

GREAT *Ward 9*
NEIGHBOURHOODS

GIAN-CARLO CARRA



WARD 9

2013-2017

STRATEGIC REPORT



A NOTE FROM GIAN-CARLO

I was first elected in 2010 with the mission of relentlessly pursuing Great Neighbourhoods. Over the last six and a half years I have worked to nurture, strengthen, and grow the communities of Ward 9. I want to set our city on a better trajectory. A trajectory that fortifies our resilience to economic swings, creates walkable, bike-able, mixed-use communities that are networked along transit lines, protects and mitigates against future flooding and natural disasters, builds on our amazing spirit of volunteerism, and empowers local governance structures by supporting our community associations. The incredible honour of being your Ward 9 City Councillor has deepened my commitment to Great Neighbourhoods and serving the amazing residents of Ward 9.

This work is a collective effort. There are people that you may not know, or ever see, who help to achieve this vision, everyday. This includes the countless community volunteers who take time out of their busy lives and the dedicated city staff who serve the people of this amazing city. In my office, I am fortunate to employ three talented individuals - Katie Hope, Blair Hone, and Eric Peters – who are committed to building great neighbourhoods. Together, we are your Team Ward 9.

A Note about Truth & Reconciliation

Over the last several years there has been a significant focus on the [Truth and Reconciliation Commission](#) (TRC) and how

the recommendations coming out of this challenging and important work impact us all. Understanding that we all have a responsibility to heal our relationship with our indigenous partners, this City Council has taken meaningful and lasting steps forward in a shared process of truth and reconciliation.

One of the most important pieces of work coming out of Calgary's nation-leading response to the TRC, the [Indigenous Policy Framework](#), was unanimously adopted this April. Applying the incredible expertise of our traditional knowledge keepers from the Treaty 7 First Nations, the Indigenous Policy Framework documents our collective history and, in essence, is Calgary's creation story. It explains how, since the beginning of time, this land has been a shared land. This land has welcomed people from different backgrounds to live and prosper here and build communities that celebrate our diversity and thrive because of it. This is the story of Treaty 7 people and, because we live on Treaty 7 lands, we are all Treaty 7 people.

In honouring the creation story of our city we begin to recognize its contemporary significance and how this story dovetails with the idea of great neighbourhoods. Great neighbourhoods are created when diverse people come together, share the land, and build community.

In early 2016, your Team Ward 9 reached out to Harry M. Sanders, Calgary's local historian, to research the history of indigenous people in Ward 9. Though not exhaustive, his [report](#) provides background on indigenous peoples' inhabitation and occupation of the land dating back to as far as 12,000 years ago, if not longer. Understanding the rich history and important role of indigenous people in the area we now call Ward 9, helps us to better recognize our shared history and work towards building a prosperous future, as both indigenous and non-indigenous peoples, together.

Priorities

Throughout 2016 and the beginning of 2017, your Team Ward 9 has facilitated [Community Objectives Workshops](#), lovingly known as COWs, with each of our Ward 9 communities. The goal of the Community Objectives Workshops was to bring together residents, businesses, and service providers to discuss and prioritize the issues that affect our neighbourhoods.

From these COWs, we have our marching orders. We have thoroughly documented all your questions, comments and concerns, as well as your hopes and aspirations for the future of our great neighbourhoods, and have incorporated them into our strategic plan going forward. Your Team Ward 9 was very happy to see that much of the work we do is in lockstep with the issues our neighbours spoke to us about.

In this report, we want to connect our larger strategic goals with the data gathered from our Community Objectives Workshops, to highlight the work that we are undertaking to achieve our collective aims for the future of our neighbourhoods.

5 strategic goals of Great Neighbourhoods are:

- 1 Transforming how we plan & develop our city
- 2 Transforming local governance
- 3 Transforming City Hall
- 4 Transforming how we fund & finance our city - Building a city that pays for itself
- 5 Charting a new path for Calgary - Taking control of our future

Thank you to all of those who took the time to attend their Community Objectives Workshop and help us on our mission to build great neighbourhoods.

Yours,

Gian-Carlo Carra

1 TRANSFORMING HOW WE PLAN AND DEVELOP OUR CITY

Our Ward 9 neighbourhoods are in transition. Transforming how we plan and develop our city focuses on a city that vibrantly grows up and shifts away from sprawling unsustainably outwards. It emphasizes the need to create complete communities, which foster diversity and ensure people of all ages, wages, and stages of life can thrive and contribute to their neighbourhood.

WE ARE ACHIEVING THIS GOAL BY:

Protecting Calgary through flood and drought resilience:

- > Protecting the Elbow River Park Valley & watershed - A comprehensive program for protecting the Elbow River Park Valley and watershed has been developed, funded, and work is underway with some pieces already complete. This work includes the [Springbank Dry Dam](#), improvements to the [Glenmore reservoir gates](#) and extensive reinforcement, and the introduction of neighbourhood specific measures. It is critical that we have leadership that ensures the on-time and on-budget delivery of these projects.
- > Protecting the Bow River Valley & watershed - A cost-benefit analysis has recommended the creation of a comprehensive plan to mitigate both drought and flood along the Bow River Valley and watershed. Currently, projects are being developed and awaiting funding commitments. It is critical that we have leadership to ensure these well-planned projects get funded and built.
- > Appointing a Chief Resilience Officer to help better respond to natural disasters at the municipal level.

Transforming Transportation - [The Route Ahead](#), Calgary's strategic plan for transit, is shaping the future of our city, today.

- > The [Green Line light rail transit](#) (LRT) infrastructure project is the biggest in Calgary's history. The 46 kilometres of track, in addition to Calgary's existing 59 kilometres, will connect many of our Ward 9 neighbourhoods. It will help foster complete communities around each station through a sophisticated, community-based planning and design process. Initial construction of the Green Line LRT is expected to start this year.

- > Development of the [17 AVE SE bus rapid transit \(BRT\)](#) and dedicated transit bridge that will connect East Calgary to the downtown and, more importantly, the downtown to East Calgary. This project is currently underway and will be complete in 2018.
- > Establishing the [North](#) and [South](#) Crosstown BRTs and the 52 ST E BRT, fundamentally changing the nature of Calgary's transit network. This transformation is from one where you have to go downtown to get anywhere in the city, to one where you can rapidly move around the city. Ward 9 neighbourhoods will greatly benefit from this significant change as improved network connectivity means a quicker, more direct, and more reliable service overall.

Reorganizing how we plan and develop our city through forward-looking community master plans that build on our neighbourhoods' future aspirations. This includes policies and programs such as [nextCITY](#), [Main Streets](#), the Urban Design Review Framework, and the New Communities, [Centre City](#) and [Developed](#) Areas Guidebooks, which will enable next-generation local area planning.

Supporting our seniors by creating a city that is prepared for our aging population and has well-developed strategies and policies so people can age-in-place. This includes [Age-Friendly Calgary](#), the [Aging-in-Place Laneway Housing Pilot Project](#), the [George Moss Park Seniors Affordable Housing Scoping Project](#), the [Jack Long Foundation Municipal Land Acquisition](#) for affordable seniors housing, and the development of the East Riverside Master Plan.

2 TRANSFORMING LOCAL GOVERNANCE

Neighbourhoods are more than the people who live there. They are also the businesses that offer the services we want and the rich web of institutions that offer the services we need. Great Neighbourhoods seek to bring together the incredible talents and skills from each of these areas to transform our local governance – our community associations – into next-generation organizations where these groups can come together and work to make our neighbourhoods what we want them to be.

WE ARE ACHIEVING THIS GOAL BY:

Your Team Ward 9's deep commitment to working with and supporting our community associations. Business Improvement Areas (formerly Business Revitalization Zones), industrial areas, and social institutions like our faith communities, schools, and service providers.

Establishing and participating in the [Community Representation Framework Task Force](#) to create a new model for stronger local participation in civic life through our community organizations. It is critical that we have leadership that ensures the work of this task force sets the stage for next-generation community associations.

Advancing the ["Enough for All Strategy"](#) that understands community hubs are the centre of vibrant social networks, which are critical to ending poverty and increasing social inclusion in our city.

Supporting and celebrating our diversity and shared history as fundamental ingredients of building our great neighbourhoods. Central to our work on diversity is our nation-leading response to the recommendations of the Truth and Reconciliation Commission. This includes the incredible work we have produced through the [White Goose Flying report](#) and the [Indigenous Policy Framework](#), as well as the powerful symbolic gesture of renaming the Langevin Bridge to Reconciliation Bridge, and the raising of the Treaty 7 flag at City Hall.

3 TRANSFORMING CITY HALL

Transforming City Hall is working towards reorganizing our 15,000 municipal bureaucrats away from siloed departments into interdisciplinary teams of front-line civil servants. The goal is that City staff would be embedded at the neighbourhood-level, working closely with the citizens they serve, and tasked with establishing and achieving community-enhancing objectives and master plans.

WE ARE ACHIEVING THIS GOAL BY:

The City of Calgary's Community Services department is leading this transformation by integrating civil servants into our communities and working closely with our Ward 9 neighbours through Councillor Carra's chairmanship of the [Standing Policy Committee on Community and Protective Services](#).

Piloting the "This is My Neighbourhood" program in our communities of Dover and Millican-Ogden-Lynnwood. This is where deeply embedded teams of civil servants are learning to work collaboratively with neighbours to make their community an even better place to live.

