U.S. AFRICAN DEVELOPMENT FOUNDATION

"Creating Pathways to Prosperity
For Underserved Communities"

CONGRESSIONAL BUDGET JUSTIFICATION

Fiscal Year 2016

USADF is a U.S. Government agency dedicated to promoting African-led development. USADF grants provide capital and local technical expertise to grassroots enterprises that empower the underserved to become part of Africa's growth story. USADF grants produce results that address the root causes of instability and emigration through:

- Improving food security
- Increasing women's access to and control of resources
- Creating job opportunities for youth

March 3, 2015
Washington, D.C.

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THE BOARD OF DIRECTORS AND THE PRESIDENT OF
THE UNITED STATES AFRICAN DEVELOPMENT FOUNDATION
WASHINGTON, DC

We are pleased to present to the Congress the Administration's FY 2016 budget justification for the United States African Development Foundation (USADF). The FY 2016 request of $26 million will provide resources to establish new business based development grants in over 25 African countries and continue support for an active portfolio of more than 325 grants.

USADF is a U.S. government agency dedicated to promoting African-led development among underserved communities in Sub-Saharan Africa. USADF grants provide capital and local technical expertise to grassroots enterprises that empower the underserved to become part of Africa's growth story. USADF impacts 1,300,000 people each year in underserved communities across Africa. Its innovative direct grants program (less than $250,000 per grant) supports sustainable African-originated solutions that improve food security, generate jobs, and increase family incomes. In addition, USADF's programs are creating a network of in-country technical service providers with local expertise critical to advancing Africa's long-term development.

USADF advances U.S. priorities by directing small amounts of development resources to disenfranchised groups in hard to reach, sensitive regions across Africa. USADF ensures that critical U.S. development initiatives such as Food Security, Youth Employment, African Electrification, and Trade reach thousands of communities often left out of Africa's growth story. USADF operates in Africa using an innovative African-led and managed development model that "right sizes" efforts, directing development resources to the vulnerable rural areas with greatest need and potential for impact.

There are several important reasons why fully funding a public corporation like USADF represents excellent foreign assistance value:

Advance National Security: Hunger and lack of economic opportunities are primary drivers of political instability. USADF grants help community enterprises achieve economic growth and stability, creating higher incomes and more employment. USADF's African-led and -managed model creates opportunity for greater access to difficult places that are often beyond the reach of other U.S. Agencies (e.g. Nigeria (Delta and North regions), Zimbabwe, and Somalia).

Speed & Scale: As a small, independent Agency, USADF is highly responsive and agile in establishing targeted development programs in Africa. USADF can begin new programs in months rather than years. These quick starts complement larger U.S. Government (USG) programs by providing early results and an extended reach to rural locations and underserved communities.

High Return on Taxpayer Dollars: USADF programs leverage other donors' funds. By matching USG funds with African government and private sectors funds, the taxpayer gets increased impact for its dollar. Over $28 million of matching donations have been used in the past 11 years. Furthermore, USADF has a cost effective service model, with in-country technical assistance delivered at less than ten cents per dollar on active grants.

Bipartisan Support: There is an undeniably critical and urgent need for effective economic development in Africa. Over the years, USADF has benefited from strong bipartisan Congressional support because it is the only U.S. Agency dedicated exclusively to Africa.

CONCLUSION

USADF's enduring relationship with communities in Africa provides a unique perspective on development and stability on the continent. As the drivers of instability proliferate, it is increasingly important for the United States to invest in economic development in Africa, particularly in ways that reach those communities of greatest need and vulnerability. USADF programs deliver results that improve local food production, increase income levels, create jobs, and address social needs among the most underserved communities in Africa. These benefits help to transform the quality of life for hundreds of thousands of people in hundreds of communities across Africa. USADF's mission is to provide grassroots communities with the opportunity to engage in and benefit from the new era of accelerated economic growth in Africa. By working in remote areas, USADF helps create a sustainable path towards shared prosperity for underserved communities in Africa.

We look forward to your support and guidance as we seek to maintain and expand the impact of this unique foreign assistance program.

Sincerely,

John W. Leslie, Jr., Chairman Board of Directors	Dr. John O. Agwunobi, Vice Chairman Board of Directors	Shari Berenbach, President and CEO

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Executive Summary

Five Reasons to Support the FY 2016 USADF Funding Request of $26 M

The U.S. African Development Foundation (USADF) is a Federally funded, public corporation spurring on economic development among underserved populations in Sub-Saharan Africa. USADF is impacting 1,300,000 people in underserved communities in more than 25[1] countries. Its innovative grants program promotes African-originated solutions and is implemented through a network of local development service providers. USADF grants are helping grassroots communities overcome the challenges of hunger and extreme poverty by generating $140 million of new local economic activities[2] that produce stable jobs and better incomes. People use this increased income to access more food, make improvements to their housing, and provide greater educational opportunities and basic healthcare for their children.

1. FURTHERS NATIONAL SECURITY PRIORITIES

USADF programs work in hard to reach, sensitive regions across Africa including the Sahel, Nigeria's North and Delta, Somalia, Zimbabwe and other post-conflict environments such as Burundi, Rwanda, and Liberia. USADF grants develop sustainable alternatives to extremism by creating economic opportunities and employment for the disenfranchised.

In Somalia, 80% of Job Placement graduates are now employed or running their own business

2. ALIGNS DEVELOPMENT PRIORITIES & MISSED POPULATIONS

USADF ensures U.S. Assistance priorities reach Africa's hard to reach underserved communities.

Food Security – The majority of USADF grants impact small-holder farmers, increasing food security among vulnerable households otherwise missed by large top-down efforts.

Off Grid Energy – Working together, USADF, GE Africa & USAID quickly started efforts to develop sustainable off-grid power solutions for rural communities. USADF was recently recognized with the Innovative Investor Award by the 2015 Powering Africa Summit.

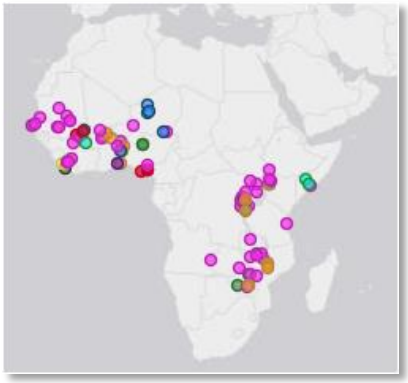
USADF and GE Africa complete agreement to Co-Fund Off-Grid Power Africa Solutions in Kenya and Nigeria

Young Leadership and Jobs – USADF provides Entrepreneurship Grants to enable Washington Fellows to build or expand social and business ventures in Africa.

[1] 18 core program countries and 11 countries with special initiatives such as Youth and Energy Entrepreneurship grants. Numbers will vary year to year depending on funding levels.
[2] See page 24 for details on how this is calculated.

3. EXTENDED, COST-EFFECTIVE U.S. COVERAGE IN AFRICA

In FY 2015, USADF awarded grants in more than 25 countries in Africa and is an important presence in rural areas. The USADF model utilizes 100% African led and managed staff to "right-size" efforts that generate results with millions of dollars vs. billions. USADF grants strengthens the economic growth of village enterprises for $23 per beneficiary[3] and delivers quality technical support and monitoring for less than 10 cents per active grant dollar supported[4]. Further, USADF extends the efforts of larger Agencies by delivering resources directly to grassroots communities in hard to reach underserved regions in Africa. This reach brings the Feed the Future focus to nine additional countries[5] not served by other U.S. agencies. The FY 2016 request of $26 million represents a 13% reduction from FY 2015 Enacted levels and USADF will endeavor to continue serving the majority of current priority program countries.



More than 180 new grants funded in FY 2014 including Food Security, Trade, Youth Jobs, and Off Grid Energy Grants

4. STRETCHING TAXPAYER DOLLARS

USADF programs leverage other donors' funds. The taxpayer gets increased impact for each tax dollars as USADF matches USG funds with those from African governments and U.S. private partners. Over $28 million of matching donations have been deployed in the past 11 years. USADF will continue to actively expand its distinctive matched-fund value model.

5. BIGGER "BANG FOR THE BUCK"

USADF has distinguished itself as a lean, innovative, independent public sector operation that achieves significant development impact while furthering U.S. Foreign Assistance priorities and contributing to broad national security interests. USADF has benefited from many years of bipartisan support. Congressional leaders recognize that while USADF's funding represents less than 1% of the total foreign assistance budget, USADF complements the work of other U.S. Agencies and consistently generates impact in hard-to-reach regions of the Continent.

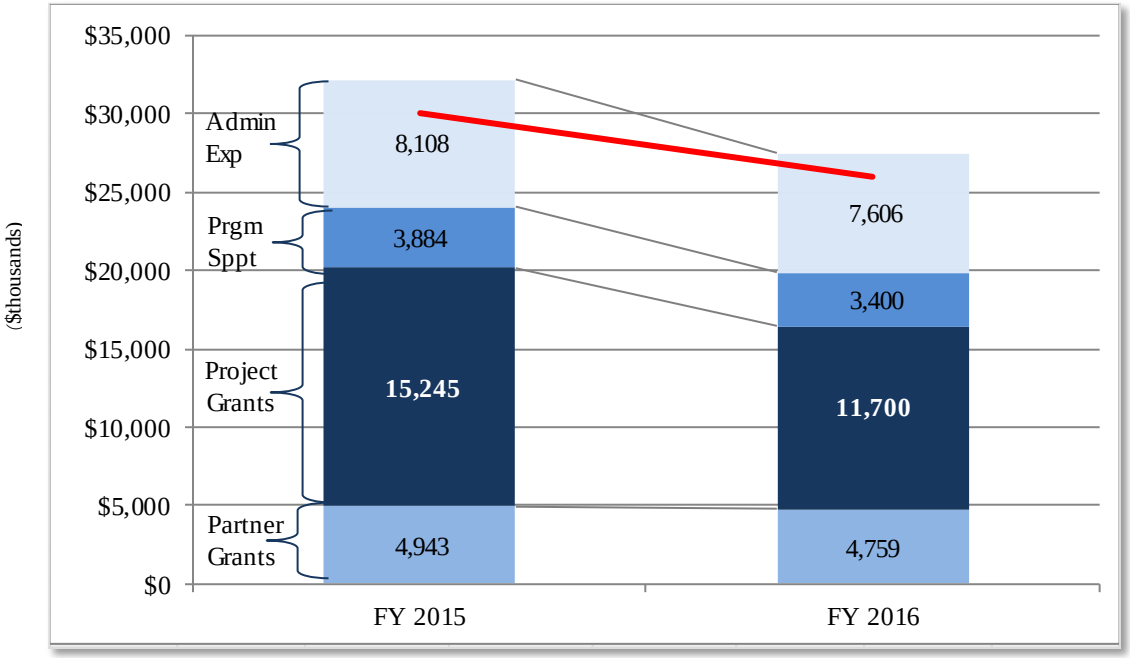
[3] $30 million annual funding / 1.3 million beneficiaries reached (FY 2014 figures)
[4] $4.9 million partner budget / $54 million active portfolio (FY 2014 figures)
[5] Benin, Burkina Faso, Burundi, Mauritania, Niger, Nigeria, Somalia, South Sudan and Zimbabwe

FY 2016 Budget Request

USADF requests $26 Million of Federal funds for FY 2016 to support broad U.S. foreign assistance priorities and national interests in marginalized regions in Sub-Saharan Africa. This is a 13% reduction from FY 2015 appropriations. The $26 million provides for 125 new business-based development grants in 17 countries and 50 smaller grants in an additional 10 countries to support priority development initiatives such as electrifying rural Africa and supporting youth entrepreneurship. These resources will allow USADF to continue monitoring an active grant portfolio of $54 million.

The FY 2016 **program budget** for new project grants is $11.7 million. Another $4.8 million is budgeted for local Technical Partner grants and program support expenses, resulting in a total of $16.5 million of appropriated funds allocated for local economic development assistance. The allocation of the budget expenditures of appropriated funds for FY 2015 and FY 2106 is depicted below.

Figure 1 FY 2015 and FY 2016 Budget Comparison



Conclusion

USADF's work and enduring relationship with African communities continue to be relevant for U.S. foreign assistance priorities in Africa. From a national security perspective, matters in Africa have grown in significance - with concerns about Al Shabab in eastern Africa and Boka Haram in western Africa. USADF is taking important steps to promote peace and security among grassroots communities in sensitive countries such as Mali, Niger, Nigeria, Mauritania, Kenya, and Somalia, as well as joining post-Ebola recovery efforts in Liberia and Guinea with an injection of $3 million of new development grants planned for FY 2015 through FY 2017. USADF is an important part of America's stabilizing presence in the region.

USADF is an important leader in the fight against hunger and extreme poverty. The vast majority of USADF's target beneficiaries are among those earning $1.25 per day or less. USADF emphasizes resilience and sustainable strategies that allow families to move beyond relief to self-

sufficiency. USADF grants empower communities to launch lasting grassroots enterprises with seed capital and technical support. Additionally, USADF is at the forefront of "country-led" development, whereby development assistance is executed by local development partners and is carried out at a scale that can be absorbed and executed effectively.

USADF also takes a leading role to advance several critical Foreign Assistance priorities for Africa. These include improving food security efforts through Feed the Future, addressing energy needs through Off-Grid Energy Challenge grants, and creating productive alternatives for youth through job placement and entrepreneurship grants. USADF reaches beyond traditional development assistance boundaries to benefit rural communities and underserved populations. For Power Africa, USADF took early steps to execute on off-grid strategies, partnering with GE Africa and USAID to bring successful business models for off-grid service delivery to rural communities. For the Young African Leaders Initiative, USADF's early commitment to Entrepreneurship Grants jump started the impact of the Washington Fellows initiative. This seed capital has allowed youth to return to their countries to launch or expand businesses, generating income for themselves and employment for others. Additionally, USADF was among the first of the small agencies to post its program data on the newly developed Foreign Assistance Dashboard, contributing to the Administration's Open Government and transparency priorities.

USADF's program provides a foundation for strong diplomatic relationships with African governments. In some instances, USADF is the key part of the U.S. development presence, particularly where USAID no longer has a Mission. In this capacity, USADF helps to extend goodwill towards the U.S. in parts of the Continent with a reduced U.S. presence.

USADF continually strives to improve the productive use of every tax dollar provided by implementing a results-based approach to grant programs. USADF's administrative costs have remained relatively flat over recent years, while funding levels remained steady and programming increased[6]. In FY 2015, USADF is implementing a new grants management system to further increase efficiencies and data sharing with the African Partners and other stakeholders to improve results. USADF will continue to deliver results and achieve innovative development impact in Africa during FY 2016 and appreciates Congress for its ongoing support of this important work.

USADF Grants help small-holder women farmers in Burundi increase crop yields and incomes.

[6] USADF is a highly scalable organization, able to right-size its programs in every funding environment. However, USADF can always do more with more. A 13% reduction from the FY 2015 appropriations level will compel difficult choices about programming priorities.

FY 2016 Budget Request and Details

USADF requests $26 million of Federal funds for Fiscal Year 2016 to support broad U.S. foreign assistance priorities and national interests in hard-to-reach communities across Sub-Saharan Africa. The $26 million provides USADF with resources to award more than 175 new business-based development grants and continue monitoring an active grant portfolio of $54 million representing more than 325 rural African community enterprises. The budget table below (Table 1) provides a summary of the budget request and expected allocation of resources in FY 2016 for program and administrative expenses.

Table 1 FY 2016 Budget Request Levels and Recent Budget History ($000)

	Description	FY 2014 Actual	FY 2015 Op Plan	**FY 2016 Request**		**Change**
FEDERAL FUNDS	**Operating Expenses**					
	ADF/W	7,504	8,108	7,606		-502
	Operating Expense Subtotal:	***7,504***	***8,108***	***7,606***		***-502***
	Program Expenses					
	Project Grants	16,283	15,245	11,700		-3,545
	FC Adjustments	60				
	Project Amendments	279	100			
	Partners Grants	4,871	4,943	4,759		-184
	HQ Program Support	1,124	1,851	1,000		-851
	Field Office Program Supports	2,288	2,018	2,200		182
	Evaluation		15	200		185
	Program Subtotal:	***24,905***	***24,172***	***19,859***		***-4,213***
	Total Operating & Program	**32,409**	**32,280**	**27,465**		**-4,715**
	Federal Funds					
	Current FY Appropriations	**30,000**	**30,000**	**26,000**		**-4,000**
	Non-Expenditure Funds Transfer-AID	700	1,000			
	Recoveries	137	475	475		0
	Funds Carried Forward	3,127	1,480	1,000		-480
	Total Federal Funds	**33,964**	**32,955**	**27,475**		**-4,480**
	Operating Expenses as a Percent of Available Federal Funds	22%	25%	28%		

USADF is the only U.S. Government development agency 100% dedicated to development in Africa, providing grants of up to $250,000 directly to remote and underserved community groups and enterprises. These grants help organizations create new economic opportunities, improve income levels, enhance local food security, integrate smallholders into trade, and address social development needs. In so doing, USADF promotes a peaceful and productive alternative for Africans outside the mainstream. USADF extends the reach of U.S. foreign assistance, generates goodwill among African leaders and furthers U.S. strategic interests across the continent.

USADF Program Priorities

Food Security, Trade, Off-Grid Energy and Youth

USADF programs focus on U.S. Government Foreign Assistance priorities in a unique way. USADF awards grants directly to qualified African community groups and enterprises that create sustainable economic growth opportunities to increase incomes, improve food security and expand regional and international trade. Eighty percent of USADF grants help local communities increase food production for local consumption and achieve higher income levels. About 20% of these grants also involve the production and value-add processing of goods sold in regional and international markets. These activities help local communities, associations, and enterprises to become more self-sufficient and better integrated into Africa's economic growth trend. This in turn provides a peaceful and productive alternative to the violence that is often found in conflict and post-conflict regions across Africa.

USADF is also using its unique mission and program approach to help ensure that two new U.S. government priorities – the Young African Leaders Initiative (YALI) and Power Africa – reach deep into rural and underserved communities across Africa. USADF is contributing to YALI by providing Entrepreneurship Grants to Young African entrepreneurs to launch and scale-up their business and social ventures upon returning to their home countries. In FY 2015 and FY 2016, USADF will expand Power Africa through Round III and IV of the "Off-Grid Energy Grant Challenge". This program funds a selected group of African Energy Entrepreneurs to provide sustainable energy solutions that benefit rural and marginalized populations. While the grants to support these initiatives are smaller than those available to community enterprises (e.g. maximum $100,000 for Off-Grid Energy and maximum $25,000 for Youth Entrepreneurship), USADF leverages these investments to stimulate business solutions for pressing social needs.

USADF Program Impacts

Shared Prosperity for 1.3 Million People

USADF's active portfolio of 325 grants is making a positive difference for more than 1,300,000 people across Africa. These people benefit in practical ways from the more than $140 million of new economic activities generated in their communities as a result of USADF project grants.

The impact of USADF grants is best understood through the life stories of the men and women who have increased their incomes -- translating to better access to nutritional food supplies, improved housing, and greater opportunities to obtain education and health care for themselves and their family members. USADF grants help grassroots groups and local cooperatives take greater advantage of new markets and achieve more consistent business outcomes. These outcomes create a path from marginalization and poverty to new levels of prosperity, economic empowerment, and food security. The result for people that had been left behind is now a greater level of participation in the shared prosperity of today's Africa, and a greater sense of hope, security, and goodwill toward the United States.

Budget Details

Table 2, below, provides a summary of USADF's historical and planned program expenditures. Budget lines for Project Grants and Partner Grants (Cooperative Agreements) are the primary elements of USADF's mission in Africa. Other program expenses are used to support associated monitoring and evaluation grant activities. Budget lines for Project Grants and Partner Grants

(Cooperative Agreements) are the primary elements of USADF's mission in Africa. Headquarters and Field Office program expenses are used to support "Knowledge, Learning, and Dissemination" programs to strengthen the capacity of USADF's local Technical Partners, to fund program improvement initiatives, and to support grant monitoring and evaluation activities. Proposed country program budgets for grants are lower in FY 2016 due to reduced funding levels. However, there are planned minor increases in monitoring and evaluation program support expenses necessary to strengthen monitoring and evaluation activities and improve outcomes.

Table 2 Program Expense Budget Summary Using Federal Funds ($000)

	Description	FY 2014 Actual	FY 2015 Op Plan	**FY 2016 Request**		**Change**
FEDERAL FUNDS						
	Program Expenses					
	Project Grants	16,283	15,245	11,700		-3,545
	FC Adjustments	60				
	Project Amendments	279	100			
	Partners Grants	4,871	4,943	4,759		-184
	HQ Program Support	1,124	1,851	1,000		-851
	Field Office Program Supports	2,288	2,018	2,200		182
	Evaluation		15	200		185
	Program Subtotal:	***24,905***	***24,172***	***19,859***		***-4,213***

New Project Grant Allocations by Country

Table 3, below, provides the details of U.S. Government appropriated dollars allocated to new project grant activity by country. In FY 2016, USADF expects to award approximately 175 new project grants. The size of USADF's development grants cannot exceed $250,000. For core programs, the average grant size is $130,000 and is awarded for a two to four year period. Generally, all of the core grant funds are disbursed to the grantee over a three year period. All grants have a detailed project plan that includes measurable goals and objectives and a detailed budget.

As in FY 2015, USADF will make a number of smaller grants to support Energy Entrepreneurs (maximum $100,000) to develop innovative business models to bring electricity to rural communities and to support Youth Entrepreneurship (maximum $25,000). In FY 2015, USADF will disburse more than 50 additional grants to support Special Initiatives and plans are underway to continue these initiatives in FY 2016.

USADF carefully monitors and tracks grant performance through its on-the-ground African Technical Partners, quarterly progress reports, periodic site visits from Washington staff, and semi-annual project performance assessments. Over the full grant lifecycle, the new grants awarded in FY 2016 are expected to benefit more than 400,000 people.

(Table 3 on next page)

Table 3 Project Grant Details Appropriated Funds ($000)

Country Allocations			
Country	FY 2014 Actual	FY 2015 Plan	**FY 2016 Request**
BENIN	523,905	500,000	500,000
BURKINA FASO	814,969	700,000	650,000
BURUNDI	623,719	600,000	600,000
GUINEA	213,738	200,000	200,000
LIBERIA	421,502	400,000	600,000
MALI	550,339	600,000	650,000
MAURITANIA	608,572	600,000	500,000
NIGER	734,482	700,000	650,000
RWANDA	722,760	700,000	600,000
SENEGAL	778,204	730,000	600,000
KENYA	681,758	475,000	650,000
MALAWI	535,946	500,000	500,000
SOMALIA	1,651,606	1,200,000	900,000
TANZANIA	581,463	425,000	-
UGANDA	799,099	800,000	900,000
ZIMBABWE	918,802	950,000	600,000
NIGERIA	889,504	750,000	650,000
SO SUDAN	80,437	250,000	-
ZAMBIA	924,437	750,000	650,000
Small Grants	**374,265**	**425,000**	**-**
Special Initiatives	**2,853,517**	**2,990,000**	**1,300,000**
	16,283,024	**15,245,000**	**11,700,000**

Countries in ***Italics*** are Feed the Future Countries

Technical Partner Grant Allocations by Country

Table 4, below, provides the details of U.S. Government appropriated dollars allocated to support African Technical Partner grants (Cooperative Agreements) in 17 countries. Technical Partners are a key component of USADF's "African Led and Managed" development model. The model draws on local development expertise in each country to provide technical assistance to USADF development projects. In the short-term, these organizations provide essential implementation support to local grantees, ensuring financial accountability and enabling USADF grants to be more successful. Over time, the Technical Partners become long-term assets and advocates for grassroots development in their respective countries. Several Partner budgets increased in FY 2015 to support increased levels of program activity and, in select countries, monitoring for grants to Energy Entrepreneurs. Reduced Partner budgets in FY 2016 may require a reduction in personnel and site monitoring to accommodate budget constraints.

Table 4 Partner Grant Details ($000)

PARTNER GRANTS			
Country	FY14 Actual	FY15 Plan	**FY 2016 Request**
BENIN	302,855	301,329	287,000
BURKINA FASO	106,072	256,428	242,000
BURUNDI	213,387	210,807	201,000
GUINEA	30,000		
LIBERIA	351,412	308,000	300,000
MALI	259,300	258,623	230,000
MAURITANIA	252,462	258,623	241,000
NIGER	258,142	243,708	224,000
RWANDA	257,458	244,125	230,000
SENEGAL	272,328	258,608	244,000
KENYA	401,402	350,000	300,000
MALAWI	357,427	255,000	331,000
TANZANIA	233,079	355,000	151,000
UGANDA	369,475	200,000	400,000
ZIMBABWE	323,022	310,000	280,000
SOMALIA		232,000	
CAPE VERDE	193,532		
NIGERIA	445,448	350,000	330,000
SO SUDAN		290,000	220,000
ZAMBIA	244,519	261,000	248,000
Special Initiatives			**300,000**
	4,871,320	**4,943,251**	**4,759,000**

USADF Expands the Use of Federal Dollars with Matching Donations

The FY 2016 budget request of $26 million is augmented by using donated funds from various host country governments, private foundations and corporations to expand total funds available for project grants. During the past 11 years USADF has utilized more than $28 million of donated funds to expand USADF grant programs and impact. USADF is continuing to expand its external fundraising campaign. In FY 2015, USADF anticipates using $3-4 million of matching grant funds for project grants in select strategic partner program countries and $3-4 million in FY 2016, The chart (right) shows the cumulative value of external funding used to date and the anticipated use of donated funds in FY 2015 and FY 2016.

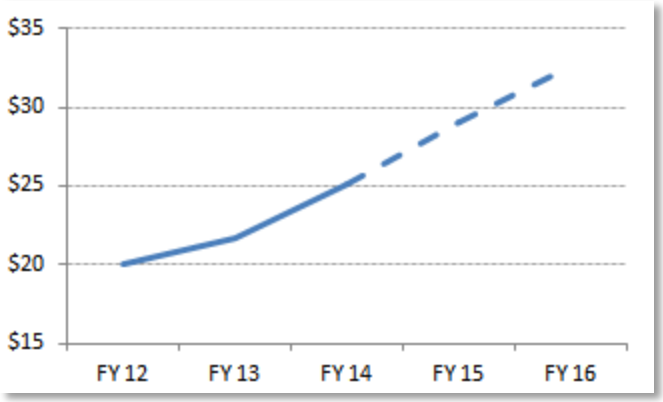


Figure 2 Cumulative External Funding Used to Support USADF Grant Programs in Africa ($Million)

Administrative Resource Allocation Tables

Tables 5, below, provides the summary detail of U.S. Government appropriated dollars allocated to support the administration and oversight of USADF programs in Africa. Given the proposed budget reduction from FY 2015 to FY 2016, USADF will downsize its operations in a number of countries. Decreases in USADF Washington expenses will necessitate reductions to Interagency Agreements (IAA) with the Department of Treasury Bureau of the Public Debt's Administrative Resource Center (ARC) and other IAA services. ARC provides USADF with financial management services, procurement, and travel services. Other planned reductions in FY 2016 administrative expenses will come from organizational restructuring which may include a reduction in force, reductions in IAA expenses, and potential reduction in lease expenses.

Table 5 Operating Expenses Summary ($000)

Description	FY 2014 Actual	FY 2015 Op Plan	**FY 2016 Request**		**Change**
Operating Expenses					
ADF/W	7,504	8,108	7,606		-502
Operating Expense Subtotal:	***7,504***	***8,108***	***7,606***		***-502***

Comprehensive Summary FY 2016 Budget Table

Table 6, next page, is a comprehensive budget summary of USADF's planned activities and funding sources for all FY 2016 Administrative and Program activities. The table is separated by Federal funding sources and External funding sources. USADF plans to raise $3-4 million dollars in external funds to further extend USADF programs in Africa. All external funding sources are used for program purposes and are matched with appropriated funds (as available). Maintaining a stable Federal funding base is essential to USADF's fundraising efforts and continuity of program operations in Africa. As seen in the bottom row of Table 6, there is general improvement in the percent of total funds applied to grant outlays over time indicating increased utilization rates.

Table 6 FY 2016 Comprehensive Budget Summary Plan ($000)

	Description	FY 2014 Actual	FY 2015 Op Plan	FY 2016 Request	Change
FEDERAL FUNDS	**Operating Expenses**				
	ADF/W	7,504	8,108	7,606	-502
	Operating Expense Subtotal:	***7,504***	***8,108***	***7,606***	***-502***
	Program Expenses				
	Project Grants	16,283	15,245	11,700	-3,545
	FC Adjustments	60			
	Project Amendments	279	100		
	Partners Grants	4,871	4,943	4,759	-184
	HQ Program Support	1,124	1,851	1,000	-851
	Field Office Program Supports	2,288	2,018	2,200	182
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	Total Operating & Program	**32,409**	**32,280**	**27,465**	**-4,715**
	Federal Funds				
	Current FY Appropriations	**30,000**	**30,000**	**26,000**	**-4,000**
	Non-Expenditure Funds Transfer-AID	700	1,000		
	Recoveries	137	475	475	0
	Funds Carried Forward	3,127	1,480	1,000	-480
	Total Federal Funds	**33,964**	**32,955**	**27,475**	**-4,480**
	Operating Expenses as a Percent of Available Federal Funds	22%	25%	28%	
EXTERNAL FUNDS					
	Donated Funds Planned Budget				
	Grants	2,644	3,000	3,000	
	Partners (Cooperative Agreements)	66			
	Subtotal:	*2,710*	*3,000*	*3,000*	
	Donated Funds Revenues				
	Country Strategic Partners	1,527	2,000	3,200	
	Private Sector Partners	749	1,000	0	
	Funds carried forward	1,157	769	769	
	Total Available Donated Funds	**3,433**	**3,769**	**3,969**	
	Total Available Federal and Donated Funds	**37,397**	**36,724**	**29,028**	
	Grants Outlays as a Percent of Total Funds Available	65%	63%	67%	

(The definition of budget line descriptions can be viewed on page 43.)

Budget Tables Conclusion

USADF provides a unique and vital tool to achieve U.S. foreign assistance and development priorities in Africa. The USADF development approach brings sustainable development benefits to communities not yet able to participate in mainstream national and international development efforts. This extended reach helps to create goodwill toward the United States at the community level in many remote and politically sensitive areas across Africa, while building capacity for increased participation in local development priorities. USADF programs help offset the destabilizing forces of hunger and lack of economic opportunity. Working with Congress, Administration initiatives, and other larger institutional development programs, USADF enables the United States to achieve greater geographic coverage and development impact for those communities in Africa most marginalized by chronic economic need and food insecurity.

While USADF's development budget is relatively small in the overall foreign assistance scheme, USADF's grants program make a transformative difference for those grassroots communities outside the mainstream of Africa's current economic growth trend. USADF grants foster business based solutions that put small-holder producer groups and community enterprises on a path toward long-term economic growth and profitability. Additionally, USADF grants provide local technical support and seed capital that foster sustainable business models for Energy and Youth Entrepreneurs. These grants help electrify rural communities and create jobs and essential services for young people. Congressional support for USADF's FY 2016 budget request will help ensure another 400,000 people living in extreme poverty and hunger gain a new opportunity to get on a sustainable path to greater prosperity.

USADF Grant Examples

Currently USADF has more than 325 active economic development grants across 18 countries valued at $54 million. The majority of these grants focus on increasing agricultural productivity and expanding markets that result in greater food security, increased sales revenues, and better household incomes for more than 1.3 million people. A small portion of USADF grants fund forward looking programs that deal with youth employment issues and off-grid energy solutions. Below are four examples of how USADF grants have positive and lasting effects on the lives of rural, marginalized communities in Africa.

Better Food Security for Communities in Senegal

Meet Korka Diaw, She is an ambitious and organized leader – and she means business. Diaw's group, Malal Yero Gueye, began as a traditional women's savings group – in 1991. Today, Malal Yero has increased their land holdings by a factor of 100, grown their membership from 3 to 26, and now employs 40 workers on a seasonal basis. In addition to processing their own rice, the women of Malal Yero strategically began offering milling services to other customers and supporting their community by buying rice from other growers to process themselves.

Malal Yero used USADF grant funds to rehabilitate existing rice fields, construct a 400 ton storage warehouse, purchase a tractor, better seeds and fertilizer, and management training for the farmers. With the new capacity the group has added contracts with the World Food Program and is taking advantage of market a higher priced market by selling a greater variety of rice types. At current revenues, Malal Yero is well on its way to surpassing its first year revenue targets.

"Last year, we were sitting in a hut," says Diaw. "Today, we are in a functional office. We can purchase more paddy rice and our rice mill is fully occupied."

Diaw and her group are an example of how investing in women can be one of the most effective ways to combat hunger and poverty in agricultural communities around the world. With her continued vision and support from USADF, Malal Yero is solidifying its place in the community as one of the River Valley's most successful agricultural enterprises.

USADF's directs grants toward groups like Malal Yero to expand economic activities in rural communities and build the capacity of smallholders employed in the agriculture sector. Such successes lay the groundwork for better nutrition and food security among increasing numbers of men, women and children across many countries in Africa.

"Hope for Rural Wealth Creation" -- Trade Can Make it Happen

David Lukwata, General Manager of Kibinge Coffee Cooperative in Uganda has the vision to bring greater prosperity to his community in Uganda. The USADF grant helped make it happen.

In 2009, Kibinge was a semi-formal association of 350 farmers who were producing just under 100 metric tons of coffee per year, when it was awarded a $150,000 grant from USADF. Today, the group is a registered cooperative with its 2,000 members earning 25% more for their coffee crops and produceing over 1,000 metric tons per year. This past year, Kibinge gained Fair Trade certification and successfully exported $2 million of its Robusta coffee to several countries in Europe. Now many of the farmers members have better access to a broad range of agricultural services, financing, better equipment and inputs, and family savings programs.

