

**Governing Iowa's public
universities and special schools**

University of Iowa
Iowa State University
University of Northern Iowa
Iowa School for the Deaf
Iowa Braille and Sight Saving School
Lakeside Laboratory Regents Resource Center
Northwest Iowa Regents Resource Center
Quad-Cities Graduate Center
Southwest Iowa Regents Resource Center



**BOARD OF
REGENTS
STATE OF IOWA**

Bruce L. Rastetter, President, *Alden*
Katie S. Mulholland, President Pro Tem, *Marion*
Milt J. Dakovich, *Waterloo*
Robert N. Downer, *Iowa City*
Ruth R. Harkin, *Cumming*
Larry E. McKibben, *Marshalltown*
Subhash C. Sahal, *Webster City*
Hannah M. Walsh, *Spirit Lake*

Robert Donley, Executive Director

To: Sally Mason
Steven Leath
William Ruud

From: Robert Donley

Subject: Deloitte Invoice

Date: December 12, 2014

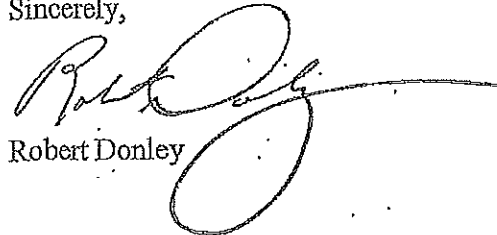
The Board Office has received an invoice from Deloitte Consulting LLP in regard to the TIER Program – Phase II Project. The Invoice covers professional services rendered for the time period 9/14-10/18/2014. Following are the amounts due to Deloitte by each of your Universities:

University of Iowa	\$ 87,788.25
Iowa State University	87,788.25
University of Northern Iowa	<u>19,508.50</u>
Total	\$195,085.00

} Mailed
1/7/2015

Please make your check payable to Deloitte Consulting LLP and send to the attention of Chris Schnell at our office. Thank you for your assistance.

Sincerely,



Robert Donley

css/deloittedy15f



Deloitte Consulting LLP

Tax Payer ID No. 061454513

Billing Office:

McLean

7900 Tysons One Place Ste 800

McLean, VA 22102

Billing Address:

Robert Donley

C/O Patrice Sayre

Board of Regents, State of Iowa

11260 Aurora Ave.

Urbandale, IA 50322

INVOICE

Date:

November 1, 2014

Invoice #:

8002265548

Payment Instructions:

[REDACTED]

[REDACTED]

Check payment mailing address

Deloitte Consulting LLP

P.O. Box 844717

Dallas TX 75284-4717

Overnight mailing address

Deloitte Consulting LLP [REDACTED]

1950 N. Stemmons Freeway

Suite 5010

Dallas TX 75207

Payment Terms:

Per Contract or Upon Receipt

For Professional Services Rendered.

Fees

\$195,085.00

Professional services rendered in relation to the Engagement Letter by and between Deloitte Consulting LLP and Iowa State Board of Regents to assist with the TIBR Program - Phase II Project.

This invoice covers Time for the following period 9/14/14 - 10/18/14

Amount Due

\$195,085.00

All amounts represent USD

OK to PAY
PS

**Governing Iowa's public
universities and special schools**

University of Iowa
Iowa State University
University of Northern Iowa
Iowa School for the Deaf
Iowa Braille and Sight Saving School
Lakeside Laboratory Regents Resource Center
Northwest Iowa Regents Resource Center
Quad-Cities Graduate Center
Southwest Iowa Regents Resource Center



**BOARD OF
REGENTS
STATE OF IOWA**

Bruce L. Rastetter, President, *Alden*
Katie S. Mutholland, President Pro Tem, *Marion*
Milt J. Dakovich, *Waterloo*
Robert N. Downer, *Iowa City*
Ruth R. Harkin, *Cumming*
Larry E. McKibben, *Marshalltown*
Subhash C. Sahai, *Webster City*
Hannah M. Walsh, *Spirit Lake*

Robert Donley, Executive Director

To: Sally Mason
Steven Leath
William Ruud

From: Robert Donley

Subject: Deloitte Invoice

Date: December 3, 2014

The Board Office has received two invoices from Deloitte Consulting LLP in regard to the TIER Program – Phase II Project. The Invoices cover professional services rendered for the time period 8/17-9/13/2014 and expenses incurred through 10/25/2014. Following are the amounts due to Deloitte by each of your Universities:

University of Iowa
Iowa State University
University of Northern Iowa
Total

\$ 96,197.28
96,197.28
21,377.17
\$213,771.73

made 12/22/2014

Please make you check payable to Deloitte Consulting LLP and send to the attention of Chris Schnell at our office. Thank you for your assistance.

