-		-
Parent Fees In-kind contribution		-		-		-		-		-		-		-
Sponsor's contribution		_		-		-		-		-		_		-
Other funding source revenue		_		-		_		_		-		_		_
Total Revenue	\$	54,772	\$	183,349	\$	46,578	\$	73,748	\$	-	\$	358,447	\$	6,810,425
Expenditures														
Personnel cost														
Salaries	\$	27,255	\$	94,765	\$	-	\$	-	\$	-	\$	122,020	\$	3,489,721
Salaries - COLA		-		-		-		-		-		-		-
Teacher's Incentive		-		28,400		-		-		-		28,400		28,400
Accrued vacation		4 000		-		-		-		-		- 0.000		99,716
FICA FICA - COLA		4,293		5,073		-		-		-		9,366		276,799
FICA - COLA FICA - Teacher's Incentive		-		2,236		-		-		-		2,236		2,236
Accrued vacation - FICA		-		-,								-,		7,628
Workers compensation		-		-		-		-		-		-		-
Unemployment insurance		-		-		-		-		-				1,961
Pension		-		13,332		-		-		-		13,332		153,832
Welfare fund Health Insurance		1,812 7,247		3,085 12,340		-		-		-		4,897 19,587		67,246 432,429
Substitutes		- 1,241		12,540		-		-		-		-		4,000
Total personnel cost		40,607		159,231		-		-	_			199,838		4,563,968
Facilities cost														
Rent		_		_		_		_		_		_		293,820
Property Taxes		-		-		-		-		-		-		,
Water and sewer		-		-		-		-		-		-		-
Licensing and permits		-		-		-		-		-		-		-
Insurance		-		-		-		-		-		-		81,846
Custodial services Alarm		-		-		-		-		-		-		-
Telecommunications		-		-		-		-		-		-		81,513
Utilities		-		-		-		-		-		-		46,228
Maintenance and repairs		-		-		-		-		-		-		67,046
Capital expenditures and renovations		-		-		46,578		73,748		-		120,326		120,326
Other facilities costs		-	_	-	_	-		-				-	_	-
Total facilities cost		-	_			46,578		73,748				120,326	_	690,779
Family Child Care Stipend														-
Other than personnel services (OTPS)														
Supplies		-		-		-		-		_		-		502,829
Equipment over \$3,000 - Head Start		-		-		-		-		-		-		· -
Equipment over \$5,000 - Child Care		-		-		-		-		-		-		-
Postage		-		-		-		-		-		-		1,145
Advertising Instructional Field Trips		- 1,471		2,505		-		-		-		3,976		650 8,270
Training/Staff Development		1,471		2,303		-		-		-		3,970		13,714
Transportation		_		-		_		_		-		_		2,912
Food - CACFP		-		-		-		-		-		-		-,
Non-food related cost - CACFP		-		-		-		-		-		-		-
Audit		-		-		-		-		-		-		12,487
Parent Services		10.604		24 642		-		-		-		24 207		2,803
Consultant - programmatic Consultant - administrative		12,694		21,613		-		-		-		34,307		254,514 723,387
Indirect cost - Head Start		-		-		-		-		-		-		- 20,007
Other OTPS		-		-		-		-		-		-		32,967
Total OTPS		14,165		24,118				-		-		38,283		1,555,678
TOTAL EARLYLEARN COST	\$	54,772	\$	183,349	\$	46,578	\$	73,748	\$		\$	358,447	\$	6,810,425
Excess (deficiency) of revenue over (under) expenditures	\$		\$		\$		\$		\$		\$		\$	_

# POLICE ATHLETIC LEAGUE, INC. STATEMENT OF REVENUES AND EXPENDITURES - BUDGETED AND ACTUAL NON ACS FUNDED BUDGET ID: EL-0329 FOR THE YEAR ENDED JUNE 30, 2016