Lukwata readily admitted that Kibinge sputtered its first two years, but he attributes Kibinge's transformation not only to USADF's grant funds, but also to USADF's Uganda Technical Partner, UDET. Through a combination of business training and improved farming practices, Kibinge was able to more than double the yield from its coffee trees and become a part of a dynamic export coffee market.

Since the end of the grant in 2013, Lukwata proudly described the many improvements Kibinge has been able to make to their community, in addition to the extra income farmers now earn. A component of the USADF grant had Kibinge reinvest a portion of their profits back into their communities. For Kibinge this meant having toilet facilities installed in local schools for people with disabilities, and providing electricity to a local health center. Lukwata proudly asserts that the health center now sends *him* progress reports. It's clear that USADF and its reporting requirements have rubbed off on him and luckily, Kibinge and its community are all the better for it.

Youth Find Purpose and Employment in Somalia

KAASHIF tailoring trainees take an exam.

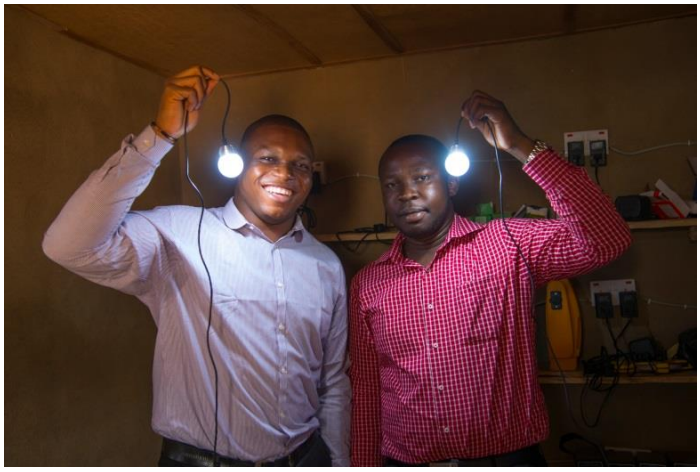
In 2014 USADF continued its successful youth training and employment programs in Somalia, launching more than 4,000 youth in jobs or self-employment in 2 years. In 2012, USADF began funding KAASHIF Voluntary Organization (KAASHIF) in Mogadishu to implement a youth vocational training and job placement program. KAASHIF conducts market studies to determine need, and then links qualified candidates with businesses eager to hire skilled youth. In the program's first year, 80 percent of the young men and women succeeded in gaining employment or owning and running their own small businesses.

Many KAASHIF alumni have chosen to start up small businesses, such as tailoring boutiques, electrical services, or cell phone repairs. Among these ambitious young people is Ahmed, a young Somali who recently opened up his own mobile phone repair shop after completing a two-month intensive course administered by KAASHIF. Ahmed used part of the start-up fund included in the USADF grant to launch his business.

Ahmed now earns on average $200 a month, which enables him to send two of his younger brothers to school. USADF's program has been a life-changing experience. "I lack enough words to thank KAASHIF and USADF. The program has enabled me to achieve my goal to live a prosperous life." KAASHIF is one of 15 USADF youth job training and placement programs in Somalia.

Ahmed is delighted that he now has the skills to run a profitable business.

Power to Rural Areas in Africa



USADF's Power Africa Off-Grid Energy Challenge promotes rural access to energy and encourages African entrepreneurship and innovation. With $100,000 grants from USADF, 28 energy entrepreneurs are increasing electricity access across Africa, expanding their renewable energy businesses and reaching more people in underserved communities in Ethiopia, Ghana, Kenya, Liberia, Nigeria, and Tanzania. USADF expects over 30,000 households will benefit from this work.

For example, a group of women palm oil producers in central Ghana are benefitting from the Challenge. To make their business more profitable, the group needed access to energy to use modern processing equipment with electric motors. But connections to a standard energy grid or diesel generators were too expensive and not sustainable. Instead the group came up with an innovative alternative to meeting their energy needs. Using USADF's Challenge grant, they plan to install a 20 kilowatt biomass gasifier to produce the electricity they need to power their palm processing needs. The project will benefit more than 70 women with the opportunity to earn more money by increasing both the volume and the quality of their products.

Twenty-seven other similar entrepreneurs across Africa were funded in FY 2014 and are now engaged in expanding affordable energy to families and small enterprises in rural communities not served by the traditional grid. That makes life better for families and businesses on a daily basis. USADF advances this effort by identifying and supporting innovators as one more way to help rural communities in Africa become a part of Africa's success story.

USADF Program Overview

History and Relevance Today

The U.S. Congress established USADF in 1980 to give greater ownership of the development process to Africans as a way to achieve more sustainable results. It was a forward looking legislative act that understood that country-led foreign assistance could attain more cost-effective and lasting development impact. The ADF Act stipulated both USADF's organizational size[7] and maximum amounts for individual grants ($250,000), creating a smaller, more focused and flexible foreign assistance tool than existed elsewhere. This structure allows for USADF to respond with greater precision and speed to pressing development needs facing Africa today (see page 39 for a full copy of the ADF Act).

Today, USADF remains the only U.S. foreign assistance effort exclusively dedicated to development activities in Africa. Since 1980, USADF has worked in more than 32 countries and has invested more than $275 million in African initiated and led development projects. USADF projects are designed to improve economic and social conditions for underserved communities in conflict and post conflict regions across Africa. These grants have had an estimated cumulative impact on more than 5.4 million workers and family members by stimulating $0.5 billion of increased economic activities in more than 1,600 rural communities across Africa.

In recent years, African economies have been experiencing rapid economic growth. Yet despite these gains, millions of people are still living in extreme hunger and poverty[8]. Even with an increased emphasis on development in Africa, the reality is that many people living on $1.25 per day or less receive the least amount of development support. USADF grants engage those communities that are not a part of the mainstream[9] of Africa's economic growth. USADF's unique mandate provides it with the flexibility to adapt to the changing needs of different African countries and to play a leading role in modeling the best development practices that help grassroots communities gain a greater share of Africa's economic growth.

USADF Strategic Fundamentals

What	USADF supports African-led development that grows community enterprises by providing seed capital and technical support. This empowers those who are least served by existing markets or assistance programs to become a part of Africa's growth story.
Where	"hard to reach communities beyond Africa's growth frontier" • Conflict and Post Conflict Countries • Communities not achieving economic growth
Who	"those who are presently underserved but ready to do their part" • Smallholder Farmers • Youth, Women and Girls • Recovering Communities
How	"connecting community enterprises with capital and technical support" • Building a network of African expert support providers • Identifying community enterprises with potential • Providing an integrated package of support • Managing for results

[7] USADF Washington Headquarters operates with only 35 full time staff equivalents, well below the mandated cap of 75 employees.
[8] 60% of Africans live in rural communities and account for 70% of Africa's poverty.
[9] Mainstream economic growth sectors are dominated by extractive industries (e.g. oil, precious metals, and mineral) and the information and communications sectors.

USADF People

USADF programs and grants reach four groups of people currently underserved but ready to do their part. More than 60% of Africa's population are rural based, small-holder farmers and account for 70% of Africa's extremely poor population. While needy, many groups have access to valuable and potentially highly productive, pesticide free, arable land masses. USADF grants help these communities unlock the potential of this valuable asset.

Smallholder Farmers – are the backbone of economic activity on the Continent, contributing more than half of its GDP and comprising nearly 70% of its labor force. They face enormous challenges in securing land rights, accessing to agriculture technology, farm inputs and capital, and entering functioning markets.

Youth – between 15 and 30 years represent a population dividend for many countries in Africa. For success across the Continent, Africa needs to create economic and entrepreneurship opportunities for 200 million youth, which will provide a path forward from instability toward prosperity.

Women and Girls – often bear the brunt of extreme poverty. They face challenges in education, property rights and economic opportunity. They are often victims of violence and cultural discrimination. Given the right opportunities, women entrepreneurs can lead the way out of poverty for themselves, their children, and their communities.

Recovering Communities – are populations facing hardships created by external factors, from conflict to natural disasters. These communities are eager to restore normal life and work hard to achieve economic independence once opportunities are presented.

USADF Projects

USADF achieves development success by identifying producer groups with potential, linking them with local Technical Partners, and funding their proposed solutions. This powerful combination acts as a catalyst to transform underachieving producer groups into thriving business-oriented enterprises. Additionally, the Technical Partners themselves become long-term development assets within their countries, and often play an important role in advancing broader national and international development priorities.

Increasing Yield, Nutrition And Income For Burundi Farmers – USADF supports rural farmers by making available local technical advisors who introduce new skills in food production, animal husbandry, and business operations. In Burundi, USADF funding was used to introduce a new potato variety and improve farm practices to increase yields. To make the most of the bumper crop, the farmer association used local materials to construct a storage facility. This reduced post-harvest losses and permitted farmers to sell their harvest when it could command top dollar. From the profits, the farmers acquired dairy cows that improved nutrition for their children. As milk production increased, households were able to supplement income through milk sales.

Supporting Employment For Somali Youth – Unemployment among Somali youth is one of the highest in the world, posing a great threat to the country. In 2012, USADF began funding youth training and employment programs for more than 2,500 youth that helped create job placement or self-employment opportunities. The program conducts market studies to determine the local demand for skilled labor, develops and delivers tailored training, and then links qualified candidates with hiring businesses. In the program's first year, 85% of the young men and women

in the program succeeded in gaining employment or starting their own small businesses. USADF has funded more than 15 youth job training and placement programs in Somalia.

Creating Exports For Coffee Farmers – Coffee farmers in Bukonzo in western Uganda grow some of finest coffee beans in the world. A USADF grant helped a 3,500 member cooperative—85% of whom are women—export organic, fair-trade certified Arabica coffee overseas. USADF supported the construction of a 200-ton capacity storage facility, installed motorized coffee-processing pulpers, and purchased a 25-ton truck to transport coffee to Kampala. In the first two years, farmers secured contracts to export coffee to Japan and the United States. More than 125,000 pounds of coffee have been exported since 2011. Today, the cooperative is an award winner, producing for the global market. Women are fully involved in the cooperative's decision-making and financial planning.

Bringing Electricity To Underserved and Rural Communities – USADF, GE Africa and USAID have partnered to create the Off-Grid Energy Challenge, providing $100,000 grants to local Energy Entrepreneurs delivering renewable energy solutions to underserved communities. Since its launch in FY 2013 USADF has already awarded 28 awards of $100,000 each with more than half of the funding coming from external partners. One recent winner, Afrisol Energy Limited, is turning human waste into energy, partnering with the Kwa Njenga Primary School on the edge of Nairobi's Mukuru slum. Afrisol is installing a bio-digester that will source sludge from the school's latrines and nearby public facilities. Electricity generated by the bio-digester will light up the school and the surrounding community, making it a brighter and safer day for the 2,000 students at the school, micro-enterprises, and the hundreds of slum residents living beyond the grid.

USADF Results

USADF programs deliver results that increase local food production, grow income levels, and improve livelihoods. By connecting community enterprises with capital and local technical support, USADF ensures that thousands of people in the most underserved communities in Africa are given a real opportunity to improve the quality of their lives and benefit from the new era of accelerated economic growth across Africa. These people and their communities benefit in practical ways from the more than $140 million of new economic activities generated in their communities as a result of USADF grants. They are part of Africa's emerging growth story.

USADF achieves impact in three primary dimensions. Today, USADF's active portfolio of 325 grants is impacting more than **1.3 million people** affected by extreme poverty. Second, UASDF grants help generate more than **$140 million of new economic growth**[10] in poor communities. The new economic activity represents new revenues, over and above the amounts of revenues the groups had earned before the USADF grant. Thirdly, USADF grants help producer groups become ongoing economic growth enterprises. USADF measures that **80% of community enterprises funded with USADF grants continue** to operate and generate income for their members.

[10] Estimated value the current active grant portfolio will generate over the full life cycle of each grant. Calculated from an annual review of performance data that tracks and averages the cumulative incremental revenue growth of each grant divided by the cumulative grant value disbursed times the total value of the active grant portfolio.

A Foreign Assistance Model with a Difference

Direct Funding to African Producer Groups

The USADF model cuts out traditional, and inefficient, "middle-man" development cost structures and delivers grant funds directly to the grassroots groups closest to the problem. USADF also provides seed capital grants directly to local Energy Entrepreneurs and youth to support their start-up enterprises. They are the long-term owners of the solution. This approach adds speed and efficiencies to the development process.

All African Staff and Partners

USADF's development model uses only local technical services providers for grant design and associated grant implementation support. Two benefits of the model are lower delivery costs[11]and better projects. Utilizing people with local language skills and knowledge helps to stimulate greater local ownership of solutions and ensure that projects better account for local conditions. Beyond specific project benefits, USADF investment in local technical service providers help to build long term, resident development expertise in each African country where it works. Many former USDAF partners and country program coordinators have gone on to serve in significant public sector roles within their countries.

- Sustained Growth
USADF grants are transformative for small-holder producer groups by helping groups improve production, move up the value-chain, and improve marketing and business management practices. USADF funding supports the formation of viable enterprises that will continue to grow and prosper past the grant period. A full 80% of USADF grantees continue their operation well after the USADF grant period has completed.

- Speed
USADF's model allows us to move quickly to start new programs and award grants, even in areas impacted by conflict or disaster. USADF launched its Off-Grid Energy Grants Challenge, in partnership with GE Africa, just days after Power Africa was announced as a U.S. government initiative in FY 2013. The first winning Energy Entrepreneurs were selected within just four months.

- Leveraged USG Funds
USADF combines U.S. government funds with other resources provided by host African governments and private sector partners to achieve greater development impact. This creates a win-win-win situation for the taxpayer, the donor, and the African enterprise.

- Peace and Prosperity
Tangible results are an important component of America's diplomatic and economic engagement across Africa. USADF grants provide examples of positive U.S. development efforts through better rural food security, greater youth employment opportunities, and increased capacity for community- based enterprises to take a larger part in the growing prosperity across many African countries.

[11] Less than ten cents per active grant

A Role in U.S. Foreign Assistance Priorities

Food Security

USADF grants support food production and market development for smallholder farmers and cooperatives in nine of the twelve Feed the Future countries in Africa. USADF projects help smallholder farmers develop long-term food security solutions in areas where the need is greatest. Nearly 80% of all USADF project grants focus on agricultural development and food security.

Off Grid Energy and Power Africa

In partnership with GE Africa and USAID, USADF has awarded 28 grants (up to $100,000 each) to local Energy Entrepreneurs to provide off-grid solutions deploying renewable resources. The U.S. Government initiative, Power Africa, principally focuses on large-scale transactions to meet urban and industrial needs. USADF complements these efforts by awarding small grants to African Energy Entrepreneurs who are developing cost effective, sustainable ways to bring power to remote regions. USADF goes beyond grant funding by offering ongoing technical support and guidance through its network of African Technical Partners. In practice, this approach helps develop long-term business models that emphasize the delivery of energy to underserved communities. In FY 2016, USADF will continue to expand this program to new Energy Entrepreneurs and will continue to assist earlier winners with other ways to access impact investment capital.

Trade & Investment

USADF programs help link community producer groups and organizations with expanded trade and market opportunities. For the past several years, USADF projects have been a featured part of AGOA[12] success stories. USADF will seek to further leverage its collective experience to help ensure that AGOA's benefits reach rural small-holders, allowing even the smallest producers to benefit from employment and expanded market opportunities resulting from increased access to trade. As AGOA continues to create better access to global markets, USADF programs will support small-holder farmer groups with resources to develop business strategies and capabilities to actively participate in the broader trade opportunities.

Youth

In FY 2014, USADF awarded 36 entrepreneurship grants to African Youth Leaders as a part of the YALI Mandela Washington Fellowship program to help them expand business and social enterprises in their home countries. This initiative is being expanded in FY 2015 to 70 awards, including awards for the Fellows and YALI Network participants in Africa. This whole of government initiative is expected to double in size in FY 2016. As funding is available, USADF remains ready to expand its support of the actual implementation efforts of each fellow as they return to Africa.

USADF also remains committed to addressing a chronic youth under-employment problem through its innovative job training and placement programs in Somalia. With an 80% placement success rate in Somalia, USADF is looking for ways to expand the program to other countries in FY 2016.

Reporting and Transparency

The U.S. Government seeks to model openness, accountability, and good governance practices in all it does domestically and internationally. USADF is an active participant in the USG "Open Government Initiative," the newly launched Foreign Assistance Dashboard program, and the whole of government Feed the Future Monitoring System.

[12] African Growth and Opportunity Act (AGOA)

A Forward Looking Development Model

Filling a Development Gap

Africa is different than it was 30 years ago. Many African economies are showing rapid growth. There are also an increased number of public and private development dollars pouring into Africa. Yet despite the economic and development growth, much of Africa's population living in extreme poverty remains outside the mainstream of this growth. Too often, a development gap emerges when these groups lack sufficient capacity to tap into the country's economic growth stream effectively or to use the development interventions provided by larger donors. As illustrated below (see Figure 3),[13] USADF seeks to bridge the gap that exists between groups in greatest need of development support and the various sources of larger amounts of resources.

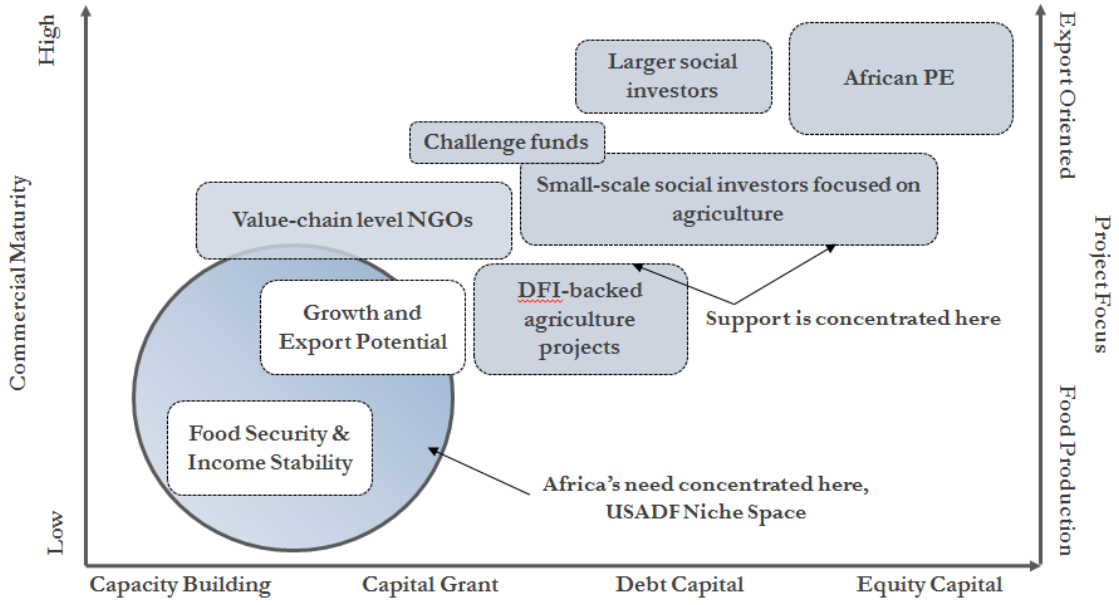


Figure 3 Landscape of Funders in Africa: USADF Grants Fill a Critical Gap in Growth Funding

USADF identifies lower capacity community enterprises with demonstrated potential and helps them create a sustainable path to economic growth. USADF's development model recognizes that most people in need have the critical assets necessary to move up to a new level of greater prosperity and simply need an opportunity to get started. USADF grants enable the enterprise to mature to a point of stable growth, or for it to qualify for the next stage of development resources from larger impact investors and traditional capital markets.

USADF's Portfolio Strategy Addresses Africa's Changing Development Landscape

USADF uses a three-part portfolio strategy to support the range of program activities needed to ensure it remains a relevant and critical contributor to Africa's development. A portfolio approach creates a structure for USADF to align and group grant resources, specific grant activities, and grant goals with the characteristics and capabilities of a particular producer group type. Three sets of portfolio are described below.

[13] Dalberg Development Advisors Study for USADF 2013

CORE PORTFOLIOS -- The majority of USADF's budget resources focus on current needs, known opportunities, and institutional experience. This allocation establishes two "core" portfolios of grants primarily made up of support for traditional small-holder (farmer) enterprise type organizations. USADF grants help these groups grow and mature by investing in improved means of production, better planning and management practices, and expanded marketing strategies. One of the core portfolios, Resilience Producer Groups, concentrates on increasing food security and income stability for their members. The second core portfolio focuses on Growth Producer Groups, which often includes larger numbers of farmers that demonstrate higher levels of trade potential. Additional details about these portfolios and implications for USADF grant making practices are discussed on page 31. USADF's core portfolios represent 80-85% of all active grants.

EXPANSION and EXPLORATORY PORTFOLIOS -- To remain relevant and innovative to development in Africa, USADF also has a smaller portion of grants that reside within the "expansion" and "exploratory" portfolios. These are the forward looking components of USADF's annual program work plan and provide a strategic way for USADF to remain aligned with and supportive of special foreign assistance U.S. government priorities. Grants in the "exploratory" portfolio test new approaches and uses of technologies that may make life changing impacts on development in rural Africa. In FY 2014, and continuing in FY 2015, this included a offering a series of Off Grid Energy Entrepreneurship grants that promote sustainable energy solutions to rural communities in six countries. USADF's innovative[14] approach helped to ensure that the whole of government initiative, "Power Africa", went beyond only urban and industrial concerns but also accounted for the needs of the small-holder in rural parts of Africa. Similarly, in FY 2014, USADF involvement in launching "YALI Entrepreneurship Grants" has provided another avenue for exploring new and innovative ways to address youth employment challenges in Africa. A future example of how this aspect of USADF's approach might be useful to U.S. Government foreign assistance planners could be part of the United States' response to the Ebola reconstruction needs in Africa. USADF has the capacity and agility to do more with more. As funding becomes available, USADF is poised to bring business based development solutions to rural areas impacted by the recent Ebola crisis.

In some cases, grants in a particular sector within the "exploratory" phase may potentially graduate to become a part of USADF's "expansion" portfolio. Grants in the "expansion" portfolio build on positive lessons learned and verified impacts gained during an exploratory phase, and demonstrate that they can be scaled up and expanded to other countries or regions. The USADF's Youth Job Placement program that began in 2012 in Somalia has proven to be successful and is now[15] becoming a part of the USADF's broader and ongoing "expansion" portfolio. In this way, USADF is able to evolve its core activities with new and innovative approaches while preserving its fundamental competencies of participatory development and focusing on the needs of the most marginalized communities. The Figure 4 below represents the relationship between the three categories of portfolios in USADF's universe of active grants.

(Figure 4 next page)

[14] USADF innovation grant approach to Off Grid Energy solutions in Africa earned it an "*Innovative Off Grid Investor - Powering Africa Award"* from a recently held Powering Africa Summit on January 28, 2015 in Washington DC.
[15] USADF is planning to extend its successful jobs training and placement program to Uganda beginning in FY 2015.

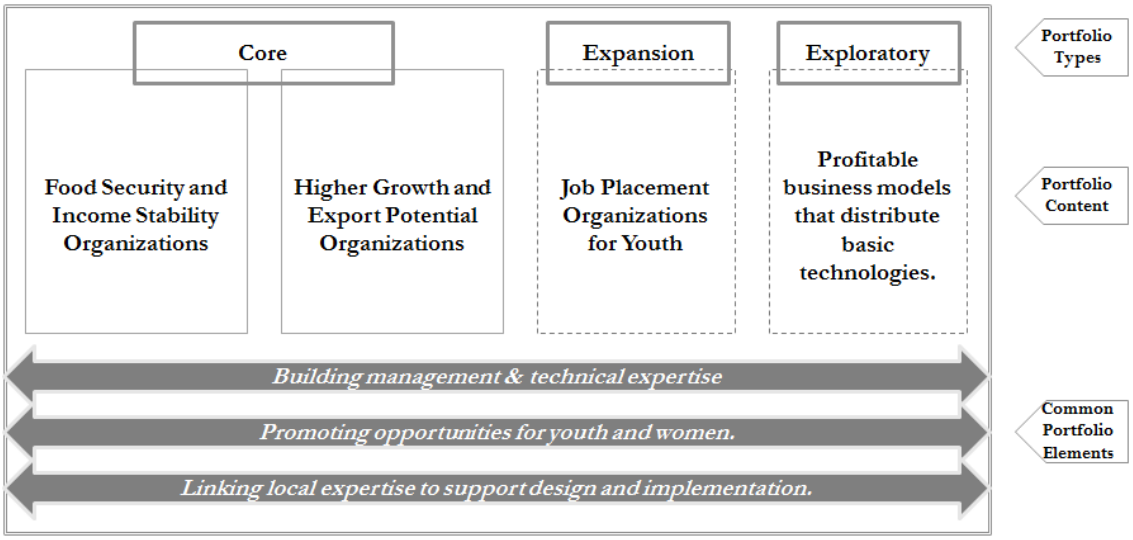


Figure 4 USADF's forward looking programming strategy
ensures innovation and relevance to evolving development needs in Africa

USADF Program Management and Operations

Management and Organizational Structure

USADF is an independent Federal agency established to support African-designed and African-driven solutions that address grassroots economic and social problems. The Foundation is a public corporation with a seven member Board of Directors who are nominated by the President of the United States and are confirmed by the U.S. Senate. Currently five of the seven Board positions are filled. Board members serve staggered fixed terms of six years. The Board of Directors selects and names the President/ CEO of USADF. Members of the current Board of Directors may be found at www.usadf.gov. USADF has a small staff of 35 full-time Federal employees based in Washington. The Washington staff provides the program and financial oversight and reporting for grants in Africa, and ensures USADF is in compliance with Federal financial management, information management, and personnel standards.

A critical component of the ADF Act recognized the need to help establish and promote in-country development capabilities to better serve long-term African-centered development and growth initiatives. Therefore, a significant part of USADF program funding is directed toward local Technical Partners that deliver technical services needed by USADF Grantees. USADF uses a cooperative agreement to fund Technical Partner activities. The Partners help ensure the successful operations and outcomes of USADF grants to community groups and enterprises. The Partners also gain the capabilities needed to provide ongoing economic development support within each country and are supported to expand their areas of expertise into areas such as Off-Grid Energy as USADF further develops its programming areas. In FY 2016, USADF will invest approximately $5 million to develop local Technical Partners in 17 African countries. USADF considers this investment in local technical capacity, and the resultant stabilizing impact of these resident Technical Partners, an important outcome of its development assistance.

Grant Selection

In practice, USADF responds to applications from African cooperatives, small-scale producer groups, and enterprises in eligible countries. USADF staff screen the applications and make site visits to verify and ensure the application compliments country strategies and aligns with broader USADF strategic objectives.[16] Project applications that have cleared the initial in-country screening and site visit steps are passed forward by the Country Coordinator in Africa to the Regional Director for final design eligibility and development approval. Each screened application is assessed against group eligibility and selection criteria. If a sufficient capacity for resilience and growth is determined by the USADF Regional Director, a local technical partner in each country is assigned to help the applicant turn their ideas into a more detailed grant application and project proposal.

The majority of USADF program work focuses on small-holder producer groups. Each grant is tailored to the group's most pressing challenge and results in improved agricultural production, management, and marketing. However, producer groups differ widely in basic organizational and management capacities, the quality of their land-water assets, and their access to markets. To better serve these groups, USADF has divided its core portfolio into two types of intervention. One type, the "Resilience" Producer Group, emphasizes capacity building for economic development. The second type of intervention, the "Growth" Producer Group, emphasizes market growth and expansion. Each group has unique needs and can be best served by structuring grants that will help the group move to the next level of productivity and revenue generation.

Resilience Producer Groups

Resilience groups are typically characterized by a lower organizational capacity with less productive assets and limited market access. These groups benefit more from an initial capacity development grant to help the group establish stronger management and planning skills before they are ready to undertake a major expansion effort. The capacity grants are smaller in value and are more oriented toward food security and income stabilization outcomes. Given their remote geographic locations and distance from expanded markets, these groups may never reach high volumes and high growth revenue streams, but can achieve long-term organizational improvements, increased food security, and better income stability at the family level and in their communities of origin. In some cases, USADF may elect to provide a follow on expansion grant for groups that have demonstrated that they have the organizational and productive capacity to engage a larger growth oriented market opportunity.

(Figure 5 next page)

[16] In FY 2013 and FY 2014 USADF completed a revised strategic plan based on a Portfolio Strategy that creates better alignment of resources and best practices with the needs and capabilities of growth-oriented, and resilience producer groups.

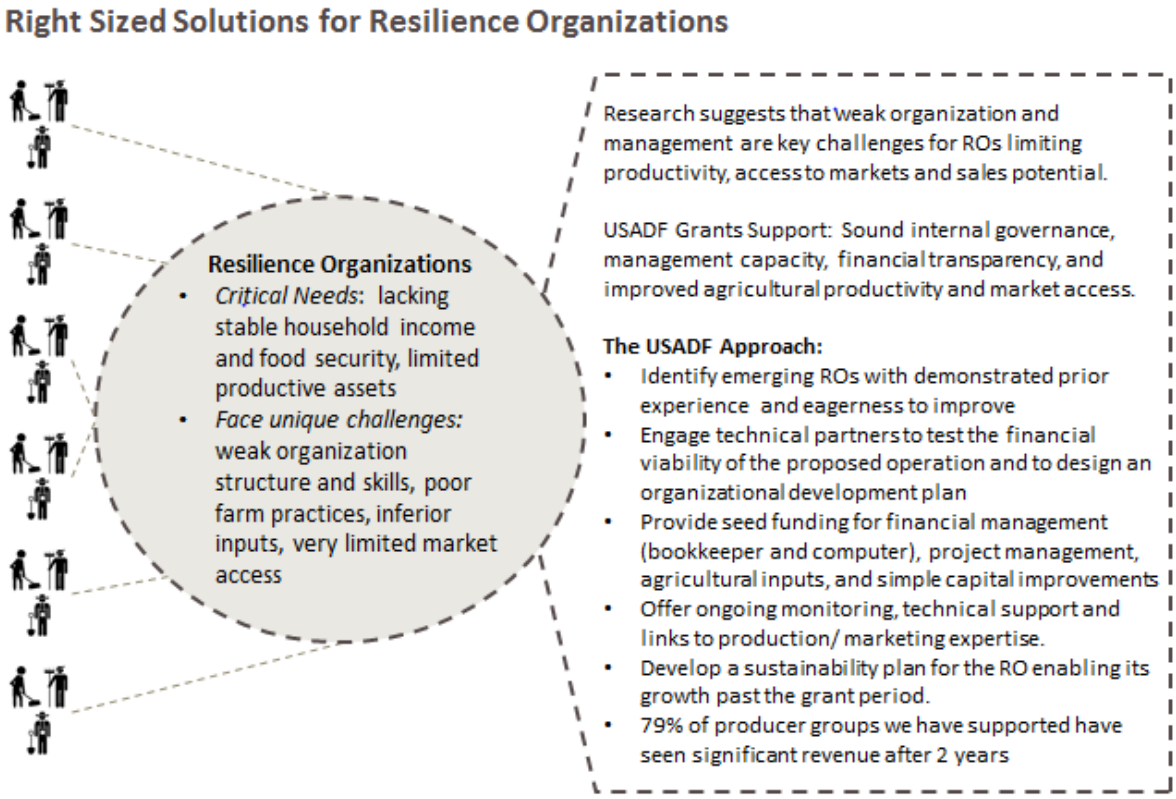


Figure 5 USADF's Resilience Producer Group Grant Model

Growth Producer Groups

Growth groups are typically characterized by larger memberships, better organizational capacity, and greater productive assets. These growth-oriented cooperatives can more readily utilize an expansion grant to significantly increase their production levels and access broader markets. The grants provide an infusion of working capital, productivity improvements, better planning and reporting skills, and better approaches to accessing regional and international markets. Sometimes these groups may benefit from an initial capacity development grant to help the group establish stronger management and planning skills before they are ready to undertake a major expansion effort. These groups are more oriented toward higher value crops and income generation. Given their geographic locations and proximity to expanded markets, these groups have greater potential to reach higher volumes and larger revenue that increase household income levels. These groups suffer from lack of working capital, outdated agricultural practices, weak market linkages, and limited business expansion planning skills. USADF grants focus on helping the groups overcome weaknesses, and scale up production and marketing efforts to achieve higher revenues and incomes for group members.

