DEAR FRNDs,

What an exciting year for Food Recovery Network (FRN)! Looking back, there is a dizzying amount of hard work that led this year to be the year for FRN. Not only did we recover more food than in all other previous years combined, but in November 2015, we also reached a major milestone: one million pounds of food recovered! FRN saw a dramatic increase in requests to tell our story across the country as more higher education institutions and businesses became interested in recovering surplus food. We were featured in The Huffington Post, and paneled at the Food Tank Summit and Harvard Food Law and Policy Clinic’s Reduce and Recover Conference. We also hosted two of our first-ever signature events, the National Food Recovery Dialogue and Lobby Day.

In just one year, FRN grew from 150 chapters to 191 and added eight new states into the network, bringing our reach to 43 states. We worked with more than 340 dining halls and food businesses to recover their surplus food and help them rethink the way they view and handle their surplus food. We were able to bring those food donations to more than 260 hunger-fighting community partners.

This year, we’ve focused on laying an even stronger foundation for FRN that will enable us to continue to grow and innovate in an ever-changing landscape as the country begins to awaken to the notion that good food should not be thrown away. It has been a privilege to work with such a dedicated and inspiring team at FRN, a team that is firm in our work: that higher education can be the first sector where food recovery is the norm and not the exception, and that this model can scale and translate to other sectors.

Internally, FRN hired our first-ever Chief of Staff, created our first-ever associate-level roles, hosted more interns than ever before, and increased our Board of Directors from seven to 10 members. We also focused our continuous learning efforts to increase our evaluation acumen, and made it a priority to ensure the network’s voice was represented at the policy level. Involvement like this will be critical as we turn the corner to FRN’s five-year anniversary. With FRN’s upcoming anniversary and the unveiling of our new strategic plan, there comes plenty of events and programming for all of you to connect and deepen your relationship with FRN.

We look forward to working with all of you as FRN takes a big leap forward to accelerate our impact across the country. We’re reminded every day that a movement sustains itself with dedicated people who are willing to hold tight to a vision — a bright light — that is in the distance. With all of your help, we will get there that much faster, to a place where we can say definitively that food recovery is the standard in higher education.

PLEASE ENJOY READING ABOUT THE 2015-2016 JOURNEY OF FRN, AND SET YOUR SIGHTS TO A NEW YEAR FILLED WITH EVER-AMBITIOUS GOALS!

REGINA NORTHOUSE
EXECUTIVE DIRECTOR

ERNIE MINOR
PRESIDENT, BOARD OF DIRECTORS
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The United States faces an alarming paradox: 40 percent of all food produced is wasted, while one in six Americans is food insecure. Food waste costs Americans $165 billion every year, accounts for 25 percent of freshwater use, and constitutes 23 percent of methane emissions. The number one item in landfills is not paper, metal or plastic — it’s food. And not just scraps of food, but edible food that should never have entered a landfill in the first place.

At Food Recovery Network (FRN), we believe that food recovery — the process of donating surplus food rather than sending it to landfills — is a simple, effective, and sustainable solution to broader environmental and social challenges. In just five years since our founding, FRN has scaled from one student group to a 501(c)3-certified national nonprofit with 191 chapters in 43 states. We’ve changed how dining establishments handle food waste, redirecting more than 1.4 million pounds of good, nutritious food away from landfills and onto the plates of those who need it most. That’s the equivalent of a year’s worth of meals for more than 1,000 Americans.

FRN unites students on college campuses to fight food waste and hunger by recovering surplus food from their campus communities and donating it to those in need.

This impacts behavior on multiple levels:

— Food donors reduce the amount of food they purchase to adjust for over-ordering and improve best practices.

— Students become more aware of their role in reducing food waste as consumers, gain leadership development, and better connect with their communities.

— Community partners learn about food waste and recovery from FRN chapters and use that information when considering ways to most effectively use their resources.

