2013 BOARD OF DIRECTORS

CHAIRMAN
Robert M. Morgenthau

VICE CHAIRMAN
Robert J. McGuire

PRESIDENT
John B. Osborn

HONORARY PRESIDENT
Raymond W. Kelly

VICE PRESIDENT
David J. Arena

VICE PRESIDENT
Richard A. Bernstein

VICE PRESIDENT
Daniel Rose

SECRETARY
Lawrence Byrne, Esq.

TREASURER
James Covington

Keith T. Banks
Barbara Taylor Bradford
Christopher L. Canty
John A. Catsimatidis
Maurice R. Greenberg
Stephen E. Kaufman, Esq.
Eric Kessler
I. Dolly Lenz
Patrick J. Lynch
Danielle Maged
Mitchell B. Modell
Bruce E. Mosler
Pamela J. Newman
Ivan Obolensky
Chauncey Parker
Ronald O. Perelman
Howard J. Rubenstein
Mitchell E. Rudin
Bart M. Schwartz, Esq.
Eric P. Sheinberg
Mark Simone
Charles A. Stillman
Philip Suarez
Donald J. Trump
Cyrus R. Vance, Jr.
John Zeiler

Alana Sweeney
Executive Director

Jami Landi
Director of Development
For 99 years the Police Athletic League has stayed true to its mission of helping New York City’s boys and girls become productive citizens by providing them with safe, nurturing and supportive places to go. The neighborhoods where PAL serves may have changed across the decades but the commitment and the mission stay the same. We also continue to build partnerships with government agencies and private entities to resolve the most pressing issues of the time.

Through an array of services – from afterschool programs to sport leagues – PAL youth play and learn while also building self-confidence, life skills and civic engagement. We respect the personal courage that it takes for many children, growing up in neglected neighborhoods, to expand their worlds beyond the nearest street corners. We support our youth to move Forward Together with opportunities such as hands-on STEM learning, college preparation, sports clinics and internships. When our PAL alumni share their experiences, they credit PAL for making a real difference in their youth.

The PAL family is grateful to the New York City Police Department for its valuable partnership and assistance with serving 35,000 youth each year. Under the leadership of Police Commissioner Raymond W. Kelly, this partnership has grown even stronger during the 12 years he has served with distinction as PAL’s Honorary President. We extend our heartfelt thanks to Commissioner Kelly for his proactive support of PAL’s mission to give kids safe places to go, learn and play.

We offer our deepest gratitude to our supporters, friends, colleagues on the Board of Directors, PAL’s dedicated employees and volunteers. Thank you on behalf of the 35,000 youth served by PAL each year and the millions of young men and women served over the past 99 years. We will keep moving Forward Together.

Hon. Robert M. Morgenthau
Chairman

John B. Osborn
President
After nearly a century of service, PAL’s unique mission to positively influence youth and prevent crime in underserved neighborhoods is still going strong. PAL along with partners and concerned citizens like you continued its tradition of responding to pressing needs affecting NYC’s most at-risk children.

The results are clear. Together we have helped to improve the outcomes for NYC children - from promoting safety to closing education gaps that exist for young people growing up in PAL communities. Across five boroughs, in 32 of 59 New York City community districts, there is a PAL - the best friend a kid can have!
In response to critical issues affecting youth in all five boroughs, PAL worked together with city agencies, community organizations and private entities to help improve outcomes for NYC’s future generation.

**PAL’S IMPACT**
- 35,656 youth
- 713 staff members
- 2,400 volunteers
- 700 sports teams
- 58 PAL PLAYSTREETS
- 41 Youth Centers
- 19 Summer Day Camps

**YOUTH SERVED**
- 4,821 Afterschool
- 8,039 PAL PLAYSTREETS
- 2,087 Summer Day Camp
- 1,906 Teen Impact Center
- 2,862 Evening Teen Center
- 1,100 Summer Youth Employment Program
- 434 Youth Link and RISE
- 530 Head Start and Day Care
- 13,313 Sports Leagues and Cops & Kids
- 64 In-School Training and Employment Program
- 500 PAL Physical Education Program

**THANK YOU!**
PAL is the best friend a kid can have because of the many friends and supporters who make this citywide impact possible.
PAL continues to march on *Forward Together* - discover how PAL and its partners impacted the lives of youth citywide thanks to your support.