(Figure 6 next page)

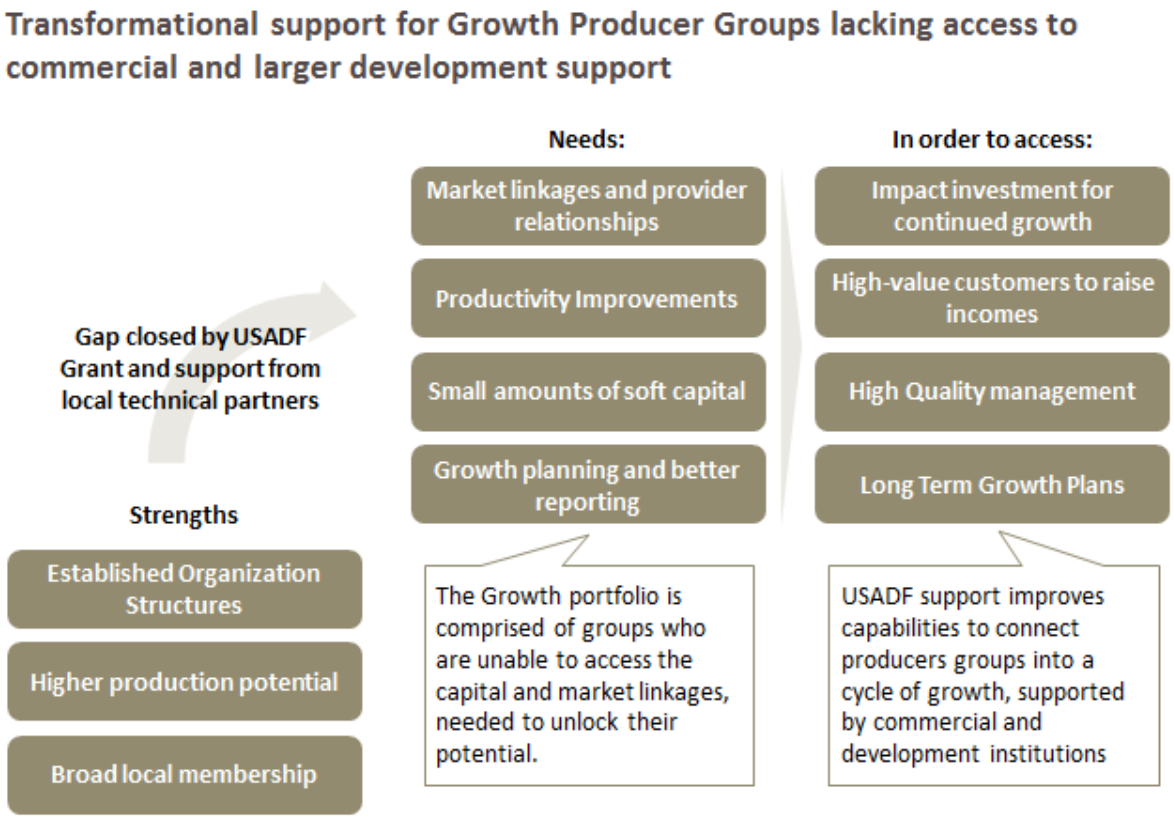


Figure 6 USADF's Growth Producer Group Grant Model

Grant Design

Once an application is selected for project development, the USADF Technical Partner helps the applicant transform ideas into a more detailed grant application and project proposal. Drawing on lessons learned from past USADF grant experience, the grant applicants are guided through a design process with particular consideration toward the applicant's own statements of needs, priorities, and proposed solutions. In nearly all cases, project designs include support for the adoption of improved land preparation, better farm inputs, training in agricultural practices and value-add processing, and enhanced marketing strategies. USADF often funds the construction of a simple hangar for storage and improved post-harvest care and introduces simple processing equipment – a mill or other appropriate technology that supports some level of value addition. Further, USADF works with the producer association to improve access to markets and strengthen linkages to local, national, and/or international value chains. To support the groups own management of this process, USADF provides training in governance, procurement, and financial management. This often includes funds for the cost of a laptop computer and the salary for a Project Manager and a bookkeeper to develop greater transparency and accountability. Together these efforts help the groups develop a more profitable, professional, and stronger enterprise orientation to their agricultural efforts.

All grant proposals must include a detailed project plan with measurable goals and objectives, a detailed budget, and a file[17] of supporting documentation. By statute, grants are limited to $250,000 or less. However, in practice, grant budgets are established based on project design and the group's capacity to effectively utilize grant funds in a productive and accountable manner. On average, grant budgets are approximately $130,000. Once the design is complete and the supporting documents are submitted, the Technical Partners take part in representing the applicant during the USADF Washington final compliance review and grant authorization processes. The completed and officially approved application then becomes a formal grant agreement document and federal funds needed to support the project budget are obligated.

Grant Selection and Design for Exploratory and Expansion Portfolios

As USADF diversifies into new programming areas, grant selection and design features are adjusted to conform to the unique qualities and characteristics of the portfolio. For both the Off-Grid Energy and Youth Entrepreneurship initiatives, USADF offers funding through "grant challenges." A "grant challenge" involves a request for applications that is then screened by a judging process. Judging includes internal USADF reviews, outside experts assessments, and in-country due diligence. Opportunities to apply for an Off-grid Energy Challenge grant are announced in local newspapers and interested candidates apply on-line. In FY 2014, USADF received nearly 500 applications from aspiring Energy Entrepreneurs. The judging panel included subject matter experts from the Millennium Challenge Corporation and the U.S. Agency for International Development, private sector partners (GE Africa, Shell Foundation, Accenture, GSMA Foundation), and the World Bank. Concurrent with the judging process, USADF local Technical Partners conducted on site due diligence of lead candidates. USADF was responsible for the final grant selection and award decisions. Off-grid Challenge grants were limited to a maximum amount of $100,000 as Fixed Amount Awards.[18] To ensure timely project implementation, each award included a mutually agreed upon time table and specific project milestones.

A similar Challenge structure has been adopted for the Youth Entrepreneurship grants, with U.S. Embassy engagement for the vetting of potential applicants. In FY 2014, which was USADF's first round of support, awards were limited to the 500 Fellows that had been selected by U.S. embassies from among a pool of nearly 50,000 applicants. A request for application was put forward in May for Fellows participating in the Business and Entrepreneurship track at participating universities and colleges. USADF received nearly 150 potential applications, which were first reviewed internally and then subsequently evaluated by a broad pool of over a dozen outside judges from banking, technology, academia and public sectors. This resulted in 36 awards, which were also structured as milestone Fixed Amount Awards, with a maximum $25,000 per grantee.

In FY 2015, the Youth Entrepreneurship Grants are being expanded to include both support for the YALI Network and a second round for the Mandela Washington Fellowship. USADF plans for funding the Fellows will largely mirror the selection and design process introduced in FY 2014. In response to requests from the National Security Council and the State Department, USADF is pilot testing a collaborative approach to rolling out Entrepreneurship Grants to YALI Network Participants in partnership with six U.S. Embassies (Ghana, DRC, South Africa, Zimbabwe, Tanzania and Rwanda). For this pilot, the Embassies are responsible to vet initial candidates and will be involved in performing in country due diligence. Grants to the YALI

[17] Documentation includes a market assessment, a technical assessment, and environmental assessment, financial reporting and accountability assessments, and various other legal due diligence documents.
[18] See '"Grant Implementation" section on the next page for more information on Fixed Amount Awards

Network will be limited to a maximum of $10,000 each. Even at this smaller level, youth have indicated that a grant can be transformative in growing local enterprises and creating jobs.

Grant Implementation

Once a grant has been awarded, the USADF technical partner provides ongoing implementation and project management support during the grant period to help ensure a successful outcome. This support involves regular site visits and operational support for the grantee in areas of disbursement requests, quarterly report preparation, and procurement support. Grant funds are disbursed over the term of the grant based on the grant budget and work plan. Expenditures for each disbursement must be fully accounted for before the next disbursement is processed. Through the implementation period, the partner is available to assist the grantee with resolving unforeseen implementation challenges.

Implementation associated with special initiative grants (e.g.Youth Entrepreneurship and Off-Grid Energy Entrepreneurship grants) are streamlined and simplified due to the short-term nature of the grant (12 months) and the focused grant objectives. These programs use a "Fixed Award Amount" grant instrument which ties grant disbursements to achievement against established milestones. Most fixed award amount grants have up to six specific milestones. Grant progress reports are submitted on a monthly basis. When a grantee has completed a milestone a disbursement is requested and verified by the USADF local Technical Partner. A final report is provided at the end of each grant and verified by the local Technical Partner. In the case of Energy Entrepreneurship grants progress reporting continues for an additional two years, as actual project impact typically occurs in the years following the grant activities.

Monitoring and Evaluation

The USADF Washington staff and in-country program coordinators provide for independent monitoring of the project expenditures and of the implementation support from partners. Close-out reports, third party financial audits, and independent African evaluation specialists help USADF capture and share lessons learned for program improvements.

Achieving positive program results requires accountability, evidence-driven approaches, effective monitoring of grant activities, and the regular evaluation of programs. These management actions provide the information necessary to assess program effectiveness, to learn from experiences, and to plan for future programs and resource allocations. In FY 2015, USADF is developing a new comprehensive monitoring and evaluation design to guide future evaluation efforts. By FY 2016, USADF anticipates increasing the program expenditures for independent program evaluation activities and internal structures to support a more robust learning agenda.

Acting on Monitoring and Evaluation Evidence

Closely tracking the progress of grant implementation plans and budgets is an important grant management function to increase successful outcomes and maintain USADF's high level of transparency. Monitoring can identify early problems, ensure that additional support is applied, and provide necessary evidence for impact assessments. The Regional Director and Field Operations staff is responsible to ensure Technical Partners provide quality support to Grantees consistent with the terms of their cooperative agreements. Monitoring activities include regular reviews of Grantees' quarterly reports, and regular site visits to Grantees by partners and by USADF staff. Each project grant with a value greater than $100,000 also receives an independent financial audit on its use of USADF grant funds. At the end of a grant, a grant close-out

procedure is completed. The close-out process includes a final accounting report of grant funds, an assessment of the grant's outcomes, and a determination on the sustainability of the project.

Every six months, Regional Directors conduct a detailed review of all active grants in their regions to monitor and assess individual project performance and to determine the overall effectiveness of grant programs within their regions. Assessments are performed based on information received from site visits and quarterly grant progress reports. The results are then summarized and presented to USADF management in a Bi-annual Program Review meeting and report in April and October of each year. This in-depth review helps establish clear lines of accountability and responsibility for the overall program results and effectiveness.

The Bi-Annual Program Review process provides for an extensive assessment of all active grants and their achievements of project specific activities, outputs, and outcome performance indicators. The process incorporates an evidence-based approach to monitoring. The focus of the assessment shifts as a grant progresses through its project lifecycle. During the early stages of the grant, the grading focuses on project activities such as training, acquiring new equipment, or establishing new production capabilities. At the middle stage of the grant, the assessment model looks more closely at how output targets are being achieved against goals set at the beginning of the project.

Typical output measures include increased production targets and sales revenue goals compared to baseline values established at the beginning of the project. In the final phase of the grant, the assessment focus shifts to grant outcomes. Outcomes are typically measured in terms of increased income levels and the numbers of people directly benefiting from the project. This approach allows for USADF staff and partners to track grant progress in a near "real-time" manner so that grantees can make the adjustments to their implementation plans to achieve better project outcomes.

The table below is a copy of a recent Bi-annual Program Performance Review. It contains summary performance assessment information about individual grants within a particular country. The review includes evaluations from both implementing in-country partner staff and USADF Washington staff. Based on the review, grants are given a performance grade using a standard grading and assessment template. Grants with lower grades (C – F) are given special attention from Technical Partners to help remediate the project difficulties. As a last resort, grants with failing grades may be terminated. The review provides opportunity for USADF to identify focus areas for program improvement and keeps USADF focused on results.

Table 7 Portfolio Performance Status (11/6/2014)

	Active Projects	Active Value (USD)	% Value Disb TD	FY13 Days 2nd Disb	GPA	Project GRADES				
						A	B	C	D	F
Benin	30	3,910,558	56%	107	2.7↓	3	11	5	1	1
Burkina Faso	20	3,191,717	43%	118	3.1↑	8	8	1	1	1
Burundi	14	2,064,097	48%	118	3.1	4	7	0	0	1
Guinea	2	490,000	100%	N/A	N/A	-	-	-	-	-
Liberia	23	3,061,570	41%	84	1.9↓	5	2	6	0	7
Mali	19	2,574,636	35%	86	3.2	9	6	3	1	0
Mauritania	17	1,757,330	47%	92	2.8↓	6	3	5	2	0
Niger	17	2,387,827	75%	95	2.8↓	4	7	5	1	0
Rwanda	19	3,643,066	61%	118	3.3↑	9	6	2	1	0
Senegal	14	1,975,924	41%	65	3.8↑	10	3	0	0	0
Kenya	23	4,701,500	64%	112	2.8↓	4	8	9	0	0
Malawi	14	2,005,838	42%	110	3.4↓	5	1	2	0	0
Tanzania	9	1,435,945	54%	63	2.0	2	0	0	0	2

	Active Projects	Active Value (USD)	% Value Disb TD	FY13 Days 2nd Disb	GPA	Project GRADES				
						A	B	C	D	F
Uganda	25	4,930,248	68%	93	3.5↑	12	4	0	0	1
Zimbabwe	18	2,564,544	57%	109	3.4↓	6	5	1	0	0
Somalia	8	1,882,326	54%	58	4.0↑	2	0	0	0	0
Cape Verde	2	270,769	98%	n/a	3.0↑	0	2	0	0	0
South Sudan	1	80,437	0%	n/a	n/a					
Nigeria	28	3,238,184	54%	90	3.5	13	5	1	0	0
Zambia	23	3,216,599	61%	124	2.6↓	5	4	6	0	2
Total	326	49,383,115	55%	123	3.0↓	107	82	46	7	16
Small Grants*	57	374,175	87%							
Power Africa	29	2,838,013	13%	117	4.0	6	0	0	0	0
YALI	36	892,000	38%							

*Small Grants supplement the U.S. Ambassador's Self Help Project Funds in 13 countries.

Evaluation

In addition to extensive internal and field-based monitoring of grants, USADF also uses external, independent program evaluations to understand overall program effectiveness and impact. Such evaluations are time consuming and costly and are therefore conducted on a strategic basis and to meet specific and targeted programmatic goals. In FY 2015, four country-specific evaluations are scheduled to be conducted in Burkina Faso, Niger, Senegal, and Rwanda. A more detailed household income evaluation is scheduled to begin later in 2015 and completed in FY 2016. In FY 2016 an additional $200,000 is allocated to expand USADF's monitoring and evaluation capabilities and conduct external program evaluations.

Other program evaluation efforts include feedback from external audit activities conducted by the Office of the Inspector General (OIG) based in Dakar, Senegal and Pretoria, South Africa. Over a recent five year period, program audits have been done in Nigeria (2011), Cape Verde (2012), Kenya (2013) and Burkina Faso (2014). With each audit and resulting recommendations, USADF is able to improve its operations and program initiatives, furthering the effectiveness of achieving its mission.

The OIG program evaluation report in Cape Verde (2012) underscored the progress USADF has made in using assessments to improve program effectiveness. The report stated,

"The audit team found that USADF's activities were expanding local capacity to promote and support grassroots participatory development. Estrategos (USADF's Technical Partner) and nine of the ten grantees had accomplished or were on track to accomplish their project goals, which were general objectives like improving beneficiaries' quality of life[19]. To date, the program has led to new jobs, increased incomes, improved living standards, and less reliance on imported goods for USADF beneficiaries. Perhaps even more notable was that the grantees demonstrated increased managerial and technical capacity to conduct development activities—an improvement that should help sustain the program's impact."[20]

[19] The tenth grantee's project had not been active long enough for the auditors to make a judgment.
[20] AUDIT REPORT NO. 7-ADF-12-008-P page 1

Conclusion

Today's Africa presents significant opportunities and challenges. While some countries on the continent are experiencing unprecedented growth – others are wrought with internal conflict and despair. The U.S. African Development Foundation, building upon a thirty plus year track record, has a significant role to play in supporting economic participation among underserved populations. In those countries experiencing growth, USADF creates economic opportunity for those outside the mainstream. In other regions, USADF's contribution is all the more important in bringing economic engagement and hope, and fostering the conditions for peace and sustainability among vulnerable populations.

This is accomplished through USADF's commitment to grassroots economic development – where local communities identify and develop projects that generate sustained business outcomes and further development goals. USADF's approximately 325 active project grants in over 18 core countries represent $54 million in investments. With nearly 80% of all projects involving the production and/or processing of agricultural products, USADF is an important supporter of Feed the Future. Twenty percent of USADF projects align with AGOA objectives, making it possible for rural small-holders to participate in the upside of regional and international trade. USADF benefits marginalized communities in conflict and post-conflict zones – including women, youth, and the disabled, concentrating in regions beyond the reach of other development agencies.

In FY 2015 and continuing in FY 2016, USADF is broadening its traditional program to expand initiatives aligned with U.S. foreign assistance priorities – including the Young African Leaders Initiative and Power Africa. USADF will ensure that these initiatives translate into tangible gains for underserved populations on the continent. As the only U.S. government agency exclusively focused on Africa, we remain uniquely positioned to further the *U.S. Strategy Toward Sub-Saharan Africa*.

USADF's methodology engages underserved communities in their own development process. Relying on a network of local African service providers, USADF's approach is distinguished by the ***speed*** through which we are able to enter countries and initiate operations, the ***responsive*** qualities that engage local communities and host country governments, and the ***sustainable*** and ***scalable*** model employed. Most significantly, USADF engenders ***respect and dignity*** among the communities we serve. Combined, these elements create a direct, nimble, responsive, and cost-effective institution dedicated to furthering the nation's development objectives: ***Creating pathways to prosperity for underserved communities in Africa.***

Appendix 1 The ADF Act of 1980

THE AFRICAN DEVELOPMENT FOUNDATION ACT
US Code Title 22, Chapter 7, Section 290h

Section 290h. - Congressional findings
The Congress finds that -
(1) social and economic development ultimately depends on the active participation of individuals within a society and on the enhancement of opportunities for those individuals;
(2) the development of individuals and institutions in African countries can benefit by the provision of support for community-based self-help activities;
(3) by enacting title IX of chapter 2 of part I of the Foreign Assistance Act of 1961 (22 U.S.C. 2218), and recent amendments to that Act, the Congress has sought to enable the poor to participate in the process of development;
(4) the Inter-American Foundation, established by Congress in the Foreign Assistance Act of 1969 (22 U.S.C. 290f), to support the efforts of the people of Latin America and the Caribbean to solve their development problems, has demonstrated a successful approach to development; and,
(5) an African Development Foundation similar in structure to the Inter-American Foundation, but adapted to the specific needs of Africa, can complement current United States development programs in Africa.

Section 290h-1. - African Development Foundation
(a) Establishment of Foundation
There is established a body corporate to be known as the "African Development Foundation" (hereafter in this subchapter referred to as the "Foundation")
(b) Principal and branch offices
The Foundation shall establish a principal office in the United States and may establish such branch offices in Africa as may be necessary to carry out its functions.

Section 290h-2 - Congressional declaration of purposes
(a) Purposes of Foundation
In order to enable the people of African countries to develop their potential, fulfill their aspirations, and enjoy better, more productive lives, the purposes of the Foundation shall be -
(1) to strengthen the bonds of friendship and understanding between the people of Africa and the United States;
(2) to support self-help activities at the local level designed to enlarge opportunities for community development;
(3) to stimulate and assist effective and expanding participation of Africans in their development process; and
(4) to encourage the establishment and growth of development institutions which are indigenous to particular countries in Africa and which can respond to the requirements of the poor in those countries.
(b) Implementation
The Foundation shall carry out the purposes specified in subsection (a) of this section in cooperation with, and in response to, organizations indigenous to Africa which are representative of the needs and aspirations of the poor in Africa and, in carrying out such purposes, the Foundation shall, to the extent possible, coordinate its development assistance activities with the activities of the United States Government and private, regional, and international organizations.

Sec. 290h-3 - Functions of Foundation
(a) Types of programs; project limitations; dissemination of project insights

(1) In order to carry out the purposes set forth in section 290h-2 of this title, the Foundation may make grants, loans, and loan guarantees to any African private or public group (including public international organizations), association, or other entity engaged in peaceful activities for -
(A) the fostering of local development institutions and the support of development efforts initiated by communities themselves;
(B) the development of self-evaluation techniques by participants in projects supported under this section, for the purpose of transferring experience gained in such projects to similar development activities;
(C) development research by Africans and the transfer of development resources, expertise, and knowledge within Africa;
(D) the procurement of such technical or other assistance as is deemed appropriate by the recipient of such grant, loan, or guarantee, to carry out the purposes of this subchapter; and
(E) other projects that would carry out the purposes set forth in section 290h-2 of this title.
(2) The total amount of grants, loans, and loan guarantees that may be made under this section for a project may not exceed $250,000.
(3) The Foundation may disseminate to the American public and to United States and multilateral development institutions insights gained from African development projects assisted under this subchapter.
(b) Community project priorities; disbursement of funds by recipients to other African entities
In making grants, loans, and loan guarantees under subsection (a) of this section, the Foundation shall give priority to projects which community groups undertake to foster their own development and in the initiation, design, implementation, and evaluation of which there is the maximum feasible participation of the poor. Where appropriate and in keeping with the purposes of this subchapter, the Foundation may make such grants, loans, and loan guarantees to African entities which are representative and knowledgeable of, and sensitive to, the needs and aspirations of the poor and which would disburse funds acquired under such grants, loans, and loan guarantees to other African entities to carry out the purposes of this subchapter.

Section 290h-4 - Powers of Foundation
(a) General provisions
The Foundation, as a corporation -
(1) shall have perpetual succession unless dissolved by an Act of Congress;
(2) may sue and be sued, complain, and defend, in its corporate name in any court of competent jurisdiction;
(3) may adopt, alter, and use a seal, which shall be judicially noticed;
(4) may prescribe, amend, and repeal such rules and regulations as may be necessary for carrying out the functions of the Foundation;
(5) may make and perform such contracts and other agreements with any individual, corporation, or other private or public entity however designated and wherever situated, as may be necessary for carrying out the functions of the Foundation;
(6) may determine and prescribe the manner in which its obligations shall be incurred and its expenses allowed and paid, including expenses for representation not exceeding $10,000 in any fiscal year;
(7) may, as necessary for carrying out the functions of the Foundation, employ and fix the compensation of not to exceed the following number of persons at any one time: 25 during the fiscal year 1981, 50 during the fiscal year 1982, and 75 thereafter;
(8) may lease, purchase, or otherwise acquire, own, hold, improve, use, or otherwise deal in and with such property (real, personal, or mixed) or any interest therein, wherever situated, as may be necessary for carrying out the functions of the Foundation;
(9) may accept gifts or donations of services or of property (real, personal, or mixed), tangible or intangible, in furtherance of the purposes of this subchapter;
(10) may use the United States mails in the same manner and on the same conditions as the executive departments of the Government;

(11) may, with the consent of any agency of the United States, use the information, services, facilities, and personnel of that agency in carrying out the purposes of this subchapter; and
(12) shall have such other powers as may be necessary and incident to carrying out this subchapter.
(b) Nonprofit entity; restriction on use of moneys; conflict of interests
The Foundation shall be a nonprofit corporation and shall have no capital stock. No part of its revenue, earnings, or other income or property shall inure to the benefit of any of its directors, officers, or employees, and such revenue, earnings, or other income or property shall only be used for carrying out the purposes of this subchapter. No director, officer, or employee of the corporation shall in any manner directly or indirectly participate in the deliberation upon or the determination of any question affecting his or her personal interests or the interests of any corporation, partnership, or organization in which he or she is directly or indirectly interested.
(c) Tax exemption
The Foundation, including its franchise and income, shall be exempt from taxation now or hereafter imposed by the United States, by any territory or possession of the United States, or by any State, county, municipality, or local taxing authority.
(d) Termination of Foundation and liquidation of assets
Upon termination of the corporate life of the Foundation its assets shall be liquidated and, unless otherwise provided by Congress, shall be transferred to the United States Treasury as the property of the United States .

Section 290h-5 - Management of Foundation
a) Board of directors; membership; designation of Chairperson and Vice Chairperson; appointment considerations; term; vacancies
(1) The management of the Foundation shall be vested in a board of directors (hereafter in this subchapter referred to as the "Board") composed of seven members appointed by the President, by and with the advice and consent of the Senate. The President shall designate one member of the Board to serve as Chairperson of the Board and one member to serve as Vice Chairperson of the Board. Five members of the Board shall be appointed from private life. Two members of the Board shall be appointed from among officers and employees of agencies of the United States concerned with African affairs. All members of the Board shall be appointed on the basis of their understanding of and sensitivity to community level development processes. Members of the Board shall be appointed so that no more than four members of the Board are members of any one political party.
(2) Members of the Board shall be appointed for terms of six years, except that of the members first appointed, as designated by the President at the time of their appointment, two shall be appointed for terms of two years and two shall be appointed for terms of four years. A member of the Board appointed to fill a vacancy occurring before the expiration of the term for which that member's predecessor was appointed shall be appointed only for the remainder of that term. Upon the expiration of his or her term a member shall continue to serve until a successor is appointed and shall have qualified.
(b) Compensation, actual, necessary, and transportation expenses
Members of the Board shall serve without additional compensation, but may be reimbursed for actual and necessary expenses not exceeding $100 per day, and for transportation expenses, while engaged in their duties on behalf of the Foundation.
(c) Quorum
A majority of the Board shall constitute a quorum.
(d) President of Foundation; appointment and compensation; employment of experts and consultants
(1) The Board of Directors shall appoint a president of the Foundation on such terms as the Board may determine. The President of the Foundation shall receive compensation at a rate not to exceed that provided for level IV of the Executive Schedule under section 5315 of title 5.
(2) Experts and consultants may be employed by the Board as authorized by section 3109 of title 5.

(e) Advisory council; membership; appointment considerations; consultations with council; compensation, travel, and other expenses
(1) The Board shall establish an advisory council to be composed of such number of individuals as may be selected by the Board from among individuals knowledgeable about development activities in Africa. The advisory council may include African recipients of grants, loans, or loan guarantees under this subchapter.
(2) The Board shall, at least once each year, consult the advisory council concerning the objectives and activities of the Foundation.
(3) Members of the advisory council shall receive no compensation for their services but may be allowed travel and other expenses in accordance with section 5703 of title 5, which are incurred by them in the performance of the functions under this subsection.

Section 290h-6 - Government corporation control provisions applicable
The Foundation shall be subject to the provisions of chapter 91 of title 31 applicable to wholly owned Government corporations.

Section 290h-7 - Limitation on spending authority
Any authority provided by this subchapter involving the expenditure of funds (other than the funds made available pursuant to section 290h-8 of this title) shall be effective for a fiscal year only to such extent or in such amounts as are provided in advance in appropriation Acts.

Appendix 2 Budget Table Definitions

Table 1

ADF/W -Agency headquarters; houses program and administrative staff**.**
Project Grants - Direct development assistance to African community groups, organizations, cooperatives, associations and enterprises that impact marginalized communities.
FC Adjustment - Funds set aside to allow for fluctuations in exchange rates.
Project Amendments - Funds set aside to allow for additional grant funds for projects with duly approved budget increases.
Partner Grants - Cooperative agreements between USADF and African non-governmental organizations which support project development and Grantee assistance.
HQ Program Support - Headquarters monitoring and support assistance for project grants and Technical Partner development.
Field Office Program Support - Interim assistance for project development and Grantee assistance when USADF does not have a Partner in a given country and in country independent monitoring of grant activities.
Evaluation - Cooperative Agreements with Evaluation NGOs to assess program outcomes.
Current FY Appropriations/ Enacted - Funding that has been appropriated by Congress.
Non Expenditure Funds Transfer - Funding from other U.S. Agencies for the purpose of program grants.
Recoveries and funds carried forward - Funds that were obligated, but have since been de-obligated, within a fiscal year (i.e., the money is unexpired); and funds from a previous year that were never obligated.
Total Federal Funds - Appropriated dollars for the current year, plus funds carried forward from the past year, and recovered funds.

Table 6

External Funds - Donations received from external sources such as host country governments and public and private corporations, and foundations.
Donated Funds Planned Budget - Any donated funds obligated in the given FY.
Grants - Donated funds used directly for project grants in the current fiscal year.
Partners - Donated funds used directly for technical partner cooperative agreement grants in the current fiscal year.
Donated Funds Revenues - Actual donated funds received in the given FY.
Country Strategic Partners - Any donated funds received from host country governments in the given FY.
Private Sector Partners - Any donated funds received from Private Sector sources in the given FY.
Funds Carried Forward - Any unused donated funds received in prior periods carried forward.
Total Donated Funds Available - Any donated funds that were received in the FY or available from prior years.
Total Available Federal and Donated Funds – The sum of Total Available Federal and Donated Funds.
Grants Outlays as Percent of Total Funds Available - The sum of all grant obligations in a FY (both appropriated and donated funds) divided by the sum of current fiscal year appropriations, recoveries, funds carried forward and donated funds available.

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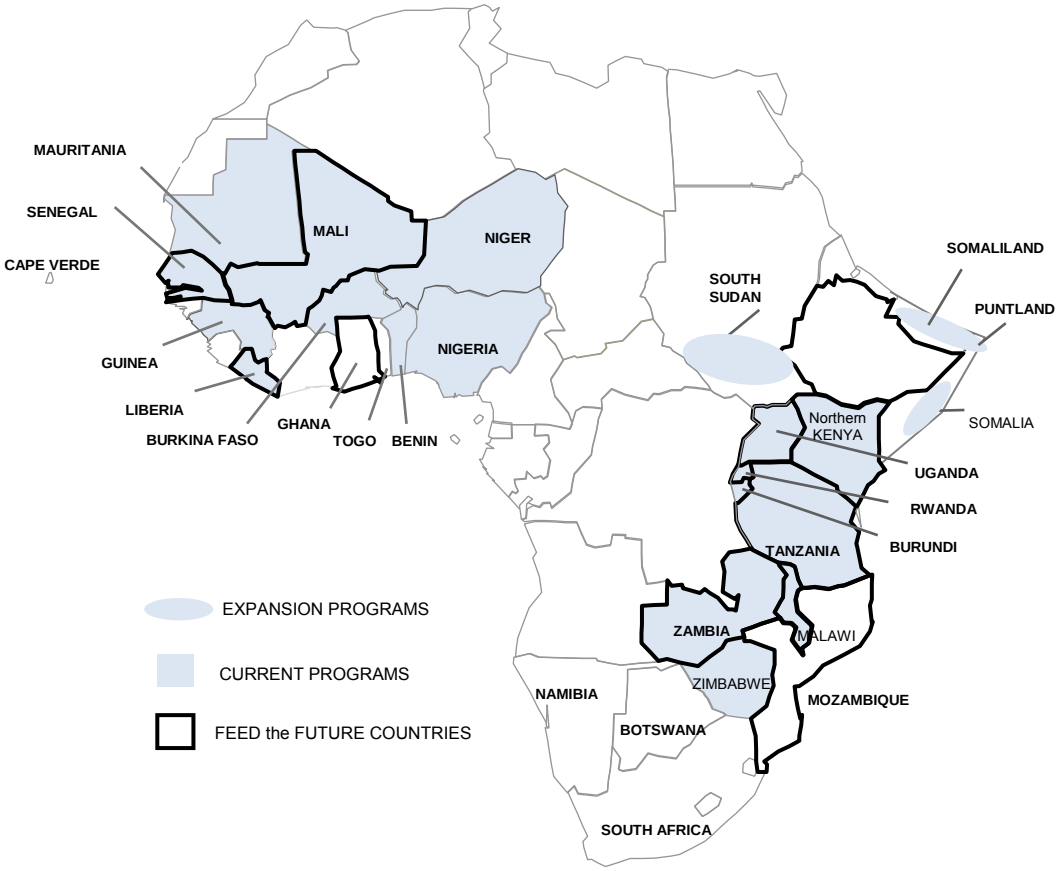
Appendix 3 Country Profiles

As of November 4, 2014, USADF had over 325 active project grants in 18 countries, representing $54 million invested in small enterprises, farmer associations, cooperatives, and community groups that improve food production, increase income levels, and improve social benefits in poor communities. Figure 12 below shows countries for USADF core program activities. The map also shows Feed the Future priority countries, and USADF's new strategic initiative that targets marginalized groups in the Sahel region of Africa. Country profile information and a listing of recent project grants can be viewed on the following pages. For additional information about USADF grants in Africa, including YALI and Off-Grid Challenge grant locations, visit USADF's website www.usadf.gov. The Country Program pages also include photographs and links to interactive project location maps

Figure 7 Africa Map Active Program Areas



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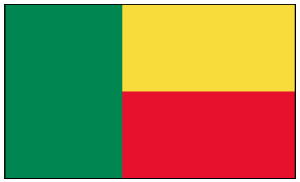
Benin
INVESTMENT SUMMARY



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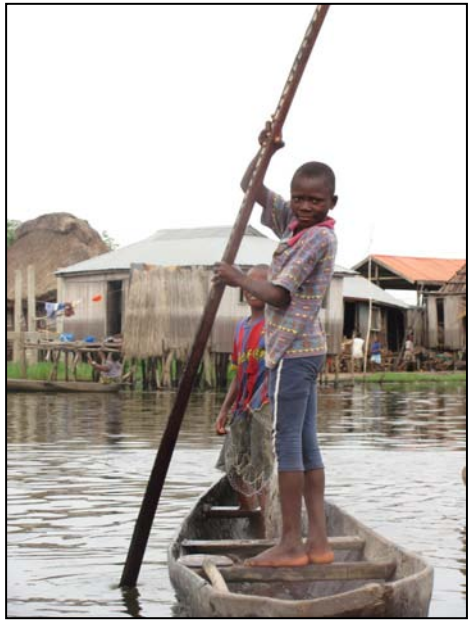
Overview: Country program established in 1986. Focus is on agricultural sector, providing support to food producers and processors in the local and export markets. Projects are co-founded through a Strategic Partnership with the Government of Benin. USADF currently manages a portfolio of **30 projects** and **one Cooperative Agreement.** Total commitment is **$4.2 million.**

Grantee	Duration	Value	Summary
Union Communale des Producteurs d'Agbangnizoun 2215-BEN	2010-2015	$179,241	**Agriculture (Maize):** UCP Agbangnizoun advances the interests of agricultural producers in Agbangnizoun Commune. USADF funds will develop a network of model farmers using improved cultural techniques, facilitate members' access to lower cost production inputs, and guarantee loans that will help members reduce their production costs and enable them to hold their produce until prices improve after the harvest season.
Groupement des Transformatrices d'Anacarde de Soubroukou (GTAS) 2464-BEN	2011-2014	$78,500	**Food Processing (Cashew Nuts):** GTAS is located in the village of Soubroukou of the Donga Department. GTAS engages in processing and marketing of cashew nuts. USADF funds will purchase processing equipment, the construction of a sheltered production site and a storage facility, as well as provide training in accounting, adult literacy, cashew processing, packaging, and storage. This will enable GTAS members to increase the volume of cashews sold and the profit earned by the group.
Mialebouni Association 2586-BEN	2012-2015	$151,067	**Agriculture (Cassava, Maize, Beans):** Mialébouni Association was founded to improve the socioeconomic status of rural women of Adja Couffo. USADF funds will enable Mialébouni to work with four women's groups to improve and expand their cassava processing and storage capabilities. Another women's group will set up a warrantage program that will enable its members to store their maize and beans until prices rise, while using the stored crops as collateral for loans to address their immediate cash needs.
Anti Sua An Koua An Mon of N'Dali (ASAKAM) 2692-BEN	2012-2014	$74,929	**Agriculture (Vegetables):** ASAKAM was founded to improve the socioeconomic status of rural women of the commune of N'Dali of the Borgou Department .USADF funds will enable the women's association to develop two hectares of land for improved vegetable production. The women will use a surface irrigation system which will improve their capacity to grow vegetables regardless of season.
UCPC Djidja 2602-BEN	2012-2015	$195,288	**Agriculture (Corn, Cowpeas, Soybeans):** UCP Djidja was created to improve the income and living conditions of cotton and cereal producers in Djidja. USADF funds will assist the union by establishing a warrantage program to provide its members with the opportunity to stock their crops until prices rise, while using the stored crops as collateral for loans to address farmers' immediate cash needs. This will increase the profitability of these crops while facilitating the diversification of revenue-generating activities during the storage period.
Union des Aulacodiculteurs de Bonou (UAB) 2674-BEN	2012-2015	$119,893	**Livestock (Grasscutters):** UAB was founded to improve the socioeconomic status of grasscutter breeders in the Bonou Commune of the Ouémé Department. USADF funds will improve members' production facilities with the construction of production units, an office and storage rooms, and a drying surface. This will increase UAB's members' incomes by producing quality grasscutters able to be marketed at more profitable prices.