Our model provides direct, immediate impact by significantly alleviating food waste and hunger, and creates a network of knowledge that eliminates fears around food donation. FRN continues to transform the way communities view and handle surplus food with hopes that food recovery will become as commonplace as recycling. And with more than 3,000 student volunteers who partner with more than 260 hunger-fighting community partners and work with more than 340 food donors, we can confidently say we’re building the next generation of social and environmental leaders while empowering communities to change the way they view and handle surplus food.
Food Recovery Network is proud to partner with numerous stakeholders across sectors. We continually build new relationships to bridge the gap between universities and their wider communities, replacing barriers with partnerships to build stronger, more inclusive food systems. Primary partners include higher education dining providers, food businesses, hunger-fighting community partners, funders, and other nonprofits.

By the Numbers:

- 10+ major funders
- 340+ food donors
- 260+ hunger-fighting community partners
WHAT WE'VE DONE
ALL TIME MEALS

MORE THAN
1.2 MILLION MEALS
RECOVERED AND DONATED

Meals Recovered by FRN Chapters

- No chapters
- <2000
- 2000-5000
- 5000-10,000
- 10,000-15,000
- 15,000-25,000
- 25,000-40,000
- 40,000-75,000
- 75,000-150,000
- >150,000+

*Food Recovery Network recognizes 1.2 pounds as one meal (in accordance with Feeding America).
WHAT WE'VE DONE

FISCAL YEAR 2016

JULY 1, 2015 - JUNE 31, 2016

FRN RECOVERED

556,318 POUNDS OF FOOD

A 40 PERCENT INCREASE

FROM THE PREVIOUS FISCAL YEAR

THAT'S THE EQUIVALENT OF

463,598 MEALS

AND IS ENOUGH FOOD TO FEED

354 AMERICANS

THREE MEALS A DAY FOR A YEAR
WHAT WE'VE DONE
FISCAL YEAR 2016
JULY 1, 2015 - JUNE 31, 2016

FRN ENGAGED
3,056 VOLUNTEERS
WHO COMPLETED MORE THAN
28,000 VOLUNTEER HOURS

STUDENTS REPORT

- 92.7 percent of respondents to the Spring 2016 End of Semester survey agree that FRN has helped them to grow as a leader.
- 81.8 percent of respondents to the Spring 2016 End of Semester survey say that working with FRN has improved their communication skills.

WHERE DOES THIS DATA COME FROM?
At the close of each semester, FRN surveys our student leaders to measure success, identify challenges and gather data to improve our policies, protocol, and practices. As our core value says, “Reflection inspires continuous improvement.”
NEW CHAPTER APPLICATIONS
In 2016, Food Recovery Network received 230 new chapter applications from students, faculty, and staff interested in starting an FRN chapter at their college or university.

NEW CHAPTERS
Congratulations to the 65 student leaders who started FRN chapters at their college or university. Because of their efforts, FRN was able to expand our reach to eight new states, bringing FRN’s network to 191 chapters in 43 states.

“I read an article on foodtank.com called ‘America’s Food Waste Problem and Hope in the Food Recovery Network’. I thought the idea of using wasted food from university dining halls was excellent, and I continued to research on Food Recovery Network.”

BRANDON NARAGHI
FRN AT UNIVERSITY OF CALIFORNIA, SANTA CRUZ

230 NEW CHAPTER APPLICATIONS
65 NEW CHAPTERS
8 NEW STATES

WE’RE EXCITED TO WELCOME OUR 65 NEW CHAPTERS TO THE NETWORK!
FOR A FULL LIST OF FRN CHAPTERS, TURN TO PAGE 20.