Sincerely,

Robert Donley

css/deloittety15e



Deloitte Consulting LLP
Tax Payer ID No. 061454513

Billing Office:
McLean
7900 Tysons One Place Ste 800
McLean, VA 22102

Billing Address:
Robert Donley
Board of Regents, State of Iowa
11260 Anrora Ave.
Urbandale, IA 50322

INVOICE

Date: September 25, 2014

Invoice #: 8002236753

Payment Instructions:

[REDACTED]

[REDACTED]

Check payment mailing address
Deloitte Consulting LLP
P.O. Box 844717
Dallas TX 75284-4717

Overnight mailing address
Deloitte Consulting LLP
1950 N. Stemmons Freeway
Suite 5010
Dallas TX 75207

Payment Terms: Per Contract or Upon Receipt

For Professional Services Rendered.

Fees

\$176,610.00

Professional services rendered in relation to the Engagement Letter by
and between Deloitte Consulting LLP and Iowa State Board of Regents to
assist with the TIER Program - Phase II Project.

This invoice covers Time for the following period 8/17/14 - 9/13/14.

Amount Due \$176,610.00

All amounts represent USD

OK to Pay -
PS

**Governing Iowa's public
universities and special schools**

University of Iowa
Iowa State University
University of Northern Iowa
Iowa School for the Deaf
Iowa Braille and Sight Saving School
Lakeside Laboratory Regents Resource Center
Northwest Iowa Regents Resource Center
Quad-Cities Graduate Center
Southwest Iowa Regents Resource Center



**BOARD OF
REGENTS
STATE OF IOWA**

Bruce L. Fastetter, President, *Alden*
Katie S. Mulholland, President Pro Tem, *Marion*
Nicole C. Carroll, *Carroll*
Milt J. Dakovich, *Waterloo*
Robert N. Downer, *Iowa City*
Ruth R. Harkin, *Cumming*
Larry E. McKibben, *Marshalltown*
Subhash C. Sahai, *Webster City*
Hannah M. Walsh, *Spirit Lake*

Robert Donley, Executive Director

To: Sally Mason
Steven Leath
William Ruud

From: Robert Donley

Subject: Deloitte Invoice

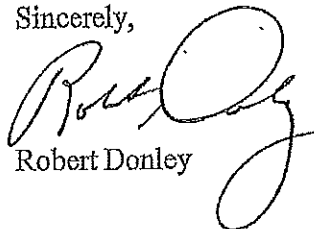
Date: November 3, 2014

The Board Office has received two invoices from Deloitte Consulting LLP in regard to the TIER Program – Phase II Project. The Invoices cover expenses incurred through 9/27/2014. Following are the amounts due to Deloitte by each of your Universities:

University of Iowa	\$ 5,931.72
Iowa State University	5,931.72
University of Northern Iowa	<u>1,318.17</u>
Total	\$ 13,181.61

Please make you check payable to Deloitte Consulting LLP and send to the attention of Chris Schnell at our office. Thank you for your assistance.

Sincerely,



Robert Donley

css/deloittedy15d



INVOICE

Deloitte Consulting LLP

Tax Payer ID No. 061454513

Billing Office:

McLean

7900 Tysons One Place Ste 800

McLean, VA 22102

Billing Address:

Robert Donley

Board of Regents, State of Iowa

11260 Aurora Ave.

Urbandale, IA 50322

Date:

October 20, 2014

Invoice #:

8002259475

Payment Instructions:

[REDACTED]

[REDACTED]

Check payment mailing address

Deloitte Consulting LLP

P.O. Box 844717

Dallas TX 75284-4717

Overnight mailing address

Deloitte Consulting LLP

1950 N. Stemmons Freeway

Suite 5010

Dallas TX 75207

Payment Terms:

Per Contract or Upon Receipt

For Professional Services Rendered.

Expenses

\$2,028.28

Expenses incurred in relation to the Engagement Letter by and between Deloitte Consulting LLP and Iowa State Board of Regents to assist with the TIBR Program - Phase II Project.

This invoice covers additional expenses incurred for Phase II prior to 8/11/2014. These expenses were posted in our system from 8/31/2014 through 9/27/2014.

Amount Due

\$2,028.28

All amounts represent USD

OK to Pay - Ps



Deloitte Consulting LLP
Tax Payer ID No. 061454513

Billing Office:
McLean
7900 Tysons One Place Ste 800
McLean, VA 22102

Billing Address:
Robert Donley
Board of Regents, State of Iowa
11260 Aurora Ave.
Urbandale, IA 50322

INVOICE

Date: October 20, 2014

Invoice #: 8002258675

Payment Instructions:

[REDACTED]

[REDACTED]

Check payment mailing address
Deloitte Consulting LLP
P.O. Box 844717
Dallas TX 75284-4717

Overnight mailing address
Deloitte Consulting LLP [REDACTED]
1950 N. Stemmons Freeway
Suite 5010
Dallas TX 75207

Payment Terms: Per Contract or Upon Receipt

For Professional Services Rendered.