Grantee	Duration	Value	Summary
TINFI Association for Ecotourism Promotion 2646-BEN	2012-2015	$141,406	**Services (Ecotourism):** TINFI was established to improve and expand ecotourism services and facilities in the village of Tanongou, located in the Atakora Department. USADF funds will enable TINFI to improve the existing tourist attractions in the village to meet the demand for tourist lodging and increase the village's revenues. Funds will be used to create simple lodging facilities for tourists, develop a catering service based on local foods, and organize touring services around the waterfalls of Tanongou. This will increase the profitability of the Association, while facilitating diversification of income-generating activities throughout the year.
Espoir Vivre Ensemble (EVE) 2701-BEN	2012-2015	$104,147	**Livestock (Poultry):** EVE was founded to improve the welfare of people infected with HIV/AIDS by organizing them to engage in income generating activities. USADF funds will improve EVE's ability to manage its poultry farming business and generate increased incomes for members. Providing self-employment opportunities for persons living with HIV/AIDS will also help to change stereotypes.
Union Communale des Coopératives de Producteurs Maraichers de Péhunco (UCCooPMA) 2752-BEN	2012-2015	$197,572	**Agriculture (Vegetables):** UCCooPMA was created in 2012 to improve the incomes and living conditions of vegetable producers in Pehunco, Atakora Department. USADF funds will enable the Union to develop three sites for improved vegetable and potato production. Union members will use a surface irrigation system to improve their capacity to grow vegetables regardless of season.
Association des Proprietaires de la Commune de Sö-Ava (APASCO-METONOU) 2806-BEN	2013-2016	$138,228	**Fish Farming:** APASCO was established in 2009 to improve the standard of living and working conditions of its members by engaging in fish farming and marketing. USADF funds will allow the Association's to use improved sustainable fish farming techniques to expand their capacity to produce and market their products. The project will provide for the construction of six fish pens, fish farming tools, two boats and working capital in the form of fish fingerlings and fish feed.
Coopérative de Maïs du Borgou (CMB) 2846-BEN	2013-2016	$220,926	**Agriculture (Maize)**: CMB is a cooperative of 112 maize farmers in the Borgou Department in the northeast of the country. The project will focus on establishing a warrantage system where members can stock production after harvest until prices rise, while using the stored crops as collateral for loans to address farmers' immediate cash needs. Funds will be used to construct three warehouses, provide working capital, and conduct trainings on post-harvest techniques and marketing techniques.
Association des Femmes Vivant avec le VIH/ SIDA (AFEP-Espoir) 2886-BEN	2013-2015	$88,518	**Processing (Palm Oil)**: AFEP-Espoir is a group of mostly 80 women with HIV/AIDS in Lokossa in the southwest of Benin. The group is currently processing palm oil using traditional methods to provide steady incomes for the women. This project will increase their production and income by providing basic processing equipment, as well as trainings in management, finance, and oil production.
Union Sous-Préfectorale des Groupements de Femmes de Banikoara (USPGF) 2889-BEN	2013-2016	$164,781	**Processing (Shea Butter)**: USPGF is a union composed of 1,875 members who produce shea butter. The group is located in the Banikoara commune in the north of Benin. The projects aim is to increase the ability of the group to compete with other high quality shea butter producers in the region by obtaining an organic producer certification Funds will procure processing equipment, a building, working capital and provide training in both production and marketing.
Groupement Grenier du Bénin 2917-BEN	2013-2016	$179,851	**Agriculture (Corn, Soybeans)**: Grenier du Benin, established in 2009, is composed of 66 members who produce both corn and soybeans, in the commune of Kalalè in the northeast of Benin. The project will focus on expanding their production capacity by providing working capital, a storage facility and two tractors.
Association Béninoise du Moringa (ABM) 2923-BEN	2013-2016	$133,577	**Processing (Moringa)**: ABM is a cooperative of 173 members who process moringa into nutritional supplements in Parakou. The project intends to enable ABM to increase production and obtain a quality certification enabling them to begin selling to large organizations including international NGOs. Funds will be used to provide processing equipment, a processing facility, working capital and conduct trainings in a variety of areas including management, finance, marketing, and production.

Grantee	Duration	Value	Summary
Union Communale des Coopératives des Producteurs Maraîchers de Kouandé (UCCOOPMA) 2958-BEN	2013-2016	$138,007	**Agriculture (Vegetables):** UCCOOPMA is a union composed 215 vegetable farmers in the commune of Kouandé in the northwest part of Benin. The union wants to increase its production by installing drip irrigation systems that will allow for year-round production as well as improved inputs. ADF funds will provide working capital for agricultural production inputs, construction of four wells, farming tools, as well as training in agricultural production, irrigation and water management, marketing techniques, and cooperative management.
Association Savaloise des Handicapés Moteurs (ASHAM) 2994-BEN	2014-2016	$80,793	**Services (Sewing, Weaving, Hairdressing):** ASHAM is a group of 25 people with motor disabilities based in the city of Savalou in the central part of Benin. The group has been active since 2007 in providing these services. This project will provide them with the facilities expand their business and also accommodate their limitations and ensure the sustainability of the organization. Funds will be used to construct a facility with necessary accommodations and provide training in accounting and financial management, internal controls, small business management, marketing, cooperative management, and sewing, hairdressing, and weaving refresher training.
Groupement Villageois des Professionnels et Eleveurs de Ruminants (GVPER) de Katatèou 3025-BEN	2014-2016	$99,013	**Livestock (Cattle Market):** GVPER is a cooperative group composed of 117 herders and breeders in the commune of Djidja. This grant will empower the group to strengthen their organizational capacity and improve the facilities available at the self-managed market that the group maintains and regulates. Funds will provide training on market management, hygiene and sanitation, conflict and mangagement , and cooperative life. Additional funds will improve the facilities , provide salaries for staff, and an office.
Groupement SODAN des Personnes Handicapées de Paouignan (GSPHP) 3029-BEN	2014-2016	$96,567	**Livestock (Rabbits):** GSPHP is a n association of 38 disabled persons in the Paouignan Commune . The project wants to increase the group's income and serve as a demonstration to other members that rabbit production can be done collectively and as an income generating activity at the household level. Funds will provide and furnish a production facility, specialized to meet their needs, an office facility, transportation, salaries for new staff, and training on management, internal controls , and rabbit production.
Union Communale des Producteurs de Zè (UCP-Ze) 3072-BEN	2014-2016	$98,203	**Agriculture (Maize):** UCP-Zè is a cooperative union of 16 producer unions who produce a variety of agricultural products in 73 villages of Zè Commune. The project seeks to increase production and storage of maize to improve food security in the municipality and increase producers' incomes. Funds will provide training in financial management, maize production and storage techniques, and entrepreneurship; construct and equip a 200 ton capacity warehouse with a drying yard; basic office equipment; establish a line of credit for agricultural inputs; produce a business plan for the Union; and cover initial salaries for new personnel .
Groupement à Vocation Coopérative de Commercialization des Produits Agricoles Miyiwannoumide de Yaaggo (GMO) 3084-BEN	2014-2016	$95,117	**Agriculture (Maize and Cassava):** GMO is a farmers' cooperative in Ouinhi Commune composed of sixty members including 27 men who produce maize and 37 women who process cassava into garri. This project seeks to enable the group to expand its membership and promote the marketing of members' maize and garri. Funds will provide training in financial management, internal controls, marketing and negotiation, cooperative life, maize production and storage techniques, and garri production; a 70 ton warehouse with a drying yard and office facilities; computers and financial management software with training; a line of credit for agricultural inputs; a business plan; and initial salaries for new staff.
Groupement de Femmes Suuru Ceka de Bellefoungou 3141-BEN	2014-2016	$88,800	**Agriculture (Vegetables):** Suuru Ceka is a group of 42 women who produce vegetables in the village of Bellefoungo in the Donga Department. This grant will focus on growing the group's organizational capacities and helping them to develop an irrigated hectare of land . USADF funds will provide training in accounting, management, marketing and cooperative markets, trainings in production techniques, an irrigation system and production tools.
Coopérative des Producteurs Maraîchers de Foumbea 3146-EN	2014-2016	$83,600	**Agriculture (Vegetables):** Foumbea is a group of 28 vegetable producers, mostly women, in the village of Foumbea in the Donga Department. This grant will focus on growing the group's organizational capacities and helping them to develop an irrigated hectare of land . USADF funds will provide training in accounting, management, marketing and cooperative markets, trainings in production techniques, an irrigation system and production tools.

Grantee	Duration	Value	Summary
Union des Groupements des Agriculteurs Mowossokpo (UGAM) de Miniki 3174-BEN	2014-2016	$95,500	**Agriculture (Maize , Cassava, Soybean, Yam)** UGAM is a Union of 14 groups with a total of 1,300 members in the commune of Savalou and Banté communes. They produce a variety of products, but this project will concentrate on training 113 members on seed production which will then be able to satisfy the demand for quality certified seeds for the remaining members and other non-members in both communes. USADF funds will provide base, certified seeds, technical training in seed production, and trainings on developing organizational capacity.
Union Communale des Coopératives de Producteurs Maraichers de Ouaké 3181-BEN	2014-2016	$87,400	**Agriculture (Pepper & Vegetables):** Ouaké is a group is a Union of 6 groups with a total of 14 members of vegetable producers, in the Donga Department. This grant will center its attention on one of the groups, Cooperative of Bohomdo, to serve as a demonstration group to the other members regarding pepper production which is a large export item to Togo. USADF funds will provide trainings in production techniques, an irrigation system and production tools and inputs as well as training in accounting, management, marketing and cooperative markets.
Groupement a Vocation Cooperative Itchedon 3185-BEN	2014-2016	$84,000	**Agriculture (Various Food Staples):** Itchedon is a group of 29 people, primarily women who buy food staples (maize, rice, sorghum, groundnuts, and vegetables) and store them for sale later at market. The aim of this grant is to improve and increase their ability to store food for sale during the hunger season, which will both provide the group with higher revenues as well as contribute to food security in the region. USADF funds will provide for a storage facility, training on storage techniques, a revolving fund for purchasing produce, and trainings for increasing its organizational capacity.
ONG Conservatoire de la Civilisation Tanéka (CoCiTa) 3200-BEN	2014-2017	$137,600	**Services (Ecotourism):** CoCiTa is a group of 60 people whose goal is to improve and expand ecotourism services and facilities in the village of Tanéka, located in the Atakora Department. USADF funds will enable CoCiTa to improve the existing tourist attractions in the village to meet the demand for tourist lodging and increase the village's revenues. Funds will be used to create simple lodging facilities for tourists, develop a catering service based on local foods, and provide training on creating handicrafts.



Burkina Faso
INVESTMENT SUMMARY

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Overview: The country program was established in 2008. Projects focus on agricultural production and value-added processing to improve income for marginalized communities. USADF currently manages a portfolio of **20 projects** and one Cooperative Agreement worth a total commitment of **$3.4 million.**

Grantee	Duration	Value	Summary
Ragussi Association Shea Butter Processing and Export 2005-BFA	2009-2014	$250,100	**Agro-Processing (Shea Butter):** Ragussi Association employs 1,259 members for organic production of shea butter, which is certified for export and meets the demands of important overseas partners, such as l'Occitane. USADF funds will be used to update worn out equipment and enhance the production line for organic shea nut processing. It will build managerial & individual members' capacity to expand and meet demands of large-scale orders.
Association for the Promotion of Agriculture, Animal Husbandry, and Water Supply (APAEH) 2065-BFA	2009-2014	$248,300	**Food Production (Organic Sesame):** APAEH represents 4,116 sesame farmers and pastoralists in the Sebba township. USADF funds will be used to help sesame producers organize levels of the production process (harvest, post-harvest, collection, and distribution), construct a centralized storage space, provide high quality seeds, and packaging materials, engage trainers to provide technical assistance, and implement marketing strategies to secure a wider client base.
Seed Producers' Cooperative of Loromi (COPROSEL) 2431-BFA	2011-2014	$215,300	**Food Production (Millet, Sorghum, Cowpeas):** COPROSEL is a cooperative of 405 seed producers, established to increase the availability of quality certified seed adapted to the Sahel and improve incomes for members. The USADF grant will provide a tractor, a storage unit, a working capital fund, and training in improved production techniques. COPROSEL will sell to major buyers and local producers. The increased volume and affordability of certified seed will help farmers across Burkina Faso access quality seeds, improve yields for millet, sorghum, and cowpea production, and also promote food security in the region.
Departmental Union of Bani Seed Producers (UDPS-Bani) 2655-BFA	2012-2015	$130,900	**Food Production (Sesame):** The Union is comprised of 67 producers (30 women). Farmers produce certified millet, sorghum, cowpeas, and sesame seeds on 93 hectares. The Union organizes orders, distribution of inputs, harvests, seed certification, and provides technical assistance opportunities for member producers. USADF funds will assist the Union to put appropriate financial and management tools in place, strengthen the organizational structure, improve access to inputs and equipment to increase production and reduce post-harvest losses, and provide technical assistance to support producers in remote areas.
Provincial Union of Agricultural Producers of Boulgou (UPPA-B) 2703-BFA	2012-2015	$170,800	**Food Production (Cowpeas):** UPPA-B is a union with 18 member groups representing 353 producers (216 women). The Union organizes orders, distribution of inputs, harvests, seed certification, and provides technical assistance opportunities for member producers. The women's groups make couscous, flour, and cookies. USADF assistance will improve access to inputs and equipment for farmers, provide assistance to seed producers and training to increase production, and help the women with equipment to expand processing and marketing opportunities for their value added products.
Pamanli Organic Cotton Producers (GPCB-Pamanli) 2721-BFA	2012-2014	$76,000	**Agro-Processing (Cotton):** A cluster of two organic cotton producers' groups, will be led by the GPCB-Pamanli representing 65 members (35 women). The GPCBs are organized for inputs, distribution, and sales, but farmers produce independently on their own land and have limits in terms of shared resources. USADF assistance will put financial and management tools in place, develop technical skills in cotton production and sesame as a rotational crop, and help farmers meet requirements for fair trade and organic certification.

Grantee	Duration	Value	Summary
Paramanga Organic Cotton Producers (GPCB-Paramanga) 2728-BFA	2012-2014	$84,000	**Agro-Processing (Cotton):** A cluster of three organic cotton producers' groups, will be led by the GPCB-Paramanga representing 133 members (69 women). The GPCBs are organized for inputs, distribution, and sales, but farmers produce independently on their own land and have limits in terms of shared resources. USADF assistance will put financial and management tools in place, develop technical skills in cotton production and sesame as a rotational crop, and help farmers meet requirements for fair trade and organic certification.
Manimpouguidiba Organic Cotton Producers (GPCB-Manimpouguidiba) 2733-BFA	2012-2014	$127,800	**Agro-Processing (Cotton):** A cluster of six organic cotton producers' groups, will be led by the GPCB-Manimpouguidiba representing 218 members (74 women). The GPCBs are organized for inputs, distribution, and sales, but farmers produce independently on their own land and have limits in terms of shared resources. USADF assistance will put financial and management tools in place, develop technical skills in cotton production and sesame as a rotational crop, and help farmers meet requirements for fair trade and organic certification.
Agriculture and Gardening Cooperative Society of Gouran (SOGCAM) 2788-BFA	2012-2015	$234,100	**Food Production (Green Beans, Onions, Tomatoes, Soybeans):** SOGCAM is comprised of 11 member groups, representing 902 members (134 women, 15%) who grow cereals during the rainy season and produce vegetables during the dry season. USADF funding will provide equipment to replace broken parts and a higher capacity tractor, as well as assist improving services to producers' groups, strengthen organization, management, and marketing skills.
Djigui Espoir Assoication 2821-BFA	2013-2016	$116,00	**Agro-Processing (Soybeans):** Djigui Espoir is a 33 member association for women with disabilities. The Association received equipment to process soybeans into soymilk, tofu, and tokan (dry roasted tofu sold on skewers). In order to meet the market potential, USADF will assist the group to learn how to use and maintain the equipment, scale -up production, formalize business practices, and undertake educational and product marketing strategies.
Association des Femmes Tisseuses de Ponsomtenga (AFEPO) 2861-BFA	2013-2016	$153,300	**Manufacturing (Textiles):** AFEPO is an association on 25 women located on the outskirts of Ouagadougou. The project intends to expand production by improving their production facility (infrastructure and equipment), increasing the quality of raw materials, and beginning production of organically-dyed fabrics. ADF will provide funds for the infrastructure, working capital, transportation, as well as training in management and marketing.
Association pour le Développement et La Solidarité "Relwende" de Vowogodo (ADSR-V) 2919-BFA	2013-2015	$96,400	**Food Production (Cowpeas):** ADSR-V is an association of 644 members in the Sanmatenga Province of the north central region of Burkina Faso. The group began growing cowpeas to combat food insecurity . ADF funds will increase production by providing working capital for inputs, access to tools, production, harvest and post-harvest trainings, and the construction of a storage facility. The focus of this project is to build capacity by providing trainings in financial management , cooperative management and creating a business plan.
Groupement Pré-coopératif des Productrices d'Arachide - Relwende Feminin de Rambo Dambrin 2966-BFA	2013-2015	$80,800	**Food Production (Peanuts):** Relwende is a women's peanut cooperative representing 82 women in Rambo which is in the Yatenga Province in the northern region of the country. ADF will provide funds for trainings including financial management, cooperative management, and a business plan. While the focus is on capacity building funds will also be used to improve production by providing working capital for inputs, constructing a storage facility and conducting agricultural training.
Groupement de Producteurs de Gingembre - Akili Ten Ni Saaba 2968-BFA	2013-2015	$80,000	**Food Production (Ginger):** Akili Ten Ni Saaba was created in 2008 and is a group of 90 smallholder farmers who produce ginger. This project will provide the cooperative with more training, facilitating access to equipment and quality inputs, and organizing members to take advantage of seasonal market fluctuations to obtain better prices and increase incomes. ADF funds will provide working capital for inputs, composting pits, trainings in ginger production and processing and capacity building trainings, and provide professional staff to the group.
Coopreative de Production d'Oignon BADNEYA de Bosse/Di 3003-BFA	2014-2018	$181,500	**Food Production (Onions):** Badenya is a cooperative of 169 smallholder onion farmers in the Sourou Valley. With this project Badeny wants to improve farmers production, through conducting agricultural trainings, providing improved inputs (seeds and fertilizers) as well as needed equipment on a timely basis (a tractor). The cooperative is also working on increasing their services as a cooperative by adding professional staff and completing trainings in management and negotiations.

Grantee	Duration	Value	Summary
Union Départementale des Groupements de Producteurs Maraîchers de Korsimoro (UDGPM-K) 3040-BFA	2014-2018	$234,600	**Food Production (Onion):** Korsimoro is an onion union composed of 43 associations for a total of 1,879 producers in the Sanmatenga Province. This grant will allow the grantee to store and sell onions to achieve a higher price and for to continue to improve their production levels. ADF funds will contribute storage facilities, revolving funds to provide access to inputs, compost pits, and production equipment.
Union Départementale des Groupements d'Eleveurs ALAWONE 3161-BFA	2014-2016	$90,400.	**Livestock (Cattle Fattening):** ALAWONE is a group of 79 people who conduct cattle fattening as well as trading near the village of Kaibo in the Eastern part of Burkina Faso. The project will primarily focus on improving the ithe organizational capacity of the group as well as the quality and the number of cattle fattened by farmers. ADF funds will provide training on cattle fattening, veterinary supplies and a loan guarantee and also training on management, accounting, cooperative governance and marketing.
Union Provinciale Féminine Namanegbzanga pour la Promotion de la Filière Niébé (UPFN PFN) 3198-BFA	2014-2016	$97,100	**Food Production (Cowpea):** UPFN PFN is a Union of women cowpea producers in the Bam Province. It is composed of 9 departmental unions with a total membership of 1,855 members. The focus of the project will be for the women to improve their organization and be able to sell collectively without outside aid as well as improve the overall production of the members. ADF funds will be used for production equipment and trainings in management, accounting, and cooperative governance as well as trainings on production, composting, and pesticide use.
Association Wend Panga du Sanmatenga 3210-BFA	2014-2018	$211,700	**Food Production (Onion & Cabbage):** Wend Panga is an Association of 791 onion and cabbage producers who work around the Piaboré dam. The focus of this project is to begin storing onions to take advantage of higher prices and improve transportation of cabbage to market to reduce the loss rates. ADF funds will be used to build storage facilities, purchase a truck, provide revolving funds for raw materials, install an irrigation system, and provide additional production equipment.

Burundi
INVESTMENT SUMMARY

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Overview: Country program re-established in 2008. Focus is on grassroots organizations, cooperatives, capacity building, and small enterprise development in a post-conflict environment. USADF currently manages a portfolio of **14 projects** and **one Cooperative Agreement**. Total commitment is **$2.3 million.**

Grantee	Duration	Value	Summary
Agro and Biotechnologies SURL (Agrobiotec) 2264-BUR	2010-2015	$210,700	**Agricultural Production (Banana Tissue Culture):** Agrobiotec is a privately owned laboratory that produces and supplies quality in-vitro plants, primarily bananas. Project funds will provide nurseries and nursery equipment for banana plant production, training in banana plant cultivation and expand Agrobiotec's laboratory capacity to mass produce high-yielding and disease-free banana plantlets for rural farmers in Burundi. Particularly, thirteen farmer associations located in the Kayanza and Ngozi provinces will learn technical skills to manage secondary nurseries and sell plantlets to the surrounding community.
Fruitropic S.A. 2551-BUR	2011-2015	$230,200	**Agro Processing (Fruit Juice & Jam):** Fruitropic is a small fruit and jam producer that operates using manual production techniques. This project will expand their capacity by providing modern equipment. This will ensure a buyer for the local passion fruit, pineapple, and strawberry farmers as Fruitropic is expected to increase its raw material requirements.
ASSOPRO Maramvya 2593-BUR	2012 -2015	$153,900	**Agricultural Production (Rice):** ASSOPRO is a rice growers' association in Mutimbuzi Commune. They have been supported by a government agency that will no longer provide services. The focus of this grant will be to build their capacity to function on their own by providing vital infrastructure including a storage facility and huller as well as technical training and working capital.
Collectif des Associations des Exploitants Agricoles Progressistes (CAEAP) 2648-BUR	2012 -2015	$132,300	**Agricultural Production (Potatoes):** CAEAP is a federation of 250 farmers fighting food insecurity in the Ruyigi Province. This project focuses on producing quality potatoes and seed potatoes on the communal land. While USADF will provide storage facility and agricultural inputs, there will be a large component for technical and managerial training.
Kenyerazigume Federation 2704-BUR	2012-2014	$91,000	**Agricultural Production (Beans & Maize):** Kenyerazigume is a federation of 144 members fighting food insecurity. The grant will focus on intercropping maize and beans on the group's communal land. Funds will be used primarily for training, quality seeds, and storage allowing the group to multiply seeds.
Dutsindubukene Association 2744-BUR	2012-2014	$83,700	**Agricultural Production (Cassava & Pineapple):** Dutsindubukene is an association of 53 farmers in Murwi Commune in the Cibitoke Province in a remote and mountainous area. The project will focus on strengthening the group's capacity and increasing the production of beans and pineapples. Funds will be used for hiring staff, obtaining quality agricultural inputs, and conducting training in both agricultural techniques and management and administrative areas. The goal is to increase the income and food security of the organization and the surrounding community.
Iteka Kuri Bose 2818-BUR	2013-2015	$73,500	**Agricultural Production (Tomatoes):** Iteka Kuri Bose is an association of 60 members composed primarily of returnees in Cibitoke Province . The grant will focus on organizational capacity building and expanding and increasing tomato production Funds will be used primarily for training, agricultural inputs, and storage and transportation allowing the group access to available markets.

Grantee	Duration	Value	Summary
Intergroupment Ishaka de Buhiga (Ishaka) 2857-BUR	2013-2017	$200,400	**Agricultural Production & Processing (Maize & Potatoes):** Ishaka is a group of 13 member associations composed of 220 farmers in Buhinga Commune. This project will enable the group to begin producing maize and processing maize flour. The grant will also focus on expanding potato production of which a portion will be kept as seed for members and the rest will be sold for food. Funds will be used for storage, machinery for processing, agricultural inputs, and a vehicle.
Tugwizumuceri Federation 2884-BUR	2013-2015	$94,000	**Agricultural Production (Rice):** Tugwizumuceri is a registered federation of 59 associations composed of 2,980 farmers in Cankuzo Commune. This grant will empower the group to strengthen their organizational capacity and improve rice production. Their area of operation is remote and they have a difficult time accessing markets. Traders use this to their advantage and buy rice very cheaply; thus there will be a large sensitization campaign about the benefits of selling collectively through the cooperative. Funds will be used for hiring staff, trainings on agricultural production, leadership, and management as well as a storage, facility and farming tools.
Union des Associations Rizicoles de Nyabitsinda (UARN) 2918-BUR	2013-2015	$87,800	**Agricultural Production (Rice):** UARN is a registered federation of rice growers composed of 14 associations with a 3,210 members in Nyabitsinda Commune. The grant will enable the Federation to augment its revenue through increased rice production by learning and applying modern rice production techniques, obtaining better warehousing facilities as well as sensitizing members about the economic benefit of selling through the Federation. Funds will be used for a storage facility, farming tools, hiring staff, and trainings on agricultural production and leadership and management..
Collectif des Riziculteurs du Moso (CORIMO) 2935-BUR	2013-2015	$82,700	**Agricultural Production (Rice):** CORIMO is a registered federation of rice growers composed of four associations with 2,708 members in the communes of Bukemba, Rutana, and Gitanga. This project will increase the group's organizational capacity to ensure sustainability as well as increase the federation's revenue by improving rice production by applying modern rice production techniques and obtaining better warehousing facilities. Funds will also be used for agricultural inputs, trainings in marketing, leadership and management, and will include a study tour.
Cooperative de Developpement des Cafeiculteurs de Bwayi/Matongo (Kazoza N'Ikawa) 3006-BUR	2014-2018	$165,800	**Agro-Processing (Coffee):** Kazoza n'Ikawa is a registered cooperative of coffee growers and a coffee union member with 608 members in Matongo Commune. This project will increase availability of coffee collection centers and access to the Mpemba washing station as well as create a revolving fund for farmers to receive direct payment for their cherries. Funds will be used for training in improved agricultural techniques, hiring staff, construction of drying beds and collection centers, a vehicle, and to develop a marketing strategy.
Coopérative des Caféiculteurs Nzoyiyaga (Nzoyiyaga) 3041-BUR	2014-2018	$228,000	**Agro-Processing (Coffee):** Nzoyiyaga is a registered cooperative of coffee growers and a coffee union member with 952 members in the Kayanza commune This project will increase availability of coffee collection centers and access to their own washing station as well as create a revolving fund for farmers to receive direct payment for their cherries. Funds will be used for training in improved agricultural techniques, hiring staff, storage hangar, washing station, additional collection centers, purchase a truck and motorcycle, and to develop of a marketing strategy.
Usine Cooperative Nyarunazi (UC Nyarunazi) 3169-BUR	2014-2018	$231,700	**Agro-Processing (Coffee):** UC Nyarunazi is a registered cooperative of coffee growers and coffee union member with 539 members compose of both individuals and associations in Muramvya and Gitega Provinces. This project will increase availability of coffee collection centers, access to an environmentally sound washing station as well as create a revolving fund for farmers to receive direct payment for their cherries. Funds will be used for training in improved agricultural techniques, hiring staff, cherry sorting and drying beds, collection centers, a truck and motorcycle, and to develop a marketing strategy.

Guinea
INVESTMENT SUMMARY

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Overview: Current country program established in 1986**.** Focus is on primary services and agricultural producing groups that improve food security. USADF has entered into a strategic partnership with bauxite mining company Global Alumina Corporation to fund community development initiatives in areas affected by mining operations. USADF currently manages **4 projects.** Total portfolio commitment is **$776,000.**

Grantee	Duration	Value	Summary
Centre d'Appui au Développement (CAD) 2713-GIN	2012-2014	$250,000	**Agro-processing (Palm Oil):** USADF funds will improve the standard of living and working conditions of women engaged in palm oil production and marketing activities, a key income generating activity in the area. While there is an increasing demand from local and regional markets for palm oil and its derivatives, the women's revenue-generating potential is limited by a lack of technical knowledge, managerial skills, and working capital to fully meet the market demand. CAD will provide funding, training, and technical assistance to at least ten palm oil producing women's groups in the communities of Sangaredi, Boke and Kamsar. This will result in an estimated 30 percent increase in their palm oil production and revenues.
Centre d'Appui au Développement (CAD) 2790-GIN	2012-2014	$250,000	**Services (Trade Skills):** USADF funds will improve the standard of living and working conditions of youth and tradesmen located in vulnerable villages in the Boké region by offering technical and business training assistance in skilled industrial occupations, as well as training in areas offering opportunities for self-employment and income generation. CAD will facilitate the implementation of vocational training and livelihood development programs to over 400 unemployed youth and tradesman in the communities of Sangaredi, Boké, and Kamsar. These programs will match trainees with apprenticeships or post-training employment opportunities to ensure that beneficiaries are being trained for real employment opportunities.
Centre d'Appui au Développement (CAD) 3197-GIN	2014-2016	$201,990	**Agro-processing (Palm Oil):** This Project provides funds for a second phase of support to women engaged in palm oil processing. This Project will focus of women palm oil producers in the Boké, Boffa and Dubreka areas. USADF funds will improve the standard of living and working conditions of women engaged in palm oil production and marketing activities, a key income generating activity in the area. While there is an increasing demand from local and regional markets for palm oil and its derivatives, the women's revenue-generating potential is limited by a lack of technical knowledge, managerial skills, and working capital to fully meet the market demand. CAD will provide funding for the acquisition of production enhancing equipment and materials, training, monitoring and technical assistance to at least ten palm oil producing women's groups.
Association des Services Financiers (A.S.F.) 3204-GIN	2014-2016	$74,508	**Micro-credit:** ASF is a financial institution with 812 members located in Sangaredi that provides savings and credit services and promotes the economic, social and cooperative education of its members. USADF funds will be used to address ASF's lack of structural and organizational capacity. USADF funds will be used to construct a secure office space where the organization can safeguard loan and savings funds and provide administrative and financial management training to improve ASF's administrative and management capacity to fully meet the needs of its clients.

Kenya
INVESTMENT SUMMARY

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Overview: Current country program initiated in 2011. Focus is on food security and agriculture initiatives in remote Turkana County. USADF currently manages a portfolio of **23 projects** and **one Cooperative Agreement**. Total commitment is **$5 million.**

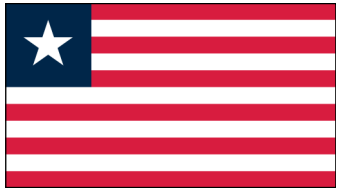
Grantee	Duration	Value	Summary
Turkana Pastoralist Development Organization 2389-KEN	2011-2014	$237,333	**Cooperative Agreement (Livestock):** Through this cooperative agreement, the Turkana Pastoralist Development Organization (TUPADO) will provide grants to four smaller, lower capacity, livestock marketing associations enabling them to build their capacity to manage business activities. Grant funds will be used to help groups improve marketing infrastructure, and acquire training and technical assistance to improve business management, financial management, and animal husbandry skills.
Turkana Pastoralist Development Organization 2391-KEN	2011-2014	$206,030	**Cooperative Agreement (Livestock):** USADF is providing additional funding to TUPADO to provide technical support and monitoring to the four Livestock Marketing Associations (LMA) receiving grants from the organization.
District Livestock Marketing Council 2405-KEN	2011-2014	$235,904	**Food marketing (Livestock):** DMLC is a Community Based Organization (CBO) that seeks to increase the incomes of its more than 700 members through the implementation of sustainable development projects. This grant will build the capacity of two LMAs in Lodwar and Lokichar to produce and market livestock. Grant funds will be used to improve marketing infrastructure, provide for a revolving loan fund, and conduct training activities for group members in marketing and management.
Napucho 2480-KEN	2011-2014	$104,158	**Food production (Poultry):** Napucho is a Community Based Organization (CBO) that fights poverty among its 50 members by undertaking income-generating projects. The USADF project will focus on building the capacity of the group to scale up production of its poultry enterprise. Funding will be used to construct improved production facilities, purchase equipment, and undertake training and capacity building activities in the areas of financial management, governance, and environmental awareness.
Impressa Beach Management Unit 2554-KEN	2011-2014	$227,749	**Food production (Fish):** Impressa is a Beach Management Unit (BMU) that organizes fish markets, works to improve sanitation practices along the beachfront, and manages the boats and fishing gear of its 230 members. The USADF grant will focus on building the capacity of Impressa to manage an expansion of its fishing enterprise by providing funds to help the group increase production and revenue. Grant funding will be used to purchase office equipment, improved fishing boats and gear, and to accredit the group's financial management practices.
Eliye Springs Beach Management Unit 2558-KEN	2011-2014	$222,042	**Food production (Fish):** Eliye Springs is a Beach Management Unit (BMU) that organizes fish markets, works to improve sanitation practices along the beachfront, and manages boats and fishing gear of its 150 members. The USADF grant will focus on building the capacity of Eliye Springs to manage an expansion of its fishing enterprise while providing funds to help the group increase production and revenue. Grant funding will be used to purchase office equipment, improved fishing boats and equipment, and to accredit the group's financial management practices.
Longech Beach Management Unit 2559-KEN	2011-2014	$228,351	**Food production (Fish):** Longech is a Beach Management Unit (BMU) that organizes fish markets, works to improve sanitation practices along the beachfront, and manages boats and fishing gear of its 218 members. The USADF grant will focus on building the capacity of Longech to manage an expansion of its fishing enterprise while providing funds to help the group increase production and revenue. Grant funding will be used to purchase office equipment, improved fishing boats and gear, and to accredit the group's financial management practices.