### Safety & Crime Prevention

<table>
<thead>
<tr>
<th>ISSUE</th>
<th>SOLUTION</th>
<th>IMPACT</th>
</tr>
</thead>
<tbody>
<tr>
<td>A 30% spike in major crimes in the past five years at New York City Housing Authority (NYCHA) developments made it unsafe for kids to play outdoors.</td>
<td>PAL spearheaded discussions with NYCHA to help create safe spaces for children.</td>
<td>PAL added 10 PAL PLAYSTREETS, providing safe and supervised outdoor recreational activities.</td>
</tr>
<tr>
<td>Street crews, neighborhood-based crime-prone youth groups, are behind 30% of city shootings.</td>
<td>PAL worked with the NYPD to identify the most critical neighborhoods to set up Teen Impact Centers as “safe havens” for teenagers.</td>
<td>Teens from 14 of NYC’s at-risk communities for juvenile crime had a safe place to go and engage in constructive activities with positive role models.</td>
</tr>
<tr>
<td>31% of young people involved in the criminal justice system are re-arrested within one year of their release.</td>
<td>Youth Link, an alternative-to incarceration program for Family Court-involved youth, is offered in three boroughs in cooperation with the NYC Department of Probation.</td>
<td>88% of Youth Link graduates remain conviction-free three years after Youth Link graduation.</td>
</tr>
</tbody>
</table>

---

**Did You Know?**

2013 was PAL’s 99th season of running PAL PLAYSTREETS, the original program that began the Police Athletic League.
### Education

<table>
<thead>
<tr>
<th>ISSUE</th>
<th>SOLUTION</th>
<th>IMPACT</th>
</tr>
</thead>
<tbody>
<tr>
<td>By age two, affluent children learn 30% more words than children from low-income homes.</td>
<td>With the support of the NYC Administration for Children Services, PAL launched the Bridging the Achievement Gap in Literacy Program at six Early Childhood Centers.</td>
<td>PAL kids read 7,500 books with their families.</td>
</tr>
<tr>
<td>Students lose <strong>two months</strong> of literacy skills in the summer.</td>
<td>PAL partnered with local libraries and literacy organizations to help prevent “summer learning loss” – offering “academic workouts” during <strong>Summer Day Camp</strong> at 19 locations.</td>
<td>56% of PAL campers improved or maintained their learning engagement.</td>
</tr>
<tr>
<td>Nearly 80% of future careers will require some STEM (Science, Technology, Engineering and Math) skills.</td>
<td>Together with the NYC Department of Youth and Community Development and NYS Department of Education, PAL made science come alive at 23 Afterschool Centers.</td>
<td>75% of afterschool youth are eager to learn more about STEM careers.</td>
</tr>
</tbody>
</table>

