urban pathways

for homeless new yorkers, the way home

2018 ANNUAL REPORT
The “way home” is different for each person who is homeless.

For some, it is a short path from the streets to return to a supportive family. For others, it is a longer journey to an apartment of their own. Urban Pathways’ dedicated staff support and guide homeless men and women by providing comprehensive services and housing that help individuals regain their sense of dignity and make informed choices for their future.

Through our continuum of services, Urban Pathways supports each individual, with many of the people we serve participating in multiple Urban Pathways’ programs along their journey toward independence.

STREET SOLUTIONS

1. Outreach
   - 769 clients served
   - For many individuals who live on the streets, an Urban Pathways’ Outreach Specialist is the first contact they have on their journey toward stability. Outreach Teams address the needs of people living on the streets through consistent engagement, practical assistance, case management, assessment, and referral services.

2. Drop-In Center
   - 2,163 clients served
   - For homeless men and women who have lived on the streets for many years and resist entering the shelter system or long-term treatment programs, the Olivieri Drop-In Center offers 24-hour, on-site services including hot meals, clothing, and showers. When a client is ready to talk with staff, we offer more comprehensive services, including: case management; crisis intervention; referrals to medical, mental health and rehabilitation services; and housing placement assistance. Of the 2,163 clients served, 263 received comprehensive services.

3. Safe Havens
   - 295 clients served
   - Many clients find our Safe Havens an effective alternative to large, city-operated shelters. Safe Havens are transitional housing residences with individualized, on-site support services, which prepare clients for the next step on their journey home.

   Safe Havens are the cornerstone of our Housing First approach, which recognizes that chronically homeless individuals need a secure place to live so that they can begin to address the scars of mental illness, substance abuse, poor physical health, and other ailments that result from years of homelessness. Once they feel more stable, Safe Haven clients can move on to more permanent housing.

Johnathan’s Story

Life in the city can be a tough journey for many people. Johnathan was like others — an unstable childhood, a 30-year history of heroin addiction, arrests and incarceration, homelessness, and long stays in the City shelter system.

But Johnathan’s journey took an unexpected turn one day when he heard about Urban Pathways. He liked what he heard about the programs...so in 2015, he said goodbye to his cot in the shelter and hello to a studio apartment in the newly-renovated Cluster House in Manhattan.

To read Johnathan’s full story visit: https://www.urbanpathways.org/johnathans-story

“I have no challenges, only joys. I love my new apartment.”
**Who We Serve**

Urban Pathways helps **more than 3,700 homeless New Yorkers** each year. **About half of our clients receive comprehensive services and support.***

- **Average Age**: 50
- **Male**: 70%
- **Female**: 30%
- **Transgender**: <1%
- **Veterans**: 6%
- **Race**: 33% Caucasian, 60% Black or African-American, 5% American Indian or Alaskan Native, Asian, Mixed Race/Multi-Racial
- **Ethnicity**: 74% Non-Hispanic/Non-Latino, 25% Hispanic/Latino, 1% No Data

**Extended-Stay and Permanent Supportive Housing**

728 clients served

Our affordable community-based supportive housing features both **Extended-Stay** and **Permanent** programs, which are designed for adults who face multiple barriers to independent living. Program sites include congregate residences with on-site support and scattered-site apartments for individuals who can thrive with less-intensive support services than those found in a congregate residence. All programs promote self-sufficiency and encourage residents’ participation in wellness and recovery-focused activities. Our **supportive housing** provides a framework for individuals to create fulfilling and productive futures.

97% of clients

**have achieved 1-year stability in a permanent setting.**

**New Residence Alert! Howard Amron House**

Our newest permanent supportive-housing residence, the Howard Amron House, opened in July 2018 and provides 10 one-bedroom apartments and one studio apartment to 11 formerly-homeless men and women. Named in honor of a former member of our Board of Directors, the Howard Amron House is located on the Upper East Side of Manhattan and provides residents with independence along with connections to community-based services.

761 clients

**have been placed into transitional or permanent housing this year at Urban Pathways.**

**AFFORDABLE HOUSING WITH SERVICES**

*These demographics describe the 1,800 clients receiving comprehensive services and support.*
Medical Wellness Program

The Medical Wellness Program offers a holistic approach to improve residents’ health by connecting them to community-based sources of health care, providing education on health and wellness, and reducing reliance on expensive emergency services and treatment.

UPwards Employment Program

UPwards provides a comprehensive range of vocational rehabilitation services including career counseling, job training, internships, and referrals to educational programs. Job placement and retention services are available to men and women whose histories of chronic homelessness may have created barriers to employment.

Moving On Initiative

For many residents, our supportive housing completes their journey. Others have developed the skills and stability they need to live with greater independence and can participate in our Moving On Initiative. “Moving On” supports individuals as they move from supportive housing to their chosen community and neighborhoods. With our support, and that of the Corporation for Supportive Housing (CSH) and Robin Hood, residents can successfully make the transition to more independent living.