Grantee	Duration	Value	Summary
Natirae Beach Management Unit 2626-KEN	2012-2015	$244,513	**Food production (Fish):** Natirae is a Beach Management Unit (BMU) that organizes fish markets, works to improve sanitation practices along the beachfront, and provides boats and fishing gear for 120 members. The USADF grant will focus on building the capacity of Natirae to manage an expansion of its fishing enterprise while providing funds to help the group increase production and revenue. Grant funding will be used to purchase office equipment, improved fishing boats and gear, and professionalize the group's financial management practices.
Kerio Beach Management Unit 2828-KEN	2012-2015	$248,512	**Food production (Fish):** Kerio is a Beach Management Unit (BMU) that organizes fish markets, works to improve sanitation practices along the beachfront, and provides boats and fishing gear for 1,290 members in a remote area bordering Lake Turkana. The USADF grant will focus on building the capacity of Kerio to manage an expansion of its fishing enterprise while providing funds to help the group increase production and revenue. Grant funding will be used to purchase office equipment, improved fishing boats and gear, and professionalize the group's financial management practices.
Agency for Pastoralist Development & Napak Irrigation Scheme 2667-KEN	2012-2015	$247,412	**Food production (Irrigated agriculture):** Agency for Pastoralist Development (APAD) is a Community Based Organization (CBO) that focuses on improving the lives of pastoralists. This project follows an irrigation planning grant previously awarded to APAD, and focuses on 227 farmer pastoralists at the Napak irrigation scheme. The project focuses on organizing Napak farmers into a registered Water Users Association and Cooperative, construction of irrigation infrastructure, and educating farmers on best practices for farming as a business.
Agency for Pastoralist Development & Napeikar Irrigation Scheme 2668-KEN	2012-2015	$248,946	**Food production (Irrigated agriculture):** Agency for Pastoralist Development (APAD) is a Community Based Organization (CBO) that focuses on improving the lives of pastoralists. This project follows an irrigation planning grant previously awarded to APAD, and focuses on 574 farmer pastoralists at the Napeikar irrigation scheme. The project focuses on organizing Napeikar farmers into a registered Water Users Association and Cooperative, construction of irrigation infrastructure, and educating farmers on best practices for farming as a business.
Morulem Water Users Association 2742-KEN	2012-2015	$240,803	**Food production (Irrigated agriculture):** Morulem is a registered Water Users Association (MWUA) of 3,000 members. This project follows an irrigation planning grant and will focus on organizing farmers into a Cooperative so as to better bulk and sell their produce. Grant funds will be used to rehabilitate the main canal and intake, and to equip MWUA with a truck to better access markets for their crops.
Lokwaliwa Rural Savings and Credit Cooperative (SACCO) Society Limited 2822-KEN	2013-2016	$237,481	**Food production (Irrigated agriculture):** Lokwaliwa formerly operated as a youth association of 311 members, each of whom were independent farmers. Following an initial irrigation planning grant from USADF, the group decided to create and register a SACCO so as to better meet the savings and credit needs of its farmer members. The SACCO will additionally bulk and sell farmers' produce. Grant funds will be used to fund forty-five acres of sprinkler irrigation & 5 acres of drip irrigation, better enabling farmers to grow a combination of subsistence & cash crops.
Kaputir Resources Management Authority (KARMA) & Naoyaregae Irrigation Scheme 2845-KEN	2013-2016	$247,369	**Food production (Irrigated agriculture):** KARMA is a registered Community Based Organization, of which the Naoyaregae Self-Help group is a member. This project follows an irrigation planning grant and will focus on organizing Naoyaregae farmers into a Cooperative so as to better bulk and sell their produce. Grant funds will be used to place eighty-four acres of the Naoyaregae farm under center-pivot irrigation, allowing farmers to grow a combination of subsistence and cash crops.
Kaputir Resources Management Authority (KARMA) Naoyatiira Irrigation Scheme 2863-KEN	2013-2016	$245,613	**Food production (Irrigated agriculture):** KARMA is a registered Community Based Organization, of which the Naoyatiira Self-Help group is a member. This project follows an irrigation planning grant and will focus on organizing Naoyatiira farmers into a Cooperative so as to better bulk and sell their produce. Grant funds will be used to place thirty acres of the Naoyatiira farm under center-pivot irrigation, allowing farmers to grow a combination of subsistence and cash crops.

Grantee	Duration	Value	Summary
Kaputir Resources Management Authority (KARMA) Kapelibok Irrigation Scheme 2878-KEN	2013-2016	$244,599	**Food production (Irrigated agriculture):** KARMA is a registered Community Based Organization, of which the Kapelibok Self-Help group is a member. This project follows an irrigation planning grant and will focus on organizing Kapelibok farmers into a Cooperative so as to better bulk and sell their produce. Grant funds will be used to place eighty-four acres of the Kapelibok farm under center-pivot irrigation, allowing farmers to grow a combination of subsistence and cash crops.
Alemun Pastoralists Empowerment Initiative (APEI) & Neema Self Help Group 2915-KEN	2013-2016	$169,022	**Food production (Poultry):** APEI is a registered Community Based Organization that seeks to improve the food security and livelihoods of its member organizations, such as Neema. Neema is a registered Self Help group of 25 members, 23 of whom are female. Neema operates a small enterprise selling eggs to the local community, restaurants, and hotels. Grant funds will be used to construct poultry houses with solar electricity systems, and to purchase inputs to the business including hens, poultry feed, and medications, allowing Neema to expand into new markets. Neema members will receive ongoing training in poultry health and basic bookkeeping.
Lokamarinyang Self Help Group 2944-KEN	2013-2016	$92,425	**Capacity Building grant (Irrigated agriculture):** Lokamarinyang is a registered Self Help group in remote northeastern Turkana County. Most of the 52 members are women who have lost their husband in armed cattle raids. Lokamarinyang will use grant funds to complete a feasibility study to assess the best options for irrigation infrastructure on their farm. The grant will also fund training in ADF's required bookkeeping, monitoring and evaluation, governance and financial management, types of irrigation technologies, and an exchange visit to learn from other working farms.
Lokipetot Self Help Group 2945-KEN	2013-2016	$92,425	**Capacity Building grant (Irrigated agriculture):** Lokipetot is a registered Self Help Group of 270 women and 30 men, in central Turkana County. Lokipetot will use grant funds to complete a feasibility study to assess the best options for irrigation infrastructure on their farm. The grant will also fund training in ADF's required bookkeeping, monitoring and evaluation, governance and financial management, types of irrigation technologies, and an exchange visit to learn from other working farms.
Achukule Self-Help Group 2999-KEN	2014-2016	$96,389	**Capacity Building grant (Irrigated agriculture):** Achukule is a registered Self Help Group of 35 women and 15 men, in southern Turkana County. Achukule will use grant funding to install a borehole and two acres of drip irrigation lines on its farm and begin production of high-value vegetables on a small scale. The grant will fund training in ADF's required bookkeeping, monitoring and evaluation, governance and financial management, marketing, and an exchange visit to learn from other working farms.
Lokichoggio Peace Organization (LOPEO) 3018-KEN	2013-2016	$240,460	**Microfinance:** The grant will fund an expansion of LOPEO's loan fund and lending infrastructure, including an expanded office and training space, and additional training in using LOPEO's loan software, Loan Performer. Further, the grant will put in place a system to provide for personal finance training to LOPEO's members.
District Livestock Marketing Council (DLMC) Transport 3051-KEN	2013-2016	$245,990	**Food Marketing (Livestock transportation):** DLMC previously received a grant from USADF to improve infrastructure and capacity of two Livestock Marketing Associations (LMAs) in Turkana County. The current transportation -focused grant aims to address the constraint of Turkana County's LMAs' lack of reliable means to transport livestock to viable markets in other parts of Kenya. DLMC will use grant funding to purchase a truck and develop a Transportation Management Plan to govern their new transport business. The LMAs of Kakuma, Oropoi, Loima, Kalokol, Kerio, Lokori, Katilu, Kaputir and Kainuk will benefit from access to regular and reliable transportation services to move their livestock to markets.
Mogila Asegis Development Initiative Organization (MADICO) 3162-KEN	2013-2015	$91,258	**Capacity Building grant (Irrigated agriculture):** MADICO is a registered Self Help group located near Lokichoggio. MADICO works on behalf of the Nanam irrigation scheme, and its 51 members. MADICO will use grant funds to complete a feasibility study to assess the best options for irrigation infrastructure at the Nanam farm. The grant will also fund training in ADF's required bookkeeping, monitoring and evaluation, governance and financial management, types of irrigation technologies, and an exchange visit to learn from other working farms.

Liberia

INVESTMENT SUMMARY



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Overview: Country program established in 1984. Responding to a Presidential request, USADF returned in 2006 to rehabilitate and expand Liberian businesses and community organizations, particularly agricultural cooperatives. Focus is on agricultural initiatives among marginalized populations. USADF currently manages a portfolio of **23 projects.** Total commitment is **$3 million.**

Grantee	Duration	Value	Summary
Agriculture Relief Services, Inc. (ARS) 2207-LBR	2010-2015	$218,922	**Agriculture (Vegetables):** ARS provides technical assistance in agricultural production and cooperative organization to over 350 farmers in rural communities in Liberia. USADF funds enable ARS to assist farmers in Lower Tappita, Nimba County, to organize as a registered group with effective, structured leadership, identify markets for their produce, and provide collection, processing, storage, and transport facilities to reach the markets identified.
Greenville Community Artisan Fishery Association (GCAFA) 2424-LBR	2011-2015	$150,100	**Fisheries (Artisanal):** The 50 member cooperative was organized in October 2010 in Sinoe County to help artisan fishermen and fishmongers to increase their catch and income through improved fishing techniques, processing skills, and marketing opportunities. USADF assistance provides organizational and business management capacity building support, and enables GCAFA to upgrade their fishing equipment and improve processing and safety practices.
Harper Community Artisan Fishery Association (HCAFA) 2442-LBR	2011-2015	$159,600	**Fisheries (Artisanal):** The 45 member cooperative was organized in October 2010 in Maryland County to help artisan fishermen and fishmongers to increase their catch and income through improved fishing techniques, processing skills, and marketing opportunities. USADF assistance provides organizational and business management capacity building support, and enables HCAFA to upgrade their fishing equipment and improve processing and safety practices.
Bapopolebo Community Artisan Fishery Association (BCAFA) 2459-LBR	2011-2015	$152,565	**Fisheries (Artisanal):** The 35 member cooperative was organized in October 2010 in Maryland County to help artisan fishermen and fishmongers to increase their catch and income through improved fishing techniques, processing skills, and marketing opportunities. USADF assistance provides organizational and business management capacity building support, as well as enable BCAFA to upgrade fishing equipment and improve processing and safety practices.
Tren District Artisan Fishery Association (TDAFA) 2471-LBR	2011-2015	$150,325	**Fisheries (Artisanal):** The 56 member cooperative was organized in May 2011 in Grand Kru County to help artisan fishermen and fishmongers to increase their catch and income through improved fishing techniques, processing skills, and marketing opportunities. USADF assistance provides organizational and business management capacity building support, and enable TDAFA to upgrade their fishing equipment and improve processing and safety practices.
Butaw District Artisan Fishery Association (BDAFA) 2475-LBR	2011-2015	$150,323	**Fisheries (Artisanal):** The 48 member cooperative was organized in October 2010 in Sinoe County to help artisan fishermen and fishmongers to increase their catch and income through improved fishing techniques, processing skills, and marketing opportunities. USADF assistance provides organizational and business management capacity building support, as well as enable BDAFA to upgrade their fishing equipment & improve fish processing and safety practices.
Kpodo Farmers Development Cooperative (KFDC) 2536-LBR	2011-2014	$57,918	**Agriculture (Rice):** The 79 member cooperative was established in May 1981 in Nimba County to engage in the production of swamp rice. During the war, farmers from the area were displaced, and the rice farms fell into disuse. USADF support will enable KFDC to strengthen its financial and technical management capacity and rehabilitate 80 hectares of swampland, resulting in an increase swamp rice production and sales.

Grantee	Duration	Value	Summary
Cestos Community Artisan Fishery Association (CCAFA) 2599-LBR	2012-2015	$154,015	**Fisheries (Artisanal):** The 47 member cooperative was organized in December 2011 in River Cess County to help artisan fishermen and fishmongers to increase their catch and income through improved fishing techniques, processing skills, and marketing opportunities. USADF assistance provides organizational and business management capacity building support, and enable CCAFA to upgrade their fishing equipment and improve processing and safety practices.
Bacconie Artisan Fishery Development Association (BAFDA) 2629-LBR	2012-2015	$154,016	**Fisheries (Artisanal):** The 42 member cooperative was organized in December 2011 in Grand Bassa County to help artisan fishermen and fishmongers to increase their catch and income through improved fishing techniques, processing skills, and marketing opportunities. USADF assistance provides organizational and business management capacity building support, and enable BAFDA to upgrade fishing equipment and improve processing & safety practices.
Sanquehn Artisan Fishery Development Association (SAFDA) 2637-LBR	2012-2015	$154,020	**Fisheries (Artisanal):** The 41 member cooperative was organized in January 2012 in Sinoe County to help artisan fishermen and fishmongers to increase their catch and income through improved fishing techniques, processing skills, and marketing opportunities. USADF assistance provides organizational and business management capacity building support, as well as enable SAFDA to upgrade their fishing equipment and improve processing and safety practices.
Grand Cavala Artisan Fishery Association (GCAFA) 2647-LBR	2012-2015	$154,020	**Fisheries (Artisanal):** The 41 member cooperative was organized in January 2012 in Maryland County to help artisan fishermen and fishmongers to increase their catch and income through improved fishing techniques, processing skills, and marketing opportunities. USADF assistance provides organizational and business management capacity building support, and enable GCAFA to upgrade their fishing equipment and improve processing and safety practices.
Fish Town Artisan Fishery Association (FAFA) 2727-LBR	2012-2015	$154,220	**Fisheries (Artisanal):** The 47 member cooperative was organized in May 2012 in Maryland County to help artisan fishermen and fishmongers to increase their catch and income through improved fishing techniques, processing skills, and marketing opportunities. USADF assistance provides organizational and business management capacity building support, and enable FAFA members to upgrade their fishing equipment and improve processing and safety practices.
Kwapai-gei Development Association (KDA) 2759-LBR	2012-2015	$73,295	**Agriculture (Rice):** The 20 member association was established in March 2010 in Garmu, Panta district, Bong County. USADF's capacity-building assistance grant will provide some equipment, training, and help to build financial/managerial skills to help the association improve its financial and management capacity and expand production.
Waymalakeh Development Cooperative Society (WDC) 2819-LBR	2013-2015	$77,711	**Agriculture (Rice):** The 40 member cooperative was established originally in 2003 and officially registered in February 2012 in Yarmein District, Nimba County. USADF's capacity-building assistance grant will provide some input support, and training in financial and managerial skills to help the cooperative improve its financial and management capacity and expand production.
Timbo Artisan Fishery Association (TAFA) 2854-LBR	2013-2015	$169,065	**Fisheries (Artisanal):** The 35 member cooperative was organized in March 2013 in River Cess County to help artisan fishermen and fishmongers to increase their catch and income through improved fishing techniques, processing skills, and marketing opportunities. USADF assistance provides organizational and business management capacity building support, and enable TAFA members to upgrade fishing equipment and improve processing & safety practices.
Grand Kola Community Artisan Fishery Cooperative Society, Ltd. (GKCAFCS) 2885-LBR	2013-2015	$188,210	**Fisheries (Artisanal):** The 40 member cooperative was organized in April 2013 in Grand Bassa County to help artisan fishermen and fishmongers to increase their catch and income through improved fishing techniques, processing skills, and marketing opportunities. USADF assistance provides organizational and business management capacity building support, as well as enable GKCAFCS members to upgrade their fishing equipment and improve fish processing and safety practices.
Suehn Multipurpose Cooperative Society Ltd. (SUMCOS) 2902-LBR	2013-2015	$80,190	**Agro-processing (Cassava**): The 22 member cooperative is was registered in 2007 and is located in Suehn Mecca District, Bomi County. The Cooperative seeks to expand production to 300 acres of farmland and establish a value-added cassava processing facility to produce, cassava flour, gari, fufu and farina for the local market. USADF assistance provides farm inputs, tools, processing equipment, and support for market access, training and skills development in financial management, organization, marketing, governance, and a business plan to guide future development .

Grantee	Duration	Value	Summary
Gbelay-Geh Rural Women Multipurpose Cooperative Society Ltd. (GRWMCS) 2916-LBR	2013-2015	$72,785	**Agriculture (Rice):** The 78 member cooperative was established in 2005 in Gbehlay-Geh Statutory District, Nimba County. The purpose of the organization is to promote the economic and social interests of its members through increased market access, processing, transport, inputs and extension services. USADF assistance provides financial and business management training, as well as equipment and capital to improve the group's management skills and organization and enable them to effectively process and market its members' production.
Suakoko Rural Women Cooperative Society Ltd. (SURWOCOP) 2928-LBR	2013-2015	$86,208	**Agro-processing (Cassava)**: The 27 member women's cooperative located in Suakoko District, Bong County will establish a value-added cassava processing facility to produce, cassava flour, gari, fufu and farina for the local market. USADF assistance provides farm inputs, production tools, processing equipment, and support for market access and training and skills development in financial management, organizational development, marketing, board governance, and development of a business plan to guide future development plans.
Kordia Multipurpose Farmers Cooperative (KMFC) 2943-LBR	2013-2015	$82,560	**Agro-processing (Cassava)**: The 86 member women's cooperative located in Kpaai District, Bong County will establish a value-added cassava processing facility to produce, cassava flour, gari, fufu and farina for the local market. USADF assistance provides farm inputs, production tools, processing equipment, and support for market access and training and skills development in financial management, organizational development, marketing, board governance, and development of a business plan to guide future development plans.
4-H Liberia, Inc. 3048-LBR	2014-2016	$99,962	**Agriculture (Gardening):** 4H-Liberia was founded in 1963 as a model to carry out the government's School Garden Initiative (SGI). 4H-Liberia received its Certificate of Accreditation from the Ministry of Planning and Economic Affairs, Republic of Liberia in October 2009. The purpose of the organization is to empower Liberian young people ages 6 to 25 to become self-sufficient citizens by developing their potential in premiere leadership, agricultural sustainability and essential life skills. 4H-Liberia currently works with over 2,700 students in some 100 school-based clubs. USADF funds will help 4-H Liberia establish school enterprise gardens in 72 schools in six counties.
LEAD, INC. 3037-LBR	2014-2018	$250,000	**Micro-credit:** LEAD is a microfinance institution located in Monrovia with over 3,800 members across six counties in Liberia. The organization's mission is to empower Liberians in the pursuit of business and asset development through the provision of entrepreneurship and agriculture loan funds. USADF funds will help lead to expand its AEI Agriculture loan fund to support agriculture development.
Welekemai Rural Women Structure Cooperative Society (WRWSCS) Ltd. 3220 –LBR	2014-2016	$71,540	**Agriculture (Rice):** The Welikemai Rural Women Farmers' Cooperative is a 60 member organization in Sanoyea Town, Bong County that produces rice and markets mainly to World Food Program. USADF funds will provide capacity building training & a revolving fund for the group to produce and sell value-added white rice at a higher price.

Malawi

INVESTMENT SUMMARY

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Overview: Country program established in 2008. Focus is on export-oriented enterprise development with an emphasis on agriculture and agro-processing. USADF currently manages a portfolio of **14 projects**. Total commitment is approximately **$2 million.**

Grantee	Duration	Value	Summary
Balaka Youth Arise 2612-MWI	2012-2015	$179,233	**Job Skills Training:** Prison Fellowship Malawi, a registered organization, works to provide skills training to out-of-school youth and ex-prisoners in Balaka, Malawi. USADF funds will assist PFM to increase the number of youth trained in carpentry and tailoring.
Biriwiri Potato Production and Value Added Processing Project 2720-MWI	2012-2015	$177,587	**Food Processing (Potato):** Biriwiri Farmers and Marketing Cooperative Society (BIFAM) is a registered co-operative society that grows, harvests, and sells improved varieties of Irish Potato in the Central Region of Malawi. Value addition comes from bulking and processing their potatoes.
Bvumbwe Dairy Farmers Cooperative Society (Bvumbwe) 2803-MWI	2013-2016	$208,812	**Agriculture (Dairy):** A registered cooperative located in Thyolo District, Malawi that provides animal feed, extension services, and marketing assistance to local dairy farmers. The focus of this project is to help Bvumbwe to increase their production capacity.
Chitsanzo Milk Bulking Group 2826-MWI	2013-2016	$232,949	**Agriculture (Dairy):** A registered cooperative society located in Dedza, Malawi, that provides training in cattle management and also strengthens market linkages for small dairy farmers. The focus of this project is to help the organization increase their production capacity.
Ntchisi East Coffee Cooperative 2853-MWI	2013-2015	$84,957	**Agriculture (Coffee):** A registered cooperative located in Ntchisi, Malawi that provides technical support to smallholder coffee farmers for producing and marketing coffee. The focus of this project is to improve the group's governance, infrastructure, administrative, and managerial capacity and increase its access to working capital.
Magomero Dairy Farmers Cooperative 2883-MWI	2013-2016	$249,417	**Agriculture (Dairy):** A registered cooperative society located in the Dedza district that provides training in cattle management, access to inputs, and market linkages for smallholder dairy farmers in Malawi. The focus of this project is to increase Magomero's production of raw milk that is supplied to dairy processors, and position the group for future expansion.
Muona Rice Producers and Marketing Cooperative 2907-MWI	2013-2016	$231,498	**Agriculture (Rice):** A registered cooperative society located in Muona, Nsanje District that provides technical support to over 500 smallholder farmers for the growing and marketing of rice. The focus of this project is to provide Muona's farmers with improved infrastructure, equipment, affordable high quality inputs, and access credit in order to meet the local demand for milled rice.
Tsangano Organic Coffee Association (TOCA) 2998-MWI	2014-2016	$95,546	**Agriculture (Coffee):** A registered incorporation that promotes the production, processing, and marketing of organic coffee in the areas of Tsangano and Manjawira in the Ntcheu District. TOCA currently has 1639 members (984 female and 655 male). This project will focus on capacity building, financial training, and farmer training to improve the management capacities of TOCA while empowering its members with improved organic farming skills and preparing the association to obtain organic certification. TOCA will participate in a learning exchange visit to a successful coffee enterprise in the region, and begin implementing a revolving loan fund to provide members access to inputs and tools.

Grantee	Duration	Value	Summary
Hara Producers, Processors, and Marketing Cooperative 3020-MWI	2014-2015	$94,422	**Agriculture (Rice):** A registered smallholder rice farming cooperative in Karonga District, founded in March 2009, with an active membership of 119 farmers (78 men, 40 women) at start of grant. The focus of this project is to improve the cooperative's governance, put staff in place a management staff, initiate a revolving loan fund for to provide farmers with access to key inputs, train farmers in best rice farming practices, and develop business and marketing plans for future expansion.
Tayamba Agro-Processing Limited 3021-MWI	2014-2016	$97,360	**Ago-processing (Soya):** A limited liability cooperative in Mchinji, registered in 2010, with a current active membership of 40 farmers (20 men, 21 women). The project with USADF will focus on capacity building, financial training, and farmer training to improve the management capacities of Tayamba while empowering its members with improved skills in soya farming and providing them with access to improved soya bean seeds and other inputs through a revolving loan fund. Over the next three years, Tayamba intends to: increase the number of active, paying, and fully trained farmer members; strengthen its management and administrative core; and begin administering a revolving loan fund for key soya bean growing inputs.
Lupanda Producers and Marketing Cooperative 3050-MWI	2014-2016	$94,919	**Agriculture (Beans):** A limited liability cooperative in Khosolo area in South East Mzimba, registered in 2012, with an active membership of 101 farmer members (55 women, 46 men). The purpose of the organization is to improve the livelihoods of smallholder farmers around Khosolo area in Mzimba district through increased crop yields and consistent access to markets. The project with USADF will focus on building the cooperative's capacities in financial and operational management, as well as the farming skills and practices of members, in order to address the key constraints to increased yields and sales. Lupanda's administrative staff and board will be trained in good governance and financial accounting procedures and systems. Farmers will receive training in best growing practices for beans, ongoing extension support services, and access to affordable key inputs like fertilizers, pesticides, and high quality seeds.
Talimbika Agro-Processing and Marketing Co-operative Society 3167-MWI	2014-2016	$97,534	**Agriculture (Sunflower):** Talimbika Agro-Processing and Marketing Co-operative Society (Talimbika) is a membership-based cooperative, registered on January 4, 2011 as a limited liability cooperative, with a current active membership of 70 sunflower farmers (40 male, 30 female). The cooperative's primary objective is to assist its members to increase their sunflower yields, and process the raw materials, and sell the finished product – sunflower cooking oil – in local markets. Over the next three years, the cooperative plans to increase its membership to 130, begin offering members access to a revolving loan fund for inputs and farm land, increase production of cooking oil, and expand market reach. The project with USADF will focus on building the cooperative's capacities in financial and operational management and provide members with access to necessary inputs for growing sunflower, including land. Talimbika's administrative staff and board will be trained in good governance, financial accounting and systems, and revolving loan fund management.
Renewable Energy Industries Association of Malawi 3183-MWI	2014-2016	$97,165	**Energy Related:** The Renewable Energy Industries Association of Malawi (REIAMA) was registered in 2001 and operated until 2005 as the private sector association for the renewable energy industry in Malawi. The primary purpose of the association is to promote, protect, and regulate the use, production, importation, exportation and installation of Renewable Energy Technologies in Malawi. However, since 2005, the association has been dormant. The project with USADF will consist of two phases. The first will focus on building the association's capacities in financial and operational management and undertaking a strategic planning exercise to plan for long-term sustainability. The second phase will be the administration of a grant competition for firms in the renewable energy sector. REIAMA will award up to 10 grants of up to $5,000 each for selected firms to develop marketable business plans.
RECAPO - Solar Home Systems 3189-MWI	2014-2016	$50,000	**Energy Related:** RECAPO was previously awarded a $10,000 grant from USADF in 2013 to fund a business plan/ feasibility study to assess the possibility of extending access to off-grid electricity in the Chimutu area on the outskirts of Lilongwe. The analysis found that in Chimutu, 95 percent of households do not have access to the electrical grid, and 70 percent of households reported in a survey that electricity was an urgent need that would change their lives. RECAPO has identified a viable technology and payment system that would work in this area - the Azuri Indigo pay-as-you-go system - and it has identified a clear market demand. The $50,000 follow-on grant from USADF will allow RECAPO to purchase Azuri solar home systems and sell them affordably to households in the Chuimutu area.

Mali
INVESTMENT SUMMARY

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Overview: Current country program established in 1984. Focus is on agricultural production and processing to improve food security. USADF currently manages a portfolio of **27 projects.** Total commitment is **$3.3 million**.

Grantee	Duration	Value	Summary
Sounoumba SARL 1772-MLI	2007-2014	$163,845	**Manufacturing (Wood Pallets):** SOUNOUMBA produces wood pallets for transporting fruits and vegetables. The USADF grant provides funding to acquire industrial ovens that enable SOUNOUMBA to produce export-quality pallets that meet EEC requirements for local exporters. This will increase the company's revenue and its capacity for job creation in the Bamako area.
Cooperative for the Producers of Ginger and Peanuts in Koulibalibougou (CPGAK) 2034-MLI	2009-2014	$235,990	**Food Processing (Mango):** CPGAK, a 38 member cooperative located in the mango-rich region of Sikasso, produces, dries and markets mangoes, ginger and other commodities. USADF provided funding to expand its dying facility, purchase raw materials, and provide technical and managerial training. This will enable CPGAK to strengthen its organizational, administrative, and financial capacity. This grant will increase the volume of mangoes processed and marketed, resulting in increased incomes for both employees and farmers.
The Cooperative Group of Dangha Wheat Producers **2**032-MLI	2009-2014	$215,384	**Agriculture (Wheat, Rice):** Dangha's 174 cooperative members work to ensure food security for the local population in the Timbuktu area of northern Mali through the production of irrigated wheat and rice. The project provides funds to procure irrigation and rice processing equipment, establish a revolving fund, and provide technical and managerial training to members that will enable the cooperative to increase production, improve crop yields, improve incomes, and food security in the community.
Center for Microfinance Support and Local Development (CAMIDE) 2067-MLI	2009-2014	$229,933	**Services (Micro-finance):** CAMIDE is a microfinance institution in Kayes that oversees 57 village credit unions offering over 11,000 loans to more than 8,000 borrowers in the Kayes Region. USADF funding enables CAMIDE to extend microfinance products to a wider population, especially to poor women in the city of Kayes and surrounding villages to develop livelihood activities and improve their food and economic security.
Bankass Milk Marketing Cooperative Society 2340-MLI	2011-2014	$133,757	**Agriculture (Dairy):** Bankass Cooperative is an organization of 65 women in the Mopti Region who produce and sell pasteurized milk, cheese, yoghurt, and other dairy products. The women are using USADF funds to expand their operation through the construction of a new processing center, procurement of processing and distribution equipment, and provision of additional working capital and training.
Tchiri Agricultural Cooperative (TAC) 2423-MLI	2011-2014	$210,430	**Agriculture (Rice, Wheat):** TAC promotes economic opportunities for 260 rice and wheat farmers in the village of Bourem Sidi Amar in the Diré district of Timbuktu. USADF funding enables TAC to procure irrigation pumps, production inputs, processing equipment, and technical and managerial training to increase the area of land under rice, wheat, and anise production. The grant will also improve crop yields and marketing practices.
Regional Network of Horticulturalists of Kayes (RHK) 2488-MLI	2011-2014	$212,502	**Agriculture (Vegetable Marketing):** RHK provides extension services, marketing assistance, input sourcing, and administrative support to its 89 member associations in the Kayes Region. USADF assistance enables RHK to establish a marketing center for the local distribution of bananas produced by members and the storage of onions and shallots purchased from members for sale when prices rise.

Grantee	Duration	Value	Summary
Association Nietasso de Kayes (ANK) 2598-MLI	2012-2014	$88,693	**Small Enterprise (Weaving, Cloth-dyeing, Soap-making):** ANK is an association of 60 active members in Kayes, Mali. The association provides self-employment opportunities for women to generate income and improve their financial security USADF assistance enables ANK to build its financial and management capacity, procure additional equipment, and improve the environmental impact of production activities, particularly as it relates to the use of dyes and the harmful run-off they create.
Balimaya Cooperative of Tourakabougou 2675-MLI	2012-2014	$65,368	**Agriculture (Mango and Fonio Marketing):** The Balimaya Cooperative has five members and is located in Tourakagoubou, Bougouni. The Cooperative markets processed mangoes and fonio but lacks the financial and management skills required to operate at a sustainable level. USADF assistance enables Balimaya to build its financial and management capacity, procure additional equipment and improve output.
Société Coopérative Femme Action-FEMAC 2730-MLI	2012-2014	$69,240	**Food Processing (Fruits):** FEMAC Cooperative has 17 members and is located in Sikasso. The Cooperative provides value-added processing to fruits that they market locally in Sikasso. FEMAC suffers from weak financial management capacity, insufficient working capital to purchase raw materials, lack of adequate cold storage facility, and weak sanitary controls. USADF assistance enables FEMAC to build its financial and management capacity and make necessary improvements to its production facility, sanitation, procure equipment, and buy inputs and raw materials.
Union des Producteurs de Sésame De Banamba (UPSB) 2731-MLI	2012-2015	$195,208	**Agriculture (Sesame):** UPSB is a union composed of 23 cooperatives and 2,069 members (including 985 women) located in the Banamba district of Koulikoro. The Union markets sesame for its members but face serious constraints related to lack of working capital, to purchase its members products, meeting established norms for sesame quality, lack of skill in identifying new markets and negotiating prices. USADF assistance enables UPSB to increase production through procurement of production enhancing equipment and support to the union to negotiate better prices and marketing contracts with buyers.
Société Coopérative des Producteurs Maraichers de Banambani 2770-MLI	2012-2014	$74,395	**Agriculture (Vegetables):** The Banambani Cooperative has 11 members and is located in the Kati district of Koulikoro. The output from the 13ha of land the Cooperative has under cultivation does not satisfy the food security needs for a population of over 1600 inhabitants in Banambani village and create enough excess crops to market and gain income to satisfy other needs. USADF assistance enables Banambani to purchase inputs, increase production and financial and management capacity by 10 constructing wells to enable the Cooperative to put all 21ha available under production and satisfy the food security needs of the village.
Union Locale des Sociétés Coopératives de Producteurs de Sésame de Koulikoro (ULSCPSK) 2772-MLI	2012-2015	$186,752	**Agriculture (Sesame):** ULSCPSK is composed of 21 cooperatives and 814 member producers in seven districts in Koulikoro. The Union markets sesame for its members but face serious constraints related to lack of working capital to purchase its members products, meet established norms for sesame quality, and skill in identifying new markets and negotiating prices. USADF assistance enables UPSB to increase production through procurement of production enhancing equipment and support to negotiate better prices and marketing contracts with buyers.
Union Locale des Sociétés Coopératives des Producteurs des Céréales Sèches de Koulikoro 2820-MLI	2013-2015	$61, 772	**Agriculture (Cereal Grains):** ULPCS-K is a union of grain producers that was created in October 2007 and is composed of eight cooperatives located in Koula, Doumba, Méguétan, Koulikoro, Tougouni, Niamina, Sirakorola and Dinandougou districts of Koulikoro. There are 237 cereal producers who are members of the Union including 71 women and 166 men. USADF support will provide training and technical assistance to help ULPCS-K to improve its organizational and financial management capacity.
Association ALINIHA Autogérée de de Siréla 2860-MLI	2013-2015	$81,080	**Agriculture (Vegetables):** ALINIHA Self-Managed Association of Siréla is made up of three women's groups with a total of 124 members from the villages of Sirela, Diawoila and N'Tjila in Kayes who carry out income generating activities including vegetable production. Each of the three groups obtained access to a one hectare plot of land that they exploit during the dry season for vegetable production, for which there is a ready market, both locally, as well as in the nearby Kayes market itself. USADF will construct wells in the villages, provide some gardening inputs as well as training and technical assistance to help the Association to improve its organizational and financial management capacity.