Expenses

\$11,153.33

Expenses incurred in relation to the Engagement Letter by and between Deloitte Consulting LLP and Iowa State Board of Regents to assist with the TIBR Program - Phase II Project.

This invoice covers expenses incurred after 8/10/2014, that were posted in our system through 8/30/2014.
Expenses posted after 8/30/2014 will be invoiced in the next cycle.

Amount Due \$11,153.33
All amounts represent USD

OK to pay - JS

*Governing Iowa's public
universities and special schools*

University of Iowa
Iowa State University
University of Northern Iowa
Iowa School for the Deaf
Iowa Braille and Sight Saving School
Lakeside Laboratory Regents Resource Center
Northwest Iowa Regents Resource Center
Quad-Cities Graduate Center
Southwest Iowa Regents Resource Center



**BOARD OF
REGENTS**
STATE OF IOWA

Bruce L. Rastetter, President, *Alden*
Katie S. Mulholland, President Pro Tem, *Marion*
Nicola C. Carroll, *Carroll*
Milt J. Dakovich, *Waterloo*
Robert N. Downer, *Iowa City*
Ruth R. Harkin, *Cumming*
Larry E. McKibben, *Marshalltown*
Subhash C. Sahal, *Webster City*
Hannah M. Walsh, *Spirit Lake*

Robert Donley, Executive Director

To: Sally Mason
Steven Leath
William Ruud

From: Robert Donley

Subject: Deloitte Invoice

Date: September 4, 2014

The Board Office has received an invoice from Deloitte Consulting LLP in regard to the TIER Program – Phase II Project. The Invoice covers the remaining expenses incurred prior to 8/11/2014 when the new policy was put in place. Following are the amounts due to Deloitte by each of your Universities:

University of Iowa	\$ 49,835.43
Iowa State University	49,835.43
University of Northern Iowa	<u>11,074.55</u>
Total	\$110,745.41

Please make you check payable to Deloitte Consulting LLP and send to the attention of Chris Schnell at our office. Thank you for your assistance.

Sincerely,

Robert Donley

css/deloittefy15c



Deloitte Consulting LLP
Tax Payer ID No. 061454513

Billing Office:

McLean
7900 Tysons One Place Ste 800
McLean, VA 22102

Billing Address:

Robert Donley
C/O Patrice Sayer
Board of Regents, State of Iowa
11260 Aurora Ave.
Urbandale, IA 50322

INVOICE

Date: September 3, 2014

Invoice #: 8002224755

Payment Instructions:

[REDACTED]

[REDACTED]

Payment Terms: Per Contract or Upon Receipt
For Professional Services Rendered.

Expenses incurred in relation to the Engagement Letter by
and between Deloitte Consulting LLP and Iowa State Board of Regents to
assist with the TIBR Program - Phase II Project.

Expenses

\$110,745.41

This invoice covers the remaining expenses incurred for Phase II prior
to 8/11/2014.

Amount Due

\$110,745.41

All amounts represent USD

Travel Expenses prior to new
policy in place 8/11/14

Robert Donley
Approved
9.4.2014

**Governing Iowa's public
universities and special schools**

University of Iowa
Iowa State University
University of Northern Iowa
Iowa School for the Deaf
Iowa Braille and Sight Saving School
Lakeside Laboratory Regents Resource Center
Northwest Iowa Regents Resource Center
Quad-Cities Graduate Center
Southwest Iowa Regents Resource Center



**BOARD OF
REGENTS
STATE OF IOWA**

Bruce L. Rastetter, President, *Alden*
Katie S. Mulholland, President Pro Tem, *Marion*
Nicole C. Carroll, *Carroll*
Milt J. Dakovich, *Waterloo*
Robert N. Downer, *Iowa City*
Ruth R. Harkin, *Cumming*
Larry E. McKibben, *Marshalltown*
Subhash C. Sahai, *Webster City*
Hannah M. Walsh, *Split Rock*
Robert Donley, Executive Director

To: Sally Mason
Steven Leath
William Ruud

From: Robert Donley

Subject: Deloitte Invoice

Date: August 27, 2014

The Board Office has received an invoice from Deloitte Consulting LLP in regard to the TIER Program – Phase II Project. The Invoice cover Professional Services and Expenses incurred 6/29/2014 – 8/16/2014. Following are the amounts due to Deloitte by each of your Universities:

University of Iowa	\$352,362.94
Iowa State University	352,362.94
University of Northern Iowa	<u>78,302.87</u>
Total	\$783,028.75

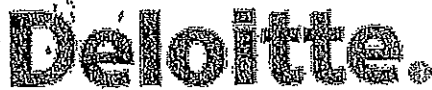
*mailed
9-9-2014*

Please make you check payable to Deloitte Consulting LLP and send to the attention of Chris Schnell at our office. Thank you for your assistance.