Tomorrow's Workplace is transforming municipal jobs into mobile, decentralized, and adaptive positions located everywhere there are citizens to serve.

Introducing an innovative approach to how The City will build new, and revitalize existing, civic facilities through the [Integrated Civic Facility Planning Program](#). This will allow city buildings to become mixed-use, community hubs that generate enough income for maintenance and provide an expanded suite of services. More importantly, this will relieve our community volunteers from being saddled with the responsibility of maintaining community buildings and halls.

Launching the Fair Entry initiative, which allows for low-income Calgarians to apply for multiple programs and services offered by the City of Calgary through one application. In addition to this, we have introduced the [sliding scale fare structure](#) for low income monthly transit passes, which makes Calgary Transit more accessible.

Increasing neighbourhood safety through the Coordinated [Safety Response Team](#), which conducts comprehensive joint reviews and inspections of unsafe or 'problem' properties.

Working closely with the Community Resource Officers (CRO) from Calgary Police Service to strengthen relationships with our Ward 9 neighbourhoods.

4 TRANSFORMING HOW WE FUND & FINANCE OUR CITY

Building a City that Pays for Itself: This City Council continues to challenge business-as-usual practices and has established a healthy culture of fiscal prudence in the context of Triple-Bottom-Line decision-making. We now recognize that our expenses are linked to the type of growth that City Council encourages – either sustainable or unsustainable. Addressing years of unsustainable growth, we are now ensuring that our revenue and expenses are thoughtfully balanced.

WE ARE ACHIEVING THIS GOAL BY:

Ending the "sprawl subsidy" through the historic [2015 Off-site Levy Agreement](#) with our development industry partners. This City Council not only recognized, but acted to end, the damaging practice of Calgary taxpayers deeply subsidizing new growth on the edge of the city for the last several decades. Our North America-leading agreement ensures that new growth will pay for all of its capital costs.

Significant reinvestment into our Ward 9 neighbourhoods, which for generations have been subsidizing growth at the edge of the city, through our tremendous advocacy work around local area planning. This includes the [Centre City](#) and [Developed Areas Guidebooks](#), [Main Streets](#) program, the [Route Ahead](#), and [Green Line LRT](#) planning processes, which will further ensure we build a city that can live within its means.

Supporting economic diversification and recognizing its critical role in building strong, resilient neighbourhoods.

> "A Great Neighbourhood is the best hardware ever invented for running the software of a vibrant culture and a diversified economy" - Gian-Carlo Carra

Creating a much more fiscally disciplined organization with the right leadership, has transformed our budgeting systems and audit functions saving Calgarians tens of millions of dollars.

Supporting local businesses during the economic downturn through the [Municipal Non-Residential Phased Tax Program](#), which will limit the increase to municipal non-residential property taxes to 5% in 2017.

5 CHARTING A NEW PATH FOR CALGARY

Taking Control of Our Future: For the City of Calgary to be able to fulfill its responsibilities to our citizens we must ensure predictable and sustainable revenue streams and a rebalanced set of roles and responsibilities with our partners at the provincial government.

WE ARE ACHIEVING THIS GOAL BY:

Continuing to work with the Government of Alberta to secure a City Charter for Calgary. This City Council has signed a Memorandum of Understanding and is in the process of crafting Charter legislation with the government, which is due September 2017.

Regional planning is essential for ensuring the best future of our neighbourhoods, our city, and our region. Since 2013, Councillor Carra has been one of two councillors representing the City of Calgary on the [Calgary Regional Partnership](#) (CRP). He is currently overseeing the transition of this body into a legislated Municipal Growth Board.

There has been a growing consensus around the need for Municipal Property Tax Reform since the downturn in the economy. Councillor Carra has been a staunch advocate of this since he was first elected in 2010. It is critical that we have the right leadership in place to achieve this needed reform.

WARD 9

COMMUNITIES

15

Communities

76,533

Citizens - up 5% since 2011

124,197

Jobs - up 7% since 2011

18%

Of total jobs held in Calgary are in Ward 9

TUXEDO
PARK

WINSTON
HEIGHTS-
MOUNTVIEW

RENFREW

BRIDGELAND
/RIVERSIDE

INGLEWOOD
RAMSAY

RIDEAU-
ROXBORO

ERLITON

PARKHILL

MANCHESTER

FAIRVIEW

ACADIA

Great
NEIGHBOURHOODS

MAKE A GREAT CITY.

DOVER

MILLICAN-OGDEN-
LYNNWOOD

RIVERBEND

WARD 5

WARD 7

WARD 8

WARD 10

WARD 11

CITY LIMITS



Located north of 16 AVE N and west of Edmonton Trail NE, this tight-knit community was first established in 1929 and originally consisted of the historic neighbourhoods of Balmoral and Tuxedo Park. Developed around one of Calgary's original streetcar lines, Tuxedo Park is still home to many of our city's historic bungalows. It is known as an inter-generational neighbourhood where children that grew up here consistently return to raise their families. Today, Tuxedo Park is a community in transition and many of our residents are deeply committed to ensuring it remains an affordable, welcoming, and increasingly vibrant place to live.

WHAT WE HEARD

In the coming years, Tuxedo Park will experience unprecedented change. This is largely because of the introduction of the north leg of the Green Line LRT running along Centre ST N, Tuxedo Park's main street. Many of our residents appreciate the incredible opportunity that this infrastructure investment will bring to the neighbourhood, though there are still concerns. Other, more immediate, issues identified by our Tuxedo Park neighbours relate to pedestrian safety, improving storm water drainage, maintaining our parks and green spaces, and finding solutions to better support our community assets, such as the community hall. Below is a list of the major themes identified at the Community Objectives Workshop:

- Local Business Improvement
- Tuxedo Park School Preservation
- [Green Line LRT](#)
- Improved Parks & Green Spaces
- Pedestrian Safety
- Parking
- Community Hall & Facilities
- Planning & Development
- Increased Community Programs & Services

[Read the Tuxedo Park Raw Data report](#)

WHAT WE ARE DOING

Short Term

- Advocating for transit infrastructure, specifically the [Green Line LRT](#), and for local area planning through transit oriented development →
- Advocating for and securing a planning charrette for the north Green Line LRT stations →
- Delivering the [North Crosstown BRT](#) for increased network connectivity across Calgary →
- Advocating for and securing local area planning through the new [16 AVE Area Redevelopment Plan](#) →
- Developing a heritage home preservation program →
- Increasing drainage fees across Calgary to fund drainage mitigation in Tuxedo Park ✓
- Connecting with [Safer Communities and Neighbourhoods](#) (SCAN) to shut down drug houses in Tuxedo Park ✓
- Strengthening [Community Standard Bylaws](#) to maintain our high quality of life ✓
- Hosting a traffic safety meeting in April 2017, in conjunction with the Roads Department and Calgary Police Service to identify traffic safety concerns in the community ✓
- Installing [iSLOWs](#) on Centre ST N to help reduce traffic speed ✓
- Promoting the Pace Car Program to reduce speed and increase safety for all road-users →

Medium Term

- Championing local area planning for Tuxedo Park through the Green Line LRT planning process and a new North Hill Area Redevelopment Plan
- Supporting the [Main Streets](#) program along Centre ST N, Edmonton Trail NE, and 16 AVE N
- Supporting and advocating for improved storm water management and drainage infrastructure
- Helping the Tuxedo Park Community Association achieve their community hall strategy
- Working with the business community to help create a future [Business Improvement Area](#) on Centre ST N
- Supporting walkability and pedestrian safety through the City of Calgary's [Pedestrian Strategy](#) and the Vision Zero movement
- Working with the community to support seniors and identifying funding streams to establish new affordable seniors housing so people can age-in-place

Long Term

- Successful delivery of Green Line LRT station with an embedded community hall and hub
- Successful delivery of an improved pedestrian realm and cycling infrastructure in conjunction with the [Green Line LRT](#)
- Developing and revitalizing historic Tuxedo Park (park) anchored to a Green Line LRT station-adjacent recreation centre.



SHORT TERM

12 to 18 months



MEDIUM TERM

2 to 5 years



LONG TERM

5 years plus



At the north-eastern corner of Ward 9 is Winston Heights-Mountview. First established in 1932, Winston Heights-Mountview significantly expanded in the 1950s. It is known for its spectacular view over the escarpment, its mix of housing and tree-lined streets, and a strong spirit of community volunteerism. Today, Winston Heights-Mountview boasts some of the most impressive gardens in the city, due to the dedicated work of community volunteers. This includes the Centennial Garden, one of two rain gardens which helps to naturally filter storm water, and the new community garden which offers neighbours a beautiful urban space to connect, learn, and grow with one another. Other amenities, such as their well-maintained community hall and outdoor ice rink, make Winston Heights-Mountview an inviting and in-demand place to live.