Grantee	Duration	Value	Summary
ALINIHA Self-Managed Association of Kobokoro(Association ALINIHA Autogérée de Kobokoro) 2862-MLI	2013-2015	$117,112	**Agriculture (Vegetables):** ALINIHA Self-Managed Association of Kobokoro is located in the Liberté Dembaya Commune of Kayes and is made up of nine women's groups with a total of over 300 members from the villages of Kobokoro, Banzana, Diambroubougou, Tiéblembougou, Salabougou, Fassokobougou, Kouroublon, Banankabougou and Tourébougou who carry out income generating activities that include vegetable production. Each of the nine groups has access to a one hectare plot of land that they exploit during the dry season for vegetable production, for which there is a ready market, both locally as well as in the nearby Kayes market. USADF support will improve irrigation in the villages by constructing wells, provide some gardening inputs as well as training and technical assistance to help the Association to improve its organizational and financial management capacity.
Ben Yiriwa Women's Association of Fougako/ Goualala (Association Ben Yiriwa des Femmes de Fougako /Goualala) 2872-MLI	2013-2015	$73,678	**Agriculture (Vegetables):** The Ben Yiriwa Women's Association is located in the Wassoulou Ballé Rural Commune of Yanfolila (Sikasso) with a total of forty members from the village of Goualala. The women grow groundnuts and produce vegetables to supplement their incomes and improve the food security of their households during the off-season. The women pursue vegetable production as a major source of supplementary food and revenue to support their families. The Association has a one hectare plot of land that they exploit to produce vegetables to sell both locally, as well as in the nearby Yanfolila market. USADF will improve irrigation in the village by constructing wells, provide some gardening inputs as well as training and technical assistance to help the Association to improve its organizational and financial management capacity.
Union des Sociétés Coopérative des Producteurs de Maïs de Diédougou (USCPMD) 2892-MLI	2013-2015	$112,502	**Agriculture (Maize):** USCPMD is situated in Beleco (Diédougou commune), located in the administrative subdivision of Dioila in the Koulikoro Region of south-western Mali, just north of Bamako. USCPMD engages in the production and marketing of cereal grains, specifically corn, millet and sorghum. The Union is composed of seven 7 cooperatives: Seyla II, Missirila, Benkadi, Koloko, Kindia, Bougoula I, and Bougoula II. There are 1900 cereal producers who are members of the Union including 900 women and 1000 men. USCPMD currently cultivates an area of 6,300 hectares of land. It is participating in filling the food security gap being experienced in Mali . USADF will focus intervention on provision of production, harvest & post-harvest equipment & marketing support to USCPMD.
Société Coopérative des Riziculteurs, Planteurs et Maraîchers de Noïdaga (SCRPMN) 2926-MLI	2013-2016	$143,468	**Agriculture (Vegetables):** SCRPMN is composed of 75 members from the village of Noidaga who engage in rice and vegetable product. The project will provide support to SCRPMN for financial and organizational management capacity building, acquisition of improved production and post-harvest techniques and equipment, and improvement of the main water supply canal to enable the Cooperative to effectively irrigate the entire 90 hectares of land available for rice production. The project will help members achieve full food security, increase incomes through increased production and marketing, and increase the sustainability of the cooperative through improved organizational and financial management.
Union des Sociétés Coopératives des Producteurs de Céréales de Cinzana (UCSCPCC) 2955-MLI	2013-2016	$189,304	**Agriculture (Cereal Grains):** UCSCPCC is a union of 15 cooperatives totaling 405 producers located in village of Cinzana that engages in dry cereal production and marketing. The project will provide financial and organizational management capacity building support, funds to purchase and market cereals and provide additional warehouses that will allow UCSCPCC to improve its marketing capacity. The project will help the Union increase revenues through increased production and marketing, and increase the sustainability of the Union through improved organizational and financial management capacity.
Union des Sociétés Coopératives Laitières des Communes de Dioro et Farakoumassa (USCLCDF) 3024-MLI	2014-2017	$135,092	**Agriculture (Dairy):** USCLCDF is ocated in the town of Dioro and seeks to improve the standard of living of its 125 members by providing services to increase their production and sale of dairy products. The project will help increase and stabilize USCLCDF's milk supply in Dioro and improve its capacity to deliver processed milk to Segou by providing working capital and cargo motorcycles to sell and distribute livestock feed and to purchase and collect milk from herders in the area.
Association des Femmes de Zantièbougou (SABATI) 3054-MLI	2014-2016	$73,601	**Agriculture (Cereal Grains):** SABATI is based in the town of Zantièbougou and seeks to improve the standard of living of its 1,265 members by providing services to increase their production and sales of cereal grains, primarily millet and sorghum. The grant will provide a variety of training and capacity building activities, funds to purchase improved agricultural inputs, and tractor to exploit fully the 35 hectare land available to the Association.

Grantee	Duration	Value	Summary
Société Coopérative Agropastorale 'Bènkadi' de N'Toba 3087-MLI	2014-2016	$79,574	**Agriculture (Vegetables):** Bènkadi is located in the village of N'Toba, and seeks to improve the standard of living of its 122 members by providing services to increase their production and sale of vegetables. The project will improve the Cooperative's capacity to operate on a year-round production model. Funds will allow the Cooperative to improve their one hectare plot by installing a new irrigation system and fencing it to protect it from roaming animals. The Cooperative will also construct three wells that will provide a reliable and constant source of water to the production perimeter.
Union des Sociétés Coopératives «Amakéné» de Tendely 3110-MLI	2014-2016	$63,778	**Agriculture (Cereal Grains):** Amakéneé is based in the town of Tendely and seeks to improve the standard of living of its 735 members by providing services to increase their production and sales of cereal grains, primarily millet and cowpea. The objective of the project is to strengthen the Union's production and marketing capacity and that of its members for cereals, mainly cowpeas and millet. Project funds will help the Union develop its financial and management capacity to better plan members' production and to negotiate better prices and marketing contracts with its buyers.
Union des Sociétés Coopératives «Guina» de Tagari-Dogon 3142-MLI	2014-2016	$79,731	**Agriculture (Cereal Grains):** Guina is based in the town of Tagari-Dogon and seeks to improve the standard of living of its 807 members by providing services to increase their production and sales of cereal grains, primarily millet and cowpea. The grant will provide a variety of training and capacity building support, and funds to purchase and market cereals and build a warehouse that will allow the Union to strengthen its presence in the market as well as improve on the timeliness and quality of services it provides to it members.
Coopérative des Productrices de Beurre de Karité de Siby (COOPROKASI). 3188-MLI	2014-2016	$91,071	**Agro-processing (Shea Butter):** COOPROKASI is based in the commune of Siby and seeks to improve the standard of living of its 1,350 active members by providing services to increase their production and sales of shea butter. The project will provide funds for production equipment to improve the quality and efficiency of shea butter production activities. Funds will allow COOPROKASI to improve its organizational, administrative, and financial management, coordinate purchases of raw materials, and improve members' technical skills to produce shea butter products that meet industry standards.
Société Coopérative Guiréyaawés 3207-MLI	2014-2017	$189,477	**Agriculture (Organic Sesame):** Guiréyaawes is dedicated to strengthening the economic power of the overall organization and its members through increased production and marketing of organic sesame. USADF support will help the Federation to increase production of organic sesame by members through technical innovations and support to the Federation to negotiate better prices and marketing contracts with its buyers, thereby increasing producers' incomes.

Mauritania
INVESTMENT SUMMARY

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Overview: Current country program established in 2008. Focus is working with agricultural groups and women's collectives. USADF currently manages a portfolio of **22 projects**. Total commitment is **$2.3 million.**

Grantee	Duration	Value	Summary
Agropastorale Cooperative of Houdallaye 2196-MRT	2010-2014	$244,210	**Services (Drinking Water):** Houdallaye is a cooperative with 450 members, organized to support recently returned refugees in the Brakna region of Mauritania. USADF funds will create more available water resources, which in turn will enable the cooperative to provide more support and improve living conditions for the refugees.
Women's Cooperative of N'Doukougne 2369-MRT	2011-2014	$97,147	**Food Production (Vegetables):** Ndoukougne is a gardening cooperative of 289 women members that aims to create income generating activities and promote nutrition among local populations. USADF funds will be used to build capacity in financial and administrative management, provide business training, improve technical knowledge, and develop resources to help members produce fruit and vegetables.
Gounasse Noforé Bamtare Agricultural Cooperative 2430-MRT	2011-2014	$93,367	**Food Production (Vegetables):** Gounasse Noforé Bamtare is a gardening cooperative of 38 members who were repatriated to Mauritania after the events of 1989. USADF funding will be used to build capacity in financial and administrative management, improve technical skills, and develop water resources to help members meet market demands and improve income.
Saada Agricultural Cooperative 2441-MRT	2011-2014	$95,644	**Food Production (Vegetables):** Saada is a women's gardening cooperative of 141 members promoting vegetables production and animal husbandry activities to create income and resources for its members. USADF funds will be used to build capacity in financial and administrative management, provide business training, improve technical knowledge, and develop resources to help members meet market demands.
Nejah Agropastoral Cooperative 2519-MRT	2011-2014	$89,725	**Food Production (Vegetables):** Nejah is an agro-pastoral gardening cooperative of 21 women members who share resources to create economic opportunities in gardening and small income generating activities. USADF funds will be used to provide a well, a motor pump, and training and technical assistance, while also building organizational capacity in financial and administrative management.
El Jid Wel Mouthabara Agropastoral Cooperative 2528-MRT	2011-2014	$81,830	**Food Production (Vegetables):** El Jid Wel Mouthabara is an agro-pastoral gardening cooperative of 50 members interested in promoting women's incomes and improving community nutrition. USADF funds will be used to purchase a motor pump and fencing for the garden, provide business training, improve technical knowledge, and develop resources to build capacity in financial and administrative management systems.
Zazou Economic Interest Group 2556-MRT	2011-2015	$192,631	**Manufacturing (Plastic Recycling):** Zazou is a network of 105 cooperatives, representing more than 1,500 women. GIE Zazou members collect and recycle plastic waste into crushed plastics that can be aggregated and sold to companies that manufacture finished products. USADF funding will replace old machines and identify regional markets as well as investigate the potential for diversification into other handcrafted items.

Grants	Duration	Value	Summary
Departmental Union of Women's Cooperatives (UCFDM) 2684-MRT	2012-2015	$92,838	**Food Production (Vegetables and Livestock):** UCDFM is a union of 117 women's gardening cooperatives representing 5,000 members promoting vegetables production and animal husbandry activities to create income and resources for its members. USADF funds will be used to build capacity in financial and administrative management, provide business training, improve technical knowledge, & develop resources to help members meet market demand.
El Mouna Khadima Cooperative 2706-MRT	2012-2015	$85,801	**Food Production (Vegetables):** El Mouna is a women's gardening cooperative of 18 members promoting vegetable production to create income and resources for its members. USADF funds will be used to deepening a well and develop an irrigation system, build capacity in financial and administrative management, provide business training, improve technical knowledge, and develop resources to help members meet market demands.
Legneiba Agro-Pastoral Cooperative 2786-MRT	2012-2015	$68,181	**Food Production (Vegetables):** Legneiba is an agro-pastoral gardening cooperative of 38 women members who share resources to create economic opportunities in gardening and small income generating activities. USADF funds will be used to deepening a well and develop an irrigation system, build capacity in financial and administrative management, provide business training, improve technical knowledge, and develop resources to help members meet market demands.
Tewvigh Agro-Pastoral Cooperative 2787-MRT	2012-2015	$74,949	**Food Production (Vegetables):** Tewvigh is an agro-pastoral gardening cooperative of 28 members interested in promoting women's incomes and improving community nutrition. USADF funds will be used to deepening a well and develop an irrigation system, build capacity in financial and administrative management, provide business training, improve technical knowledge, and develop resources to help members meet market demands.
Union of Oases Associations in the Adrar (UNASOAD) 2791-MRT	2012-2015	$192,145	**Food Production (Vegetables and Dates):** UNASOAD is a union of 25 associations representing more than 6,000 producers established to help organize member activities and improve marketing strategies. Producers grow carrots and dates, but are looking to diversify production to expand into new markets. USADF funding will develop a storage warehouse, purchase a truck to facilitate transport, supply working capital to acquire agricultural inputs, and provide for training in financial and administrative management, improved production techniques, processing and conservation techniques, procurement, and marketing.
Tadamoune El Intaj Union 2827-MRT	2013-2015	$82,866	**Food Production (Vegetables):** Tadamoune is a union of seven agro-pastoral gardening cooperatives representing 111 members (108 women) interested in helping members improve production and organize marketing opportunities. USADF funds will be used to make improvements to existing water systems and infrastructure, supply working capital to acquire agricultural inputs, build capacity in financial and administrative management, provide business training, improve technical knowledge, and develop resources to help members meet market demands.
Union of Participatory Management Associations of Oases of the Two Hodhs (UAGPOH) 2856-MRT	2013-2015	$98,141	**Food Production (Vegetables):** UAGPOH is a union of 20 associations representing nearly 3,000 people established to help organize member activities and improve marketing strategies. USADF funds will be used for working capital to purchase production inputs and small agricultural equipment; as well as cover training sessions on financial and administrative management, improved production techniques, processing and conservation techniques, procurement and marketing.
Coopérative pour le Développement de Tichilit El Khadim et Environs 2896-MRT	2013-2015	$91,330	**Food Production (Vegetables):** Tichilit is an agro-pastoral gardening cooperative of 273 active members who share resources to create economic opportunities in gardening and small income generating activities. USADF funds will improve the water supply system, use new and appropriate technologies to increase garden productivity, and build the organization and management capacities of the Cooperative in order to make it possible to increase members' income and improve livelihoods in their area.

Grants	Duration	Value	Summary
Cooperative Agricole El Houda 2970-MRT	2013-2015	$88,046	**Agro-Pastoral (Dairy and Vegetables):** El Houda was created to improve the standard of living and working conditions of its members by focusing on animal husbandry and market gardening. The project will increase the Co-operative's members' incomes by providing funds to build a fenced area where livestock will be nourished and marketed. Funds will improve the functioning of an existing well to satisfy the water demand of animals, as well as irrigate an existing market garden for vegetable production. The Cooperative will be able to manage a working capital fund to purchase livestock feed and veterinary products.
Cooperative Kawral 2990-MRT	2014-2016	$92,453	**Animal Fattening (Livestock):** Cooperative Kawral is an agro-pastoral cooperative based in the village of Wendou Simbane, department of Tintane in the Hodh El Gharbi Region. The proposed project will allow the Cooperative to expand their animal fattening activities by providing working capital to purchase livestock feed and veterinary products. Cooperative members will receive training on animal fattening, improved health and veterinary practices, and further business and financial management capacity building.
Lithi Had El Amme / Iguini El Oula 3023-MRT	2014-2016	$94,245	**Food Production (Vegetables):** Iguinni El Oula Union is based in the village of Iguinni of the Hodh-El-Gharbi region. The project will improve the Union's capacity to increase their production by ensuring a reliable water supply to the garden by setting up a borehole extraction system. Funds will allow the Union to expand their cultivation plot to 2 hectares by installing a new irrigation system and building a fence around it to protect it from roaming animals.
Coopérative Agricole Falo Kone 3049-MRT	2014-2016	98,788	**Food Production (Rice):** The Cooperative Falo Kone is located in the commune of Tekane. The project will improve the Cooperative's capacity to increase their production by ensuring a reliable water supply to the garden by rehabilitating the feeder canal and setting up water committees for its maintenance. Funds will also develop an area of 18 hectares to be devoted for rice and 5 hectares for vegetable production to increase dramatically the volume of agricultural production for group members' home consumption and sale.
Coopérative El Emen Berbâré 3163-MRT	2014-2016	$85,527	**Food Production (Vegetables):** Cooperative El Emen seeks to improve the standard of living of its 60 members by producing and selling of vegetables. Funds will allow the Cooperative to improve their two hectare plot by installing a new irrigation system and fencing it to protect it from roaming animals. The Cooperative will set up a borehole extraction system that will provide a reliable and constant source of water to the production perimeter. These activities will enable Cooperative members to dramatically increase the volume of vegetables sold and the profit earned by group members.
Union des Coopératives Raja de Gaat Teydouma 3166-MRT	2014-2016	$98,952	**Food Production (Vegetables):** Union Raja seeks to improve the standard of living of its 200 members by producing and selling of vegetables .Funds will allow the Union to expand their cultivation plot to three hectares by installing a new irrigation system and building a fence around it to protect it from roaming animals. This expansion will enable Union members to dramatically increase the volume of vegetables sold and the profit earned by group members.
Ganki Toro Women's Agricultural Cooperative 3208-MRT	2014-2017	$132,510	**Food Production (Vegetables):** Ganki Toro is an agro-pastoral cooperative of 115 members with the objective to promote farming and animal husbandry activities . This follow-on project will assist the Cooperative to develop 12.2 hectares by installing a new irrigation system and building a fence around it to protect it from roaming animals. This expansion will enable Ganki Toro members to dramatically increase the volume of vegetables sold and the profit earned by cooperative members.

Niger
INVESTMENT SUMMARY

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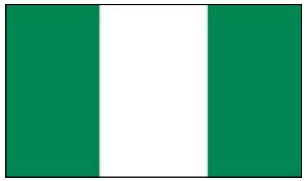
Overview: Current Program initiated in 1984. The program focus is on agriculture and community water supply sectors. USADF currently manages a portfolio of **24 projects** and **one Cooperative Agreement**. Total commitment is **$3.5 million.**

Grantee	Duration	Value	Summary
ONG Tidene Toumbalaga Zeïdari 2398-NER	2011-2014	$237,100	**Community Development (Water):** USADF grant funds are used to rehabilitate seven wells in the Aderbissinat Rural Commune in the Agadez Region. USADF funding contributes to reducing poverty, improving hygiene and health conditions, and facilitating access to education in seven communities.
ONG Tidene Gadafawa 2438-NER	2011-2014	$243,000	**Community Development (Water):** USADF grant funds are used to rehabilitate seven wells in the grazing areas south of Agadez in the Aderbissinat Commune. , USADF grant funding contributes to reducing poverty, improving hygiene and health conditions, and facilitating access to education for members of the 7 communities.
Banizoumbou Women's Association 2477-NER	2011-2014	$196,189	**Agriculture (Fruits and Vegetables):** A village women's association is using the USADF grant to construct a drip irrigation system on an 1.5 hector plot of land as well as to obtain improved seeds, which will allow members to produce fruits and vegetables year-round basis.
ONG Tidene Tagdofat 2448-NER	2011-2014	$237,229	**Community Development (Water):** USADF grant funds are used to rehabilitate seven wells in the grazing areas southeast of Agadez in the Aderbissinat Commune. USADF funding will contribute to reducing poverty, improving hygiene and health conditions, and facilitating access to education for members of the 7 communities.
Groupement Yobbi 2588-NER	2012-2015	$137,843	**Agriculture (Fruits and Vegetables):** Yobbi is a village-level women's cooperative association engaged in horticulture. Yobbi uses USADF grant funds to purchase improved seeds. The African Market Garden that will produce year round vegetable and fruit crops for home consumption as well as the sale of surplus products.
UPK Hadin Kay de Lido 2636-NER	2012-2014	$85,947	**Food Processing (Shea Butter):** UPK Hadin Kay is a union of three community-level women's groups established to promote income generating opportunities for its members through shea nut processing activities. USADF funds focus on improving the union's organizational, administrative and financial management capacities. Grant funds are also used to coordinate the purchases of raw materials and improve members' technical skills to produce shea butter products that meet industry standards.
Tartit Cooperatives Union 2665-NER	2012-2017	$196,467	**Agriculture (Palm Dates):** Tartit promotes the interests of its members who grow and market agricultural products to improve income generation and food security. USADF funds seek to address the loss of cultivation areas and increase the farmers' revenues through the construction of protection dikes and dry stone gabions along the left bank of the kori bordering the market gardening site of Ingall. Additionally, grant funds are used to promote the production of a new variety of date palm trees.
GIE Kautal Lumako Durobé (KLD) 2670-NER	2012-2014	$78,352	**Livestock (Sheep):** GIE KLD is an association of local livestock herding groups that manage the livestock market located in the village of Bermo in Maradi Region. USADF funds help increase members' incomes by providing capital to purchase high quality animal feed and veterinary products, which in turn will be sold during market days. Moreover, funding will be used to procure sheep, including special breed Balami, to be sold at profitable prices.

Grantee	Duration	Value	Summary
ONG-CODEBA 2691-NER	2012-2015	$210,487	**Community Development (Water):** ONG-CODEBA uses USADF grant funds to build and rehabilitate wells in the Diffa Region. USADF funds are used to construct five new wells and rehabilitate two traditional pastoral wells. These wells supply drinking water to 263 families, serving an estimated 2,190 people and at least 30,000 animals.
Groupement Féminin Koulou Keré Koumayé de Bagara 2712-NER	2012-2014	$77,867	**Agriculture (Vegetables):** Bagara promotes the interests of women who process, store, and market agricultural products. USADF grant funds enable the women's association to increase vegetable production which increases local food security. The project also provides for the rehabilitation of a well equipped with a submersible pump to improve water availability and a fence to protect the gardening site.
Union des Indépendants et des Coopératives du Village Artisanal d'Agadez (UICOVAAZ) 2768-NER	2012-2014	$89,334	**Manufacturing (Crafts) :** UICOVAAZ promotes economic and social development through the production and marketing of locally manufactured artisanal products in the city of Agadez. USADF grant funds increase production and sales of jewelry and fine leather products. UICOVAAZ uses grant funds to improve quality standard production methods, as well as develop and strengthen the union's management and financial structures and policies.
ONG Murna Mata 2807-NER	2013-2016	$130,035	**Agriculture (Vegetables):** ONG Murna Mata promotes the advancement of women through technical assistance and income generating programming. Murna Mata provides assistance to the Bouname Women's Group located in the village of Zarwaram in the Diffa Department. The project provides a new irrigation system, a storage facility and provides initial operating capital.
Union des Coopératives Maraîchères d'Iférouane (UCMI) 2841-NIR	2013-2016	$185,599	**Agriculture (Vegetables):** UCMI promotes the interests of its 470 members who grow and market agricultural products to promote income generation and food security in the Agadez region. Funds will improve UCMI's capacity to market their production on a year-round basis in the region. Funds will be used to construct a compound in Iférouane that will be used by the Union as a collection center for its agricultural production. Funds will also finance the construction of a trading center in Arlit where the Union markets its produce.
Groupement Feminin (GF) Kossom de l'AREN 2871-NER	2013-2015	$77,832	**Animal Husbandry (Dairy):** Kossom promotes the interests of its 80 members who produce and market dairy products to promote income generation and food security in the Tahoua region. The project will help increase and stabilize Kossom's milk supply by providing working capital and cargo motorcycles to sell and distribute livestock feed and to purchase and collect milk from herders in the area. Funds will be used to expand the current dairy processing center to house its pasteurizing equipment and provide coolers to store more fresh milk, allowing members to conserve, process, and market their products.
Union des Coopératives de la Vallee de Telawas (UCVT) 2888-NER	2013-2016	$114,391	**Agriculture (Vegetables):** UCVT is a cooperative union that produces and markets vegetables in local markets in northern Niger. Funds will be used to construct a compound in Telawas that will be used as a distribution point for production inputs to its members and a collection center for their agricultural production. Funds will also finance the construction of a trading center in Agadez where the Union markets its produce. This expansion will enable UCVT members to reduce storage and transport losses and increase the volume of produce sold as well as the revenues earned by Union members.
Service de Volontariat National pour le Développement – Sahel Actions 2903-NER	2013-2016	$213,805	**Community Development (Water):** Sahel Action promotes rational natural resource management and provides technical assistance to communities in the Diffa region of eastern Niger. This project seeks to construct five new wells and rehabilitate one traditional pastoral well. By improving access to adequate supplies of clean water in these communities, the project will contribute to reducing poverty, improving hygiene and health conditions, and mitigate conflict for members of the six communities.
Union des Coopératives du Mont Bagzam (UCMB) 2942-NER	2013-2015	$92,105	**Agriculture (Vegetables):** UCMB produces and markets vegetables in local markets in northern Niger . Funds will be used to construct a compound in Tadara that will be used by the Union as a distribution point for production inputs to its members and a collection center for their agricultural production. Funds will also allow them to rehabilitate a seven kilometer trail between the town of Bagzam and the Tadara compound to facilitate the transportation of the Union's production .

Grantee	Duration	Value	Summary
Cooperative de Timia denomme Takrist 3001-NER	2014-2017	$136,685	**Agriculture (Palm Dates):** Takrist promotes the interests of its members who grow and market agricultural products to improve income generation and food security. USADF funds seek to address the loss of cultivation areas and increase the farmers' revenues through the construction of protection dikes and dry stone gabions along the left bank of the kori bordering the market gardening site of Timia.
Fédération Nationale de Coopératives de Agropasteurs du Niger (FENAP) 3043-NER	2014-2016	$90,527	**Community Development (Water):** FENAP based in the city and region of Diffa in southeast Niger . This project will strengthen FENAP by providing significant technical assistance and training and operational support to the Federation. Moreover, the project will construct a new well in the village of Gagaroua that will provide drinking water to over 760 people and more than 7,990 animals
Association Sago Wainabe 3045-NER	2014-2016	$76,431	**Community Development (Water):** Association Sago Wainabe,is based in the town of Goudoumaria, department of Maine-Soroa in the Diffa Region .This project seeks to construct two new pastoral wells in areas currently served by traditional wells, will supply drinking water to an estimated 1,210 people and at least 7,995 animals. In addition, the project will provide Sago Wainabe women members training and tools to improve their production and marketing of traditional cheese products.
Groupement Jam Inna de N'Guel Dibehi 3076-NER	2014-2016	$81,261	**Community Development (Water):** Groupement Jam Inna is located in the village of N'guel Dibehi of the district of Goudoumaria. This project seeks to construct two new pastoral wells in areas currently served by traditional wells, will supply drinking water to an estimated 1,470 people and at least 8,946 animals . In addition, the project will provide women members training and tools to improve their production and marketing of traditional cheese products.
Groupement des Jeunes "Hararé" de N'Guel Malam Barma. 3080-NER	2014-2016	$76,335	**Community Development (Water):** Groupement des Jeunes Hararé is located in the village of N'guel Malam Barma of the district of Goudoumaria. This project seeks to construct two new pastoral wells in areas currently served by traditional wells, will supply drinking water to an estimated 1,370 people and at least 23,800 animals . In addition, the project will provide women members training and tools to improve their production and marketing of traditional cheese products.
Groupement des Jeunes Kaoutal Koé de Kainoa 3083-NER	2014-2016	$81,797	**Community Development (Water):** Groupement des Jeunes Kaoutal Koé is located in the village of Kainoa of the district of Goudoumaria.This project seeks to construct two new pastoral wells in areas currently served by traditional wells, will supply drinking water to an estimated 1,286 people and at least 9,471 animals . In addition, the project will provide women members training and tools to improve their production and marketing of traditional cheese products.
ONG Aharog 3147-NER	2014-2017	$191,445	**Community Development (Water):** ONG Aharog promotes conflict management, rational natural resource management, and local development activities in Niger. The project seeks to construct six new wells and rehabilitate one important existing pastoral well in the Tchintabaraden Department. When completed, these wells will supply drinking water to 1,250 families comprising some 5670 low-income pastoralists and their livestock.

Nigeria
INVESTMENT SUMMARY



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Overview: Current country program established in **2001**. Currently active in the northern states of Kaduna and Jigawa, five Niger Delta states (Bayelsa, Edo, Cross River, Akwa Ibom and Rivers), and Lagos. Focus is on small-scale agriculture and services. USADF currently manages a portfolio of **22 projects**, plus **one Cooperative Agreement**. Total commitment is approximately **$2.9 million.**

Grantee	Duration	Value	Summary
Mando Almumamud Oil Mill Multipurpose Cooperative Society 1914-NIA	2009-2014	$188,553	**Agro-processing (Groundnuts):** Mando Almumamud is a cooperative of groundnut farmers located in Kaduna State. As part of this grant, USADF is funding the expansion of MAOMMCS's operations through the purchase of machinery and equipment that increase the total production capacity of the cooperative's groundnut processing facility, the purchase of raw materials, the establishment of a laboratory to perform quality control and testing, and the hiring of technical assistance to develop a branding, promotion and advertising campaign.
Da All Green Seeds Limited (DAGS) 1983-NIA	2009-2014	$245,947	**Agro-processing (Sorghum):** Da All Green Seeds is a limited liability company in Kaduna State that produces quality sorghum seeds. As part of this project, DAGS will expand its buy-back program to purchase more sorghum, will establish a revolving loan fund for farmers to purchase inputs and chemicals, help farmers access credit from banks for the purchase of fertilizers, and will expand its agricultural extension services by hiring more extension officers and training them in new sorghum production techniques.
Kubacha Ginger Farmers Cooperative Society Limited 2257-NIA	2010-2015	$204,896	**Agriculture (Ginger):** KGFCS was formed by small-scale ginger farmers in the Kubacha Local Government Area of Kaduna State. As part of this grant, KGFCS is receiving funding from USADF to procure ginger production and processing equipment, construct a storage facility, and fund field work and post-harvest activities.
Sabon Sarki Boda Market Ginger Farmers' Cooperative Society 2371-NIA	2011-2016	$208,040	**Agriculture (Ginger):** Sabon Sarki Boda Ginger was formed by ginger farmers located in Sabon Sarki, Boda, in the Kachia Local Government Area (LGA) of Kaduna State. USADF will provide funds to construct a ginger storage facility, purchase and distribute agricultural inputs, provide working capital for fresh ginger, and procure a tractor, truck, and ginger processing equipment.
Zaria Leather Workers' Cooperative Society 2395-NIA	2011-2016	$144,688	**Manufacturing (Leatherworks):** ZLWCS is a cooperative of 93 members located in Kaduna State. USADF will provide funds to expand with a showroom and a storefront, purchase leatherworking tools, provide working capital for leather purchases, and expand the revolving loan system.
Kwanar Bauda Multipurpose Cooperative Society 2399-NIA	2011-2016	$178,916	**Agriculture (Sorghum):** KBMCS is a cooperative of 50 farmers located in Kaduna State. This grant will provide funding to construct a storeroom for harvested crops, purchase fertilizers, pesticides, and sprayers, procure a tractor and pick-up truck, and expand the revolving loan system.
Ebigboroye Ogbo (Igbogene) Multipurpose Cooperative Society (EOMCS) 2595-NIA	2012-2014	$97,304	**Fishing:** EOMCS is an all-women's association of small-scale, low-income fisherman and farmers who are engaged in small scale commercial catfish production located in Bayelsa State, Niger Delta region. With the support of USADF funding, the cooperative will develop its business management and financial management capacity through a series of trainings, will construct concrete-fish ponds, receive training in catfish farming techniques, and establish working capital funds for the purchase of catfish juveniles, feed and other production inputs.