Sincerely,

Robert Donley

css/deloittefy15b



INVOICE

Deloitte Consulting LLP
Tax Payer ID No. 061454513

Date: August 22, 2014

Invoice #: 8002220690

Billing Office:

Payment Instructions:

McLean
1750 Tysons Blvd.
McLean, VA 22102-4219

[REDACTED]

Billing Address:

Robert Donley
C/O Patrice Sayer
Board of Regents, State of Iowa
11260 Aurora Ave.
Urbandale, IA 50322

[REDACTED]

Payment Terms: Per Contract or Upon Receipt
For Professional Services Rendered.

Fees

\$783,028.75

Professional services rendered in relation to the Engagement Letter by and between Deloitte Consulting LLP and Iowa State Board of Regents to assist with the TIER Program - Phase II Project.

This invoice covers Time for the following period 6/29/14 - 8/16/14.

Amount Due \$783,028.75
All amounts represent USD

For your approval.
The original agreement is for 1,917,505.
After this billing,
the balance is
\$592,301

PATRICE

Approved
Rob
8.27.14

*Governing Iowa's public
universities and special schools*

University of Iowa
Iowa State University
University of Northern Iowa
Iowa School for the Deaf
Iowa Braille and Sight Saving School
Lakeside Laboratory Regents Resource Center
Northwest Iowa Regents Resource Center
Quad-Cities Graduate Center
Southwest Iowa Regents Resource Center



Bruce L. Rastetter, President, *Alden*
Katie S. Mulholland, President Pro Tem, *Marion*
Nicole C. Carroll, *Carroll*
Milt J. Dakovich, *Waterloo*
Robert M. Downer, *Iowa City*
Ruith R. Harkin, *Cumming*
Larry E. McKibben, *Marshalltown*
Subhash C. Sahai, *Webster City*
Hannah M. Walsh, *Spirit Lake*
Robert Donley, Executive Director

To: Sally Mason
Steven Leath
William Ruud

From: Robert Donley

Subject: Deloitte Invoice

Date: July 29, 2014

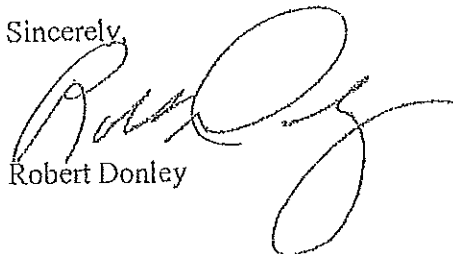
The Board Office has received two invoices totaling \$577,814.28 from Deloitte Consulting LLP in regard to the TIER Program – Phase II Project. The Invoices cover Professional Services and Expenses incurred 6/9/2014 – 6/28/2014 and Phase II Project action plan. Following are the amounts due to Deloitte by each of your Universities:

University of Iowa	\$260,016.42
Iowa State University	260,016.42
University of Northern Iowa	<u>57,781.44</u>
Total	\$577,814.28

*mailed
9-9-2014*

Please make you check payable to Deloitte Consulting LLP and send to the attention of Chris Schnell at our office. Thank you for your assistance.

Sincerely,



Robert Donley

css/deloittefy15a



Receivables Statement

Deloitte Consulting LLP

If you have any questions, please contact
your Deloitte engagement representative.

162176 0825 0 001175 001186 1/1



ROBERT DONLEY
BOARD OF REGENTS, STATE OF IOWA
11260 AURORA AVE
URBANDALE IA 50322-7905

Page 1 of 1.

Check payment mailing address:
Deloitte Consulting LLP
PO Box 7247-6447
PHILADELPHIA PA 19170-6447

Payment instructions:
Please reference all 10 digits of the
Invoice number with your check or
wire transfer.



Open Invoices as of 08/23/2014:

Suite 5010:

Invoice No.	Date	Invoice Amount	Invoice Balance
8002195487	07/17/2014	135,040.00	135,040.00
8002201455	07/24/2014	442,774.28	442,774.28
8002220690	08/22/2014	783,028.75	783,028.75

RECEIVED

SEP 02 2014

BOARD OF REGENTS
STATE OF IOWA

Total 1,360,843.03

Aging	0 - 30 days	31 - 60 days	61 - 90 days	Past 90 days
Analysis	1,225,803.03	135,040.00	0.00	0.00

This statement does not include any payments made with no invoice number specified.

Legend:
P - Payment
C - Credit
D - Debit

Member of
Deloitte Touche Tohmatsu



INVOICE

Deloitte Consulting LLP
Tax Payer ID No. 061454513

Date: July 17, 2014
Invoice #: 8002195487

Billing Office:
McLean
1750 Tysons Blvd.
McLean, VA 22102-4219

Payment Instructions:
Please reference all 10 digits of the invoice number with your check or wire transfer. You may also include a copy of our invoice along with the payment.