WHAT WE HEARD

Like many of our Ward 9 neighbourhoods, Winston Heights-Mountview is feeling the pressure of redevelopment. The residents here understand the community transformation that is underway and have been active in driving the change they would like to see. Our Winston Heights-Mountview neighbours are clear on what must be done in the short term to ensure that high standards of redevelopment are achieved. This includes improving transportation options and traffic safety, as well as building an inclusive and affordable community that does not lose its neighbourhood feel. The major themes we heard from Winston Heights-Mountview residents were:

- Planning & Development
- Improved Parks & Green Spaces
- Community Association
- Local Business Improvement
- Increased Police Presence
- City Issues
- Seniors
- Roads Maintenance
- Community Standards
- Pedestrian Safety

[Read the Winston Heights-Mountview Raw Data report](#)

WHAT WE ARE DOING

Short Term

- Improving [Munro Park](#) as per the community's vision ✓
- Improving the multi-use pathway along the escarpment →
- Supporting the Winston Heights-Mountview Community Association's community garden ✓
- Increasing drainage capacity through rain garden pilot programs ✓
- Delivering the [North Crosstown BRT](#) for increased network connectivity across Calgary →
- Developing a heritage home preservation program →
- Increasing drainage fees across Calgary to fund drainage mitigation in Winston Heights-Mountview ✓
- Connecting with [Safer Communities and Neighbourhoods \(SCAN\)](#) to shut down drug houses in Winston Heights-Mountview ✓
- Strengthening [Community Standard Bylaws](#) to maintain our high quality of life ✓
- Implementing traffic calming measures along 27 AVE NE ✓
- Promoting the Pace Car Program to reduce speed and increase safety for all road-users →
- Hosting a traffic safety meeting in April 2017, in conjunction with the Roads Department and Calgary Police Service to identify traffic safety concerns in the community ✓

Medium Term

- Supporting the [Main Streets](#) program along Edmonton Trail NE and 16 AVE N
- Advocating for local area planning through the new 16 AVE N Area Redevelopment Plan
- Increasing the affordable housing stock in Winston Heights-Mountview
- Supporting and advocating for improved storm water management and drainage infrastructure
- Working with the community to support seniors and identifying funding streams to establish new affordable seniors housing so people can age-in-place
- Improving the pedestrian realm and cycling infrastructure for Edmonton Trail NE
- Working with the business community to help create a future [Business Improvement Area](#)
- Supporting walkability and pedestrian safety through the City of Calgary's [Pedestrian Strategy](#) and the Vision Zero movement

Long Term

- Successful delivery of a vibrant, community-scaled main street along 16 AVE N
- Successful delivery of a vibrant, neighbourhood-scaled main street along Edmonton Trail N



SHORT TERM

12 to 18 months



MEDIUM TERM

2 to 5 years



LONG TERM

5 years plus



Consisting of the streetcar suburb of Renfrew and the Mawson Plan-inspired neighbourhood of Regal Terrace, the community of Renfrew first built out in the 1940s with a large Ukrainian-Canadian population. During the Second World War, Renfrew was used as a Royal Canadian Air Force training base and later became the site of Calgary's first airport. Walking its tree-lined streets, visiting the local restaurants along Edmonton Trail, and experiencing the small-town feel of this community makes it easy to see why Renfrew was named one of Calgary's Best Neighbourhoods in 2014, 2015, and 2016. Alongside being known as a top breakfast destination year-round, the Renfrew Community Association also hosts the best Stampede Breakfast in the city.

WHAT WE HEARD

Quality of life and maintaining the unique community feel is top of mind for our Renfrew neighbours. It is with this spirit that Renfrewites are working incredibly hard to create an open, welcoming, and dynamic inner-city community that looks forward to their future while celebrating their past. The major themes we heard from Renfrewites were:

- Edmonton Trail Main Street Development
- Parks & Green Space Improvements
- Increased Community Programs & Services
- Planning & Development
- Pedestrian Safety
- Cycle & Pathway Connectivity
- Traffic Calming

[Read the Renfrew Raw Data report](#)

WHAT WE ARE DOING

Short Term

- Supporting the newest community garden in Ward 9! →
- Piloting traffic speed-reducing improvements to the Child AVE NE, Cardell ST NE, and Centre AVE NE intersection ✓
- Advocating for the re-pavement of 10 ST NE, Edmonton Trail N, Richland RD NE, Renfrew DR NE, 13 AVE NE, and 16 AVE N →
- Implementing traffic calming along 8 AVE NE ✓
- Advocating for the introduction of on-street parking along Edmonton Trail N to calm traffic and support local businesses ✓
- Promoting the Pace Car Program to reduce speed and increase safety for all road-users →
- Hosting a traffic safety meeting in April 2017, in conjunction with the Roads Department and Calgary Police Service to identify traffic safety concerns in the community ✓
- Directing Parks to remove bushes and improve the stairway and public realm along 5 AVE NE ✓
- Delivering the [North Crosstown BRT](#) for increased network connectivity across Calgary →
- Improving water services infrastructure on 4, 4A, 5 ST NE, 9 AVE NE, and 11 AVE NE →
- Strengthening [Community Standard Bylaws](#) to maintain our high quality of life ✓
- Developing a heritage home preservation program →

Medium Term

- Expanding the [Renfrew Aquatic and Recreation Centre](#)
- Advocating for and securing traffic calming along 12 AVE and Regal CR NE
- Improving the pedestrian realm and cycling infrastructure along Edmonton Trail N
- Supporting walkability and pedestrian safety through the City of Calgary's [Pedestrian Strategy](#) and the Vision Zero movement
- Supporting the [Main Streets](#) program along Edmonton Trail NE and 16 AVE N
- Implementing a next-generation local area plan for Renfrew
- Encouraging high quality developments along 16 AVE N
- Working with the community to support seniors and identifying funding streams to establish new affordable seniors housing so people can age-in-place

Long Term

- Successful delivery of a vibrant, community-scaled main street along 16 AVE N
- Successful delivery of a vibrant, neighbourhood-scaled main street along Edmonton Trail N



SHORT TERM

12 to 18 months



MEDIUM TERM

2 to 5 years



LONG TERM

5 years plus

BRIDGELAND-RIVERSIDE

→ Ongoing ✓ Completed

Community Objectives Workshop - March 12, 2016 at the Bridgeland-Riverside Community Association



The historic neighbourhoods of Bridgeland and Riverside meet on the main street of 1 AVE NE. Situated in the most ideal spot to build a community, with the escarpment to block the north winds, its abundance of southern sun, and its proximity to the river, Bridgeland-Riverside welcomed many of Calgary's first European immigrants from Italy, Germany, and the Ukraine. Prior to European settlement, in the 1880s and 1890s, this site was a Siksika camp, which was also home to the famed Siksika runner, Api-kia-ees, who became widely known under the pseudonym Deerfoot. Today, Bridgeland-Riverside is well-known for its historic tree-lined streets, the Calgary Zoo, Telus Spark, and St. Patrick's Island, which recently received the top award for Great Public Spaces from the Canadian Institute of Planners. Over the last two decades, Bridgeland-Riverside has seen tremendous change and is expected to undergo more in the years to come. Thanks to the tireless effort of their community association and volunteers, this incredibly energetic and dynamic neighbourhood is constantly piloting ground-breaking projects to further lock-in Bridgeland-Riverside as a social and cultural destination in our city. This work is clearly paying off as it was recently named Calgary's Best Neighbourhood for 2017.

WHAT WE HEARD

Bridgeland-Riverside has been vocal about, and committed to, building Calgary's next best neighbourhood. Our Bridgeland-Riverside neighbours embrace development and change, and want to ensure that this change is in step with the feel, character, and history of the neighbourhood. Equally important, we heard that residents want a safe, vibrant, inclusive, multi-modal community with increased transportation connectivity. The major themes identified by our Bridgeland-Riverside neighbours were:

- Community Hall & Facilities
- Transportation Infrastructure
- Community Standards
- Crime & Safety
- Improved Recreation Opportunities
- Commitment to Local Governance Reform
- 1 AVE NE Main Street Development
- Parks & Green Space Improvements
- Planning & Development
- Traffic Safety
- Heritage Preservation
- Improved Transit
- Seniors
- Commitment to a Complete Community
- Improved Pedestrian & Cyclist Connectivity
- Cultural Vibrancy

[Read the Bridgeland-Riverside Raw Data report](#)

WHAT WE ARE DOING

Short Term

- Delivery of a new [Bridgeland-Riverside Area Redevelopment Plan](#) →
- Funding 1 AVE NE streetscape repairs and improvements ✓
- Increasing affordable housing stock in Bridgeland-Riverside →
- Encouraging responsible and quality development at the Bridgeland Car Wash site →

- Developing a heritage home preservation program →
- Repaving roads on 11 ST NE, 10 ST NE, 5 AVE NE, 12 ST NE (from Memorial Drive), McDougall RD NE, and Edmonton Trail N →
- Hosting a traffic safety meeting in April 2017, in conjunction with the Roads Department and Calgary Police Service to identify traffic safety concerns in the community ✓

- Promoting the Pace Car Program to reduce speed and increase safety for all road-users →
- Calming traffic from Memorial Drive along 9 ST NE ✓
- Calming traffic through implementing angle parking on McDougall RD →
- Establishing the Bridgeland-Riverside parking pilot project →
- Promoting bike network connectivity north of 1 AVE NE →
- Improving cycling connectivity through the [Edmonton Trail Cycle Track](#) ✓
- Enhancing the pedestrian connectivity to downtown through improving the intersection of Memorial DR and Edmonton Trail NE ✓
- Delivering the award-winning [St. Patrick Island Park](#) restoration and redevelopment project ✓
- Supporting tactical urbanism to improve quality of life →
- Supporting the formation of the Edmonton Trail Safety Task Force and participating in safety activities ✓
- Hosting multiple safety walks with the community to identify areas of concerns and solutions to address these issues ✓
- Supporting the Safer Calgary community visioning session outcomes →
- Formalizing the Partner Agency Liaison (PAL) team into the Joint Encampment Team to better address cleanup of encampments, resident concerns, and social needs of homeless populations →
- Establishing the Calgary [General Hospital Legacy Fund](#) review committee ✓
- Working with the BRCA and Langevin School on the 4 AVE Flyover project →
- Preserving and expanding community green space by the vacant lot garden →
- Strengthening [Community Standard Bylaws](#) to maintain our high quality of life ✓
- Protecting the Calgary Zoo through the [Zoo Flood Mitigation Project](#) →
- Renaming Langevin Bridge to Reconciliation Bridge ✓