WAGNER COLLEGE
WASHINGTON & JEFFERSON COLLEGE
WAYNE STATE UNIVERSITY
WESTERN WASHINGTON UNIVERSITY
WICHITA STATE UNIVERSITY
WORCESTER POLYTECHNIC INSTITUTE

ASSUMPTION COLLEGE
BARD COLLEGE
BROWARD COLLEGE
CLEMSON UNIVERSITY
COLBY COLLEGE
COLLEGE OF WILLIAM AND MARY
CORNERSTONE UNIVERSITY
EARLHAM COLLEGE
ELMHURST COLLEGE
FAIRFIELD UNIVERSITY
FORDHAM UNIVERSITY AT ROSE HILL
GEORGIA STATE UNIVERSITY *
GREEN MOUNTAIN COLLEGE *
HIGH POINT UNIVERSITY
ILLINOIS STATE UNIVERSITY
IOWA STATE UNIVERSITY
KALAMAZOO COLLEGE
KANSAS STATE UNIVERSITY *
LIPSCOMB UNIVERSITY
LOUISIANA STATE UNIVERSITY
MARIST COLLEGE
MOMMOUTH UNIVERSITY
NORTH CAROLINA STATE UNIVERSITY
NORTHERN ILLINOIS UNIVERSITY
OLIN COLLEGE OF ENGINEERING
ORANGE COAST COLLEGE
PARKLAND COMMUNITY COLLEGE
PASADENA CITY COLLEGE
PFEIFFER UNIVERSITY
PITZER COLLEGE
POINT LOMA NAZARENE UNIVERSITY
RHOES COLLEGE
RUSSELL SAGE COLLEGE
SEATTLE PACIFIC UNIVERSITY
SOUTHERN CONNECTICUT STATE UNIVERSITY
SOUTHERN NAZARENE UNIVERSITY
ST. MARY’S COLLEGE OF MARYLAND
TRINITY COLLEGE *
TULANE UNIVERSITY *
UNIVERSITY OF BRIDGEPORT
UNIVERSITY OF CALIFORNIA AT SANTA CRUZ
UNIVERSITY OF CALIFORNIA AT SAN DIEGO
UNIVERSITY OF CENTRAL ARKANSAS
UNIVERSITY OF CENTRAL OKLAHOMA
UNIVERSITY OF DAYTON
UNIVERSITY OF DELAWARE *
UNIVERSITY OF HAWAII AT MANOA *
UNIVERSITY OF MAINE AT FARMINGTON
UNIVERSITY OF MIAMI
UNIVERSITY OF MICHIGAN AT FLINT
UNIVERSITY OF MISSISSIPPI *
UNIVERSITY OF NEW MEXICO
UNIVERSITY OF NORTH CAROLINA AT PEBROKE
UNIVERSITY OF RICHMOND
UNIVERSITY OF SOUTHERN CALIFORNIA
UNIVERSITY OF TEXAS AT DALLAS
UNIVERSITY OF TOLEDO
UNIVERSITY OF UTAH
UNIVERSITY OF WISCONSIN AT MADISON
WAGNER COLLEGE
WASHINGTON & JEFFERSON COLLEGE
WAYNE STATE UNIVERSITY
WESTERN WASHINGTON UNIVERSITY
WICHITA STATE UNIVERSITY
WORCESTER POLYTECHNIC INSTITUTE

Chapters marked with a star ( *) were the first FRN chapter in their respective state.
In partnership with the Sodexo Foundation, Food Recovery Network launched our first ever Regional Outreach Coordinators (ROCs) program. This exciting new pilot program provides FRN student leaders with the opportunity to engage meaningfully with FRN National and with FRN chapters in their geographic region. ROCs have been serving as liaisons between FRN chapters and FRN National by working with our diverse network of chapters on the ground in order to engage more students in the movement and increase the capacity of existing chapters fighting hunger in their communities. Our ROCs program is an innovative way to scale FRN’s presence while still maintaining meaningful relationships. We’re excited to see our ROCs continue their inspiring work in 2017!

This year’s ROCs are Alice Zhou, Allison Blakely, Hillary Kinney, and Micah Heaney. Alice and Allison work with 12 chapters in New York, while Hilary and Micah work with 32 chapters in the Mid-Atlantic region. They co-hosted two breakout sessions at the National Food Recovery Dialogue, where they met with student leaders to troubleshoot a variety of logistical problems. In the summer, they gathered at FRN HQ for a three-day retreat where they provided valuable feedback on FRN’s function and resources, and participated in in-depth leadership and skill-building workshops.
ONE MILLION POUNDS

In November 2015, we hit our largest milestone to date: one million pounds of food recovered! In an effort to thank our student leaders throughout the network, we asked our chapters to celebrate with us by using #FRN1Mil on their social media channels.