						CS FUNDED				
						Actual				
BUDGET CATEGORIES		CACFP	Conf	Cash tribution ad Start)	Co	In-kind entribution lead Start)	Con (Ot	onsor's atribution her than ad Start)	Other Funding Source	
Revenue:	•		•		•		•		•	
EarlyLearn revenue	\$	-	\$	-	\$	-	\$	-	\$	-
Other revenue (disability, interest, etc.) Teacher's incentive fund		-		-		-		-		-
HRA Voucher		-		-		-		-		-
CACFP		391,669		-		-		_		_
Parent Fees		391,009						-		139,956
In-kind contribution		_		_		394,913		10,975		100,000
Sponsor's contribution		_		_		-		-		_
Other funding source revenue		_		_		_		_		_
Total Revenue	\$	391,669	\$		\$	394,913	\$	10,975	\$	139,956
Total Novolido	<u> </u>	001,000	Ψ		Ψ	001,010	Ψ	10,070	Ψ	100,000
Expenditures										
Personnel cost										
Salaries	\$	65,492	\$	-	\$	-	\$	-	\$	-
Salaries - COLA		-		-		-		-		-
Teacher's Incentive		-		-		-		-		-
Accrued vacation		-		-		-		-		-
FICA		5,137		-		-		-		-
FICA - COLA		-		-		-		-		-
FICA - Teacher's Incentive		-		-		-		-		-
Accrued vacation - FICA		-		-		-		-		-
Workers compensation		-		-		-		-		-
Unemployment insurance		-		-		-		-		-
Pension		-		-		-		-		-
Welfate fund		-		-		-		-		-
Health Insurance		-		-		-		-		-
Substitutes				-				-		-
Total personnel cost		70,629		-		-		-		-
Facilities cost										
Rent		_		_		353,001		_		_
Property Taxes		_		_		-		_		_
Water and sewer		_		_		_		_		_
Licensing and permits		_		_		_		_		_
Insurance		-		-		-		-		-
Custodial services		-		-		-		-		-
Alarm		-		-		-		-		-
Telecommunications		-		-		-		-		-
Utilities		-		-		-		-		-
Maintenance and repairs		-		-		-		-		-
Capital expenditures and renovations		-		-		-		-		-
Other facilities costs		-		-		-		-		-
Total facilities cost		-		-		353,001		-		-
			·							
Family Child Care Stipend				-		<u> </u>		-		
Other than personnel services (OTPS)										
Supplies		_		_		-		-		_
Equipment over \$3,000 - Head Start		_		-		-		-		-
Equipment over \$5,000 - Child Care		-		-		-		-		-
Postage		-		-		-		-		-
Advertising		-		-		-		-		-
Instructional Field Trips		-		-		-		-		-
Training/Staff Development		-		-		-		-		-
Transportation		-		-		-		-		-
Food - CACFP		283,925		-		-		-		-
Non-food related cost - CACFP		37,115		-		-		-		-
Asudit		-		-		-		-		-
Parent Services		-		-		-		-		-
Consultant - programmatic		-		-		41,912		10,975		-
Consultant - administrative		-		-		-		-		-
Indirect cost - Head Start		-		-		-		-		-
Other OTPS	_	<u> </u>				<u> </u>		-		139,956
Total OTPS		321,040		-		41,912		10,975		139,956
TOTAL EADLYLEADN COST	•	204.000	¢.		Ф.	204.040	¢	40.075	¢.	120.051
TOTAL EARLYLEARN COST	<u>\$</u>	391,669	\$	-	\$	394,913	\$	10,975	\$	139,956
excess (deficiency) of revenue										
over (under) expenditures	\$		\$	-	\$	-	\$	-	\$	-

## POLICE ATHLETIC LEAGUE, INC. STATEMENT OF HEADSTART EXPENDITURES BY PROGRAM YEAR BUDGET ID: EL-0329 FOR THE YEAR ENDED JUNE 30, 2016