**Did You Know?** PAL added seven new afterschool centers in 2013.
### Sports & Fitness

<table>
<thead>
<tr>
<th>ISSUE</th>
<th>SOLUTION</th>
<th>IMPACT</th>
</tr>
</thead>
<tbody>
<tr>
<td>Few NYC schools meet state Physical Education mandates of at least <strong>120 minutes per week</strong> of physical activity.</td>
<td>Together with the Parent Association, PAL expanded a <strong>lunchtime physical education activity</strong> program to all students at PS/IS 180 in Harlem.</td>
<td><strong>Over 500</strong> students exceeded the state standard for physical education.</td>
</tr>
<tr>
<td>Participation in sports leads to <strong>improved academics, health and confidence</strong> in youth.</td>
<td>For the <strong>99th year</strong> in a row, PAL blanketed the city with sports programs offered in conjunction with government and community organizations.</td>
<td>PAL facilitated <strong>700</strong> sports teams in 2013, including a new league in Brooklyn for public schools that lacked sports funding.</td>
</tr>
<tr>
<td><strong>90%</strong> of people in high crime neighborhoods don’t trust the NYPD and do not feel comfortable seeking help from a police officer.</td>
<td><strong>NYC youth and NYPD Officers mutually learn to respect each other while</strong> taking part in <strong>Cops &amp; Kids Sports Leagues.</strong></td>
<td><strong>600</strong> young people broke down barriers that exist between teens and police by participating in a Cops &amp; Kids League.</td>
</tr>
</tbody>
</table>

---

**Did You Know?** 500 girls throughout the city took part in PAL’s GirlSports Day in 2013.
PAL helped 1,100 young people get paid summer jobs in 2013.

**College Readiness & Workforce Development**

<table>
<thead>
<tr>
<th>ISSUE</th>
<th>SOLUTION</th>
<th>IMPACT</th>
</tr>
</thead>
<tbody>
<tr>
<td>Less than 15% of black and Hispanic students in NYC public schools are considered college ready when they graduate high school.</td>
<td>The In-School Training and Employment Program (In-STEP) is a leadership development program offered in conjunction with schools and colleges.</td>
<td>100% of In-STEP seniors graduated high school with job skills, leadership skills and work experience. 92% are attending college.</td>
</tr>
<tr>
<td>Teens that participate in summer jobs have smoother transition to the labor market and higher weekly and yearly earnings for up to 15 years after graduating.</td>
<td>PAL provides job training and placements to low-income youth in public and private worksites through the Summer Youth Employment Program (SYEP).</td>
<td>93% of SYEP participants gained valuable work experience, despite barriers to employment.</td>
</tr>
<tr>
<td>Less than one-third of people released from prison are working and contributing to the economy.</td>
<td>Together with corporate partners and the NYC Department of Corrections, PAL offers RISE, a job-skills training and placement program for youth ex-offenders.</td>
<td>77% of RISE participants are successfully placed in internships, externships and jobs.</td>
</tr>
</tbody>
</table>

**Did You Know?**

PAL helped 1,100 young people get paid summer jobs in 2013.
As PAL celebrates a century of its mission to positively influence youth in underserved communities, one New Yorker’s leadership has been vital to PAL’s impact across all five boroughs for more than 50 years – thank you, Robert M. Morgenthau.

PAL President John B. Osborn says, “Bob Morgenthau has taught us the real meaning of unconditional service on behalf of others. He is the standard by which we try to live and serve.”

The PAL family is grateful to Mr. Morgenthau, hero and champion to New York City’s youth, for his more than 50 years of wisdom, commitment and guidance to the Board of Directors, staff and children.

THANK YOU!

Revenue

- 72% Government Contracts - $17,486
- 5% In-Kind Gifts - $1,107
- 3% Program Fees - $697
- 12% Contributions - $2,906
- 9% Special Events (net) - $2,219
- .1% Investment & Legacy Income - $20
- -.2% Loss on Disposal of Property - ($51)

Total Support - $24,384

Expenses

- 30% Early Childhood Centers - $7,500
- 42% Full-Time Centers - $10,477
- 8% Sports Program, Playstreets, Impact Centers - $2,045
- 3% Youth Employment - $680
- 3% Juvenile Justice - $839
- 86% Total Program Services - $21,541
- 7% Development and Public Awareness - $1,653
- 7% Management & General - $1,795

Total Expense - $24,989

Net Deficit - ($605)

* Amounts in 000’s

The Police Athletic League, Inc.’s financial statements are audited on an annual basis by Marks Paneth LLP. The financial highlights for the year ended December 31, 2013 are derived from information contained in the audited financial statements. The complete audit is available upon request from PAL at 34 1/2 E 12th St, NY, NY 10003.
Legal Profession Luncheon
April 9, 2013
The Honorable Raymond W. Kelly, Police Commissioner, City of New York, was presented with The Robert M. Morgenthau Award at PAL’s 15th Annual Legal Profession Luncheon at The Pierre Hotel. Keith T. Banks, U.S. Trust, Bank of America Private Wealth Management and John A. Catsimatidis, Red Apple Group Chaired the event. Income surpassed past years raising $605,000.