Thank you to our student leaders, partners, and funders who helped us reach our one million pound milestone. Join us as we count up towards two million pounds of food recovered and donated.

Pictured clockwise from top left: Bellarmine University, Bowling Green State University, Lawrence University, Whittier College, University of Washington, and Illinois State University.
From April 2-4, FRN hosted the first-ever National Food Recovery Dialogue (NFRD). The epic event convened more than 300 students from 91 campuses at the University of Maryland in College Park, the location of FRN’s flagship chapter, to celebrate our achievements in food recovery.

Joining FRN students were more than 120 additional attendees representing dining services, local and national nonprofits, leading food recovery and food justice organizations, federal agencies, and local supporters. Together through workshops, panels, and presentations, we inspired and promoted continued leadership and skill-building to tackle the world’s biggest problems with practical solutions.

420 total attendees
300 students
91 chapters
33 states
57 speakers and panelists
42 breakout sessions
11 plenary sessions
15 sponsors
3 major supporters

1 incredible event
STUDENTS SAID...

❖ 97% of survey respondents reported that “The Dialogue exposed me to new ideas”

❖ 97% of survey respondents agreed or strongly agreed that after attending the NFRD, “I feel like I am part of a national movement”

“I really liked the emphasis on the social justice side of why FRN does our work, such as the Faces of Homelessness panel or the public health approach to food waste. These events really reignited my passion for why we do what we do.”

FRN STUDENT

“The NFRD changed my life. I cried and I laughed, but most importantly I haven’t stopped feeling inspired and empowered since the conference began on Friday evening/Saturday morning. The NFRD made me want to pursue this type of work as a potential career path.”

FRN STUDENT

“I had an amazing time and congrats to [FRN] National for putting on such an amazing weekend. I learned so much and feel so empowered to do big things. I felt truly inspired by the entire weekend!”

FRN STUDENT

“Getting the chance to be surrounded by like-minded movers and shakers was the best part about participating in the NFRD 2016. I was able to connect with other student leaders around the country and compare ideas and strategies that will make each of our chapters better. I left the conference more inspired than ever to do my part in fighting food waste and to inspire others to join me. Thank you FRN for the opportunity! I look forward to seeing you all next year!”

BLAIRE JEFFERSON

PRESIDENT OF FRN AT CHRISTIAN BROTHERS UNIVERSITY
On April 4, more than 100 student leaders, co-founders, and staff members participated in FRN’s first-ever Lobby Day. Groups met with 28 Congressional offices to advocate for Representative Chellie Pingree’s (D-ME) Food Recovery Act and Representative Jerry McNerney’s (D-CA) Food Waste Accountability Act by sharing their firsthand experiences fighting food waste and hunger. Students also advocated for national legislation to accomplish the USDA and EPA’s ambitious goal to reduce food waste in the U.S. by half by the year 2030.

Through this incredible lobbying effort, FRN students secured three new co-sponsors to the Food Recovery Act. Since Lobby Day, Congresswoman Pingree introduced legislation in partnership with Congressman Richard Blumenthal to standardize national date labelling guidelines, another critical and exciting step towards minimizing food waste.

"It was amazing to see the shock and interest on government workers’ faces as we told them about what we do, and also about what they can do to help. The thought that we, as humble students, possibly influenced our lawmakers to make positive change is a memory I’ll keep forever."

MALLORY GOGGANS
PRESIDENT OF FRN AT UNIVERSITY OF MINNESOTA
THE 2016 NATIONAL FOOD RECOVERY DIALOGUE WAS MADE POSSIBLE THROUGH THE GENEROUS SUPPORT OF OUR COMMITTED SPONSORS.