Grantee	Duration	Value	Summary
Ubiaja Arekpamhen Farmers Multipurpose Cooperative Society (UAFMCS) 2597-NIA	2012-2014	$99,605	**Agro-Processing (Cassava):** UAFMCS is a cooperative made up of 30 members that is located in Edo State, Niger Delta region. USADF funding will develop the cooperative's business management and financial management capacity through a series of trainings, train the cooperative members in cassava production, construct and equip a cassava flour production facility, and process the members' cassava into *garri* for sale locally and regionally.
Matel Rice Dealers and Millers Multi-Purpose Cooperative Society (MRDMMCS) 2623-NIA	2012-2014	$98,679	**Agro-Processing (Yam):** MRDMMCS is an organization of smallholder yam producers located in Cross River State in the Niger Delta. MRDMMCS will use USADF funding to develop the cooperative's business management and financial management capacity through a series of trainings and help develop a seed yam multiplication model to produce high-quality yam seeds. Additionally, USADF funding will help MRDMMCS purchase necessary inputs.
Akwa Ima (Idu) Multipurpose Cooperative Society (AIMCS) 2635-NIA	2012-2014	$98,723	**Agro-Processing (Palm Oil):** AIMCS is a cooperative of 35 small-scale palm oil producers in Akwa Ibom State in the Niger Delta. USADF funding will be used to purchase the necessary equipment and inputs for the production of palm oil. Additionally, AIMCS' members will be trained in modern palm oil processing practices, and will receive a series of trainings to build the capacity of the cooperative's business management and financial management.
Children's Developmental Center (CDC) 2666-NIA	2012-2017	$145,531	**Services (Autism):** CDC provides social services to children and young adults with autism spectrum disorders (ASD) in Lagos. Due to growing demand for CDC's services, USADF will provide funding to help CDC expand its outreach through trainings of caregivers and by purchasing therapeutic equipment. USADF funding will also focus on further developing CDC's snack, candle, and bead making enterprises to increase employment opportunities for its members.
Bayelsa Gardenia (Yenagoa) Farmers Cooperative Society 2707-NIA	2012-2014	$80,012	**Agro-Processing (Cassava):** BGFCS was created to bring together low-income, small-scale cassava producers and processors in the locality of Onopa, Yenagoa of Baylesa State in the Niger Delta region. Through USADF funding, BGFCS will cultivate cassava on individual plots and collectively on a five-hectare farm. Funding will also be provided to develop the cooperative's capacity in business and financial management, to establish a cassava processing facility, and to train members in modern cassava production and processing techniques.
Coastline Microfinance Bank 2745-NIA	2012-2015	$46,412	**Services (Micro-finance):** Through a joint collaboration between USADF and the Chevron PIND Foundation, Coastline Microfinance Bank will receive funding to help create a revolving loan fund which will provide critical capital to fish farmers associations operating in the Niger Delta region. This will help the associations develop their capacities and increase production.
Wetland Microfinance Bank 2746-NIA	2012-2014	$46,412	**Services (Micro-finance):** Through a joint collaboration between USADF and the Chevron PIND Foundation, Wetland Microfinance Bank will receive funding to help create a revolving loan fund which will provide critical capital to fish farmers associations operating in the Niger Delta region. This will help the associations develop their capacities and increase production.
ODOT Women Multipurpose Cooperative Society (ODOT) 2800-NIA	2013-2014	$92,571	**Agro-Processing (Palm Oil):** ODOT is a cooperative of 35 female small-scale palm oil producers in Cross River State in the Niger Delta. USADF funding will be used to purchase the necessary equipment and inputs for the production of palm oil. Additionally, ODOT members will be trained in modern palm oil processing practices, and will receive a series of trainings to build the capacity of the cooperative's business management and financial management.
Akpabuyo Harmony Ladies Multipurpose Cooperative Society (AHLMCS) 2840-NIA	2012-2014	$93,020	**Agro-Processing (Palm Oil):** AHLPOMCS is an association of 76 small-scale women palm oil producers located in Cross River State in the Niger Delta. USADF funding will provide AHLPOMCS with the necessary processing equipment, inputs and trainings needed to develop their capacity in palm oil production. Members will be trained in modern palm oil processing practices, and will receive a series of trainings to build the capacity of the cooperative's business management and financial management.

Grantee	Duration	Value	Summary
Etumakoh Multipurpose Cooperative Society (EMCS) 2875-NIA	2013-2015	$94,113	**Agro-Processing (Palm Oil):** EMCS is a cooperative of 102 small-scale palm oil producers located in and around Calabar Municipality in Cross River State, Nigeria. USADF funds will be used to provide training in financial and business management and governance, provide training on modern palm oil processing practices, purchase palm oil processing equipment, and purchase agriculture inputs.
Umu-Oma Idu-Obosiukwu Young Farmers' Cooperative Society (UIYFCS) 2877-NIA	2013-2018	$138,090	**Agro-Processing (Cassava):** UIYFCS is a cooperative of 120 small-scale, cassava farmers located in and around Idu-Obosiukwu, Onelga Local Government Area in Rivers State, Nigeria. The objective of this grant is to provide UIYFCS with adequate capital to create a revolving loan fund, purchase vehicles, equipment, and inputs necessary to accelerate sustainable and profitable growth of their operations and meet local cassava demand.
Lepers Association of Nigeria, Kaduna State Chapter (LAN Kaduna) 2932-NIA	2013-2015	$89,156	**Manufacturing (Soap and Pomade):** The Lepers Association of Nigeria, Kaduna State Chapter (LAN Kaduna) has as its primary goal the provision of income-generating opportunities for those affected by leprosy in Kaduna State. The Association consists of 81 members, including 40 women, in Kaduna State. The grant will build the organizational capacity of LAN Kaduna through training, allowing for future growth and expansion. USADF funds will also help the Association improve their production capacity of soap and pomade through purchase of improved material inputs, equipment and production training.
Echensogha Farmers Multipurpose Cooperative Society (EFMCS) 2933-NIA	2013-2015	$50,161	**Fishing:** EFMCS is an organization of 35 fish farmers, 34 of whom are women, located in Ofumbongha Village in Cross River State in the Niger Delta. With the support of USADF funding, the cooperative will develop its business management and financial management capacity through a series of trainings, will construct concrete-fish ponds, receive training in catfish farming techniques, and establish working capital funds for the purchase of catfish juveniles, feed and other production inputs.
Nigerian Association of the Blind, Kaduna State Chapter (NAB) 2934-NIA	2013-2015	$89,309	**Manufacturing (Braille materials):** National Association of the Blind (NAB), Kaduna State Chapter, is an organization of 81 blind or visually-impaired Nigerians, of whom 23 are women. USADF funding will be used to finance financial and business management improvement activities, production and quality control training, equipment and materials for a braille-material workshop, and sales and marketing, including rent of a showroom.
Kangire Yamma Women Groundnut Oil Processing Cooperative Society 2973-NIA	2013-2015	$60,944	**Agro-Processing (Groundnut Oil):** Kangire Yamma Groundnut Oil Processing Cooperative Society is composed of 100 women that are small-scale groundnut oil producers in Jigawa State, in the northern part of Nigeria. This project will develop the cooperative's internal capacity in business management, financial management and technical groundnut oil production and will establish a small modern groundnut oil processing facility.

Off-Grid Energy
INVESTMENT SUMMARY

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Overview: USADF currently manages a portfolio of **28 projects** in **6 countries** under the Power Africa Off-Grid Energy Challenge. Total commitment is **$2.8 million** following Rounds I and II.

Country	Grantee	Year	Value	Summary
ETHIOPIA	**Ethio Resource Group**	2014	$100,000	**Wind:** Ethio Resource Group is an Ethiopian-owned and managed renewable energy research and consulting company established in 2005. Menz Gera Midir Woreda is in a rural highland area with very limited infrastructure access where the majority of the population is composed of subsistence farmers. Fewer than 200 out of approximately 22,000 households have electricity in their homes, and in the proposed project area, zero households or businesses have electricity access. Households spend as much as 30% of their annual incomes on the few energy services they can access, which include kerosene, dry cell batteries, and commercial mobile phone charging. The project proposes to address the current challenges (including limited hours of operation for schools, health clinics, businesses, and children's studying) by installing six 1 kW wind turbine systems to power six micro-grids, which will deliver power to 300 households, 20 enterprises and 1 health clinic. The installations will consist of six small wind electric generators and batteries for energy storage. Ethio Resource Group will own and manage the facility as a distributed energy service company, collecting monthly service fees from consumers in exchange for its services.
	Organization for Rehabilitation and Development in Amhara (ORDA)	2014	$100,000	**Biogas:** ORDA is a Ethiopian not-for-profit NGO. Traditional wood burning stoves pose serious health risks to women and children that are chronically exposed to high levels of smoke and ash on a daily basis. The use of wood as a fuel source for cooking also creates a difficult time burden, primarily for women and girls who are the ones travelling to collect firewood for cooking fuel. Furthermore this creates an unsustainable demand for fuel that contributes to high levels of deforestation. The project creates renewable energy access for 420 off-grid rural households living in Alefa district of Amhara region by constructing 420 biogas plants for cookstove use. The project will provide training for 420 married-couple biogas users on the proper operation and maintenance of biogas systems, and will also build the capacity of user-cooperatives that will be established with the purpose of ensuring sustainable community project management.
	Sun Transfer Tech	2014	$100,000	**Solar:** Sun Transfer Tech is an Ethiopian-owned private limited company focused on importing and distributing solar products. Ethiopia's population of an estimated 92 million people lives overwhelmingly in rural areas, where the electric grid reaches 5% or less of homes. In the project's target location in the Southern Nations, Nationalities and People's region, the rural population is totally un-electrified and far from the grid. This project addresses the problem by selling solar home systems to 325 rural households through an energy lending scheme, and empowering small solar entrepreneurs to sell, install, and provide after-sales service for the systems. Their systems range in size between 20, 50 and 100 watt systems and will power a variety of appliances including light bulbs, radios, mobile chargers and solar TVs.
GHANA	**New Energy**	2014	$100,000	**Solar:** New Energy is a Ghanaian NGO with almost 20 years of experience providing basic social and rural infrastructure services for underserved communities across Ghana. In Nabogo access to basic water and electricity services is less than 30%. It is difficult to treat and transport water to the areas where it is needed as the majority of the country's rural population does not have grid access and when available, the grid electricity supply is unreliable. New Energy tackles this problem by utilizing solar-powered water pumping and purification technology to supply clean water to over 980 inhabitants of Nabogo. The project will be run as a social enterprise, in which a community-owned cooperative takes over the operation and management after sufficient training has been provided.

Country	Grantee	Year	Value	Summary
GHANA	**The Kumasi Institute of Tropical Agriculture (KITA)**	2014	$100,000	**Biogas:** KITA is a Ghanaian NGO which serves as a leading center for research, technology transfer and education in farming, agriculture, agribusiness, and environmental resources management. The community of Ohwimase is located in Bosome-Freho District of Ashanti Region and has a large local industry in the production of palm oil and palm kernel oil. The town has no grid access to electricity and as a result cannot use electrical machinery for processing of their agricultural products. They instead use traditional energy-inefficient systems for agricultural processes such as cracking and milling, which can take up to 30 hours and consume more than 40 hours of labor. As an alternative, residents travel several kilometers to the nearest town with available electricity. KITA is addressing the farmers' issues by procuring and installing a 20 kilowatt gasifier plant to convert the town's biomass and agricultural residue into electricity. In addition, KITA will procure processing equipment including a palm kernel cracker, expeller, and oil squeezer to run on the produced electricity and allow the community to process its agricultural products less expensively and more efficiently.
	Solar Light	2014	$100,000	**Solar:** Ghana's informal street vendors often work for less than $3 a day for long hours in the sun. They are critical to the mobile phone economy by selling the vast majority of phone companies' prepaid "recharge cards," yet the income from phone recharge cards alone is often not enough to sustain a household. Solar Light Company is addressing the problem by prototyping and piloting its "Sunana" solar powered mobile charging system in Accra, Sunyani and Dawhenya. The Sunana unit consists of a solar panel divided into eight segments which can be "worn" on top of a trader's umbrella, and comes with components for charging mobile phones, attaching LED lights, and storing cash. Solar Light Company will build an initial set of prototypes and then deploy the finalized models onto the market, assessing their viability. Solar Light will develop, produce and assemble the units in Ghana.
KENYA	**Boma Safi Limited**	2014	$100,000	Boma Safi Limited was founded in 2012 to support distribution of renewable energy and energy efficient products to bottom of the pyramid consumers. To date, Boma Safi has signed up 150 savings and credit cooperatives (SACCOs) to distribute cook stoves, and was one of the founding members of the Greening SACCOs initiative, through which it has becoming a leading innovator in access to energy for disadvantaged consumers. Boma Safi registers 10 new SACCOs per month, and each month sells as many as 1,800 solar lanterns and 9,000 cook stoves to end users. Distribution of efficient energy technologies to their customers remains challenging due to their limited buying power. Many households in rural areas are disbursed geographically, increasing transportation costs to reach them. Boma Safi's project proposes to address the problem by utilizing a "hub and spoke" model, in which rural energy hubs aggregate deliveries between the point of sale (typically rural convenience store kiosks), and central hubs. This method will be used to distribute solar lanterns to customers in five regions: Coastal, Lake Victoria, North Rift, South Rift, and Mount Kenya.
	Kitui Industries Limited	2014	$100,000	Kitui Industries Limited is involved in cotton farming and processing, including the value addition of milling cotton seed into oil and animal feed. Recently it has begun additional processing of cottonseed oil produced into bio-diesel. The organization has invested in a bio-diesel plant that produces bio-diesel which it uses to power its factory and vehicles. This project will expand the existing bio-diesel production plant and expand access to its farmers through inexpensive diesel engines and less expensive diesel fuel. Kitui will produce and sell bio-diesel from cottonseed along with multi-purpose diesel engines. The bio-diesel will be sold to the farmers at a price pegged 15 to 20 percent below the market price for conventional diesel. The company will supply 105 farmers at cost with multi-purpose diesel engines which can be used to power small-scale processing of agricultural production. The project will attempt to spur small scale industries among the farmers of Kitui County by giving them access to reasonably priced green bio-diesel and small scale multi-purpose diesel engines.
	Pfoofy Power and Light Limited	2014	$100,000	Pfoofy Power and Light Limited is a Kenyan renewable energy company incorporated in 2013. The company has developed the 1 kilowatt "Ecotran" pilot project of a service station for powering electric motorcycles for rural transport. Pfoofy Power and Light addresses the local transportation issues for small farmers by expanding the pilot of its innovative "Ecotran" project. They will establish two 10 kilowatt solar charging stations for 35 electric motorcycles, placed at 10 separate "stages" in convenient locations for customers' access. Pfoofy will train drivers, who will be charged a rental fee for using the motorcycles to provide rides to customers. In addition, Pfoofy will offer daily unlimited battery swapping for customers at a much lower rate than they currently spend on fuel.

Country	Grantee	Year	Value	Summary
KENYA	**SCODE Limited**	2014	$100,000	SCODE Limited is a Kenyan-owned social enterprise registered in 2008. In Nakuru, Uasin Gishu, Embu and Meru counties, as in many other parts of Kenya, the key barrier to access to efficient cooking and lighting technologies is often the high upfront cost of grid connections or outright ownership of a solar home system. SCODE addresses this problem through the project by using a loan fund for pre-financing 75-85% of the total costs of its products to its clients, with repayment periods of 12 months on average. Repayment will be made based on customers' consumption (according to the number of watt-hours used), via mobile money transfer. The product will combine small solar home systems with small forced-draft micro-gasifier stoves.
	Sollatek Kenya	2014	$100,000	Sollatek Kenya has been in operation since 1985 with offices in Mombasa and Dar es Salaam.. They have completed a variety of solar projects all over East Africa with partners including NGOs and international corporations, including solar installations in rural Kenyan and South Sudanese schools. Sollatek addresses the constraints local coastal fishermen are facing by working with already-existing Beach Management Units (BMU) to create and run solar centers to power freezers, phone charging stations, and portable solar lantern rentals to attract fish during night fishing The company will work with 15 BMUs which meet eligibility criteria, including financial stability and capacity and train them on solar system management, sales, reporting and monitoring, and bookkeeping. They will install the 15 solar centers and transition the ownership of the systems to the BMU's within a two year period.
	Afrisol Energy Limited	2013	$100,000	Residents of Nairobi's slums lack proper sanitation and toilet facilities. As a result, human waste reaches rivers and waterways polluting the environment and affecting millions of people who depend on the rivers for their livelihoods. Afrisol will address the issue of inadequate sanitation by constructing a bio-digester that converts fecal sludge into electricity. Afrisol will install public pay toilets to collect the necessary feed stock. A bio digester will then convert the feed stock into electricity. The electricity generated will serve as a source of power for the Kwa Njenga Primary School and will provide light for the surrounding area in a radius of 100 meters of the school with a high mask lighting system located in Mukuru kwa Njenga slum. The primary school is currently not connected to any electricity grid.
	Mibawa Suppliers Limited	2013	$100,000	Low-income rural households in Kenya do not have access to electricity and use kerosene lanterns as their light source. This Project will provide a better and cheaper source of electricity to these low-income rural households in the Meru, Kakamenga, Nandi Hills, and Mgori communities through the distribution of "Indigo" solar lighting kits that also can charge small electronic equipment such as cell phones. Through a pay-as-you-go program, customers will pay an initial deposit followed by very low weekly installment payments allowing the customer to pay for the lights over 80 weeks. With each weekly payment, a customer receives an access code to activate the lighting system for a seven-day period.
	Solar World (East Africa) Limited	2013	$100,000	Samburu County is a semi-arid county in Kenya. It has a population of 223,000, a majority of whom are pastoralists. Eighty-two percent of the population is rural; access to electricity is estimated to be six percent and the incidence of poverty is estimated to be seventy-three percent. This Project aims to address the current challenges of lack of water and lack of electricity in Samburu County by constructing and equipping five solar powered water points. Each of the five water points will be equipped with a borehole, water storage tank, water vending kiosk, and animal troughs to supply water. In addition, each water point will have an energy kiosk that will provide electrical services including mobile phone and portable LED lantern charging services. The energy kiosk will also be a point of sale for rechargeable LED based lanterns.
LIBERIA	**Alternative Energy Inc.**	2014	$100,000	Alternative Energy Inc. is a Liberian-owned business registered in 2004 which specializes in the design/installation of renewable solar energy. Galama Town is an isolated rural area in Lofa County, in the far northwest corner of Liberia, close to the Guinea border and approximately 375 kilometers from Monrovia. The population is estimated at 2,750, none of whom have access to basic energy services. There is no public energy supply and the government and rural electrification authority have no plans to expand their services there. The villagers depend on towns at least 25 miles away to purchase kerosene for homemade lamps and dry cell batteries. The project addresses the current challenges by installing mini off-grid solar systems for 90 households, 5 classrooms in 1 school, 1 clinic/drugstore, 11 shops, and 5 streetlights. Usage fees will be charged to households and shops and at a subsidized rate to the school & clinic.

Country	Grantee	Year	Value	Summary
LIBERIA	**Ecovillage Community Improvement Association, Inc.**	2014	$100,000	Ecovillage Community Improvement Association, Inc. has been created to represent the interests of homeowners and residents of Ecovillage Schieffelin residential community with 80% of the shares reserved for future homeowners. This project will deploy a 50kW off-grid solar power network. The system will include DC to AC inverters and a distribution network including direct connections for households and businesses within 1 kilometer radius, and 2 small kiosks for affordable pay-as-you-go battery charging for cellphones and LED household lighting fixtures. Businesses and households with a direct connection will pay a small monthly fee. In addition, discounted power will be provided for schools and security lighting.
	Liberia Engineering and Geo-Tech Consultants Company	2014	$100,000	Liberia Engineering and Geo-Tech Consultants Company is a Liberian owned company comprising of a group of trained Liberian general construction engineers, architects and electricians. Liberia Engineering & Geo-Tech Consultants Company is currently providing electricity at a small scale to 13 households using a fuel based generator in the town of Totota, central Bong County. This project expands these activities by constructing a stand-alone PV 25 KW solar plant to serve 50 households through a minigrid. Households will pay small monthly fee based on metered usage of electricity.
NIGERIA	**GVE Projects Limited**	2013	$100,000	Egbeke community is located in Etche Local Government Area, Rivers State, Nigeria. Currently, the community benefits from a 6 kilowatt (kW) solar electricity pilot project implemented by GVE Projects Ltd that is providing electricity to 90 homes out of 300 in the community. The remaining 210 homes are currently without any electricity. GVE Projects Ltd proposes to expand on the pilot project by providing electricity to an additional 140 homes in the community. Sixty homes will receive electricity by a direct connection to the solar electricity system and an additional eighty homes that are far from the electricity grid will receive electricity by portable battery home kits.
	Afe Babalola University (ABUAD)	2013	$100,000	Due to the intermittent and limited electricity supply from the national grid, ABUAD of Ado-Ekiti has had to generate its own power using diesel powered generators. As a solution to this problem, the university proposes to construct a renewable hydropower plant. The benefits of the hydropower plant will go to the university community and neighboring community settlement with a population of over 10,000. In order to construct a hydropower plant, ABUAD must first complete a feasibility study, a detailed project report and an environmental impact assessment.
	Trans Africa Gas and Electric	2013	$100,000	Farmers in the Urban Frontier Mission of Jos, Nigeria currently lack cold storage for their agricultural produce. As a result, produce is often subject to spoilage or is sold at below market prices. This project proposes to construct a standalone cold storage facility for the preservation of all types of vegetables, fish and poultry. In addition, the facility will be equipped with ice making. The facility will be powered by an 8 kilowatt (kW) solar photovoltaic system. Farmers will then pay a small fee to warehouse their products and will purchase ice to preserve daily produce.
	Ginphed Nigeria Limited	2014	$100,000	Ginphed Nigeria Limited is a private company incorporated in 2003. In the region near Ginphed Farm in Cross River State, the majority of inhabitants base their livelihoods on production of agricultural products, which require processing prior to sale or else significant amounts are lost to post-harvest spoilage. Many farmers rely on cottage industry processing for their farm produce, but electricity from the national grid is unreliable and much processing is fueled either by firewood or by expensive diesel-powered generators, which cuts significantly into profit margins. Ginphed is addressing these issues by constructing a bio-digester to convert animal manure into biogas to be used for electricity generation, which would be sold to farms and agro-processing cottage industries in the surrounding communities.
	Quintas Renewable Energy Solutions	2014	$100,000	Quintas Renewable Energy Solutions is a Nigerian-owned limited liability company which specializes in technology development including solar and biomass generation and farm-gate industrial cluster development. The community of Ofosu, located in Ondo State, does not have access to grid electricity, but has a strong local farming industry. Currently, agricultural products are mainly processed using manual processing methods which are taxing for farmers and inefficient. If farmers are able to process more of their agricultural and forest produce beyond the primary raw material stage before sales, they will be able to enhance their income. Quintas is addressing these constraints by developing a 500 kilowatt biomass power plant which will take advantage of the community's agricultural and forestry residue, including sawdust from the four sawmills in the area, which have an abundance of sawdust and currently rely on expensive diesel to power their mills. The power plant will include a steam turbine, generator, and gasifier with combustor. The electricity will be paid for through pre-paid meters.

Country	Grantee	Year	Value	Summary
NIGERIA	**Sky Resources**	2014	$100,000	Sky Resources is a Nigerian-owned private company focused on promoting renewable energy technologies. Nawgu, a community in Anambra State, is one of thousands of villages in Nigeria with no grid access to electricity and grid extension is unlikely for some time. The village has a small but thriving small and medium enterprise community which currently relies on costly and unreliable diesel for much of its energy needs, which significantly increases enterprise operating costs. Sky Resources is addressing these constraints by developing a small solar micro-grid for which users will pay on a per-use basis. They will be supplying electricity for up to 75 small and micro businesses.
	Topstep Nigeria	2014	$100,000	Topstep Nigeria is an energy solutions provider with a focus on renewable energy and energy conservation. Babban Gona Agricultural Franchise is a 2,000 member strong farmer cooperative located in the Makarfi and Ikara Local Government Areas of Kaduna State. In order for the member farmers to increase their income, they need to increase market value of their produce by adding value to their produce through post-harvest processing. Currently, they do not have access to reliable electricity. Topstep successfully installed and operated a solar maize mill in 2012, but it is severely undersized to current demand. Topstep is addressing this constraint by expanding the current solar maize mill processing station that has been previously installed. The project is expanding the existing processing capacity to 1,400 metric tons of maize per year by installing 5 processing stations located near the farmer's fields. Each station will have 3 high quality milling machines powered by solar energy as well as portable batteries charged and available for farmers to use at their homes for a fee.
TANZANIA	**Jamii Power Limited**	2014	$100,000	Jamii Power Limited was legally registered in Tanzania in 2012. The purpose of the USADF grant is to improve quality of life for rural Tanzanians by expanding an existing 11 kW solar PV-based mini-grid in Masurura. This project will enable greater access to electricity within the community and simultaneously provide an adequate (33 kW) mini-grid platform for the prototyping and deployment of smart metering and grid management system that Jamii Power is currently developing.
	L's Solution Limited	2014	$100,000	L's Solution LTD is a 100% Tanzanian-owned social enterprise based in Arusha, Tanzania that was legally registered in Tanzania in 2007. The purpose of the USADF grant is to build a solar PV powered mini-grid that will provide first time access to electricity to residents in Samunge village, which falls within the border of Ngoro-Ngoro National Park and is about 60 km from the national grid. L's Solution will install and operate a 12 kW solar PV power plant that will supply electricity to 120 households, 10 businesses, 3 health centers, and 4 schools in Samunge village in the Loliondo district of the Arusha region of Tanzania.
	Lung'ali Natural Resources Company (LNRC) Limited	2014	$100,000	LNRC is a Tanzanian company currently developing the Maguta - Small Hydro Electricity Power Project (SHEPP). The purpose of the USADF grant is to support Lung'ali to provide households in off-grid village communities with first-time access to modern electricity services. With support from an NGO based in Bologna, Italy, the organization has developed a 2.4 MW dam serving 16 villages covering 3,500 households in Kilolo administrative district. The project civil works is 95% complete and the electro-mechanical equipment (turbine, generator transformer etc.) is 98% complete. The Maguta SHEPP is located at Kilolo district in the Iringa region. Lung'ali Natural Resources Company will benefit from USADF support by installing electricity service connections to end users in six villages of Madege, Idegenda, Isanga, Nging'ula, Ilutila and Masisis. Phase I will serve 2,436 households, 4 health centers, 8 schools, 26 churches and mosques, 32 grain mills, 25 shops and public lighting. Electricity consumers will be charged using mobile prepaid-metering and it is expected that with the introduction of modern electricity, energy expenditures of area residents will fall below 50% of the current average.
	Space Engineering	2014	$100,000	Space Engineering is a small private company that was legally registered and incorporated in Tanzanian in 1991. The project area is the remote Ward of Itaka in Mbozi district in Mbeya. The proposed project targets 3 cluster villages in Itaka whose total population is 592 households without access to national grid electricity. They have 2 diesel generators producing electricity for local businesses, also 3 diesel engines running machines for maize milling and coffee deshelling. The purpose of the USADF grant is to improve quality of life in in rural Mbozi district by generating 40 kW of electricity using a hybrid solar-biomass power plant. This electricity will then be distributed through a mini-grid to 592 households, 2 schools, 1 health center and 9 local businesses that support maize and coffee agro businesses.

Rwanda
INVESTMENT SUMMARY

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Overview: Current country program established in 2005. Focus is on grassroots organizations, cooperatives, and limited liability companies with strong backwards linkages. USADF currently manages a portfolio of **20 projects**, and **one Cooperative Agreement**. Total commitment is **$3.9 million**.

Organization	Duration	Value	Summary
Gahaya Links Sarl 2182-RWA	2010-2015	$249,200	**Manufacturing (Decorative Home Accessories):** Gahaya Links works with more than 4,000 predominantly women artisans in 50 cooperatives and associations throughout Rwanda. Gahaya Links helps these artisans develop a variety of new products and build relationships with international corporations. USADF assistance provides working capital as well as funds for the construction of a home textile production line facility, and acquire better equipment, such as new sewing machines and a van.
Ituze Cooperative 2120-RWA	2010-2015	$164,000	**Agro-Processing (Cassava):** Ituze, a cassava farming cooperative with 205 members, is located in the Kamanyi District, Southern Province of Rwanda. Project funding is used to improve drying facilities, install a water harvesting system, and construct a waste disposal system, as well as provide training on improved agricultural practices, financial management, monitoring and evaluation, and food safety.
Coopérative des Theiculteurs de Nyaruguru (COOTHENYA) 2219-RWA	2010-2015	$223,800	**Agricultural Production (Tea):** COOTHENYA is a tea growers' cooperative located southern Rwanda. The cooperative helps members grow tea, maintain their tea plantations, and collectively market green leaf tea. USADF assistance helps the group rehabilitate unused plantations, improve its infrastructure, establish a modern tea nursery, transport tea to market, improve its financial management capacity, and improve technical capacity of its members.
Coopérative Theicole de Ramba Gaseke et Giciye (COTRAGAGI) 2195-RWA	2010-2015	$242,300	**Agricultural Production (Tea):** COTRAGAGI is a tea growers' cooperative located in western Rwanda. Cooperative members are able to produce high quality green leaf tea and also have the potential to increase tea production acreage. USADF assistance is used to address production constraints included poor infrastructure, inadequate working capital, and inadequate transport in the supply chain.
Coopérative Dufashabacu 2413-RWA	2011-2014	$138,500	**Manufacturing (Cement Construction Materials):** Dufashabacu is a cooperative that produces cement construction materials. A majority of the group's 63 members are women living with HIV/AIDS. Grant funds are used to buy a cement block-making machine, a computer and software, and furnish an office space.
Coopérative Abanyamurava 2365-RWA	2011-2015	$138,100	**Agricultural Production (Mushrooms):** Abanyamurava is a mushroom growers' cooperative in Musanze District in northern Rwanda. The cooperative produces inoculated substrate tubes that are sold to mushroom farmers who then sell fresh mushrooms. The cooperative will embark on a new product line of dried mushrooms. Funds are used to provide processing and drying equipment, training in modern drying techniques, and food safety, as well as hiring a marketing consultant and creating a marketing plan.
Agasaro Cooperative 2555-RWA	2011-2015	$228,000	**Agro Processing (Pineapple Juice):** Agasaro is a pineapple growing cooperative with 700 active members that is increasing profits by producing juice. The group uses USADF grant funds to increase production through improved machinery, better transportation and laboratory equipment.
Koperative Y'Abahinzi B'Icyayi Ba Mudasomwa (KOBACYAMU) 2479-RWA	2011-2016	$241,300	**Agricultural Production (Tea):** Kobacyamu is a tea cooperative with almost 5,000 members in the Nyamagabe District. Sixty percent of the members own less than .05 hectares of land. This project provides a nursery and seedlings to farmers. Improved transportation will help the factory produce higher quality products.

Organization	Duration	Value	Summary
COOPRIKI-Cyunuzi 2605-RWA	2012-2016	$244,700	**Agricultural Production (Rice):** COOPRIKI is a rice cooperative with 2,856 members in the Kirehe District of the Eastern Province. The government is building a new rice processing factory and has given the group 618 hectares of rehabilitated marshland for rice production. USADF funds help COOPRIKI expand production by contributing drying yards, transportation, and working capital for purchase funds.
Koperative Iharanira Amajyambere y'Icyaro (KIAI) 2649-RWA	2012-2016	$155,500	**Agricultural Production (Cassava):** KIAI is a cassava cooperative in the Gatsibo District with 209 members of whom approximately half are women. The group currently has a factory but can expand and enhance its production through additional drying yard, drainage troughs, and improved grinder. The grant will also focus on capacity building and marketing strategies.
Koperative Twitezimbere Kagenge (KOTKA) 2801-RWA	2012-2017	$181,900	**Agricultural Production (Cassava)** : KOTKA is a cassava cooperative in the Bugesera District with 521 members. The group is a part of the Millennium Village Project and now has a factory to process cassava flour. This grant focuses on expansion of production by increasing the number of drying yards, creating a purchase fund, and acquiring a truck for transportation.
Coopérative pour la Promotion de Pêche et des Activités de Vente d'Isambaza (COOPPAVI) 2847-RWA	2013-2017	$143,900	**Processing (Fish)**: COOPPAVI is a fishing cooperative of 43 members, a majority of whom are women, located in Rubavu District along Lake Kivu. The group catches and sells fresh isambanza fish but is now expanding to sell dried fish and fish flour. USADF funds will help COOPRIKI expand its production by contributing a factory, processing machines, transportation, and working capital for purchase funds.
Union des Coopératives des Apiculteurs de Gishwati (UNICOAPIGI)) 2876-RWA	2013-2017	$158,500	**Processing (Honey):** UNICOAPIGI is a union of honey producers with 625 members in Rubavu District. The Union has organized its members to focus on honey as a n income generating activity, not just a hobby anymore. The group is expanding its production of high quality honey. UNICOAPIGI will use this grant to build a factory, acquire transportation, and create a purchase fund.
Coopérative des Agriculteurs de Maïs de Nyanza (COAMANYA) 2904-RWA	2013-2017	$186,800	**Agro-processing (Maize):** COAMANYA is a cooperative that produces and processes maize and maize flour. USADF funds will be used to construct a new factory and purchase approved equipment. Once the factory is complete, COAMANYA would like to expand marshland cultivation to another 130 hectares which will directly contribute to an increase of income for over 2,000 persons and promote food security in the area.
Cooperative pour la Promotion des Riziculteurs de Kahi (COOPRORIKA) 2956-RWA	2013-2017	$193,700	**Agro-processing (Rice):** COOPRORIKA is a rice cooperative with 590 members in Nyagatare District. The group currently manages the irrigation systems, provides input for collective purchase of agricultural inputs, and primarily produces rice seed which is sold to the Rwanda Agricultural Board for re-sale. Funds will be used to expand their operations by providing a storage facilities and drying yards, working capital for seeds and fertilizer, as well as covering key staff members salaries and basic administrative costs.
Fromagerie Izihirwe 3005-RWA	2014-2018	$115,300	**Agro-processing (Cheese making):** Izihirwe is a cheese making cooperative with 18 members in Rutsiro District. Izihirwe was affected by the 1994 genocide and was put out of operations. The association resumed operations in 2005, transformed into a cooperative but has not been fully functional since much of their machinery, cows, and supplies were either stolen or never delivered. Funds will be used to renew their operations by rehabilitating their facilities in accordance with RBS regulations, providing training in governance and financial management, providing working capital, as well as covering key staff members salaries and basic administrative costs.
Coopérative des Agriculteurs de la Pomme de Terre (COAPOM) 3027-RWA	2014-2018	$151,200	**Agricultural Production (Potatoes):** COAPOM is a potato growers' cooperative with 69 members located in the Burera District in northern Rwanda. They are an expanding potato seed supplier in their region. USADF funds are being used to build the capacity of the group by providing training in seed preparation and marketing, to purchase of a truck, provide working capital, and to recruit technical staff to increase production.

