



For Homeless New Yorkers, the way home

2016 ANNUAL REPORT

FINANCIALS

URBAN PATHWAYS, INC. AND AFFILIATES

COMBINED STATEMENT OF ACTIVITIES FOR THE YEAR ENDED JUNE 30, 2016

	UNRESTRICTED	TEMPORARILY RESTRICTED	TOTAL
PUBLIC SUPPORT AND REVENUE			
Public support:			
Government grants	16,753,673	–	16,753,673
Contributions	277,689	225,000	502,689
In-kind legal	142,031	–	142,031
Special fund raising events, net	320,587	–	320,587
Total public support	17,493,980	225,000	17,718,980
Revenue:			
Rentals	3,373,038	–	3,373,038
Client services fees	1,905,073		1,905,073
Miscellaneous income and interest	191,939	–	191,939
Total revenue	5,470,050	–	5,470,050
Total net assets released from restrictions	223,049	(223,049)	–
Total public support and revenue	23,187,079	1,951	23,189,030
EXPENSES			
Program services	19,309,995		19,309,995
Management and general	3,405,581		3,405,581
Fundraising	497,092		497,092
Total expenses before depreciation and amortization	23,212,668		23,212,668
Increase in net assets before depreciation and amortization	(25,589)	1,951	(23,638)
Depreciation and amortization	2,598,321		2,598,321
Increase in net assets	(2,623,910)	1,951	(2,621,959)
Change attributable to non-controlling interests	2,745,539		2,745,539
Net Assets, beginning of year	10,030,878	508,053	10,538,931
Net Assets, end of year	\$10,152,507	\$510,004	\$10,662,511

COMBINED STATEMENT OF FINANCIAL POSITION AT JUNE 30, 2016

ASSETS

Cash and cash equivalents	5,472,813
Cash – participants' accounts	461,651
Investments	346,882
Grants and contributions receivable	1,737,389
Deposits, prepaids and other assets	1,512,833
Cash and cash equivalents – funded reserves	6,678,495
Property, plant and equipment, net	88,021,791
Total Assets	\$104,231,854

LIABILITIES

Accounts payable and accruals	3,063,912
Accounts payable – construction	5,750,208
Advances from government agencies	2,830,264
Long-term debt	53,262,482
Participants' accounts	461,651
Total liabilities	65,368,517
Non-controlling interest	28,200,826
NET ASSETS	
Unrestricted	10,152,507
Temporarily restricted	510,004
Total net assets	10,662,511
TOTAL LIABILITIES AND NET ASSETS	\$104,231,854

For the complete financial statements, including the Auditor's Report and the footnotes to the financial statements, contact Urban Pathways, Inc. 575 Eighth Ave., New York, NY 10018.



“Urban Pathways laid the groundwork that accelerated my wellness, recovery, and independence.”

1 Outreach

Urban Pathways’ six outreach programs serve as the first point of contact for many homeless New Yorkers. Outreach Teams engage difficult-to-reach individuals “where they are at” through consistent engagement, assessment, intensive case management, and referrals to services to help individuals move into housing and/or treatment and to minimize recidivism.

933 *homeless New Yorkers served*

2 The Olivieri Drop-In Center

Provides clients with meals, clothing, and showers in a safe and welcoming environment; it also provides overnight “respite beds” in collaboration with local faith-based partners. Intensive case management services, crisis intervention, on-site medical and psychiatric assessments, counseling, and housing placement assistance are also offered.

214 *clients served*

3 Safe Havens

Our transitional housing serves chronically homeless individuals who are resistant to entering the homeless shelter system. Safe Havens promote stability by providing transitional housing and rehabilitative services including medical and psychiatric services, referrals to outpatient treatment programs, life skills training, counseling, and housing placement assistance.

186 *clients served*

4 Supportive Housing

The “housing first” philosophy is the cornerstone of Urban Pathways’ supportive and permanent housing programs. Through our seven residences in Manhattan, the Bronx and Queens, Urban Pathways helps adults move rapidly into housing from the street, public spaces, or temporary shelter.

596 *clients served*

By utilizing a low-demand, “housing first” approach and consistent engagement, assessment, housing, rehabilitative and supportive services, Urban Pathways strives to ensure that homeless men and women reclaim their dignity and are re-integrated as independent members of our communities.

As a data-driven and innovative leader, Urban Pathways ensures that homeless and at-risk New Yorkers have the housing, services and support they need to be self-sufficient.