FRN WOULD LIKE TO THANK THE FOLLOWING:

**LOCATION SPONSOR**
University of Maryland, College Park

**PREMIUM SPONSOR**
Chartwells

**PLATINUM SPONSOR**
Walmart Foundation

**BRONZE SPONSORS**
Sodexo
Darden Restaurants
Burness Communications
Café Mam
Zenful Bites
Timber Pizza Co.

**COMMUNITY SPONSORS**
Hampton Creek
MidAtlantic Farm Credit
Community Plates
Hungry Harvest
Vitamix
Honest Tea

ALL SUPPORTERS

FRN would also like to specially acknowledge our travel scholarship providers, whose financial support helped bring 160 students to the National Food Recovery Dialogue.

**TRAVEL SCHOLARSHIP PROVIDERS**
- Chartwells
- Sodexo
- Darden Restaurants

We're excited to make the NFRD an annual event so that we can continue inspiring our network. If you're interested in being a sponsor of the 2017 National Food Recovery Dialogue, or know of someone who would be interested, contact us at info@foodrecoverynetwork.org.
Food Recovery Certified (FRC) is FRN’s certification program that recognizes businesses that recover food at least once a month. With nearly 100 certified establishments and events in its first year alone, Food Recovery Network is excited about FRC’s growth. Here at FRN, we imagine a world where consumers choose to spend their dollars at environmentally responsible establishments, and with our current numbers and innovative plans for the future, this vision is well on its way to becoming a reality. Be on the lookout for Food Recovery Verified (FRV), just launched!

We’ve had great success in our pilot run and want to congratulate pioneers Sodexo Corporation and Bon Appétit Management Company, for their commitment to fighting food waste in their dining halls and kitchens.

### FRC Accounts by State

#### Alabama
- Troy University Dining

#### Arizona
- Arizona State University Athletics
- Northern Arizona University Dining

#### California
- Blue Ladder Cafe, City National Bank
- Genentech, Vacaville
- Heart of the City Farmer’s Market, San Francisco
- Loyola Marymount University Dining
- Menlo College Dining
- Mount St. Mary’s College Dining
- PayPal Corporate Dining
- Roger Williams University Dining
- SAP Corporate Dining
- University of California, Davis Dining

#### Colorado
- Colorado Mesa University Dining
- Colorado Mountain College Dining, Steamboat Springs
- University of Denver Dining