Billing Address:
Robert Donley
C/O Patrice Sayre
Board of Regents, State of Iowa
11260 Aurora Ave.
Urbandale, IA 50322



Check payment mailing address:
Deloitte Consulting LLP
PO Box 7247-6447
Philadelphia, PA 19170-6447
USA

Payment Terms: Per Contract or Upon Receipt

For Professional Services Rendered.

Fees

\$135,040.00

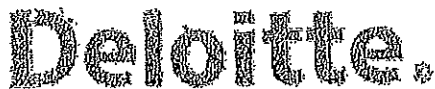
Professional services rendered in relation to the Engagement Letter by and between Deloitte Consulting LLP and Iowa State Board of Regents to assist with the TIER Program - Phase II Project.

This invoice covers the following deliverable: Action Plan

Amount Due \$135,040.00
All amounts represent USD

OK to Pay - TS

Robert Donley
Approved
7.29.2014



INVOICE

Deloitte Consulting LLP
Tax Payer ID No. 061454513

Date: July 24, 2014
Invoice #: 8002201455

Billing Office:
McLean
1750 Tysons Blvd.
McLean, VA 22102-4219

Payment Instructions:
Please reference all 10 digits of the invoice number with your
check or wire transfer. You may also include a copy of our
invoice along with the payment.

Billing Address:
Robert Donley
C/O Patrice Sayre
Board of Regents, State of Iowa
11260 Aurora Ave.
Urbandale, IA 50322

Check payment mailing address:
Deloitte Consulting LLP
PO Box 7247-6447
Philadelphia, PA 19170-6447
USA

Payment Terms: Per Contract or Upon Receipt

For Professional Services Rendered.

Fees

\$407,135.00

Professional services rendered in relation to the Engagement Letter by
and between Deloitte Consulting LLP and Iowa State Board of Regents to
assist with the TIER Program - Phase II Project.

This invoice covers Time & Materials for the following period
6/9/14 - 6/28/14.

Expenses

\$35,639.28

Amount Due \$442,774.28
All amounts represent USD

OK to PAY
7.29.14
[Signature]

Governing Iowa's public
universities and special schools

University of Iowa
Iowa State University
University of Northern Iowa
Iowa School for the Deaf
Iowa Braille and Sight Saving School
Lakeside Laboratory Regents Resource Center
Northwest Iowa Regents Resource Center
Quad-Cities Graduate Center
Southwest Iowa Regents Resource Center



Bruce L. Rastetter, President, *Alden*
Katie S. Mulholland, President Pro Tem, *Marion*
Nicole C. Carroll, *Carroll*
Milt J. Dakovich, *Waterloo*
Robert N. Downer, *Iowa City*
Ruth R. Harkin, *Cumming*
Larry E. McKibben, *Marshalltown*
Subhash C. Sahai, *Webster City*
Hannah M. Walsh, *Spirit Lake*
Robert Donley, Executive Director

To: Sally Mason
Steven Leath
William Ruud

From: Robert Donley

Subject: Deloitte Invoice

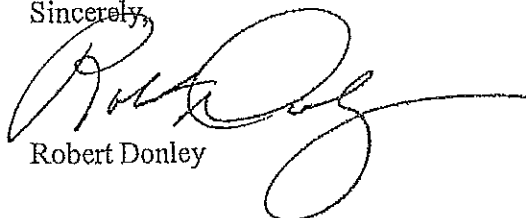
Date: July 15, 2014

The Board Office has received an invoice from Deloitte Consulting LLP in regard to the TIER Program – Phase I Project. The Invoice covers Expenses incurred in 4/20/2014 - 5/24/2014. Following are the amounts due to Deloitte by each of your Universities:

University of Iowa	\$ 54,250.85
Iowa State University	54,250.85
University of Northern Iowa	<u>12,055.75</u>
Total	\$120,557.45

Please make you check payable to Deloitte Consulting LLP and send to the attention of Chris Schnell at our office. Thank you for your assistance.

Sincerely,



Robert Donley

css/deloittefy14e



INVOICE

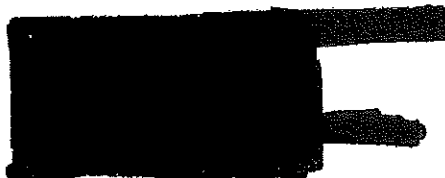
Deloitte Consulting LLP
Taxpayer ID No.: 061454513

Billing Office:
Boston-Berkeley
200 Berkeley Street
Boston, MA 02116

Billing Address:
Robert Donley
C/O Patrice Sayre
Board of Regents, State of Iowa
11260 Aurora Ave.
Urbandale, IA 50322

Date: June 18, 2014
Invoice Number: 8002179595

Payment Instructions:
Please reference all 10 digits of the invoice number with
your check or wire transfer. You may also include a
copy of our invoice along with the payment.