Budget Category	Program Year 02 7/1/15-1/31/16		Program Year 03 2/1/16-6/30/16	Total Head Start Expenses			
- augus - auugus j							
Personnel and fringe cost							
Salaries	\$ 903,264		867,841	\$	1,771,105		
FICA	71,900		69,080		140,980		
Unemployment insurance	560		538		1,098		
Pension	56,533		54,316		110,849		
Welfare fund	14,09		13,538		27,629		
Health insurance	103,68		99,615		203,296		
Substitute staff	1,142		1,098		2,240		
Total personnel and fringe cost	1,151,17	<u> </u>	1,106,026	_	2,257,197		
Facilities cost							
Rent (Delegate Agency Administered Costs)	83,91	5	80,624		164,539		
Property taxes	-		-		-		
Water/sewer	<del>-</del>				. <del>.</del>		
Utilities (Delegate Agency Administered Costs)	13,20		12,685		25,888		
Insurance	23,423		22,411		45,834		
Telecommunications	23,20		22,389		45,594		
Maintenance and repairs	19,00	7	18,262		37,269		
Other facilities cost			<u> </u>				
Total facilities cost	162,75	<u> </u>	156,371		319,124		
Other than personnel services (OTPS)							
Supplies	119,980	)	115,276		235,256		
Equipment over \$3,000	-		-		-		
Training	3,888	3	3,736		7,624		
Parent services/family involvement	80	1	769		1,570		
Programmatic consultants	54,522	2	52,383		106,905		
Administrative consultants	186,60		179,290		365,897		
Transportation	, <u> </u>				´-		
Audit	-		-		-		
Food (not funded by CACFP)	-		-		-		
Other OTPS	11,42	1	10,973		22,394		
Total OTPS	377,219	9	362,427		739,646		
Indirect cost			<u> </u>				
Total Expenses	1,691,14	3	1,624,824		3,315,967		
Health and Safety	1,001,11		1,021,021		-		
Less: Program Income	_		_		_		
Total Head Start Funded Expenses	1,691,14		1,624,824		3,315,967		
2,50.000		_	1,02 1,02 1		0,0.0,001		
Non-Federal Share (NFS) Expenses							
Head Start UPK	344,15	1	193,585		537,736		
DOE HS UPK Enhancement	82,50		100,842		183,349		
Cash Contributions - Head Start	-		-		-		
In-kind Contributions - Head Start	146,118	3	248,795		394,913		
Total NFS Expenses	572,770		543,222		1,115,998		
Total Head Start Program Expenses	\$ 2,263,919	9 \$	2,168,046	\$	4,431,965		
NFS Program Percentage	25		25%	Ψ	25%		
· ·		-	2070				
Administrative Expenses Personnel and fringe cost	\$ 149,074	1 \$	109,398	\$	258,472		
Facilities cost	-		-		-		
OTPS	200,280	)	205,183		405,463		
NFS expenses Total Administrative Expenses	349,354		314,581		663,935		
Total Head Start Program Expenses	\$ 2,263,919		2,168,046	\$	4,431,965		
• •				Ψ			
Administrative Expense Percentage	15.4	/0	14.5%		15.0%		
Special Reporting:	ф 470.05		045.410	æ	204 202		
CACFP Funded Expenses	\$ 176,25°	<u>    \$                                </u>	215,418	\$	391,669		

### POLICE ATHLETIC LEAGUE, INC. STATEMENT OF NON-FEDERAL SHARE EXPENSES BY PROGRAM YEAR BUDGET ID: EL-0329 FOR THE YEAR ENDED JUNE 30, 2016

	HS UPK			DOE HS UPK Enhancement			Cash Contributions - Head Start			In-kind Contributions - Head Start (Schedule 1)		
Category	Program Year 02 7/1/15-1/31/16	Program Year 03 2/1/16-6/30/16	Total	Program Year 02 7/1/15-1/31/16	Program Year 03 2/1/16-6/30/16	Total	Program Year 02 7/1/15-1/31/16	Program Year 03 2/1/16-6/30/16	Total	Program Year 02 7/1/15-1/31/16	Program Year 03 2/1/16-6/30/16	Total
Personnel and fringe cost												
Salaries	\$ 199,693	3 \$ 73,231 \$	272,924	\$ 62,435	\$ 60,730 \$	123,165	s -	s -	S -	S -	s - s	6
FICA	14,51	4.837	19.348	3,689	3,620	7.309						
Unemployment insurance			-			-						
Pension	22.238	7.413	29.651	8.338	4.994	13.332						
Welfare fund	8.10	2.700	10.801	1,133	1.952	3.085						
Health insurance	31,009	10,336	41,345	7,718	4,622	12,340						
Worker's compensation					-							
Substitute staff					-	-						
Total personnel and fringe cost	275,552	98,517	374,069	83,313	75,918	159,231	-					
acilities cost												
Rent (Delegate Agency Administered Costs)						-			-	117,553	235,448	353
Property taxes						-			-			
Water/sewer			-			-						
Utilities (Delegate Agency Administered Costs)			-			-						
Insurance		-			-	-						
Telecommunications	-		-			-			-			
Maintenance and repairs	307	103	410		-	-						
Other facilities cost	59	9 20	79		-	-						
Total facilities cost	366	123	489							117,553	235,448	353
ther than personnel services (OTPS)												
Supplies	52,212	17,404	69,616		-	-						
Equipment over \$3,000	-		-			-			-			
Training	62	21	83			-			-			
Parent services/family involvement		-			-	-						
Programmatic consultants	43,575		58,100		21,613	21,613			-	23,093	18,819	4
Administrative consultants	18,242	6,081	24,323		-	-			-			
Transportation		-	-		-	-			-			
Audit			-			-						
Food (not funded by CACFP)		-	-		-	-						
Other OTPS	8,292		11,056		2,505	2,505						
Total OTPS	122,383	40,795	163,178		24,118	24,118				23,093	18,819	4
ndirect cost												
otal Expenses	\$ 398,30	\$ 139,435 \$	537,736	\$ 83,313	100,036	183,349	\$ -	ş -	s -	\$ 140,646	\$ 254,267 \$	394
reakdown by funding source:												
	•			•			•	•		•		
tate	\$ -	\$ - \$	-	\$ -	\$ - \$	-	\$ -	\$ -	\$ -	\$ -	\$ - \$	Þ
ity			-			-						
rivate/Third-Party			-			-						
Delegate Agency		- <del></del> -										
otal	s -	S - S		S -			s -	٠.	S -	ς .	9 . 9	8