Medium Term

- Securing the integration of seniors in East Riverside into the community through the East Riverside Master Plan
- Working with the community to support seniors and identifying funding streams to establish new affordable seniors housing so people can age-in-place
- Supporting the revitalization of Buds office building, protecting its affordable housing units, and preserving it as a heritage asset
- Supporting the [Main Streets](#) program along 1 Ave NE and Edmonton Trail N
- Supporting the responsible and timely development of The Bridges
- Improving the quality of public space in Bridgeland-Riverside
- Implementing the Bridgeland-Riverside parking pilot project
- Establishing north-south connectivity between St. George's Island and Bridgeland-Riverside
- Delivering a pedestrian bridge from the Bridgeland LRT station to St. Patrick's Island
- Supporting walkability and pedestrian safety through the City of Calgary's [Pedestrian Strategy](#) and the Vision Zero movement
- Increasing social supports for the homeless to find permanent housing and prevent encampments from being created
- Establishing a comprehensive plan to allocate resources from the General Hospital Legacy Fund for community benefit
- Supporting the Calgary Zoo's solar panel project

Long Term

- Delivery of the Edmonton Trail and 4 ST couplet as the highest density downtown area of the community
- Establishing an autonomous vehicle pilot between the Calgary Zoo and Telus Spark
- Build out of East Riverside as a vibrant, integrated, transit-oriented development
- Delivery of 'missing middle' housing stock



SHORT TERM
12 to 18 months



MEDIUM TERM
2 to 5 years



LONG TERM
5 years plus

Community Objectives Workshop - May 14, 2016 at the Inglewood Bird Sanctuary



Inglewood has deep roots. As Calgary's oldest community, established in 1875, it was originally known as the neighbourhoods of East Calgary, Brewery Flats, Pearce Estates, and Inglewood. Historically, this area was a winter camping site for the indigenous population. It was an attractive spot due to the shelter provided by the trees along the river and the warm westerly winds we know as Chinooks. Our Inglewood neighbours take immense pride in their rich history as Calgary's founding community and work hard to ensure we preserve and share this history. Just east of Fort Calgary, Inglewood was voted Canada's best neighbourhood in 2014. Through the promotion of arts and culture and the revitalization of their main street, 9 AVE SE, which is known for a vibrant collection of shops and famed restaurants, Inglewood is embracing the future as well as the past. Home to many amenities, it isn't hard to spend an entire day in Inglewood. From the Sam Livingston Fish Hatchery, to the birthplace of Music Mile, to its many street celebrations, and wildlife refuges, Inglewood has something for everyone.

WHAT WE HEARD

Inglewood's residents cherish their East Calgary origins and want to create the most liveable, dynamic, and unique neighbourhood in Calgary. While Inglewoodians look forward to the future, they are steadfast in their agreement that, while community change and development are good, the history and unique charm of their neighbourhood cannot come at its expense. The enhancement of the character, quality of life, and history of Inglewood is the paramount call to action for many of its residents. Through ensuring that long overdue infrastructure projects are coordinated well with the city, and that flood and drought mitigation measures are implemented, Inglewoodians are confident that the future of their community will be prosperous and bright. Below is a list of the major themes identified by our Inglewood neighbours:

- Improved Transportation Options
- Improved Relationship with CPR
- Infrastructure Investment
- Flood & Drought Resiliency
- Parks & Green Space Improvements
- Improved Community Engagement & Consultation
- Traffic Safety & Traffic Calming
- Fostering Creative/Art Economy
- Supporting Local Business
- Planning & Development
- 9 AVE Main ST Improvement

[Read the Inglewood Raw Data report](#)

WHAT WE ARE DOING

Short Term

- Championing [flood protection measures and repairs](#) from the 2013 Flood →
- Advocating for and supporting the new City of Calgary [Inglewood/Ramsay project coordination initiative](#) ✓
- Delivering the [9 AVE SE Streetscape Master Plan](#) →

- Advocating for transit infrastructure, specifically the [Green Line LRT](#), and for local area planning through transit oriented development →
- Delivering the [12 ST SE Bridge Replacement Project](#) →
- Protecting the Calgary Zoo through the [Zoo Flood Mitigation Project](#) →

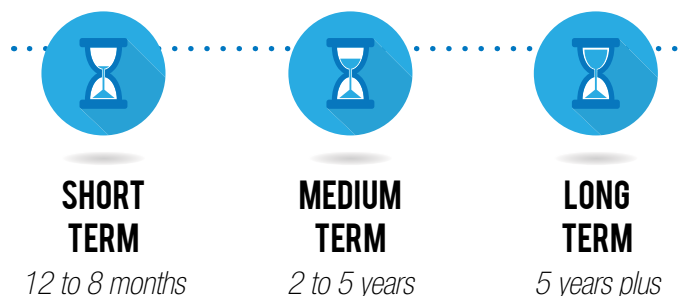
- Delivering the [17 AVE SE transit bridge and BRT](#) →
- Advocating for better communication and consultation for the community with City of Calgary departments and staff →
- Enhancing the [Harvie Passage](#) reconstruction and adding anchors to the project mandate →
- Improving Bow River access at 12 ST SE through the [Calgary River Access Strategy](#)
- Putting the 'brew' back in Brewery Flats by supporting business licenses for our Ward 9 micro-brews →
- Supporting seniors housing through the [Inglewood Housing Corporation Tax Exemption Notice of Motion](#) ✓
- Delivering the Ripple public art project ✓
- Advocating for and supporting a new community-led [Inglewood Area Redevelopment Plan](#) →
- Developing a heritage home preservation program →
- Supporting Jack Long Memorial Park redevelopment →
- Supporting the Riverwalk project →
- Delivering the Elbow River Traverse connecting Inglewood to East Village ✓
- Delivering the award-winning [St. Patrick Island Park](#) restoration and redevelopment project ✓
- Advocating for 8 AVE SE traffic calming measures →
- Promoting the Pace Car Program to reduce speed and increase safety for all road-users →
- Supporting work on cohesive parking and traffic calming strategies →
- Hosting a traffic safety meeting in April 2017, in conjunction with the Roads Department and Calgary Police Service to identify traffic safety concerns in the community ✓
- Hosting a Safety Town Hall to address issues related to encampments and neighbourhood safety ✓
- Formalizing the Partner Agency Liaison (PAL) team into the Joint Encampment Team to better address cleanup of encampments, resident concerns, and social needs of homeless populations →
- Strengthening [Community Standard Bylaws](#) to maintain our high quality of life ✓
- Implementing and administering the Zoo Pedestrian Pass ✓

Medium Term

- Implementing flood mitigation and resiliency measures for the Bow River
- Improving bank stabilization and erosion control through the Bioengineering Demonstration Project
- Supporting the [9 AVE SE Bridge Replacement Project](#)
- Delivering the Baines Bridge Replacement Project
- Delivering the Cushing Bridge expansion
- Delivering infrastructure improvements with the [Inglewood Sanitary Trunk Project](#)
- Implementing the Inglewood parking pilot project
- Establishing north-south connectivity between Inglewood and Bridgeland-Riverside
- Implementing the [Main Streets](#) program along 9 AVE SE
- Redeveloping and improving 17 AVE SE through YW development
- Increasing seniors housing through the Jack Long Foundation Seniors Housing project
- Working with the community to support seniors and identifying funding streams to establish new affordable seniors housing so people can age-in-place
- Supporting secondary suites and development through [Airport Vicinity Protection Area](#) modernization
- Creating [Mills Park](#), Inglewood's first adventure playground
- Upgrading the Inglewood Aquatic Centre
- Implementing [Bend in the Bow](#) regional park plan
- Implementing the new [Railway Corridor Guidelines](#) to address development adjacent to freight railway corridors
- Increasing social supports for the homeless to find permanent housing and prevent encampments from being created
- Supporting walkability and pedestrian safety through the City of Calgary's [Pedestrian Strategy](#) and the Vision Zero movement

Long Term

- Successfully delivering the Green Line LRT and station area transit oriented development
- Delivering complete flood mitigation and resiliency measures for the Bow River and Elbow River
- Delivering Brewery Lands as "downtown" Inglewood at the Blackfoot Truck Stop
- Connecting East Calgary (17 AVE SE) LRT and to the Green Line LRT



Community Objectives Workshop - May 14, 2016 at the Inglewood Bird Sanctuary



The community of Ramsay, consisting of the historic neighbourhoods of Burnsland, Grandview, Mills Estate, and Ramsay was developed in the late 1800s. Bordered by the Elbow River, the industrial area of Alyth-Bonnybrook, and the neighbourhood of Inglewood, Ramsay enjoys one of the city's grandest views from Scotsman's Hill. This close-knit neighbourhood is home of the original Macleod Trail, which followed along present-day Spiller Road and 8 ST SE. Prior to European settlement, this trail was used as an indigenous transportation route and possibly a bison-run through a former channel of the Bow River. Built into Ramsay's bones is its connection to the railway. Today, that connection is being re-imagined through the development of the Green Line LRT and the Inglewood/Ramsay station. Along with some of the city's most artistic, dynamic, and community-minded residents, Ramsayites take pride in their historic role as one of Calgary's original neighbourhoods.