Superstar Dinner | June 10, 2013
Governor Andrew M. Cuomo was honored at PAL’s 41st Annual Superstar Dinner, held at The Pierre Hotel. An elegant, fun event, Superstar was Chaired by John A. Catsimatidis, along with Co-Chairs Keith T. Banks, Maurice R. Greenberg, Richard Silverman and Fred Wilpon and Greg Kelly as Emcee. This premiere gala raised $860,000.

Business Luncheons
Mutual of America hosted eight luncheons at their corporate headquarters. Attended by business executives, the events, highlighted by an influential leader, examined our Country’s most important issues. Speakers included Bill O’Reilly, Senator Charles Schumer, Arianna Huffington, Dan Quayle, George Venizelos, Mark Teixeira, Dennis Walcott and Eric Schneiderman. $221,000 was raised.
Women of the Year Luncheon | December 11, 2013

Held at The Plaza Hotel, PAL’s 25th Annual Women of the Year Luncheon honored Erica Jong, Judge Jeanine Pirro, Barbara Tober and Wendy Williams. Margo Catsimatidis Chaired the event with Amelia Bernstein as Honorary Chair. Emcee Judy Gold provided laughs and entertainment at this glamorous event, which raised $314,000.

Real Estate & Construction Luncheon
November 20, 2013

Columbia, Fordham and St. John’s Universities were honored at PAL’s 8th Annual Real Estate & Construction Luncheon for their contribution to New York City’s landscape. Accepting the awards were Philip Pitruzzello, Thomas A. Dunne and Edward Kull respectively. Held at The Pierre, the event raised $462,000.

Annual Holiday Party
December 14, 2013

John and Margo Catsimatidis and City Sightseeing New York hosted hundreds of boys and girls, ages five to seven, for a day with Santa. Games, gifts, food and fun prevailed at PAL’s Harlem Center. The Holiday Party raised $56,000.

Annually SportsNite
September 13, 2013

Sports fans and celebrities gathered at PAL’s 19th Annual SportsNite Dinner at The Lighthouse at Chelsea Piers to honor The Madison Square Garden Company. Chaired by Howard J. Rubenstein and Philip Suarez, this fast paced evening was emceed by Al Trautwig, with Rob Bartlett as auctioneer, raising $326,000.
Contributors

$10,000 - $24,999

The Acorn Foundation
For the Arts & Sciences, Inc.
The AD Philanthropic Fund
Adelhardt Construction Corporation
All The Way Foundation
Allen & Company, LLC
American Media, Inc.
Avison Young, Inc.
Ballard Spahr Stillman & Friedman LLP
Bass, Inc.
BBDO New York
BDO USA, LLP
Amelia & Richard A. Bernstein
Boies, Schiller & Flexner LLP
Robert & Barbara Taylor Bradford
Brookfield Office Properties
Dr. Karen E. Burke & Peter Goulardris
Carrage House Partners, LLC
Cohen & Gresser LLP
Adam Cohen
Dawes Polk & Wardwell LLP
Deloitte Financial Advisory Services LLP
The Durst Organization Inc.
Martin Elias
Ernst & Young LLP
Federal Law Enforcement Foundation, Inc.
Fidelity National Title Insurance Company
The Florence Forgotten Charitable Foundation, Inc.
Gagnon Securities, LLC
Gotham Government Relations and Communications LLC
Greenberg Traurig LLP
Josephine Lawrence Hopkins Foundation
HSBC Bank USA, N.A.
Carlos Icahn
Jones Lang LaSalle Americas
Gregory P. Joseph Law Offices LLC
Marina & Stephen E. Kaufman
Kenneth G. Langone
Lankler Siffert & Wohl LLP
Yoko Ono Lennon
Lorber Charitable Fund
MacDonald - Peterson Foundation
Massey Knakal Realty Services
Morgan Stanley Foundation
MSG Holdings, L.P.
Newmark & Company Real Estate, Inc.
News Corporation Foundation
Nordstrom, Inc.
The Offield Family Foundation
The Winifred & William O'Reilly Foundation
RBSM, LLP
The Shubert Organization, Inc.
The Sidney, Milton & Leoma Simon Foundation
Beatrix Snyder Foundation
St. Francis Food Pantries and Shelters
Solon E. Summerfield Foundation
Taconic Investment Partners, LLC
Barbara D. Tober
United Building Maintenance Corporation
Verizon
Vornado Realty Trust
The Wendy's Company
John S. Zeiler
Zone Manhattan