#### Georgia
- Emory University Dining
- Oxford College of Emory University Dining

#### Hawaii
- University of Hawaii-Manoa Dining Services

#### Idaho
- The College of Idaho Dining
- The University of Idaho Dining

#### Iowa
- Coe College Dining
- Drake University Dining

#### Illinois
- Museum of Science and Industry
- Northwestern University Dining
- Wheaton College Dining

#### Indiana
- Indiana Memorial Union Catering and Restaurants

#### Kentucky
- Berea College Dining Services

#### Maryland
- Dress It Up Dressing
- From the Earth Foods
- Goucher College Dining
- Plow and Stars Farm

#### Massachusetts
- Endicott College Dining
- Framingham State University Dining
- Hampshire College Dining

#### Michigan
- National Food Group
- Sisters of St. Joseph
- University of Michigan Dining
<table>
<thead>
<tr>
<th>FRC ACCOUNTS BY STATE</th>
<th>FRC EVENTS</th>
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<tbody>
<tr>
<td><strong>MINNESOTA</strong></td>
<td><strong>COMPASS GROUP</strong></td>
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<tr>
<td>• BEST BUY CORPORATE DINING</td>
<td>CULINARY MARKETING SUMMIT, MIAMI, FL</td>
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<tr>
<td>• CARLETON COLLEGE DINING</td>
<td>MARCH 1, 2016</td>
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<tr>
<td><strong>NEW HAMPSHIRE</strong></td>
<td><strong>FOOD TANK</strong></td>
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<tr>
<td>• COLBY SAWYER COLLEGE DINING</td>
<td>FOOD TANK SUMMIT, WASHINGTON, DC</td>
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<tr>
<td><strong>NEW JERSEY</strong></td>
<td><strong>MISSION INVESTORS EXCHANGE</strong></td>
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<tr>
<td>• SAINT PETER'S UNIVERSITY DINING</td>
<td>SEIZING THE MOMENTUM, BALTIMORE, MD</td>
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<tr>
<td>• STEVENS INSTITUTE OF TECHNOLOGY DINING</td>
<td>MAY 10, 2016</td>
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<tr>
<td><strong>NEW YORK</strong></td>
<td><strong>SPECIALTY FOOD ASSOCIATION</strong></td>
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<tr>
<td>• STATLER HOTEL</td>
<td>SUMMER FANCY FOOD SHOW, NEW YORK CITY, NY</td>
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<tr>
<td><strong>NORTH CAROLINA</strong></td>
<td>JUNE 26-28, 2016</td>
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<tr>
<td>• FUQUA SCHOOL OF BUSINESS DINING</td>
<td><strong>WINTER FANCY FOOD SHOW, SAN FRANCISCO, CA</strong></td>
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<td><strong>OHIO</strong></td>
<td>JANUARY 17-19, 2016</td>
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<tr>
<td>• DENISON UNIVERSITY DINING</td>
<td><strong>SUMMER FANCY FOOD SHOW, NEW YORK CITY, NY</strong></td>
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<tr>
<td>• UNIVERSITY OF PENNSYLVANIA DINING</td>
<td>JUNE 28-30, 2015</td>
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<tr>
<td><strong>PENNSYLVANIA</strong></td>
<td><strong>FRC EVENTS</strong></td>
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<tr>
<td>• UNIVERSITY OF PITTSBURGH DINING</td>
<td>- FOOD RECOVERY NETWORK ANNUAL REPORT</td>
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<tr>
<td><strong>RHODE ISLAND</strong></td>
<td>-</td>
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<tr>
<td>• BROWN UNIVERSITY DINING</td>
<td>- FOOD RECOVERY CERTIFIED</td>
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<tr>
<td>• PROVIDENCE COLLEGE DINING</td>
<td>- <a href="http://www.foodrecoverynetwork.org">www.foodrecoverynetwork.org</a></td>
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<tr>
<td>• ROGER WILLIAMS UNIVERSITY DINING</td>
<td>- THE UNSOLD SURPLUS FOOD FROM THIS ESTABLISHMENT FEEDS PEOPLE, NOT LANDFILLS</td>
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<td><strong>SOUTH CAROLINA</strong></td>
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<tr>
<td>• UNIVERSITY OF SOUTH CAROLINA, COLUMBIA</td>
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<td><strong>TEXAS</strong></td>
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<tr>
<td>• CENTERPLATE</td>
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<tr>
<td>• KOHL'S CALL CENTER, SAN ANTONIO</td>
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<tr>
<td><strong>WASHINGTON</strong></td>
<td>-</td>
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<tr>
<td>• ADOBE WATERMARK CAFE</td>
<td>-</td>
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<tr>
<td>• FRED HUTCHINSON CANCER RESEARCH CENTER</td>
<td>-</td>
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<tr>
<td>• GONZAGA UNIVERSITY DINING</td>
<td>-</td>
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<tr>
<td>• THE GATES FOUNDATION DINING</td>
<td>-</td>
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<td>• NORDSTROM CORPORATE DINING</td>
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<tr>
<td>• SEATTLE UNIVERSITY DINING</td>
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<tr>
<td>• STARBUCKS CORPORATE DINING</td>
<td>-</td>
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<tr>
<td>• TASTE RESTAURANT AND EVENTS, SEATTLE</td>
<td>-</td>
</tr>
<tr>
<td>• WHITWORTH UNIVERSITY DINING</td>
<td>-</td>
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<tr>
<td><strong>WISCONSIN</strong></td>
<td>-</td>
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<tr>
<td>• MARQUETTE UNIVERSITY DINING</td>
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</tbody>
</table>
In 2015-16, FRN reached more than 6.5 MILLION READERS

FRN has been effective in capturing the eyes and ears of our federal government, local media, and national media in 2015-16, leading us to share our voice with our widest audience to date. Media exposure has been critical to Food Recovery Network’s success and growth as an organization, and has the power to keep the food recovery and food justice movements front and center in the consciousness of our nation.