WHAT WE HEARD

Maintaining the neighbourhood heritage and character, as well as its rare spirit, is crucial to Ramsay residents. During our Community Objectives Workshop, it was made clear that redevelopment, specifically with the introduction of the Green Line LRT, must be thoughtful, engaging, and enhancing to Ramsay. Other, more immediate issues, included traffic and access in and out of the community as well as neighbourhood safety. Below is a list of the major themes identified by our Ramsay neighbour:

- Improving Neighbourhood Infrastructure
- Neighbourhood Affordability & Diversity
- Community Standards
- Improved Pedestrian Realm
- Planning & Development
- Supporting Local Business
- Improved Parks & Green Spaces
- Cycling Infrastructure & Network Connectivity

[Read the Ramsay Raw Data report](#)

WHAT WE ARE DOING

Short Term

- Advocating for transit infrastructure, specifically the [Green Line LRT](#), and for local area planning through transit oriented development →

- Advocating for and supporting the new City of Calgary [Inglewood/Ramsay project coordination initiative](#) ✓
- Advocating for and supporting a new community-led [Ramsay Area Redevelopment Plan](#) →
- Advocating for better communication and consultation for the community with City of Calgary departments and staff →

- Working toward the successful delivery of the Lilydale relocation program →
- Supporting the Riverwalk project →
- Developing a heritage home preservation program →
- Delivering Enmax Park, home of the Calgary Stampede's relocated Indian Village ✓
- Delivering a plan to ensure improved connectivity for Ramsay to the rest of Calgary →
- Putting the 'brew' back in Brewery Flats by supporting business licenses for our Ward 9 micro-brews →
- Promoting public art in the community such as the Rainbow Trout installation ✓
- Demolishing the condemned side of the Ramsay community hall ✓
- Implementing and administering the Zoo Pedestrian Pass ✓
- Strengthening [Community Standard Bylaws](#) to maintain our high quality of life ✓
- Promoting the Pace Car Program to reduce speed and increase safety for all road-users →
- Hosting a traffic safety meeting in April 2017, in conjunction with the Roads Department and Calgary Police Service to identify traffic safety concerns in the community ✓
- Hosting a Safety Town Hall to address issues related to encampments and neighbourhood safety ✓
- Formalizing the Partner Agency Liaison (PAL) team into the Joint Encampment Team to better address cleanup of encampments, resident concerns, and social needs of homeless populations →

Medium Term

- Increasing capital investment in network connectivity through the Green Line LRT project
- Supporting [9 AVE SE Bridge Replacement Project](#)
- Improving unimpeded connectivity in and out of Ramsay
- Paving and road improvements for Alberta AVE SE and 21 AVE SE

- Supporting cohesive parking and traffic strategies in Ramsay
- Working with the community to support seniors and identifying funding streams to establish new affordable seniors housing so people can age-in-place
- Supporting walkability and pedestrian safety through the City of Calgary's [Pedestrian Strategy](#) and the Vision Zero movement
- Implementing the new [Railway Corridor Guidelines](#) to address development adjacent to freight railway corridors
- Increasing social supports for the homeless to find permanent housing and prevent encampments from being created
- Supporting the redevelopment of the Ramsay community hall
- Improving bank stabilization and erosion control through the Bioengineering Demonstration Project

Long Term

- Successfully delivering the Green Line LRT and station area transit oriented development
- Delivery of Ramsay Exchange Lands and Hurst RD SE as vibrant 'mini-downtowns'
- Successfully delivering 8 ST SE/Spiller RD SE as an enhanced neighbourhood corridor
- Successfully delivering 11 ST SE as a main street
- Connecting the East Calgary (17 AVE SE) LRT to the Green Line LRT
- Supporting and delivering the complete redesign of the intersection of Macleod Trail and 25 AVE S



SHORT TERM
12 to 18 months



MEDIUM TERM
2 to 5 years



LONG TERM
5 years plus

Community Objectives Workshop - January 28, 2017 at the Dover Community Association



Dover is one of Calgary's best kept secrets. With a spectacular view of the city skyline and the Rocky Mountains, Valleyview Park is a source of immense pride for the neighbourhood and a destination for all East Calgary. Dover is bounded by the Bow River to the west, the CN rail to the east, 26 AVE SE to the north, and Peigan Trail to the south. With International AVE as their main street, and the downtown at their front door, Dover has access to the best of both worlds. An inter-generational neighbourhood, Dover cherishes its family values and is actively working to weave new residents from around the globe into the community's fabric.

WHAT WE HEARD

Dover residents love their neighbourhood. Improving the quality of public space and green space, community building, and addressing social issues were the themes that formed the basis of this Community Objectives Workshop. While many residents acknowledged the need for a long-term plan with respect to redevelopment, the clear majority of their concerns were focused on short and medium term fixes. The main topics identified by Doverites were:

- Creating a Neighbourhood Hub
- Excellent Neighbourhood Location
- Preserving & Expanding Pathways
- Improving the Pedestrian Realm
- Improving & Preserving Parks & Green Spaces
- Increased Community Programs & Services
- Traffic Safety & Traffic Calming
- Community Standards
- Planning & Development
- Seniors
- Maintaining Neighbourhood Affordability

[Read the Dover Raw Data report](#)

WHAT WE ARE DOING

Short Term

- Establishing and implementing the [This is My Neighbourhood](#) program in Dover ✓
- Supporting the efforts of the Community Social Worker and Neighbourhood Partnership Coordinator to encourage community engagement →
- Improving community building and connections through the Twin Views Communal Garden and inclusion efforts of the Dover Community Association ✓
- Facilitating neighbourhood events such as the Dover Music and Movie Night ✓
- Coordinating the Dover Photo Projects to celebrate the 40th and 45th anniversaries of the Dover Community Association ✓
- Supporting the 12 Community Safety Initiative →
- Supporting the [International AVE BRZ](#) →
- Supporting home-based businesses in Dover →
- Improving [7-day snow clearing plan](#) for pedestrians, transit users, and people with mobility concerns ✓
- Delivering the construction and beautification of 17 AVE SE and the [17 AVE SE BRT](#) →
- Delivering the construction of the 17 AVE SE transit bridge to improve connectivity to the entire city →
- Strengthening [Community Standard Bylaws](#) to maintain our high quality of life ✓
- Hosting the [Dover town hall](#) meeting on safety to address neighbourhood safety concerns ✓

- Hosting a traffic safety meeting in conjunction with the Roads Department and Calgary Police Service to identify traffic safety concerns in the community
- Promoting the Pace Car Program to reduce speed and increase safety for all road-users

Medium Term

- Advocating for/supporting the redevelopment of 17 AVE SE (International AVE) as the main street for East Calgary
- Improving access to recreation activities and City of Calgary facilities that align with the needs of Doverites
- Working with the community to support seniors and identifying funding streams to establish new affordable seniors housing so people can age-in-place
- Delivering Deerfoot Trail improvements recommended through the [Deerfoot Trail Corridor Study](#)
- Improving community links by connecting residents with the community association, social institutions, and businesses in the community
- Supporting walkability and pedestrian safety through the City of Calgary's [Pedestrian Strategy](#) and the Vision Zero movement

Long Term

- Delivering the East Calgary LRT (17 AVE SE) and connecting it to the Green Line LRT
- Establishing a next-generation local area plan for Dover
- Delivering the build out of 17 AVE SE (International AVE) as the main street for East Calgary



SHORT TERM

12 to 18 months



MEDIUM TERM

2 to 5 years



LONG TERM

5 years plus



WHAT WE HEARD

Erlton residents are clear in their desire to maintain a close-knit feel to their community. While accepting and encouraging of change, Erltonites want to ensure that they can direct the change they want to see in their neighbourhood with respect to development. Additionally, they want to ensure a high quality of neighbourhood life by protecting their community through flood mitigation and resiliency, increasing community connectivity, and implementing traffic calming measures, along with improving public spaces. The main topics identified by our Erlton neighbours were:

- Reforming Local Governance
- Flood Mitigation & Resiliency
- Improved Parks & Public Spaces
- Community Appreciation
- Planning & Development
- Traffic Safety & Traffic Calming
- Supporting Local Business
- Pedestrian Safety & Improving the Pedestrian Realm

[Read the Erlton Raw Data report.](#)

Erlton is one of Calgary's inner city jewels. Originally composed of the neighbourhoods of Parkview and Erlton, it is bordered by the Elbow River, Spiller RD SE, and 34 AVE SW. Erlton was brought into being, in part, by the actions of Dr. Neville J. Lindsay, the owner of land that would be subdivided into Parkview, and Father Lacombe and the Oblates of Mary Immaculate, who owned the land that would become Erlton. With its spectacular access to the Elbow River, Lindsay Park, the Repsol Centre, and Reader Rock Garden, Erltonites are very proud of the community they call home. Many of the historic sites of this community still remain such as the nunnery and the place known as Lindsay's Folly. Despite being in one of the most flood-affected neighbourhoods after the 2013 Flood, Erltonites have been resilient in the face of adversity and through strong community leadership, look to grow their great neighbourhood by highlighting its history, enhancing its charm, and building its future.