Artis Capital Management, LP
Milton & Sally Avery Arts Foundation
B&G Industries Ltd.
Baker & Hosteller LLP
Jill & Tom Barad Family Fund
BD Development LLC
Garrard Beeaney
BlackRock Financial Management, Inc.
Elmer & Mamdouha Bobst Foundation
Budd Leasing Ltd.
Centre Street Systems
Charina Foundation, Inc.
Coca-Cola Bottling Company
Irwin B. Cohen
Kenneth Cole Foundation
Joan Ganz Cooney
Cushman & Wakefield, Inc.
DBS, Inc.
Debevoise & Plimpton LLP
Dechert LLP
John DeLoilis
Douglas L. DiPasquale
Disney Worldwide Services, Inc.
DM Fund
Extell Development Company
Foot Locker Foundation
Fordham University
Fox News Channel
Lily Palmer Fyrm Memorial Trust, Bank of America, N.A., Trustee
Gensler
William Gottlieb Management Co., LLC
The Hain Celestial Group
Gerald E. Harper, Esq.
The Davis Hill Foundation
Hines
Hughes Hubbard & Reed, LLP
Patricia M. Hynes and Roy L. Reardon Foundation
JAD Corporation of America
Jewish Communal Fund
Sean Kelleher
Kramer Dillof Livingston & Moore
Linda & Benjamin V. Lambert
Lankler Carragher & Horwitz LLP
Levine Lee LLP
The Bertha and Isaac Liberman Foundation Inc.
Manhattan College
Robert J. McGuire
McKool Smith
Milrose Consultants, Inc.
Edward J. Minskoff Equities Inc.
Mintz Group
Modell's Sporting Goods
Friends of Robert M. Morgenthau
The Flora F. Morrell Charitable Trust
Morvillo Abramowitz Grand Iason & Anello P.C.
Ted Moudis Associates
Mutual of America Life Insurance Company
Napoli Bern Ripka Shkolnik LLP
National Basketball Association
National Hockey League
New Water Street Corporation
Henry E. Niles Foundation
Northfield Bank Foundation
Par Plumbing Company, Inc.
Park & Jensen LLP
Patronlmen's Benevolent Association of the City of New York
Nelson Peltz
Stuart Peterson
Hun, Jeanine Pirro
Pitta & Goblin LLP
Pitta Bishop Del Gionno & Goblin LLC
RFR Holding, LLC
Richman Family Foundation
The Rinaldi Group, LLC
Ropes & Gray LLP

The Rudin Foundation, Inc.
Sebco Development, Inc.
Samuel W. Seymour, Esq.
Shapiro, Arato & Isserles LLP
Shaw Contracting, Inc.
John L. Simpson Co., Inc.
Skadden, Arps, Slate, Meagher & Flom LLP
SKDKnickerbocker
Sony Corporation of America
Charles A. Stillman, Esq.
Stroock & Stroock & Lavan LLP
Structure Tone, Inc.
StubHub, Inc.
Stuart F. Sucherman
Sullivan & Cromwell LLP
Time Warner Cable
The Travelers Companies, Inc.
Turner Construction Company
Unity Electric Co., Inc.
The Weather Channel
Westmoreland Builders, LLC