Urban Pathways Property Portfolio Guide



IN OPERATION:

- Hegeman Safe Haven**
740 Hegeman Avenue (55 clients)
- Olivieri Drop-In Center**
A.D.E. Project & PATH Outreach Program
257 West 30th Street (90 clients daily)
- Main Office**
Administration, Flatiron BID Outreach Project,
FashionCenter BID Outreach Project,
Career Employment Program, 575 Eighth Avenue
- Operation Alternative, Outreach Program**
Old Taxi Road, Port Authority @ 40th & 41st Sts.
- Travelers Safe Haven**
274 West 40th Street (46 clients)
- Ivan Shapiro House**
459 West 46th Street (55 units)
- 53rd Street Apartments**
439 West 53rd Street
(3 two-bedroom units, 7 studios)
- The Residence at Hallet's Cove**
2646-2650 Second Street (50 units)
- Cluster House**
902 Amsterdam Avenue (52 units)
- Scatter Site Apartment Program Office**
975 Kelly Street
- Clinton Avenue Apartments**
1344 Clinton Avenue (80 units)
- Crotona Community Residence**
695 East 170th Street (24 units)
- Boston Road Apartments**
1351-1355 Boston Road (43 units)
- Hughes House**
1974 Hughes Avenue (55 units)
- Scatter Site Satellite Office**
3525 Decatur Avenue
- Newark Airport Outreach Program**
Newark Airport (New Jersey)
- Fairmount**
798-802 Fairmount Place (16 units)

IN DEVELOPMENT:

- 100th Street Apartments**
166 East 100th Street (11 units)
- West 105th Street**
54 West 105th Street (33 clients)
- 162nd Street Apartments**
316 East 162nd Street (86 units)

NEWARK

NEWARK AIRPORT
NEW JERSEY TURNPIKE
95

Medical Wellness

In order to ensure that our residents have a reliable, community-based source of medical care, and to reduce the disproportionate use of emergency medical resources, Urban Pathways created the Medical Wellness Program. The program connects each resident with a local source of primary care, and both residents and staff learn how to use community medical resources to improve overall health. The Medical Wellness Program has been piloted at our Hughes House residence in the Bronx, with great success. Plans are underway to implement the program at the Ivan Shapiro House in Manhattan, with a full roll-out of the program to be completed throughout the organization by 2018.



Since 1975, Urban Pathways' mission has been to engage New York City's most vulnerable residents – people living on the streets, in subways, or in public areas unfit for human habitation – many of whom have histories of mental illness and/or substance abuse – and provide them with “a way home”. Throughout 2016 Urban Pathways was fortunate to partner with individual donors, companies and organizations committed to the fight to end homelessness.

Annual Gala

Urban Pathways annual Benefit to End Homelessness is a special evening honoring those who have helped New York City's most vulnerable residents – people living on the streets – to find “a way home”. Each year this premier event attracts 500 of New York's elite from various arenas, including politics, business, entertainment, finance, media and fashion. This year's Gala, led by celebrity auctioneer CK Swett raised the most money ever.



Career Development Program

Urban Pathways provides career-development services for men and women who wish to work, but whose long histories of homelessness have created barriers to employment. Through a structured program of vocational course work, one-on-one counseling, and supervised internships, program participants are provided with the tools and support they need to enter into job-search activities and find employment that will offer them stability and improved financial security. Program participants also engage in activities, such as mock interviews, with volunteers from Urban Pathways' corporate partners.

“With the help of this class, my resume is updated and I can now enter the work force with confidence.”

Career Days

Urban Pathways' success relies on a team of dedicated professional employees as well as the support of passionate volunteers who contribute in a myriad of ways. Career Day will give your employees the opportunity to work one-on-one with Urban Pathways Program Participants who are completing occupational coursework and preparing for job readiness. Volunteers take part in round-robin sessions; work with individuals on resume building, mock interviews, and how to dress for success.

Volunteers

Volunteer Days create opportunities for groups of employees to help residents show their pride in their homes by assisting them in gardening and basic landscaping. Volunteers will help freshen up and plant outside communal areas and have the opportunity to meet Urban Pathways staff and residents. The gardens give our clients something to take pride in and instill responsibility as they care for them throughout the year.



SUPPORTERS

July 1, 2015 through July 30, 2016

PUBLIC SUPPORT

New York State Hunger Prevention & Nutrition Assistance Program
New York City Department of Health & Mental Hygiene
New York City Department of Homeless Services
New York State Office of Mental Health
The Fashion District BID
The Flatiron BID
The Port Authority of New York & New Jersey
United States Department of Housing & Urban Development

\$75,000 – \$100,000+

Deutsche Bank Americas
Robin Hood Foundation

\$50,000 – \$74,999

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Paula & Jeffery Gural

\$25,000 – \$49,999

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\$10,000 – \$24,999

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