WHAT WE ARE DOING

Short Term

- Championing [flood protection measures and repairs](#) from the 2013 Flood →
- Supporting Elbow River [stabilization and bank repairs](#) →
- Implementing traffic calming measures west of Macleod Trail S in addition to a larger comprehensive plan →
- Implementing traffic calming /short cutting measures along Erlton Street SW and 27 and 28 AVE S ✓
- Hosting a traffic safety meeting in April 2017, in conjunction with the Roads Department and Calgary Police Service to identify traffic safety concerns in the community ✓
- Promoting the Pace Car Program to reduce speed and increase safety for all road-users →
- Developing a heritage home preservation program →
- Mitigating tree damage created by beavers →
- Increasing Community Standard (Bylaw) enforcement of Lindsay Park and new gravel "beach" on west side of the Elbow River at the end of 26 AVE SW ✓
- Exploring concerns regarding feral rabbit population control ✓
- Strengthening [Community Standard Bylaws](#) to maintain our high quality of life ✓
- Formalizing the Partner Agency Liaison (PAL) team into the Joint Encampment Team to better address cleanup of encampments, resident concerns, and social needs of homeless populations →
- Facilitating a closer relationship between the Erlton Community Association & the Calgary Stampede →

Medium Term

- Delivering complete flood mitigation and resiliency measures for the Elbow River
- Implementing flood mitigation and resiliency measures for the Bow River
- Advocating for local area planning and developing a new Area Redevelopment Plan for Erlton
- Engaging with the Calgary Stampede for a vision of Erlton-Stampede LRT and delivering transit oriented development
- Delivering an improved Repsol Centre facility
- Delivering a +15 access from Anthem development to Erlton-Stampede LRT station
- Increasing social supports for the homeless to find permanent housing and prevent encampments from being created
- Supporting walkability and pedestrian safety through the City of Calgary's [Pedestrian Strategy](#) and the Vision Zero movement
- Working to support seniors and identifying funding streams to establish new affordable seniors housing (age-in-place)

Long Term

- Supporting and delivering the complete redesign of the intersection of Macleod Trail and 25 AVE S
- Delivering future development on Repsol Centre facility grounds
- Delivering complete flood mitigation and resiliency measures for the Bow River and Elbow River



SHORT TERM
12 to 18 months



MEDIUM TERM
2 to 5 years



LONG TERM
5 years plus



Parkhill is an inner-city neighbourhood that is bordered by Macleod Trail S to the east, Stanley Park and the Elbow River to the west, 33 and 34 Avenues to the north, and 45 AVE S. Established in 1910, Parkhill is anchored by its proximity to the working landscapes of Burnside across the once, and future, main street of Macleod Trail. Parkhill was originally home to the owners, managers, and workers at the factories that built up against the rail line, demonstrating its long-standing commitment to developing a complete community. Mission Road, named after an order of missionaries from France called the Oblates of Mary Immaculate, is undergoing a significant transformation into Calgary's newest main street, reinforcing Parkhill's urban status. Residents here take advantage of their easy access to nature's amenities. A quick walk, bike, or train ride to the downtown makes Parkhill amazingly situated to enjoy all the city has to offer.

WHAT WE HEARD

Like their counterparts in Ertton, Parkhill residents want to ensure that the character of their community is maintained through a much better development process, which provides for outcome-based collaboration with The City's Planning Department. One of The City's first charrette planning processes took place in Parkhill surrounding the Mission Road Main Street Innovation Project, which was kick-started as a result of Great Neighbourhoods' strategic goal of "Transforming How We Plan and Develop Our City". This set a new precedent for local area planning, which included deep community engagement, and has had a significant influence on future city-building practices in Calgary, including how we plan and develop the Green Line LRT and its future stations. The main topics identified by our Parkhill neighbours were:

- Tax Reform
- Planning & Development
- Increased Infrastructure Investment
- Local Governance Reform
- Traffic Safety & Traffic Calming

[Read the Parkhill Raw Data report](#)

WHAT WE ARE DOING

Short Term

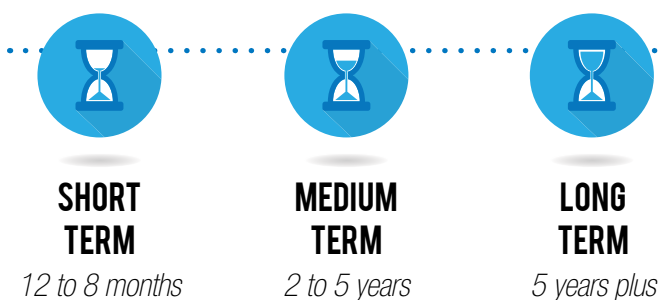
- Supporting Elbow River [stabilization and bank repairs](#) →
- Delivering [Stanley Park Bank Stabilization](#) ✓
- Paving of 43 AVE SW and Stanley RD SW ✓
- Paving 1A ST SW, 40 AVE SW and 42 AVE SW ✓
- Hosting a traffic safety meeting in April 2017, in conjunction with the Roads Department and Calgary Police Service to identify traffic safety concerns in the community ✓
- Promoting the Pace Car Program to reduce speed and increase safety for all road-users →
- Developing a heritage home preservation program →
- Formalizing the Partner Agency Liaison (PAL) team into the Joint Encampment Team to better address clean-up of encampments, resident concerns, and social needs of homeless populations →
- Increasing Community Standard Bylaw enforcement of Stanley Park →
- Strengthening [Community Standard Bylaws](#) to maintain our high quality of life ✓

Medium Term

- Delivering main street developments along Mission Road
- Delivering a Macleod Trail South [Main Streets](#) plan
- Redeveloping of 39 AVE LRT station as transit oriented development
- Redeveloping and improving Stanley Park
- Supporting walkability and pedestrian safety through Calgary's [Pedestrian Strategy](#) and the Vision Zero movement
- Working with the community to support seniors and identifying funding streams to establish new affordable seniors housing so people can age-in-place
- Increasing social supports for the homeless to find permanent housing and prevent encampments from being created
- Delivering complete flood mitigation and resiliency measures for the Elbow River
- Implementing flood mitigation and resiliency measures for the Bow River

Long Term

- Delivering the new 50 AVE LRT station as live-work industrial transit oriented developed
- Delivering the full vision of the Mission Road Main Street Innovation Project
- Supporting and delivering the complete redesign of the intersection of Macleod Trail and 25 AVE S
- Delivering complete flood mitigation and resiliency measures for the Bow River and Elbow River





WHAT WE HEARD

As two of the most flood-affected communities in Calgary after the 2013 Flood, residents of Rideau-Roxboro rightly have flood mitigation, storm and sewer concerns, and the protection and restoration of Elbow Island at the top of their minds. Traffic safety, quality of public spaces, and streamlining the planning process round out the top concerns in this neighbourhood. The main topics identified by our Rideau-Roxboro neighbours were:

- Flood Mitigation & Resiliency
- Planning & Development
- Traffic Safety & Traffic Calming
- Improving Parks & Green Spaces
- Homeless Encampments

[Read the Rideau-Roxboro Raw Data report](#)

Rideau Park and Roxboro were established in 1911 and 1923, respectively, but historically this area has been the home of the Blackfoot Confederacy. Bounded by the Elbow River and 33 AVE SW the community now known as Rideau-Roxboro is one of Calgary's oldest and most historic neighbourhoods. With its access to the downtown, the Elbow River and its pathways, and its main street, 4 ST SW, Rideau-Roxboro has a well-deserved reputation of being a close-knit, picturesque enclave in the heart of a bustling metropolis.

WHAT WE ARE DOING

Short Term

- Championing [flood protection measures and repairs](#) from the 2013 Flood →
- Delivering improved [floodway designation maps](#) ✓
- Supporting Elbow River [stabilization and bank repairs](#) →
- Advocating for and supporting construction of [Roxboro sanitary lift station replacement project](#) ✓
- Supporting Rideau-Roxboro's application for a Walk 21 grant to create an out-of-neighbourhood drop off zone for students, increasing walkability within the community and reducing traffic overall →
- Promoting the Pace Car Program to reduce speed and increase safety for all road-users →
- Supporting a traffic calming study throughout the community and working toward a coordinated traffic strategy →
- Hosting a traffic safety meeting in April 2017, in conjunction with the Roads Department and Calgary Police Service to identify traffic safety concerns in the community ✓
- Strengthening [Community Standard Bylaws](#) to maintain our high quality of life ✓
- Formalizing the Partner Agency Liaison (PAL) team into the Joint Encampment Team to better address cleanup of encampments, resident concerns, and social needs of homeless populations →
- Developing a heritage home preservation program →

Medium Term

- Delivering complete flood mitigation and resiliency measures for the Elbow River
- Implementing flood mitigation and resiliency measures for the Bow River
- Protecting and restoring Elbow Island (as an 'island')
- Improving pathways and safety on Elbow Island
- Working with the community to support seniors and identifying funding streams to establish new affordable seniors housing so people can age-in-place
- Increasing social supports for the homeless to find permanent housing and prevent encampments from being created
- Exploring 30 km/h residential speed limits within the community
- Supporting walkability and pedestrian safety through the City of Calgary's [Pedestrian Strategy](#) and the Vision Zero movement

Long Term

- Delivering complete flood mitigation and resiliency measures for the Bow River and Elbow River
- Piloting Calgary's first Vision Zero traffic-calmed community



SHORT TERM

12 to 18 months



MEDIUM TERM

2 to 5 years



LONG TERM

5 years plus



Originally part of the Burns ranchlands and annexed in 1956, the community of Fairview is the classic example of 1950s development with its large lots and charming bungalows, many of which are still occupied by their original owners. Though new families are moving into Fairview, it is well below its historic 1968 population peak of 6,425 people (Fairview's population 2016 was 3,847). The smaller population in Fairview has both decreased the number of Fairviewites participating in neighbourhood institutions, like schools and churches, and has forced the community association to give up their former building and arena. This was a result of reduced community participation in programs and services, challenges in recruiting and retaining volunteers, and increased operational costs. Today, Fairview is at a turning point. With a renewed focus from the community, new families have joined long-time residents in celebrating Fairview's 50th Anniversary by participating in "Conversation Fairview", which asked Fairviewites what their next 50 years will look like. The desire from residents is to re-energize this beautiful neighbourhood and transition to a complete community with a focus on quality of life, improved public spaces, and community-led events.