Check payment mailing address:
Deloitte Consulting LLP
P.O. Box 7247-6447
Philadelphia, PA 19170-6447

Payment Terms: Per Contract or Upon Receipt

Expenses:

Expenses incurred in relation to the Engagement Letter by and between Deloitte Consulting LLP
and Iowa State Board of Regents to assist with the TIER Program - Phase I Project.

\$ 120,557.45

This invoice covers the following period: 4/20/2014 - 5/24/2014

Amount Due:

\$ 120,557.45

All amounts represent USD

OK to PAY -
FS
mailed
8/18/2014

*Governing Iowa's public
universities and special schools*

University of Iowa
Iowa State University
University of Northern Iowa
Iowa School for the Deaf
Iowa Braille and Sight Saving School
Lakeside Laboratory Regents Resource Center
Northwest Iowa Regents Resource Center
Quad-Cities Graduate Center
Southwest Iowa Regents Resource Center



**BOARD OF
REGENTS**
STATE OF IOWA

Bruce L. Rastatter, President, *Alden*
Katie S. Mulholland, President Pro Tem, *Marion*
Nicole C. Carroll, *Carroll*
Milt J. Dakovich, *Walterloo*
Robert N. Downer, *Iowa City*
Ruth R. Harkin, *Cumming*
Larry E. McKibben, *Marshalltown*
Subhash C. Sahai, *Webster City*
Hannah M. Walsh, *Spirit Lake*
Robert Donley, Executive Director

To: Sally Mason
Steven Leath
William Ruud

From: Robert Donley

Subject: Deloitte Invoices

Date: June 6, 2014

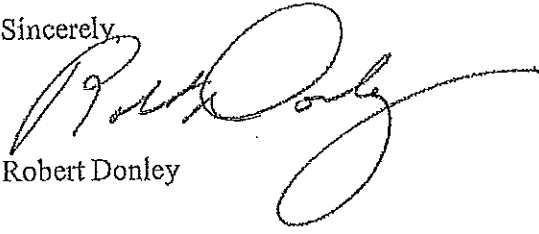
The Board Office has received three invoices from Deloitte Consulting LLP in regard to the TIER Program – Phase I Project. The Invoices cover Program Overview Presentation and Communications Plan. The following are the amounts due to Deloitte by each of your Universities:

University of Iowa	\$ 535,500.00
Iowa State University	535,500.00
University of Northern Iowa	<u>119,000.00</u>

Total \$1,190,000.00

Please make you check payable to Deloitte Consulting LLP and send to the attention of Chris Schnell at our office. Thank you for your assistance.

Sincerely,


Robert Donley

css/deloittefy14c



Deloitte Consulting LLP
Taxpayer ID No.: 061454513

Billing Office:
Boston-Berkeley
200 Berkeley Street
Boston, MA 02116

Billing Address:
Robert Donley
C/O Patrice Sayre
Board of Regents, State of Iowa
11260 Aurora Ave.
Urbandale, IA 50322

INVOICE

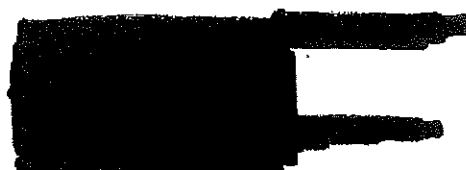
Date: May 28, 2014
Invoice Number: 8002166178

RECEIVED

JUN 02 2014

BOARD OF REGENTS
STATE OF IOWA

Payment Instructions:
Please reference all 10 digits of the invoice number with
your check or wire transfer. You may also include a
copy of our invoice along with the payment.



Check payment mailing address:
Deloitte Consulting LLP
P.O. Box 7247-6447
Philadelphia, PA 19170-6447

Payment Terms: Per Contract or Upon Receipt

Fees:

Professional services rendered in relation to the Engagement Letter by and between Deloitte
Consulting LLP and Iowa State Board of Regents to assist with the TIER Program - Phase I Project.

\$ 420,000.00

This invoice covers the following deliverable: Catalogue of Opportunities.

Amount Due:

\$ 420,000.00

All amounts represent USD

Approved
Robert Donley
6.6.14



INVOICE

Deloitte Consulting LLP
Taxpayer ID No.: 061454513

Billing Office:
Boston-Berkeley
200 Berkeley Street
Boston, MA 02116

Billing Address:
Robert Donley
C/O Patrice Sayre
Board of Regents, State of Iowa
11260 Aurora Ave.
Urbandale, IA 50322

Date: May 28, 2014
Invoice Number: 8002166209

Payment Instructions:
Please reference all 10 digits of the invoice number with
your check or wire transfer. You may also include a
copy of our invoice along with the payment.



Check payment mailing address:
Deloitte Consulting LLP
P.O. Box 7247-6447
Philadelphia, PA 19170-6447

Payment Terms: Per Contract or Upon Receipt

Fees:

Professional services rendered in relation to the Engagement Letter by and between Deloitte Consulting LLP and Iowa State Board of Regents to assist with the TIER Program - Phase I Project. \$ 350,000.00

This invoice covers the following deliverable: Prioritization Criteria and Matrix.

