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**From:** "paul.mccormack@hsbc.com" <paul.mccormack@hsbc.com>

**Date:** Wednesday, April 20, 2016 at 7:18 AM

**To:** Michele DeStefano <md@law.miami.edu>

**Subject:** Thank You...

Hi Michele,

I wanted to say a big thank you to you and the team for an awesome few months with Law Without Walls. Miami was excellent, wished I could have stayed longer!

It has been a truly amazing experience, and I have to say, it has inspired me to think differently and look at my own career path / options in a very different way. In fact, I had the pleasure of meeting Alessandro from Wilbe in Madrid and we are in fact working on something together at the moment (watch this space :-)).

If there is anything I can do going forward to help support LWOW, please do let me know.

If you're in London in the coming weeks / months, please do let me know and would be great to catch up.

All the best,

Paul

**Paul McCormack**

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Protect our environment - please only print this if you have to!

**Subject:** Re: Informal BBQ tomorrow?

**Date:** Monday, April 14, 2014 at 6:51:56 PM Eastern Daylight Time

**From:** Manisha Ramchurn

**To:** DeStefano, Michele

**CC:** Madigan, Lauren, Erika Pagano

Classification: External Communication

Dearest Michele, Lauren and Erika,

Thank you so much for the opportunity to participate in LWOW 2014. It has been a truly memorable experience in so many ways. Those soft skills that I rarely get an opportunity to develop as an in-house counsel have been dusted off and refreshed, I have learned so much about areas of the law and legal practice I would not have ordinarily have been exposed to and most of all, I have met many engaging, interesting and fun people from around the world.

Thank you for all your hard work and commitment to this project. If there is anything I can do to assist in the future, please do not hesitate to contact me.

I am taking a flight back to London in about an hour so will not make your BBQ, Michele, but thank you for the kind invitation.

Kind regards,  
Manisha

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**From:** "DeStefano, Michele" [mailto:md@law.miami.edu]  
**Sent:** 04/14/2014 09:48 PM GMT  
**To:** LawWithoutWalls <LawWithoutWalls@law.miami.edu>  
**Cc:** "Madigan, Lauren" <lmadigan@law.miami.edu>; Erika Pagano <erikapagano@gmail.com>  
**Subject:** Informal BBQ tomorrow?

Dear Mentors,

Wow what a wonderful two days. Mentors - It is so clear that you all put so much time and soul into your student teams – they were so impressive and it is it because of you! We are truly lucky to have you involved in LWOW and we hope to be able to keep you involved (and are open to suggestions from you as to how to do that!).

I am holding an impromptu BBQ at my house tomorrow (Tuesday 15 April) starting at 4pm – super casual – flip flops, shorts etc. Please let me know if you are still in town and want to join. Kids and significant others are welcome – and I have a pool if anyone wants to go swimming. The address is [1161 Sunset Drive, Coral Gables FL 33143](#). I am on the corner of Sunset and Gratian (Sunset is 72nd Street

So that I buy enough food and (importantly) beer and wine, please RSVP yes if you are going to come and I hope you do!

Best,  
Michele

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**Subject:** LWOW - Thank you

**Date:** Tuesday, April 21, 2015 at 9:41:06 AM Eastern Daylight Time

**From:** Hill, Richard - Comm

**To:** DeStefano, Michele, 'erikapagano@gmail.com', Madigan, Lauren, 'amirsdhillon@gmail.com'

**CC:** Batham, James

Michele, Erika, Lauren, Amir

I know that you must get hundreds of these e-mails but I really wanted to say thank you for everything.

LWOW is absolutely brilliant - I have learned a vast amount from being a mentor from the useful LWOW Adobe Connect sessions and also from the students themselves. LWOW is absolutely made by the enthusiasm and drive with which you deliver it, you are all truly inspiring.

I have already mentioned to James that if there is anything at all that I can do to help in the future I would be delighted to do so. I know that all of the other mentors also feel the same as I do.

Thanks again for all of your time and effort

Kind regards

Richard

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\*\*\*\*\* This e-mail is sent for and on behalf of Eversheds LLP \*\*\*\*\*

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March 29, 2016

**Re: Law Without Walls**

Dear Fred:

I hope this message finds everything very well with you. Following up on our recent conversations, I'm happy to provide you with this description and recommendation of Law Without Walls (LWOW), a non-profit, collaborative, academic program dedicated to fostering innovation at the intersection of business, technology, and law.

Based at the University of Miami Law School, LWOW gathers 100 students from 30 elite law and business schools worldwide every year and teams them with mentors from the academic, business, and legal fields. Over the course of four months, these highly diverse teams identify a pressing issue in the legal market and create a real-life business plan to address and resolve that issue, eventually presenting their solutions to a panel of expert judges from the law, technology, and startup worlds. You and I have both experienced the impact of the LWOW experience first-hand.

LWOW, from my perspective, delivers real benefits both to the students who participate and the law firms and legal organizations that support it. For law students, LWOW enables a new model of legal education that immerses them in the practicalities of finding solutions and providing value, which are the hallmarks of the successful future lawyer. For lawyers from supporting organizations, LWOW delivers the benefit of hands-on skills training and experience in key value areas such as project management, leadership, technology, collaboration, cultural competency, and innovation. I like to think of LWOW as an important part of the legal profession's expanding "R&D community" — it's among the leading laboratories for the development of new ideas, competencies, and approaches to legal service delivery.

I'm proud to have served as a volunteer mentor, subject expert, and judge with Law Without Walls since shortly after its inception in 2011, and I look forward to continuing to

support it in future: it really is is a unique and inspiring program. Please don't hesitate to let me know if I can provide more information about Law Without Walls to any of your friends or colleagues within the legal industry.

Looking forward to speaking again soon, I remain,

Sincerely yours,

A handwritten signature in black ink, reading "Jordan Furlong". The signature is written in a cursive, flowing style with a large initial "J" and a long, sweeping underline.

Jordan Furlong