WHAT WE HEARD

Fairview residents were succinct with respect to the direction they want to drive their neighbourhood. Transportation, pedestrian safety, development, and improving the quality of parks and other neighbourhood amenities, dominated the conversation at the Community Objectives Workshop. The main topics identified by our Fairview neighbours were:

- Calgary Transit Improvements
- Traffic Safety & Traffic Calming
- Pedestrian Realm Improvements
- Social Entrepreneurship
- Community Programs & Services
- Planning & Development
- Improving Parks & Green Spaces

[Read the Fairview Raw Data report](#)

WHAT WE ARE DOING

Short Term

- Supporting community visioning through the "Conversation Fairview" project to identify where the community would like to be in 50 years ✓
- Supporting the community association's goal to create a community garden →
- Supporting community events and initiatives to create new parks and playgrounds for Fairview neighbours →
- Delivering the [South Crosstown BRT](#) for increased network connectivity across Calgary →
- Improving [7-day snow clearing plan](#) for pedestrians, transit users, and people with mobility concerns ✓
- Promoting the Pace Car Program to reduce speed and increase safety for all road-users →
- Hosting a traffic safety meeting in April 2017, in conjunction with the Roads Department and Calgary Police Service to identify traffic safety concerns in the community ✓
- Paving of Flint RD SE ✓
- Developing a cycling strategy to better connect Fairview to existing cycling infrastructure →
- Strengthening [Community Standard Bylaws](#) to maintain our high quality of life ✓

Medium Term

- Developing a next-generation local area plan for Fairview
- Supporting the increase of affordable housing and quality developments
- Delivering a Macleod Trail South [Main Streets](#) plan
- Working with the community to support seniors and identifying funding streams to establish new affordable seniors housing so people can age-in-place
- Creating pedestrian access from Fairview to the Calgary Farmers Market through the Blackfoot Trail sound wall
- Supporting walkability and pedestrian safety through the City of Calgary's [Pedestrian Strategy](#) and the Vision Zero movement

Long Term

- Delivering an improved intersection for multi-modal transit at Heritage Drive and Macleod Trail S through a grade-separated CPR/LRT line
- Delivering Fairmont DR SE as a neighbourhood-scaled main street for Fairview



SHORT TERM

12 to 18 months



MEDIUM TERM

2 to 5 years



LONG TERM

5 years plus

Community Objectives Workshop - October 15, 2016 at In-Definite Arts



Like its Fairview neighbour, Acadia was part of the Burns ranchlands and has residents who can remember when it was the edge of Calgary. Not cast in amber though, Acadia has embraced its new found inner city status. As the recreational hub of the south, few neighbourhoods can boast curling, state-of-the-art tennis facilities, ice hockey rinks, an aquatic centre, and access to the Bow River. In addition to its abundance of green space, its access to two LRT stations, along with the coming South Crosstown BRT, means that Acadia's connectivity is another reason people love living here. Acadia has embraced building a neighbourhood for people of all ages, wages, and stages of life. Although it is one Ward 9's most populated neighbourhoods, the close-knit kinship of Acadians is obvious and continues to be actively strengthened through the efforts of its amazing community members.

WHAT WE HEARD

Acadians cherish the residential feel of their neighbourhood. Planning and development, transportation and traffic, safety, social infrastructure, and quality of life issues were the top themes for Acadians at this Community Objectives Workshop. The main topics identified include:

- Improving Cycling Infrastructure
- Supporting Local Business
- Pedestrian Realm Improvements
- Housing
- Increasing Public Art
- Snow Removal
- Increasing Social Programs & Services
- Improving Parks & Green Spaces
- Planning & Development
- Improved Local Governance
- Traffic Safety & Traffic Calming
- Neighbourhood Safety
- Community Appreciation
- Calgary Transit Improvements
- Supporting Acadia Community Garden

[Read the Acadia Raw Data report](#)

WHAT WE ARE DOING

Short Term

- Delivering the [South Crosstown BRT](#) for increased network connectivity across Calgary →
- Improving [7-day snow clearing plan](#) for pedestrians, transit users, and people with mobility concerns ✓
- Delivering traffic calming pilot project with Safer Calgary and the Acadia Community Association ✓
- Delivering an Acadia community traffic study →
- Supporting traffic and pedestrian improvements along Southland Drive and Blackfoot Trail ✓
- Promoting the Pace Car Program to reduce speed and increase safety for all road-users →
- Hosting a traffic safety meeting in April 2017, in conjunction with the Roads Department and Calgary Police Service to identify traffic safety concerns in the community ✓
- Delivering Southland Drive sound barrier ✓
- Developing a cycling strategy to better connect Acadia to existing cycling infrastructure →
- Deliver a better pedestrian connection to Sue Higgins Park ✓
- Supporting Acadia community visioning with Sustainable Calgary ✓
- Supporting and delivering the construction of the Acadia Tennis Centre ✓
- Strengthening [Community Standard Bylaws](#) to maintain our high quality of life ✓

Medium Term

- Ensuring the best urban design outcome for Wyldewood Estates
- Delivering a Macleod Trail South [Main Streets](#) plan
- Delivering the [Anderson Transit Oriented Development Plan](#)
- Developing a next-generation local area plan for Acadia
- Supporting the increase of affordable housing and quality developments
- Supporting the south-area community hub initiative
- Supporting walkability and pedestrian safety through the City of Calgary's [Pedestrian Strategy](#) and the Vision Zero movement
- Working with the community to support seniors and identifying funding streams to establish new affordable seniors housing so people can age-in-place

Long Term

- Improving connections to Deerfoot Meadows
- Delivering Bonaventure Drive as a community-scale main street
- Delivering an improved intersection for multi-modal transit at Heritage and Macleod Trail through a grade-separated CPR/C-Train line
- Delivering transit oriented development at Heritage Station



SHORT TERM
12 to 18 months



MEDIUM TERM
2 to 5 years



LONG TERM
5 years plus

Community Objectives Workshop - April 9, 2016 at the Millican-Ogden Community Association



Ogden, which includes the historic neighbourhoods of Millican Estates, Lynnwood, and Ogden Flats, was a small rail town established in 1912. Named after the former Vice President of the Canadian Pacific Railway, it is arguable Calgary would not exist had it not been for the CPR, the Ogden Shops, and their founding of the town of Ogden. The area known as Millican Estates gained its name from the Millican family, who were homesteaders in the early 1900s. Between 1924 and 1975 the Imperial Oil refinery operated on the area that was later developed into Lynnwood Ridge. In 2001, it was discovered that high levels of hydrocarbon and lead had contaminated the soil along the ridge, which Imperial Oil was required to remediate after being taken to court by a group of resolute and passionate residents. Today, there is a management program in place to return Old Refinery Park to the use of Calgarians and it is expected to be open in 2018.

The Canadian Pacific Railway is held in high esteem by Ogdenites, with its world headquarters based directly in the community. With their history tied to rail, it is fitting that the Green Line LRT will have two stations in Ogden, which will bring its neighbourhood feel, opportunities of employment, and arts and culture to the rest of the city like the old Calgary Municipal Railway did more than 100 years ago.

WHAT WE HEARD

Ogdenites are fiercely proud of their community, and for good reason. While they look forward to the prospect of renewal and their newfound status as an inner-city community, the old town feeling remains steadfast. While embracing the financial and resource investment that the Green Line LRT will bring, Ogden residents have told us that the need for new development must adhere to, and enhance, the character and history of the place they call home. Transportation and traffic, social infrastructure, improving the quality of public and green spaces, and preserving its natural beauty, while highlighting its historical past, are keys to ensuring Ogden's successful community-building efforts. The main topics we heard from our Ogden neighbours include:

- Planning & Development
- Traffic Safety & Traffic Calming
- Supporting & Expanding Local Business Opportunities
- Increasing Social Programs & Services
- Improved Parks & Green Spaces
- Neighbourhood Affordability
- Heritage Preservation
- Seniors Housing
- Improved Pedestrian Realm
- Preserving & Improving Pathways
- Improved Infrastructure Investments

[Read the Millican-Ogden-Lynnwood Raw Data report](#)