Amount Due: \$ 350,000.00

All amounts represent USD

Robert Donley
6.6.14



INVOICE

Deloitte Consulting LLP
Taxpayer ID No.: 061454513

Billing Office:
Boston-Berkeley
200 Berkeley Street
Boston, MA 02116

Billing Address:
Robert Donley
C/O Patrice Sayre
Board of Regents, State of Iowa
11260 Aurora Ave.
Urbandale, IA 50322

Date: May 28, 2014
Invoice Number: 8002166210

Payment Instructions:
Please reference all 10 digits of the invoice number with your check or wire transfer. You may also include a copy of our invoice along with the payment.



Check payment mailing address:
Deloitte Consulting LLP
P.O. Box 7247-6447
Philadelphia, PA 19170-6447

Payment Terms: Per Contract or Upon Receipt

Fees:

Professional services rendered in relation to the Engagement Letter by and between Deloitte Consulting LLP and Iowa State Board of Regents to assist with the TIER Program - Phase I Project.

\$ 420,000.00

This invoice covers the following deliverable: Prioritized List of Opportunities.

Amount Due:

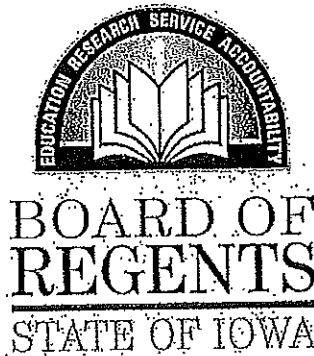
\$ 420,000.00

All amounts represent USD

6.6.14

*Governing Iowa's public
universities and special schools*

University of Iowa
Iowa State University
University of Northern Iowa
Iowa School for the Deaf
Iowa Braille and Sight Saving School
Lakeside Laboratory Regents Resource Center
Northwest Iowa Regents Resource Center
Quad-Cities Graduate Center
Southwest Iowa Regents Resource Center



Bruce L. Rastetter, President, *Alden*
Katie S. Mulholland, President Pro Tem, *Marion*
Nicole C. Carroll, *Carroll*
Milt J. Dakovich, *Waterloo*
Robert N. Downer, *Iowa City*
Ruth R. Harkin, *Cumming*
Larry E. McKibben, *Marshalltown*
Subhash C. Sahai, *Webster City*
Hannah M. Walsh, *Spirit Lake*

Robert Donley, Executive Director

To: Sally Mason
Steven Leath
William Rund

From: Robert Donley

Subject: Deloitte Invoice

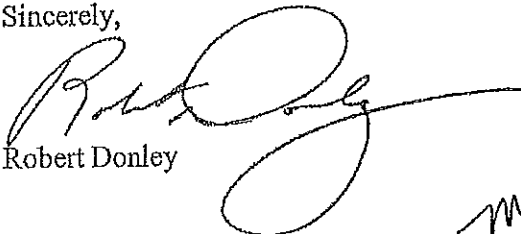
Date: May 15, 2014

The Board Office has received an invoice from Deloitte Consulting LLP in regard to the TIER Program – Phase I Project. The Invoice covers Expenses incurred in 3/17/2014 – 4/19/2014. Following are the amounts due to Deloitte by each of your Universities:

University of Iowa	\$ 44,872.20
Iowa State University	44,872.20
University of Northern Iowa	<u>9,971.60</u>
Total	\$ 99,716.00

Please make you check payable to Deloitte Consulting LLP and send to the attention of Chris Schnell at our office. Thank you for your assistance.

Sincerely,


Robert Donley

css/deloittefy14b

*mailed to
Deloitte
6/6/2014*



Deloitte Consulting LLP
Taxpayer ID No.: 061454513

Billing Office:
Boston-Berkeley
200 Berkeley Street
Boston, MA 02116

Billing Address:
Robert Donley
C/O Patrice Sayre
Board of Regents, State of Iowa
11260 Aurora Ave.
Urbandale, IA 50322

INVOICE

Date: May 02, 2014
Invoice Number: 8002148156

RECEIVED

MAY 08 2014

BOARD OF REGENTS
STATE OF IOWA

Payment Instructions:
Please reference all 10 digits of the invoice number with
your check or wire transfer. You may also include a
copy of our invoice along with the payment.



Check payment mailing address:
Deloitte Consulting LLP
P.O. Box 7247-6447
Philadelphia, PA 19170-6447

Payment Terms: Per Contract or Upon Receipt

Expenses:

Expenses incurred in relation to the Engagement Letter by and between Deloitte Consulting LLP
and Iowa State Board of Regents to assist with the TIER Program - Phase I Project.