We’re proud that FRN was featured in more than 50 local and national publications in 2015-16. Please find a complete list of all media publications below.

| AMERICANTOWNS.COM | HIGHPOINT.EDU/BLOG | REFLECTOR |
| THE ARKANSAS TRAVELER | THE HUFFINGTON POST | STEAMBOAT TODAY |
| BON APPETIT MANAGEMENT COMPANY’S BLOG | THE INDIANAPOLIS RECORDER | THE SUNFLOWER |
| BUTLER NEWSROOM | INSIDE UMF | TELEGRAM.COM |
| CALVIN COLLEGE | ISSUES TANK | THE TIGER NEWS |
| CHARLESTON GAZETTE-MAIL | KPLU 88.5 | THE TIMES DELPHIC |
| THE CHRONICLE | KUOW.ORG | UCA.EDU |
| THE COLLEGIAN | THE LANDMARK | UDQUICKLY |
| THE CORNELL DAILY SUN | LOCAL8NOW - WVLT | UNCG NOW |
| THE DAILY ATHENAEUM | THE MASSACHUSETTS DAILY COLLEGIAN | THE UTAH STATESMAN |
| THE DAILY BULLDOG | METROWEST DAILY NEWS | VIDETTE ONLINE |
| THE DAILY CARDINAL | THE MINNESOTA DAILY | WHAS11 |
| THE DAILY ORANGE | NEWSOK | WICKED LOCAL FRAMINGHAM |
| THE DIAMONDBACK | THE OBSERVER | WILLAMETTELIVE.COM |
| THE ECHO | PENN STATE | NEWS | WORCESTER TELEGRAM |
| FOOD TANK | PLEX | WSBT |
| GLOBAL RISK INSIGHTS | PORTLAND PRESS HERALD | 6 ABC WATE.COM |
| GLOCALWORCHESTER.COM | POSTCRESNENT.COM | |

Interested in featuring Food Recovery Network? Email media@foodrecoverynetwork.org for press inquiries.
FINANCIAL INFORMATION

**INCOME**
- Corporate: 6%
- Earned: 3%
- Foundation: 86%
- General: 5%

**EXPENSES**
- Program: 73%
- Overhead: 27%
THANK YOU

Thank you to everyone who has helped and continues to help us along the way. Your donations and generosity do not go unnoticed. We’re so grateful to each and every person whose gifts have brought us to where we are today, and whose continued support will help us make food recovery the norm in higher education and beyond.

Food Recovery Network would like to thank our 2016 supporters:

- SODEXO FOUNDATION
- GREATERGOOD.ORG
- WALMART FOUNDATION
- GENERAL MILLS FOUNDATION
- NEWMAN’S OWN FOUNDATION
- COMPASS USA
- THE J. WILLARD AND ALICE S. MARRIOTT FOUNDATION
- SPECIALTY FOOD FOUNDATION
- MEAD FAMILY FOUNDATION
- DARDEN
- WHOLE FOODS
- THE RICHARD P. AND NANCY E. MARRIOTT FOUNDATION
- CHARITY SERVICES CENTER
- YUM! BRANDS FOUNDATION
- FETTEROLF FAMILY FOUNDATION
- SAFEWAY FOUNDATION
- AMERICORPS VISTA / CNCS

2016 was our biggest year to date, and we’re gearing up to make an even greater impact: next year, we want to bring FRN to all 50 states in order to make higher education the first sector in which food recovery is standard practice. By May 2017, we aim to have 230 chapters across the nation who have collectively recovered more than 1.6 million pounds of food. We plan to host our second annual National Food Recovery Dialogue (NFRD), and to continue Lobby Day as a way to translate our collective ideas into action by continuing to advocate for sustainable food policy.

