







STRENGTH

- · What do you do well?
- · What unique resources can you draw on?
- · What do others see as your strengths?
- · What are your capabilities?
- Competitive advantages?
- USP's (unique selling points)?
- · Resources, assets, people?
- · Experience, knowledge, data?
- Financial reserves, likely returns?
- · Marketing reach, distribution, awareness?
- Innovative aspects?
- · Location and geographical?
- Price, value, quality?
- · Accreditations, qualifications, certifications?
- · Processes, systems, IT, communications?
- Cultural, attitudinal, behavioural?
- · Management cover, succession?
- · Philosophy and values?





**WEAKNESS** 

- What could you improve?
- Where do you have fewer resources than others?
- What are others likely to see as weaknesses?
- What are your gaps in capabilities?
- · Lack of competitive strength?
- Reputation, presence and reach?
- Financials?
- · Own known vulnerabilities?
- · Timescales, deadlines and pressures?
- · Cash flow, start-up cash-drain?
- Continuity, supply chain robustness?
- Effects on core activities, distraction?
- Reliability of data, plan predictability?
- Morale, commitment, leadership?
- · Accreditations, etc.?
- Processes and systems, etc.?
- · Management cover, succession?





# **OPPORTUNITY**

- · What good opportunities are open to you?
- · What trends can you take advantage of?
- Can you turn your strengths into opportunities?
- · What are the market developments?
- · Competitors' vulnerabilities?
- Industry or lifestyle trends?
- · Technology development and innovation?
- Global influences?
- New markets?
- · Niche target markets?
- · Geographical, export, import?
- · New USP's?
- Tactics: e.g., surprise, major contracts?
- · Business and product development?
- · Information and research?
- Partnerships, agencies, distribution?
- · Volumes, production, economies?
- · Seasonal, weather, fashion influences?





**THREAT** 

- · What trends could harm you?
- · What is your competition doing?
- What threats do your weaknesses expose you to?
- What could be political effects?
- · Legislative effects?
- · Environmental effects?
- IT developments?
- · Competitor intentions?
- · Market demand?
- New technologies, services, ideas?
- Vital contracts and partners?
- Sustaining internal capabilities?
- · Obstacles faced?
- Insurmountable weaknesses?
- · Loss of key staff?
- · Sustainable financial backing?
- Economy home, abroad?
- Seasonality, weather effects?



SWOT analysis completed on	Date	
STRENGTHS	WEAKNESSES	

**THREATS** 

**OPPORTUNITIES** 



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THREATS



**OPPORTUNITIES**