WHAT WE ARE DOING

Short Term

- Delivering local area planning for Millican-Ogden through a new Area Redevelopment Plan →
- Advocating for transit infrastructure, specifically the [Green Line LRT](#), and for local area planning through transit oriented development →
- Exploring seniors housing through [George Moss Park Notice of Motion](#) →
- Developing a heritage home preservation program →
- Supporting enhancements to the [Glenmore Trail and Ogden RD SE Interchange](#)
- Delivering a traffic light at 76 AVE and Ogden RD SE ✓
- Delivering a pedestrian rapid-flashing beacon at 78 AVE SE and Ogden RD SE ✓
- Improving [7-day snow clearing plan](#) for pedestrians, transit users, and people with mobility concerns ✓
- Hosting a traffic safety meeting in April 2017, in conjunction with the Roads Department and Calgary Police Service to identify traffic safety concerns in the community ✓
- Promoting the Pace Car Program to reduce speed and increase safety for all road-users →
- Introducing and implementing the [This Is My Neighbourhood](#) program for Millican-Ogden →
- Championing safety improvements and enhancements at George Moss Park with the City of Calgary Parks Department ✓
- Coordinating the Ogden Photo Project to celebrate the Millican-Ogden Community Association's 60th Anniversary ✓
- Participating in and facilitating the Ogden Roundtable ✓
- Strengthening [Community Standard Bylaws](#) to maintain our high quality of life ✓
- Reopening the river path system, [Beaverdam Flats](#), and [Old Refinery Park](#) (with the return of the disc golf course!) →
- Delivering Bow River stabilization measures upstream of the Glenmore Trail Bridge →
- Improving Bow River access at Ogden Bridge through the [Calgary River Access Strategy](#) →
- Removing Lynnwood Ridge snow fence ✓

Medium Term

- Delivering affordable seniors housing in Ogden
- Working with the community to support seniors and identifying funding streams to establish new affordable seniors housing so people can age-in-place
- Supporting increased mobility options through Glenmore Trail enhancement and improved cycling connections
- Supporting traffic calming measures along 76 AVE SE and Millican RD SE and 19 ST SE
- Implementing the new [Railway Corridor Guidelines](#) to address development adjacent to freight railway corridors
- Implementing flood mitigation and resiliency measures for the Bow River
- Delivering a regional park plan for Beaverdam Flats, Old Refinery Park, and an expanded Pop Davies Park
- Improving quality of green spaces and public spaces
- Improving maintenance of multi-use pathway (North of Ogden Shops, North of Millican RD SE)
- Supporting walkability and pedestrian safety through the City of Calgary's [Pedestrian Strategy](#) and the Vision Zero movement

Long Term

- Successfully delivering the Green Line LRT and station area transit oriented development
- Successful delivery of Ogden Road as a next-generation main street
- Successful development of the Ogden Legion site and the winter lacrosse field
- Delivering complete flood mitigation and resiliency measures for the Bow River



SHORT TERM

12 to 18 months



MEDIUM TERM

2 to 5 years



LONG TERM

5 years plus



Riverbend, Ward 9's youngest and only truly suburban community, was established in the 1980s. With its access to Carburn Park and the Bow River, it's common to see birdwatchers, dog walkers, and people from the fishing community enjoying the outdoors. With its many amenities and high quality playgrounds, this neighbourhood is one that Riverbenders enjoy sharing with their friends, families, and neighbours. With the development of South Hill and the building of the Green Line LRT, as well as the 'downtown-lite' nature of Quarry Park, Riverbend may begin to experience other redevelopment pressures in the future.

WHAT WE HEARD

Riverbend residents are focused on the future of their community, and maintaining their high quality of life. The main concerns identified by our Riverbend neighbours include:

- Improving Local Governance
- Planning & Development
- Establishing the Future of 18 ST SE
- Calgary Transit Networking
- Deerfoot Trail Improvements
- Improved Parks & Green Spaces
- Improved Recreational Facilities & Programs

[Read the Riverbend Raw Data report](#)

WHAT WE ARE DOING

Short Term

- Supporting post-flood repair of [Carburn Park](#) ✓
- Delivering Bow River stabilization measures upstream of the Glenmore Trail Bridge →
- Delivering the [South Crosstown BRT](#) for increased network connectivity across Calgary →
- Improving network connectivity with Glenmore Trail S enhancement →
- Repairing outfall for storm sewer service ✓
- Paving of 18 ST SE from Riverglen Drive SE to Quarry Park Boulevard SE →
- Hosting a traffic safety meeting in April 2017, in conjunction with the Roads Department and Calgary Police Service to identify traffic safety concerns in the community ✓
- Promoting the Pace Car Program to reduce speed and increase safety for all road-users →
- Supporting the Riverbend Community Association recruiting and retaining volunteers →
- Strengthening [Community Standard Bylaws](#) to maintain our high quality of life ✓

Medium Term

- Ensuring increased transit connectivity to non-downtown areas
- Connecting Riverbend to South Hill LRT station and [Green Line LRT](#)
- Delivering Deerfoot Trail improvements recommended through the [Deerfoot Trail Corridor Study](#)
- Supporting construction of traffic light at 18 ST SE and Riverview/Riverwood Close SE
- Implementing flood mitigation and resiliency measures for the Bow River
- Raising the rapid-flashing beacon at 18 ST SE and Glenmore TR
- Supporting walkability and pedestrian safety through the City of Calgary's [Pedestrian Strategy](#) and the Vision Zero movement
- Working with the community to support seniors and identifying funding streams to establish new affordable seniors housing so people can age-in-place

Long Term

- Delivering local area plan for Riverbend that re-envision the future of 18 ST SE and the Riverbend shopping centre
- Delivering complete flood mitigation and resiliency measures for the Bow River



SHORT TERM

12 to 18 months



MEDIUM TERM

2 to 5 years



LONG TERM

5 years plus



WHAT WE HEARD

We have held a series of events and visioning sessions in Manchester rather than a Community Objectives Workshop. Mansoonians are serious about community. The main focus for residents is building a vibrant neighbourhood where people have equal access to transportation, high quality public spaces, and social programs and services. There is a strong sense of wanting to create meaningful community connections with one another and prosper together. The main concerns identified by our Manchester neighbours include:

- Traffic Safety & Traffic Calming
- Pedestrian Safety & Sidewalks
- Social Programs & Community Events
- Developing a Community Association
- Local Business Development
- Wheelchair Accessibility
- Helping the Vulnerable Population
- Affordability

The neighbourhood of Manchester is truly a special place, and the spirit of cooperation and community-building is thriving here. Bordered by Manchester Industrial to its north, south, and east, and Macleod Trail to the west, Manchester is brimming with families, seniors, and students who are all proud of their diversity. Although Manchester does not have a community association, a dedicated group of volunteers and city staff, as well as your Team Ward 9, have been helping develop a neighbourhood organization to create a vision for their future. Together we are working towards Manchester becoming the home of Calgary's first next-generation community association.

WHAT WE ARE DOING

Short Term

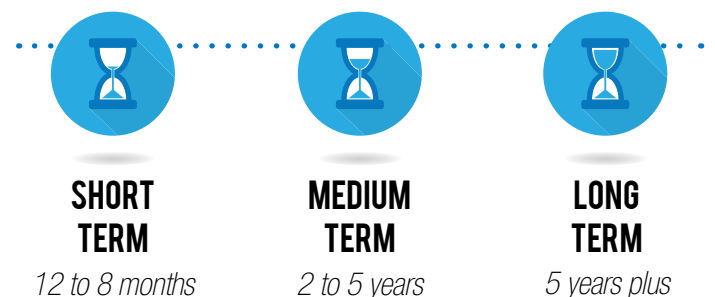
- Delivering a land use change to permit child care facilities at the Lumino building, which has led to a \$25 dollar per day childcare pilot project in Manchester ✓
- Facilitating and supporting the building of Manchester's first playground ✓
- Supporting and facilitating the Manchester visioning workshops ✓
- Supporting community-led initiatives such as the Manchester Community Garden, Neighbour Day, and community BBQs ✓
- Hosting a neighbourhood safety and accessibility walk ✓
- Promoting the Pace Car Program to reduce speed and increase safety for all road-users →
- Formalizing the Partner Agency Liaison (PAL) team into the Joint Encampment Team to better address cleanup of encampments, resident concerns, and social needs of homeless populations →
- Repaving Centre ST SW and implementing traffic calming measures →
- Supporting improved mobility and wheelchair access for residents →
- Extending pedestrian island on 58 AVE and 2 ST SW →
- Improving sidewalks along 1A ST between 55 AVE and 57 AVE →
- Installing iSLOWs on 1A ST between 55 AVE and 58 AVE to reduce traffic speed ✓
- Hosting a traffic safety meeting in April 2017, in conjunction with the Roads Department and Calgary Police Service to identify traffic safety concerns in the community ✓
- Strengthening [Community Standard Bylaws](#) to maintain our high quality of life ✓
- Improving [7-day snow clearing plan](#) for pedestrians, transit users, and people with mobility concerns ✓


Medium Term

- Establishing a next-generation Manchester Community Association
- Supporting Manchester's efforts to become the most wheelchair accessible community in Calgary
- Delivering a community kitchen with regular programs offered
- Delivering a community sharing room
- Working with the community to support seniors and identifying funding streams to establish new affordable seniors housing so people can age-in-place
- Increasing social services and programs for community members
- Delivering a local area plan for Manchester
- Supporting more industrial live-work, mixed-use development
- Supporting walkability and pedestrian safety through the City of Calgary's [Pedestrian Strategy](#) and the Vision Zero movement
- Increasing social supports for the homeless to find permanent housing and prevent encampments from being created
- Implementing the new [Railway Corridor Guidelines](#) to address development adjacent to freight railway corridors

Long Term

- Delivering a mixed-use, industrial live-work complete community
- Delivering the 50 AVE LRT station





Learn more about your ward at

GCCARRA.CA