Client Advocacy Program

Urban Pathways’ advocacy work addresses issues that affect our clients — services for the homeless, affordable housing, mental health and substance abuse treatment, and issues affecting the nonprofit sector. At monthly meetings, client advocates discuss events and legislation that influence their lives. Client advocates share their stories with elected officials on trips to Albany and attend local events to address issues of concern. Client advocacy at Urban Pathways focuses on empowerment, which brings the voices of the homeless into the conversation.
IN OPERATION:
1. Hegeman Safe Haven
   740 Hegeman Avenue (55 clients)
2. Olivieri Drop-in Center
   257 West 30th Street (90 clients daily)
3. Main Office
   Administration, Flatiron BID Outreach Project,
   Garment District BID Outreach Project,
   UPwards Program
   575 8th Avenue
4. Operation Alternative Outreach Program
   Port Authority @ 40th Street
5. Travelers Safe Haven (+ Annex)
   274 West 40th Street (55 clients)
6. Ivan Shapiro House
   459 West 46th Street (55 clients)
7. 53rd Street Apartments
   439 West 53rd Street (13 clients)
8. The Residence at Hallet’s Cove
   2646-2650 Second Street (50 clients)
9. Cluster House
   902 Amsterdam Avenue (52 clients)
10. Scattered-site Apartment Program Office
    975 Kelly Street (217 clients)
11. Clinton Avenue Apartments
    1344 Clinton Avenue (80 clients)
12. Crotona Community Residence
    695 East 170th Street (24 clients)
13. Boston Road Apartments
    1351-1355 Boston Road (43 clients)
14. Hughes House
    1974 Hughes Avenue (55 clients)
15. George Washington Bridge
    Outreach Program
    Port Authority @ 178th Street
16. Newark Airport Outreach Program
    Newark Airport (New Jersey)
17. Fairmount Residence
    798-802 Fairmount Place (23 clients)
18. 162nd Street Apartments
    316 East 162nd Street (86 clients)
19. West 105th Street
    54 West 105th Street (33 clients)
20. Howard Amron House
    166 East 100th Street (11 clients)

IN DEVELOPMENT:
21. 1405 Boston Road (45 clients)
FINANCIALS

URBAN PATHWAYS, INC. AND AFFILIATES
COMBINED STATEMENT OF ACTIVITIES FOR THE YEAR ENDED JUNE 30, 2018 UNAUDITED

PUBLIC SUPPORT

- Government Grants: $21,354,889
- Contributions: $485,462
- In-Kind Legal: $47,738
- Fundraising Events, net: $469,691
- Assets Released from Restrictions: $324,650

TOTAL 22,682,430

EARNED REVENUE

- Rentals: $4,959,889
- Client Services Fees: $1,961,929
- Misc. Income & Interest: $140,364

TOTAL 7,062,182

EXPENSES

- Program Expenses: $24,537,470
- Management & General: $3,148,934
- Fundraising: $22,797

TOTAL 28,209,201

Increase in net assets before depreciation and amortization
Depreciation and amortization
Increase in net assets
Change attributable to non-controlling interests

Net Assets, beginning of year

Net Assets, end of year

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$13,271,589 $760,702 $14,032,291

COMBINED STATEMENT OF FINANCIAL POSITION AT JUNE 30, 2018

ASSETS

- Cash and cash equivalents: $7,393,466
- Cash – participants’ accounts: $578,972
- Investments: $435,372
- Grants and contributions receivable: $4,912,334
- Deposits, prepaid and other assets: $1,560,308
- Cash and cash equivalents – funded reserves: $5,291,434
- Property, plant and equipment, net: $86,580,441

Total Assets $106,752,327

LIABILITIES

- Accounts payable and accruals: $4,035,359
- Accounts payable – construction: $811,715
- Advances from government agencies: $5,117,530
- Long-term debt: $50,886,342
- Participants’ accounts: $578,972

Total Liabilities $61,429,918

NET ASSETS

- Unrestricted: $13,271,588
- Temporarily restricted: $760,702

Total Net Assets $14,032,291

For the complete financial statements, including the Auditor’s Report and the footnotes to the financial statements, contact Urban Pathways, Inc., 575 Eighth Ave., 16th Fl., New York, NY 10018

TOTAL LIABILITIES AND NET ASSETS $106,752,327
YOU MAKE IT POSSIBLE....

July 1, 2017 through June 30, 2018

$100,000+
- Altman Foundation
- Charina Endowment Fund
- The Clark Foundation
- Robin Hood

$50,000 - $99,999
- Corporation for Supportive Housing (CSH)
- Zegar Family Foundation

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- New York City Department of Housing Preservation & Development
- New York City Human Resources Administration
- New York State Hunger Prevention & Nutrition Assistance Program
- New York State Office of Mental Health
- The Flatiron BID
- The Garment District BID
- The Port Authority of New York & New Jersey
- United States Department of Housing & Urban Development

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