We look forward to working with you to make 2017 even stronger.
APPENDICES
BOARD OF DIRECTORS

ERNIE MINOR  NOSHEEN AHMAD  ROBERT T. GRIMM, JR.  JEREMY KUGEL  REBECCA KAGAN

BEN CHESLER  TIM KUNIN  BEN SIMON  KRISTINE YOUNG  JESSICA ROMERO

BOARD OF ADVISORS

JONATHON BLOOM  ANDY BURNESS  NICOLE CIVITA  CLAIRE CUMMINGS  ROBERT EGGER

ROB GREENFIELD  DANA GUNDERS  JIM LARSON  JERRY LYNCH  GINA MURPHY-DARLING

GARY OPPENHEIMER  DOUG RAUCH  TRISTAM STUART  BRIAN TURNER  COLLEEN WRIGHT-RIVA

NOT PICTURED: MEMBERS JEAN-FRANCOIS ARCHAMBAULT, FAY JOHNSON, AND STEPHANIE NAGY SHEWMAN
FRN CHAPTERS BY STATE

New chapters that joined FRN’s network during the 2015-16 academic year are indicated in green. Of these, new chapters that were the first in their state are indicated with a star (*).

<table>
<thead>
<tr>
<th>STATE</th>
<th>FOUNDED</th>
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<tbody>
<tr>
<td><strong>ALABAMA (AL)</strong></td>
<td></td>
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<tr>
<td>University of South Alabama</td>
<td>Spring 2016</td>
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**DON’T SEE YOUR COLLEGE OR UNIVERSITY?**

Apply to start a Food Recovery Network chapter by visiting [http://www.foodrecoverynetwork.org/start-a-chapter-home](http://www.foodrecoverynetwork.org/start-a-chapter-home).
**FRN'S HUNGER-FIGHTING COMMUNITY PARTNERS**

Thank you to all of our hunger-fighting partners who continue to make the world a better place every single day.

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DEKALB, IL
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BLOOMINGTON, IL

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WHEELER MISSION MINISTRIES
INDIANAPOLIS, IN
WHEELER MISSION MINISTRIES
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CIRCLE U HELP CENTER
RICHMOND, IN

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WORCESTER, MA
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FRIENDLY HOUSE, INC.
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BEVERLY, MA
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RIVERDALE, MD

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WATERVILLE, ME
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FARMINGTON, ME
BON APPETIT COMMUNITY MEAL PROGRAM
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BANGOR, ME

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MIDLAND, MI
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ST. ALPHONSUS PARISH: NECM SUPPER HOUSE
GRAND RAPIDS, MI
DETROIT RESCUE MISSION
DETROIT, MI
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ANN ARBOR, MI
PARKRIDGE COMMUNITY CENTER
YPSILANTI, MI
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GRAND RAPIDS, MI
SAFE HAVEN
GRAND RAPIDS, MI
DEGAGE MINISTRIES
GRAND RAPIDS, MI
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DETROIT, MI
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KALAMAZOO, MI
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DETROIT, MI

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NORTHFIELD, MN
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NORTHFIELD, MN
URBAN VENTURES
MINNEAPOLIS, MN
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NORTHFIELD, MN
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FARIBAULT, MN
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MINNEAPOLIS, MN
LOAVES AND FISHES
TWIN CITIES, MN

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NORTHVIEW SENIOR CENTER
SPRINGFIELD, MO
ST. FRANCIS HOUSE
COLUMBIA, MO
SOUTH SIDE SENIOR CENTER
SPRINGFIELD, MO

MISSISSIPPI
MORE THAN A MEAL
OXFORD, MS

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PEMBROKE, NC
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DURHAM CRISIS RESPONSE CENTER
DURHAM, NC
HOMESTART
CHAPEL HILL, NC
RALEIGH RESCUE MISSION
RALEIGH, NC
SACRED PATHWAYS
PEMBROKE, NC

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