For Homeless New Yorkers, the way home

2017 ANNUAL REPORT
By utilizing a low-demand, “housing first” approach and consistent engagement, assessment, housing, rehabilitative and supportive services, Urban Pathways strives to ensure that homeless men and women reclaim their dignity and are re-integrated as independent members of our communities.

“Urban Pathways laid the groundwork that accelerated my wellness, recovery, and independence.”

1 Outreach

Urban Pathways’ six outreach programs serve as the first point of contact for many homeless New Yorkers. Outreach Teams engage difficult-to-reach individuals “where they are at” through consistent engagement, assessment, intensive case management, and referrals to services to help individuals move into housing and/or treatment and to minimize recidivism.

750 homeless New Yorkers served

2 The Olivieri Drop-In Center

Provides clients with meals, clothing, and showers in a safe and welcoming environment; it also provides overnight “respite beds” in collaboration with local faith-based partners. Intensive case management services, crisis intervention, on-site medical and psychiatric assessments, counseling, and housing placement assistance are also offered.

332 clients served

3 Safe Havens

Our transitional housing serves chronically homeless individuals who are resistant to entering the homeless shelter system. Safe Havens promote stability by providing transitional housing and rehabilitative services including medical and psychiatric services, referrals to outpatient treatment programs, life skills training, counseling, and housing placement assistance.

268 clients served

4 Supportive Housing

The “housing first” philosophy is the cornerstone of Urban Pathways’ supportive and permanent housing programs. Through our ten residences and scatter site apartments in Manhattan, the Bronx and Queens, Urban Pathways helps adults move rapidly into housing from the streets and into housing.

687 clients served
Since 1975, Urban Pathways’ mission has been to engage New York City’s most vulnerable residents — people living on the streets, in subways, or in public areas unfit for human habitation, many of whom have histories of mental illness and/or substance abuse — and provide them with “a way home”. Throughout 2016 Urban Pathways was fortunate to partner with individual donors, companies and organizations committed to the fight to end homelessness.

By the Numbers
Urban Pathways helps more than 2,000 homeless New Yorkers each year find a way home.

<table>
<thead>
<tr>
<th>MEDICAL WELLNESS</th>
<th>SAFE HAVEN CAREER ENHANCEMENT PROGRAM</th>
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<tr>
<td>90% of our clients have a primary care provider</td>
<td>69% Graduated from Safe Haven Career Enhancement Program</td>
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<tr>
<th>AVERAGE AGE</th>
<th>RACE</th>
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<tbody>
<tr>
<td>52</td>
<td>61%</td>
</tr>
<tr>
<td>69% Male</td>
<td>Black or African-American</td>
</tr>
<tr>
<td>31% Female</td>
<td>34% Caucasian</td>
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<tr>
<td>5.2% Veterans</td>
<td>2% American Indian or Alaskan Native, Asian, Mixed Race/Multi-Racial</td>
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<td>3% Latin/Hispanic</td>
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Emergency services reduced by 45%
### Combined Statement of Financial Position at June 30, 2017

**ASSETS**
- Cash and cash equivalents: $7,328,347
- Cash – participants’ accounts: 572,427
- Investments: 391,935
- Grants and contributions receivable: 2,573,379
- Deposits, prepaids and other assets: 1,477,308
- Cash and cash equivalents – funded reserves: 5,350,616
- Property, plant and equipment, net: 88,398,858
- Total Assets: $106,092,870

**LIABILITIES**
- Accounts payable and accruals: $3,789,116
- Accounts payable – construction: 620,752
- Advances from government agencies: 3,755,423
- Long-term debt: 51,013,990
- Participants’ accounts: 572,427
- Non-controlling interest: 34,215,794
- Total liabilities: $59,751,708

**NET ASSETS**
- Unrestricted: 11,440,016
- Temporarily restricted: 685,352
- Total net assets: 12,125,368

**TOTAL LIABILITIES AND NET ASSETS**
- $106,092,870
Properties

IN OPERATION:
1. Hegeman Safe Haven
   740 Hegeman Avenue (55 clients)
2. Olivieri Drop-in Center
   A.D.E. Project & PATH Outreach Program
   257 West 30th Street (90 clients daily)
3. Main Office
   Administration, Flatiron BID Outreach Project,
   Fashion Center BID Outreach Project, Career
   Employment Program
   575 8th Avenue
4. Operation Alternative Outreach Program
   Port Authority @ 40th Street
5. Travelers Safe Haven (+ Annex)
   274 West 40th Street (46 clients)
6. Ivan Shapiro House
   459 West 46th Street (55 clients)
7. 53rd Street Apartments
   439 West 53rd Street (7 clients)
8. The Residence at Hallet's Cove
   Cluster House
9. 3525 Decatur Avenue
10. Newark Airport Outreach Program
    Newark Airport (New Jersey)
11. 162nd Street Apartments
12. 54 West 105th Street (33 clients)
13. Scatter Site Apartments (183 clients)
14. Howard Amron House
    166 East 100th Street (11 clients)
YOU MAKE IT POSSIBLE...

July 1, 2016 through July 30, 2017

$75,000 — $100,000+
- The Altman Foundation
- Deutsche Bank Americas
- Robin Hood Foundation

$50,000 — $74,999
- Joan Amron

$25,000 — $49,999
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- The Shaw Family Endowment Fund

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- Dan Wonderly

PUBLIC SUPPORT
- New York State Hunger Prevention & Nutrition Assistance Program
- New York City Department of Health & Mental Hygiene
- New York City Department of Homeless Services
- New York State Office of Mental Health
- The Fashion District BID
- The Flatiron BID
- The Port Authority of New York & New Jersey
- United States Department of Housing & Urban Development

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Career Development Program

Urban Pathways provides career development services for men and women who wish to work, but whose long histories of homelessness have created barriers to employment. Through a structured program of occupational course work, one-on-one counseling, and supervised internships, program participants are provided with the tools and support they need to enter into job-search activities and find employment that will offer them stability and improved financial security. Urban Pathways’ success relies on a team of dedicated professional employees as well as the support of passionate volunteers who contribute in a myriad of ways, such as our Career Days which will give your employees the opportunity to work one-on-one with Urban Pathways program participants who are completing occupational coursework and preparing for job readiness.

Medical Wellness Program

In order to ensure that our residents have a reliable, community-based source of medical care, and to reduce the disproportionate use of emergency medical resources, Urban Pathways created the Medical Wellness Program. The program connects each resident with a local source of primary care, and both residents and staff learn how to use community medical resources to improve overall health. The Medical Wellness Program has been implemented at various sites, with a full roll out of the program to be completed as additional funding becomes available.

Moving On Initiative

Urban Pathways was awarded the Moving On Initiative, a partnership between the Corporation for Supportive Housing, Robin Hood and Urban Pathways. This program supports the transition to independent housing for 20 tenants who have achieved stability in our supportive housing. Along with a new apartment, the Moving On Initiative provides case management, community support, mental and physical health care referrals, landlord negotiation services and aftercare services for participants to ensure a stable transition.
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