\$ 99,716.00

This invoice covers the following period: 3/17/2014 - 4/19/2014

Amount Due:

\$ 99,716.00

All amounts represent USD

Approved
Robert Donley 5.15.14
Please ensure that
* no first class hand over
* no alcohol is included in
the meal request.
Thanks
BL

May include fees and expenses from affiliated and related entities.

*Governing Iowa's public
universities and special schools*

University of Iowa
Iowa State University
University of Northern Iowa
Iowa School for the Deaf
Iowa Braille and Sight Saving School
Lakeside Laboratory Regents Resource Center
Northwest Iowa Regents Resource Center
Quad-Cities Graduate Center
Southwest Iowa Regents Resource Center



Bruce L. Rastetter, President, *Alden*
Katie S. Mulholland, President Pro Tem, *Marion*
Nicole C. Carroll, *Carroll*
Milt J. Dakovitch, *Waterloo*
Robert N. Downer, *Iowa City*
Ruth R. Harkin, *Cumming*
Larry E. McKibben, *Marshalltown*
Subhash C. Sahai, *Webster City*
Hannah M. Walsh, *Spirit Lake*

Robert Donley, Executive Director

To: Sally Mason
Steven Leath
William Ruud

From: Robert Donley

Subject: Deloitte Invoices

Date: May 1, 2014

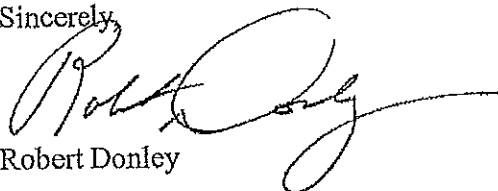
The Board Office has received the first two invoices from Deloitte Consulting LLP in regard to the TIER Program -- Phase I Project. The Invoices cover Program Overview Presentation and Communications Plan. The following are the amounts due to Deloitte by each of your Universities:

University of Iowa	\$ 94,500.00
Iowa State University	94,500.00
University of Northern Iowa	<u>21,000.00</u>

Total \$ 210,000.00

Please send your check, payable to the ~~Board of Regents~~ ^{Deloitte}, to the attention of Ms. Chris Schnell.
Thank you for your assistance.

Sincerely,


Robert Donley

css/deloittefy14a

*Mailed to
Deloitte
5/22/2014*



Deloitte Consulting LLP
Taxpayer ID No.: 061454513

Billing Office:
Boston-Berkeley
200 Berkeley Street
Boston, MA 02116

Billing Address:
Robert Donley
Board of Regents, State of Iowa
11260 Aurora Ave.
Urbandale, IA 50322

INVOICE

Date: April 21, 2014
Invoice Number: 8002137013

Payment Instructions:
Please reference all 10 digits of the invoice number with
your check or wire transfer. You may also include a
copy of our invoice along with the payment.



Check payment mailing address:
Deloitte Consulting LLP
P.O. Box 7247-6447
Philadelphia, PA 19170-6447

Payment Terms: Per Contract or Upon Receipt

For Professional Services Rendered.

Fees:

Professional services rendered in relation to the Engagement Letter by and between Deloitte
Consulting LLP and Iowa State Board of Regents to assist with the TIER Program - Phase I Project.

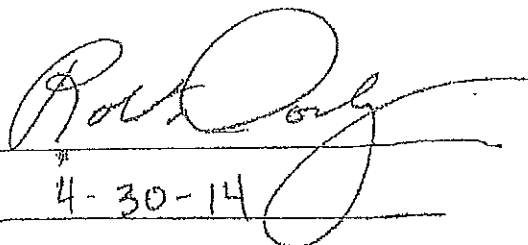
\$ 70,000.00

This invoice covers the following deliverable: Communications Plan.

Amount Due:

\$ 70,000.00

All amounts represent USD


4-30-14

May include fees and expenses from affiliated and related entities.



INVOICE

Deloitte Consulting LLP
Taxpayer ID No.: 061454513

Billing Office:
Boston-Berkeley
200 Berkeley Street
Boston, MA 02116

Billing Address:
Robert Donley
Board of Regents, State of Iowa
11260 Aurora Ave.
Urbandale, IA 50322

Date: April 21, 2014
Invoice Number: 8002137014

Payment Instructions:
Please reference all 10 digits of the invoice number with
your check or wire transfer. You may also include a
copy of our invoice along with the payment.



Check payment mailing address:
Deloitte Consulting LLP
P.O. Box 7247-6447
Philadelphia, PA 19170-6447

Payment Terms: Per Contract or Upon Receipt

For Professional Services Rendered.

Fees:

Professional services rendered in relation to the Engagement Letter by and between Deloitte
Consulting LLP and Iowa State Board of Regents to assist with the TIER Program - Phase I Project.


\$ 140,000.00

This invoice covers the following deliverable: Program Overview Presentation.

Amount Due:

\$ 140,000.00

All amounts represent USD


4-30-14