#### POLICE ATHLETIC LEAGUE, INC. SCHEDULE OF FIXED ASSETS INVENTORY BUDGET ID: EL-0329 FOR THE YEAR ENDED JUNE 30, 2016

-	Description	Date Purchased	 Cost
Current Yea	ar Purchases		\$ 
Prior Year I	nventory		
Schwartz	Freezer - Traulsen	2007	4,105
Schwartz	Freezer	2010	4,105
Livonia	Copy, Fax, Scan Machine	2014	4,400
La Puerta	Work Station	2014	4,400
Livonia	Engage NG	2014	 4,996
Total Fixed	Assets		\$ 22,006

# POLICE ATHLETIC LEAGUE, INC. SCHEDULE OF QUANTITATIVE PROGRAM RESULTS BUDGET ID: EL-0329 FOR THE YEAR ENDED JUNE 30, 2016

#### **ENROLLMENT**

1	Contracted slots per site		103
	a) SCHWARTTZ b) LIVONIA		185
	c) CAREY GARDEN		61
	d) LA PUERTA		54
	e) WOODSIDE		55
	f) WESTERN QUEENS		48
	Total	·	506
2	Number of classrooms per site	·	
_	a) SCHWARTTZ		6
	b) LIVONIA		10
	c) CAREY GARDEN		4
	d) LA PUERTA		3
	e) WOODSIDE f) WESTERN QUEENS		3 3
	Total		29
•			
3	Number of children enrolled by site		02
	a) SCHWARTTZ b) LIVONIA		93 177
	c) CAREY GARDEN		60
	d) LA PUERTA		47
	e) WOODSIDE		52
	f) WESTERN QUEENS		47
	Total		476
4	Number of children in attendance by site		
	a) SCHWARTTZ		89
	b) LIVONIA		172
	c) CAREY GARDEN		59 43
	d) LA PUERTA e) WOODSIDE		43 50
	f) WESTERN QUEENS		47
	Total	-	460
5	The average attendance for contract by site (#4 divided by #3)	-	
J	a) SCHWARTTZ		96%
	b) LIVONIA		97%
	c) CAREY GARDEN		98%
	d) LA PUERTA		91%
	e) WOODSIDE f) WESTERN QUEENS		96% 100%
	f) WESTERN QUEENS Total Average		<u>100%</u> 96%
	<u> </u>		90 %
	COST	Φ.	0.454.070
1	Total expense for the contract. (Total EL expense in Schedule 1-A)	\$	6,451,978
2	Total expense by site a) SCHWARTTZ	\$	1,305,219
	b) LIVONIA	Ψ	2,110,143
	c) CAREY GARDEN		854,478
	d) LA PUERTA		755,525
	e) WOODSIDE		762,786
	f) WESTERN QUEENS	_	663,828
	Total	<u>\$</u>	6,451,978
3	Average cost slots (Total expenses/Total attendance by sites)	\$	14,026
4	Average cost per site/Total cost per site/Attendance by site)		
	a) SCHWARTTZ	\$	14,665
	b) LIVONIA		12,268
	c) CAREY GARDEN d) LA PUERTA		14,483 17,570
	e) WOODSIDE		15,256
	f) WESTERN QUEENS		14,124
	Total	\$	88,366