$1,000 - $4,999

63 West LLC
Barbara Abeles
Joseph & Sophia Abeles Foundation, Inc.
Lawrence E. Abeelman, Esq.
Absolute Electrical Contracting Inc.
Affirmation Arts Ltd.
Clifford B. Agness
Roger Ailes
The Shana Alexander Charitable Foundation
Laurence G. Allen
Peter J. Allen
Priscilla Almodovar
Dorothy L. Alpert
American Federation
Louis J. Appignani Foundation Inc.
Architectural Flooring Resources, Inc.
Arenson Office Furnishings
Arnhold Foundation, Inc.
George Arzt Communications, Inc.
Robert Bach
Alex Baldwin, III
Bank Leumi USA
Arthur H. Barnes
Bartel Construction Corp.
Robert Belson
Neil Bender
Bialkin Family Foundation Inc.
Lewis Black
Isaac Blech
Nicholas J. Bouras
Bruce Bozzi
Braman & Associates, P.C.
Diane Brandi
The Bratron Group, LLC
BridgeWood Fieldwater Foundation
Kay & William N. Britton
Brown & Brown of Garden City, Inc.
Cahill Gordon & Reindel, LLP
Heather K. Calvano, Esq.
Captains Endowment Association
The Cashin Family Fund
Centurion Holdings LLC
Howard Chatzinoff
Checker Management Corp.
Marc Child
Diana T. Childress
Philip K. Chung
Citrin Cooperman & Company, LLP
Liz Claiborne
& Arthur Ortenberg Foundation
Andrew T. Clark
Andrew B. Cohen

$5,000 - $9,999

ABM Janitorial Services - Northeast Inc.
Arlene & Alan Alda
American Express Company
Anderson Kill
Anthony Refresh Group
Frank J. Antun Foundation

$25,000 - $49,999

Patricia M. Altschul
Carmen & Joel R. Anderson
Aon Foundation
Lawrence Byrne, Esq.
Charles C. Cahn, Jr.
CBRE, Inc.
Fisher Brothers Foundation Inc.
Granny B & P Foundation
Kramer Levin Naftalis & Frankel LLP
Raphel Sims Lakowitz
Memorial Foundation
Lend Lease (US) Construction LMB Inc.
Monster Worldwide, Inc.
Ronald O. Perelman
Stewart J. Rahr Foundation
John A. Reisenbach Foundation
Rubenstein Associates, Inc.
May and Samuel Rudin Family Foundation, Inc.
Mariprie & George E. Shea
Silverstein Properties, Inc.
Paul Singer, Esq.
Starcom MediaVest Group
Terramar Foundation, Inc.
Wachtell, Lipton, Rosen & Katz

$50,000 - $99,999

The Bank of America Charitable Foundation, Inc.
Bank of America, N.A.
Flom Family Foundation
Goldman Sachs Gives
HBO
The Hearst Corporation
Manoogian Simone Foundation
MetLife Foundation
The New York Mets Foundation, Inc.
New York Yankees Foundation
John B. Osborn
The AR & JR Peacock Trusts
Daniel & Joanna S. Rose Fund, Inc.
Bart M. Schwartz, Esq.
Eric P. Sheinberg Foundation
The Starr Foundation
The Staten Island Foundation
The Donald J Trump Foundation, Inc.
United Way of New York City

$100,000 - $499,999

AVG
Capital One Bank
Margo & John A. Catsimatidis
The Coca-Cola Company
Fund for the City of New York
StubHub Foundation, corporately advised fund of the Silicon Valley Community Foundation
Judy and Fred Wilpon Family Foundation, Inc.