Organization	Duration	Value	Summary
Koperative Tuzamurane 3066-RWA	2014-2018	$178,700	**Agro-processing (Pineapple):** Tuzamurane is a pineapple growers' cooperative with 133 members, 53% of whom are women, located in the Kirehe District in the Eastern Province. Tuzamurane's focus is to expand its existing infrastructure for pineapple processing, obtain certification with the Rwandan Bureau of Standards and sustain its organic certification. USADF funds are being used to renovate and expand its factory, a truck, generator, processing equipment, and packaging material. Funds are also providing working capital and key staff salaries and basic administrative costs.
Koperative Iterambere Ry'abahinzi Borozi ba Makera (IABM) 3138-RWA	2014-2018	$235,900	**Agro-processing (Maize):** IABM is a maize growers' cooperative with 764 members, 499 of whom are women, located in the Muhanga District in the Southern Province. IABM is focused on adding value to their maize; they currently have a warehouse and maize flour factory. This project assists IABM by increasing access to drying facilities, processing equipment, and infrastructure. USADF funds are being used for 3-phase electricity for the maize flour factory, post-harvest processing equipment, constructing 5 modern drying hangars, transportation rental, and working capital to establish a rotating maize purchase fund.
Cooperative pour la Promotion Rizicole - Busoro (COPRORIZ-Busoro) 3211-RWA	2014-2016	$99,000	**Agricultural Production (Rice):** COPRORIZ-Busoro is a rice cooperative with 792 members in Nyanza District in the Southern Province. The cooperative's focus is to improve their paddy yield and address challenges in post-harvest technologies and storage. USADF funds help COPRORIZ-Busoro expand production by completing the construction of a 385 metric ton storage facility, threshing and winnowing equipment, the development of an administrative and financial procedures manual and business plan, as well as covering key staff members salaries and basic administrative costs.

Senegal
INVESTMENT SUMMARY

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Overview: Country program established in 1986**.** Program focuses on marginalized community groups, particularly projects with value-adding processing. USADF currently manages a portfolio of **14 projects** and **one Memorandum of Understanding** with the Government of Senegal. Total commitment is **$2 million.**

Grantee	Duration	Value	Summary
Association de Lutte Contre l'Exode Rural (ASSOLUCER) 2350-SEN	2011-2015	$208,589	**Food Production (Sesame):** ASSOLUCER is a federation of over 100 village level Economic Interest Groups, representing over 3,000 sesame farmers. USADF provided a capacity building grant in 2008, and the current project builds on ASSOLUCER's improved management systems. ASSOLUCER uses project funds to provide improved seeds and extension services to farmers, generating greater yields. ASSOLUCER will also initiate a marketing campaign to improve revenues and incomes for farmers.
GIE Union Locale de Diawar 2600-SEN	2012-2015	$245,123	**Food Production (Rice):** The Union Locale de Diawar consists of 989 rice farmers in 15 villages. The project provides a tractor to provide mechanical plowing services for the 600 hectares of member-owned land. The union uses USADF funds to purchase a rice hulling unit to increase quality and market value, providing members with improved incomes and food security.
Association Nafooré de Mboumba 2638-SEN	2012-2015	$113,790	**Food Production (Vegetables):** Nafoore de Mboumba is an association of 600 women horticulture producers. Production is constrained by poor equipment and a need to develop the land for improved production. USADF funds allow the women to produce vegetables year round to alleviate food insecurity through irrigation, access to inputs, training and technical assistance.
Association Africaine des Personnes Handicapées pour le Developpement (APHAD) 2825-SEN	2013-2015	$83,171	**Artisan Goods:** APHAD is an association of 40 members supporting persons with disabilities (23 women). The association works to create income opportunities, spread awareness, and better integrate persons with disabilities into the economic and social development of Senegal. The USADF grant supports improving production in sewing, coffee processing, and shoemaking activities & builds organizational and management capacities of the association.
Economic Interest Group (GIE) Takku 2855-SEN	2013-2017	$153,927	**Agro-Processing (Millet and Corn):** GIE Takku is a women's group of 54 women located in Yembeul, Dakar. The group works to fighting poverty through wealth creation and building the capacity of members engagement in a number of activities including processing millet and corn into couscous and other sub-products. USADF support will improve the level of the group's productivity through the building of a production center, increased working capital & modern equipment, so the entire group can work daily, better meet production targets & satisfy its orders.
GIE Malal Yero Gueye 2890-SEN	2013-2017	$182,048	**Food Production (Rice):** GIE Malal Yero Gueye is a group of 26 members involved in rice in rice cultivation and processing that creates job opportunities for at least 40 seasonal workers during the rice harvests. USADF funding will improve the level of productivity for GIE Malal Yero Gueye through the rehabilitation of existing land and procurement of a tractor that will help expand the area under production. The GIE will also establish a revolving fund to also purchase paddy directly from out-grower producers, thereby increasing the production levels of their existing rice processing center.
GIE U. Nesaal Nu. Rokal 3195-SEN	2014-2016	$58, 262	**Animals (Pig Fattening and Breeding)** U. Nesaal Nu. Rokal is a 23 member organization located in Mlomp in the lower Ziguinchor region that engages in pig breeding. USADF support will establish a farm for animal fattening and breeding, provide inputs and equipment and provide training for the members of U. Nesaal Nu. Rokal to reinforce their capacity in administrative and financial management to secure the sustainability of the organization.

Grantee	Duration	Value	Summary
Federation of Community Development Associations (Fédération des Associations de Développement Communautaire (FADEC/SUD) 2969-SEN	2013-2017	$181,942	**Food Storage (Cereal Banks):** The Fédération des Associations de Développement Communautaire (FADEC / SUD) – (Federation of Community Development Associations/SUD) is an umbrella organization constituted by 26 Community Development Associations, each of which is composed of two to five Village Development Associations. The USADF supported Project benefits 22,700 farmers in the five districts of Battal, Diama Thiendou, Keur Mory Ndiaye, gad Dior, and Darou Nguer where cereal banks will be constructed to help communities stock their production, improve their marketing options, reduce the speculation on grains, improve post-harvest losses and improve food security.
SV Thilène Village Section (Section Villageoise de Thilène) 3000-SEN	2014-2018	$214,792	**Food Production (Rice and Vegetables):** SV de Thilene is located in the Dagana department of the Saint-Louis region. It was founded in 1960 and has a current membership of 321 members. USADF support will allow SV de Thilene to establish a irrigation system and develop 35 hectares of land in addition to the 150 hectares that it already cultivates . With USADF support the organization will also rehabilitate their feeder canal and establish a revolving fund.to purchase rice for processing.
Maria Distribution 3014-SEN	2014-2015	$52, 429	**Agro-processing (fruits and vegetables):** Maria Distribution is a food production company in Dakar that produces and markets local fruit and vegetable products. USADF support will provide Maria Distribution with upgraded processing equipment and a revolving fund to purchase raw materials. The equipment and revolving fund will enable Maria Distribution to significantly increase its market share, turnover and also its net income. This will help to assure the salaries of its 21 employees.
GIPF Labgar Thianor 3145-SEN	2014-2016	$78,787	**Animals (Sheep Fattening):** Labgar Thianor is a 35 member women's group located in Labgar, Dodji District, Louga region of Senegal that engages in sheep fattening. USADF support will help GPF Labgar Thianor to improve its organizational and financial management capacity and expand its sheep fattening operations. The Project will enable the group to establish a sheep fattening farm where sheep are bought and collectively fattened and cared for on the farm instead of in the personal homes of individual members. USADF funds will construct the sheep farm and provide inputs and equipment for the farm as well as provide training for the members to reinforce their capacity in administrative and financial management and secure the sustainability of the organization.
GIE Alamina Njoo 3159-SEN	2014-2017	$203,319	**Food Production (Rice and Vegetables):** Alamina Njoo is a 60 member organization located in the village of Halwar, in the Podor department of the Saint-Louis region that is engaged in rice and vegetable production. USADF support will help the group to develop an additional 17 hectares of land and increase the total area of land under rice and vegetable production to 27 hectares. The Project will also provide funds for working capital, a rice storage warehouse and production enhancing equipment in addition to training in administrative and financial management to build the capacity and secure the sustainability of the organization.
GIE Casa Ecologie 3182-SEN	2014-2016	$85,463	**Agro-processing (Juice Processing):** Casa Ecologie is a 25 member organization located in Bignona, in the Ziguinchor region that produces artisanal fruit juice. USADF support will construct a juice processing facility that will improve production and compliance with hygiene standards. The Project will also provide funds to purchase raw materials as well as training in fruit processing techniques, marketing training to improve packaging and increase market share, and financial and administrative management to secure the sustainability of the organization.
GIE Djiyito Di Maleguene 3196-SEN	2014-2016	$114,282	**Food Production (Fruits and Vegetables):** Djiyito Di Maleguene is a 25 member women's organization located in the city of Ziguinchor that engages in fruit and vegetable processing. USADF support will improve and increase the group's production and marketing capacity and generate new employment opportunities in the food processing business. The Project will improve the production facility and provide funds for the purchase of raw materials. This accompanied by financial management and capacity building in marketing will increase the group's chances for increased income & sustainable growth & development.

Tanzania
INVESTMENT SUMMARY

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Overview: Current country program established in 1986. Focus is on export-oriented enterprise development, with an emphasis on agriculture and agro-processing activities. USADF currently manages a portfolio of **7 projects**. Total commitment is **$1.06 million.**

Grantee	Duration	Value	Summary
HomeVeg Tanzania Ltd. **2690-TAN**	2012-2015	$240,120	**Agriculture (Vegetables):** HomeVeg is a Tanzanian-owned enterprise based in northern Tanzania that exports fresh vegetables to Europe. USADF funds are used to train smallholder growers on proper production and harvesting methods to ensure maximum produce is sold at export prices, thus increasing the income of individual farmers.
Community Reinvestment Grant Trust (CRGT) **2971-TAN**	2013-2016	$239,338	**Microfinance (SMEs and Cooperatives):** CRGT was created to provide the funding to the "missing middle" of agricultural finance, for those who have successfully managed a grant but does not yet have the credit history to access commercial lending. CRGT provides finance & business development services to previous USADF grantees.
Pemba Clove Honey Cooperative (PCHC) **3055-TAN**	2014-2017	$ 98,804	**Agriculture (Honey):** The Pemba Clove Honey Cooperative (PCHC) is a beekeepers association with 30 members including 12 women in the Pemba North region of Tanzania. The primary activities of PCHC are providing members with hives, safety gear, and training in order to help farmers produce more honey.
Mkipi Miliki Company Limited (MMCL) **3073-TAN**	2014-2017	$ 94,982	**Manufacture (Soap):** MMCL purchases most of its raw materials for making soap (kernel oil, seaweed, cloves, assorted spices, etc.) from local and domestic producers, providing those producers with income.
Tanzania Human Development Foundation (TAHUDE) **3077-TAN**	2014-2016	$ 90,199	**Renewable Energy (Bio-Gas):** The purpose of the USADF grant is to improve the management capacity of TAHUDE as they facilitate access to locally available renewable biogas energy for the community of Karatu.
UWAMWIMA Fresh Vegetables and Fruits Production and Marketing **3155-TAN**	2014-2017	$149,194	**Agriculture (Vegetables):** The Association of High Quality Vegetables and Fruits Farmers in the West District of Zanzibar (UWAMWIMA) composed of 787 members (275 women) aims to take advantage of the unmet demand for high quality organically-produced vegetables and fruits in the local, regional, and export markets.
Association of Grain Producers in Kongwa District (CHAWANAKO) **3176-TAN**	2014-2017	$149,284	**Agriculture (Maize):** CHAWANAKO is a maize growing association in Kongwa District with 1,792 members (1,095 women). The purpose of the USADF grant is to improve the management capacity and record keeping of the group & to increase the amount of crops the group is able to purchase from farmers & store in their warehouses.

Uganda
INVESTMENT SUMMARY

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Overview: Current country program established in 1992. Focus is on agricultural grower and producer cooperatives in marginalized areas, as well as Feed the Future sector alignment. USADF currently manages a portfolio of **21 projects**. Total commitment is **$3.6 million.**

Grantee	Duration	Value	Summary
Rukungiri Dairy Milk Processing Project 2579-UGA	2012-2015	$245,877	**Agriculture (Dairy):** Rukungiri Dairy Farmers Cooperative Union Ltd. is a registered union of six farmer cooperatives in the Rukungiri District with a total of 385 smallholder dairy farmer members supplying milk. USADF funds are used to streamline production, storage and sale of dairy products to wholesale purchasers in Uganda.
Nile Highland Arabica Coffee Farmers Association (NIHACOFA) 2615-UGA	2012-2015	$240,939	**Agriculture (Coffee):** NIHACOFA is a registered association located in Zombo District, West Nile Region. NIHACOFA is owned by 3,931 active members (2,927 men and 1,004 women) who grow high quality, naturally grown, hand-picked coffee. The central focus of NIHACOFA's operations is offering sustainable financial and capacity building services to its coffee farmer members, and other community members.
Muhorro Area Cooperative Enterprise Limited (MACE) Rice and Maize Expansion Project 2616-UGA	2012-2015	$237,775	**Agriculture (Rice and Maize):** Muhorro Area Cooperative Enterprise Limited (MACE) is an organization that assists farmers to grow and market maize and rice in Kagadi. USADF funds are used to improve the quality of milled rice and maize by farmers thus allowing farmers to focus on new marketing strategies.
Hope Development Initiative (HDI) Cooperative Society 2650-UGA	2012-2015	$239,419	**Agriculture (Rice):** HDI is a rice growing cooperative organization which works with marginalized female head of households, widows and abandoned young mothers who previously lived in Internally Displaced Camps (IDPs). HDI currently has 220 members in 11 sub-counties of Amolatar.
Food Security and Livelihoods Improvement Project (FSLIP) 2693-UGA	2012-2015	$231,687	**Agriculture (Maize, Sorghum, Rice, and Sunflower):** Agago Farmers' Cooperative Society Limited (ACOS) is an organization that assists farmers to grow and market maize, sorghum, rice, and sunflower in Agago. USADF funds help improve storage facilities, processing equipment, ability to transport raw materials and final products, and advertising capacity so the group can capitalize on the high demand for maize, sorghum, rice and sunflower seeds.
Buhoma Rest Camp Project 2808-UGA	2013-2016	$241,170	**Eco-tourism:** The group's purpose is to improve the livelihoods of its members through the establishment of a small community-based rest camp. The project allows BCRC to build three additional higher end cottages so the members' can take advantage of the tourism market present in the area as a result of its location near the Bwindi National Park and the famed gorilla tracking.
Can Daga Alera Farmers Support Project 2828-UGA	2013-2014	$74,140	**Agriculture (Sunflowers, Maize):** Can Daga is a farmers cooperative focused on increasing the production and the bulking maize and sunflowers. USADF funds are used to upgrade the financial systems of the group, purchase a milling machine, and provide technical training to farmer members.
East African Premier Investments Limited (EAPIL) 2879-UGA	2013-2016	$246,736	**Microfinance:** EAPIL is an organization that provides investment capital to small and medium enterprises (SMEs) and farmer-owned organizations so as to foster their growth and ensure their business sustainability. The goal of the Project is to improve the standard of living of small and medium entrepreneurs and small farmers by increasing their access to investment capital.

Grantee	Duration	Value	Summary
Rugendabara Maize Milling and Marketing Project 2887-UGA	2013-2016	$221,000	**Agriculture (Maize):** Rugendabara Cooperative Farmers Society (RCFS) is an organization that assists farmers to grow and market maize in the Kasese District in Western Uganda. RCFS was legally established as a cooperative on January 27th, 1967. USADF funds will be used to build a warehouse and help the cooperative bulk and collectively sell member-grown maize. By improving the group's capacity to manage and finance these larger operations, farmers will receive greater funds than selling on their own to local purchasers.
Mer Ber Rice Production Expansion Project 2929-UGA	2013-2016	$210,085	**Agriculture (Rice):** Mer Ber "A" Cooperative Society LTD (MBC) was originally formed in 2005 as a farmers' group, and was registered in April 2011 as a cooperative society. The coop is based in Nebbi district, West Nile region. The coop is involved in the production, bulking and marketing of rice and maize. The project is intended to improve the society's rice supply and value chain activities to improve product quality and increase volumes produced. USADF funds will allow the group to purchase a tractor, rice from farmer members, equipment to improve quality of milled rice, farm inputs, as well as construct a 400 ton storage facility and provide technical assistance to improving the production activities of small holder farmers.
Ibanda Growers Cooperative Society Ltd (IGCS) Capacity Building Project 2980-UGA	2014-2016	$92,608	**Agriculture (Coffee):** Ibanda Growers Cooperative Society (IGCS) is a primary cooperative under the Nyakatonzi Cooperative Union based in Kasese District. IGCS was established in 1975 as a farmer group by mainly farmers growing coffee in the Rwenzori Mountain ranges. IGCS provides technical support to smallholder coffee farmers for producing and marketing coffee. IGCS would like to take advantage of increasing domestic and international demand for specialty coffee.
Wadelai Produce Marketing Cooperative Society LTD (WASMPA) 2995-UGA	2014-2017	$154,922	**Agriculture (Rice & Maize):** Wadelai Produce Marketing Co-operative Society LTD (WPMCS) is a registered cooperative society located in Nebbi District in West Nile Region that aims to increase members' incomes through improved agricultural production of sesame, maize, and rice and collective bulking and marketing of their products.
Kweyo Growers Cooperative Society Limited (KGCS) 3012-UGA	2014-2016	$94,972	**Agriculture (Maize):** Kweyo Growers Society Limited was established in 1968 to promote sustainable farming for smallholder farmers. The mostly female member base grows maize, beans and groundnuts as main cash crops.
Kamushoko Mixed Farmers Group (KMFG) 3017-UGA	2014-2016	$94,430	**Agriculture (Millet & Bananas):** KMFG is a farmer-based registered company limited by guarantee located in the Mbarara District of Western Uganda. KMFG was established in 2008 to promote socioeconomic development within the community through increased production of staple foods. The mostly female member base grows millet, maize, soybeans, bananas, and groundnuts as their main cash crops.
Bukonzo Organic Coffee Farmers Union Limited (BOCU) 3019-UGA	2014-2017	$246,596	**Agriculture (Coffee):** Bukonzo Organic Coffee Farmers Union Limited (BOCU) is a registered farmers' cooperative union based in Kasese Town, Kasese District, in western Uganda. The Union was founded in 2009 when seven primary societies came together to address low coffee production, poor coffee quality and low coffee prices. Currently, the 7 primary cooperatives of BOCU have a total farmer membership of 1,500 of whom 827 are women.
Rubanga Cooperative Society Limited (RCS) 3031-UGA	2014-2017	$248,733	**Agriculture (Coffee):** Rubanga Co-operative Society Limited (RCS) is a registered farmers' cooperative based in Mitooma District, Western Uganda. The Cooperative was founded in 1986 by 16 individuals who had an objective of increasing the incomes of smallholder farmers. The organization was legally registered on July 10, 1986. The organization has since grown to 9,220 members, of which 4,510 are female and 4,710 are male. The members are organized in 300 groups, with an average of 30 members each.
Eyekaliriza Businzigo Growers Cooperative Society (EBCS) 3042-UGA	2014-2016	$95,322	**Agriculture (Coffee):** Eyekaliriza Businzigo Growers Cooperative Society Limited (EBCS) is located in Mityana, Central Uganda. The Cooperative was established in 1968 to promote sustainable farming for smallholder farmers. The Cooperative currently has 255 members, 65 females and 190 males. The members grow maize, beans, potatoes, and bananas, but their main source of income comes from Robusta specialty coffee.

Grantee	Duration	Value	Summary
Buhimba Cooperative Savings & Credit Society 3078-UGA	2014-2017	$225,581	**Agriculture (Maize):** Buhimba Cooperative Savings and Credit Society Limited is located in Buhimba Sub County, Hoima District, Western Uganda. The Group started in 2006 as a savings and credit society where farmers could save their money and access loans to pay school fees and purchase farm inputs. The focus of Buhimba's project is to offer farm inputs, provide agronomic trainings, tractor services and hulling services to farmer members.
Aluga Cooperative Society Limited (ALCOS) 3144-UGA	2014-2016	$95,371	**Agriculture (Maize):** ALCOS was established in 2009 to promote sustainable farming for smallholder farmers who were affected by the Lord's Resistance Army (LRA) war. The group became legally registered as a cooperative in 2013 and now has a membership of 145, of which 74 are women and 71 are men. The Cooperative grows maize, sesame, and rice as its main cash crops. Members of the Cooperative also grow cotton as a way of diversifying their revenue sources.
Gulu Community Dairy Farmers Cooperative Society Limited (GCDFCS) 3168-UGA	2014-2016	$249.660	**Agriculture (Dairy):** Gulu Community Dairy Farmers Cooperative Society is a cooperative society with 197 members. USADF funds will increase the Cooperative's and farmers' profitability from the sale of value added dairy products. The Cooperative will aggressively implement marketing activities that will position its products on local and, regional markets, improve its services, and contribute to achieving food security in one of the most vulnerable areas in the country.
Amatura Produce Marketing Cooperative Society Ltd (APMCSL) 3223-UGA	2014-2016	$94,909	**Agriculture (Maize):** APMCSL is a registered cooperative society based in the Moyo District of Northern Uganda. APMCSL was established in 1999 to fight poverty through increased agricultural production. The mostly female member base grows maize and cassava as their main cash crops. Members of the Cooperative also grow vegetables and fruits as a way of diversifying their food sources.

YALI Entrepreneurship

INVESTMENT SUMMARY

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Overview: USADF is catalyzing social and business entrepreneurs by providing seed capital to young people to launch and expand their ventures. The YALI Entrepreneurship Grants program, a **$7.5 million**, **3 year initial commitment**, targets the Young Africa Leadership Initiative's Mandela Washington Fellows and Network participants, awarding from $10K to $25 grants through business plan competitions and offering mentoring and technical assistance.

Type	Grantee	Country	Year	Value	Summary
Creating a Greener Future	**Gregory Feris** *Lark Journeys*	Namibia	2014	$24,000	**Ecotourism**: Despite being a middle income country, Namibia's has a highly skewed income distribution. The benefits of tourism remain in the hands of a few, while the local areas where many outdoor tourist sites are found gain relatively little. But, further development of the outdoor travel sector could benefit even remote communities, due to the potential from productively and sustainably using natural resources. Ecotourism venture Lark Journeys is promoting environmental conservation and providing economic incentives to local communities, while sharing Namibia's beautiful, diverse geography and culture with the world.
	Liginiku Millinga *LI&G Tanzania Ltd. Company*	Tanzania	2014	$25,000	**WASH (Water)**: Townspeople and villagers often lack easy access to potable water. Addressing this challenge still facing his home town, Ligniku Millinga launched LI&G Ltd. He is drilling boreholes, charging reasonable rates for safe, clean water, and working to offer consistent access to quality water for underserved and rural communities. He also is using an affordable purification process and efficient distribution structure. The time and money that women and children expend collecting water from far away can be better channeled to education, family plots of land for crops, and other business activities that can improve livelihoods.
	Hastings Mkandawire *Turbines Development Enterprise*	Malawi	2014	$25,000	**Renewable Energy (Hydropower)**: Only 7% of Malawians have reliable power, and so many people burn wood for fuel that the forests are disappearing. Renewable energy can bring electricity to more of the country than is served by the national grid, and is a more affordable, environmentally friendly alternative to diesel generators. Turbines Development Enterprise sees the future where electricity access is not contingent on one's economic status or location. This venture is building turbines and providing rural communities with affordable access to small scale hydroelectric power.
	James Mulbah *Green Cities Inc.*	Liberia	2014	$25,000	**Manufacturing (Recycling)**: Green Cities is tackling two of Monrovia's challenges — what to do with accumulating waste and unemployed young people. Liberia's first waste segregation and recycling center is adding economic value to waste management, by turning trash into useful plastic products for the home. This enterprise is creating jobs for young people, who collect and turn in plastic materials and are being training on the manufacturing equipment, and is contributing to a greener future.
	Hope Mwanake *Trace Kenya Group*	Kenya	2015	$25,000	**Manufacturing (Recycling)**: High demand for housing, coupled with the growing environmental degradation and health risks caused by landfills, catalyzed Hope Mwanake's venture. By manufacturing durable, quality, affordable, and eco-friendly roofing tiles from recycled plastic and glass waste, Hope is leading Trace Kenya Group to meet market demand, to positively impact the environment, and to create jobs for young people from the collection and production processes.

Type	Grantee	Country	Year	Value	Summary
Creating a Greener Future	**Olusegun Odunaiya** *HavenHill Synergy Ltd.*	Nigeria	2014	$25,000	**Renewable Energy (Solar)**: Nigeria is oil rich but energy poor. More than 81 million people do not have electricity to turn on a light and read a book, cook a meal, or take care of an injury. Believing that geography should not determine access to resources, Olusegun and his company sell solar-powered products to Nigerians living without basic infrastructure. This sales and service provider seeks to become one of the leading renewable energy companies in the region.
	Dziedzorm Segbefia *BraveHearts Expeditions*	Ghana	2014	$25,000	**Ecotourism**: Ghana has been record annual growth rates, but many people face economic hardships now brought about by the weak currency, unemployment, and environmental degradation. Riches abound in culture, wildlife, and geography – all of which can be harnessed sustainably to build the outdoor adventure sports sector. BraveHearts Expeditions is Ghana's first company for experiential learning expeditions and adventure sports services. It combines eco-tourism with youth training and empowerment.
	Mutuba Ngoma *Tapera Industries Ltd.*	Zambia	2014	$25,000	**Renewable energy (Biofuel)**: Sustaining the environment can be in conflict with the growing demand for more fuel, but not at Tapera Industries. This enterprise is providing affordable, sustainable sources of renewable energy by processing **vegetable oils CHECK** into biodiesel. Mutoba sources from 800 small-scale farmers, and is working closely with them to increase their yields and take home income. Consumers and farmers are benefiting, as are the natural resources around them.
	Nonso Okafor *Megayield Associates*	Nigeria	2014	$25,000	**Manufacturing (Recycling)**: Nigeria's Anambra State is accumulating more waste that it can handle, collecting only 12% of the trash generated and leaving the rest to permeate neighborhoods and streets, causing serious health and physical hazards. Meanwhile, common plastic household products such as clothes hangers, storage containers, and dishes are in demand, yet most are imported, which increases the cost beyond what most people can afford. Nonso's firm is using recycled materials to produce high quality, more affordable plastic items for household use. He is reducing environmental degradation, responding to market demand, and creating job opportunities through the collection and manufacturing processes.
Catalyzing Women & Girls	**Regina Agyare** *Soronko Foundation*	Ghana	2014	$25,000	**Girls' Education (STEM)**: Market demand makes ICT one of the fastest-growing, highest-paying sectors, but women make up less than 20% of ICT specialists and fewer than 1% of high school girls plan to pursue a career in computer science. Soronko Foundation is using technology to drive social change and break gender barriers. By teaching girls ages 6-18 how to code, the *Tech Needs Girls* mentoring program is working to increase the number of young women who study and pursue careers in ICT, to build up a next generation of tech entrepreneurs, and to economically empower disadvantaged girls with a skill to earn money whether or not they continue on for more formal education. Mentoring and job opportunities in the IT sector are part of the program.
	Lucy Athieno *Eco-pads*	Uganda	2014	$25,000	**Girls' Education (Health)**: Many young women drop out of school when they cannot afford sanitary napkins to manage their menses. Eco-pads is empowering girls and young women by providing quality, affordable, reusable and eco-friendly pads, as an innovative solution to the challenges associated with menstrual hygiene such as getting a secondary education. As well, Eco-pads is creating employment and mentoring opportunities to better equip more girls to take economic control of their futures.
	Ndeye Gueye *WICHI Assistant*	Senegal	2014	$25,000	**Health (ICT):** Senegal's rates of maternal and infant mortality are high, due in large part to the lack of prenatal care and monitoring during pregnancy and delivery, and the shortage of maternal health care professionals. Wichi Assistant (Woman and Child Assistant) will improve outcomes via technology. This mobile cloud platform will connect mothers-to-be with health professionals and give women the tools to monitor their own pregnancies. WICHI also has an embedded mobile ultrasound platform for echography. These innovations will be democratizing care and saving lives.

Type	Grantee	Country	Year	Value	Summary
Catalyzing Women & Girls	**Adepeju Jaiyeoba** *Mother's Delivery Kit Ltd.*	Nigeria	2014	$25,000	**Health (Maternal & Infant):** Nigeria's outcomes for women and babies at child birth are death and injury laden, especially among rural, underserved communities. This social venture, conceptualized by lawyer Adepeju Jaiyeoba, is tackling this problem, one birth at a time. Midwives and birthing assistants buy Maternal Health Kits — safe, hygienic, and affordable home delivery kits. Their use, coupled with training & education for health care workers, are saving lives. Profits are being rolled back into the business, to expand production & reach more women in need.
	Kolu Kamah *Excellent Medical Clinic*	Liberia	2014	$25,000	**Health (Primary Care Clinic):** Much of Liberia's basic infrastructure was destroyed during the civil war. Kolu, a professional nurse and health care manager, is starting up a clinic in a rural county to provide accessible, quality care to families in need. The clinic will be providing primary health care services, and is particularly focused on the needs of women and children.
	Florence Kamaitha *Pad Heaven Initiative*	Kenya	2014	$25,000	**Girls' Education (Health)**: Up to 80% of Kenyan girls starting primary school never complete their education. One reason is a lack of sanitary pads. Many families living on a dollar a day cannot afford to buy these for their daughters, who drop out of school. Florence's goal is that more girls will stay in school, complete their education, and become productive members of society. Pad Heaven is achieving this by manufacturing and selling affordable, disposable, environmentally-friendly sanitary towels from natural materials including banana fronds. The products are coupled with training, awareness, and empowerment talks with families and schools to improve both health and education outcomes.
	Mellisa Mazingi *zedlabel*	Zimbabwe	2014	25,000	**Fashion (Finance/ Online Marketing):** Customers cannot easily access Zimbabwean design, and talented fashion entrepreneurs cannot easily access financing to grow their small businesses. Zedlabel's online marketplace is linking locally-designed Zimbabwean clothing and accessory designers to customers around the world. Mellissa also has set up a low-cost loan facility for designers, to help them move from being time-consuming, made-to-order home-based brands to becoming ready-to-wear commercial entities.
	Elizabeth Mokiti *Mathemaniacs*	South Africa	2014	$25,000	**Girls' Education (STEM)**: South Africa's mathematics and science education ranks poorly on international assessments. Very few girls and black students pursue careers in STEM fields, despite those being one of the fastest growing sectors on the globe. To reverse this trend, Mathemaniacs is transforming math and science education with fun, interactive teaching methods that are innovative for students, teachers and school administrators alike. Elizabeth is also building an enabling environment for students, with the goal of producing more mathematicians & scientists to solve challenges.
	Kgomotso Tabane *Tabane Capital*	South Africa	2014	$25,000	**Design (Finance/ Management):** The global creative economy is worth billions, but South Africans contribute less than 1% of it. Entrepreneurs lack access to capital and business and marketing skills, so that many who do venture into the largely informal creative industry often do not grow the ventures beyond the startup phase. 3 out of 4 fail in year 1. Kgomotso's Tabane Capital is committed to growing Africa's creative industries, by empowering young entrepreneurs with the business skills & financial resources required to scale their enterprises into sustainable multinational or multi-channel businesses.
Growing Communities	**Andrew Amara** *Town Build*	Uganda	2014	$25,000	**Construction (Housing):** Uganda's cities and towns have an influx of informal housing and settlements, with people living in sub-par conditions due to the lack of affordable housing and resources to pay for public services. More than 1.5 million people—60% of Kampala's population—live in slums. Without action, homelessness will increase along with poor housing-related diseases, and subsequently, unemployment and other social ills. The social venture Town Build will provide 150 low-income households with affordable quality homes and the needed services infrastructure of water, power, and sanitation. Architect Andrew Amara is engaging local beneficiaries in the planning process, in order to develop locally relevant solutions.

Type	Grantee	Country	Year	Value	Summary
Growing Communities	**Saba Bisrat** *Revo Construction*	Ethiopia	2014	25,000	**Construction (Job Training):** Despite exponential growth in the construction industry, Ethiopia has a significant gap in the skilled labor market, due to the lack of training facilities and informal apprenticeships. Saba is leveraging Revo's know-how and USADF Grant to establish a training center for young people & skilled labor contracting agency to assist finding appropriate employment for trained
	Ruka De'Liman *Jamilullah Farm Enterprise*	Ghana	2014	$25,000	**Agriculture (Poultry):** Ruka is addressing northern Ghana's high underemployment and poverty by creating jobs and building skills among youth and women through Jamilullah Farm's expansion. She is expanding the chicken coops and capacity of the farm, training people on animal and enterprise management, and increasing the quality of products sold at the retail and wholesale level. Her goal is for the farm to become a leading regional producer of high quality eggs & chicken.
	Emmanuel Hamaro *EPINAV Agricultural Solutions*	Tanzania	2014	$25,000	**Food production (Piggery and Horticulture):** This sector holds great economic potential, but is underdeveloped and unattractive to many young people, despite their being unemployed. Some farmers lack practical and technical expertise and do not use new technologies. Lower than optimal productivity, incomes, and nutrition results in increasing food insecurity. Epinav Agricultural Solutions is transforming the small-scale piggery and horticulture sectors into economic hubs for growth by training and equipping young people with the skills they need to be successful, by employing innovative technologies to produce higher yields, ultimately making agriculture more appealing.
	Amine Ilboudo *Ice Berg*	Burkina Faso	2014	$25,000	**Manufacturing (Cold Storage):** West Africa is home to some of the world's sunniest, warmest, and driest regions. The harsh climate and rising urbanization has led to a growing demand for ice that exceeds the supply capacity of low-production ordinary freezers, and of more expensive, high energy-consuming, non-ecofriendly and "non-tropicalized" imported machines. ICE BERG is working to be the leading African company in ice making machinery research, development and manufacturing. Amine is increasing access to ice blocks and maximizing the returns and productivity of ventures by providing "tropicalized," ecofriendly, durable and low cost ice making machines; these are made partially from recycled materials and produce high quality ice blocks. ICE BERG is using the USADF grant to expand across the country.
	Lombola Lombola *Bamboo Express*	Malawi	2014	$25,000	**Manufacturing (Natural Resources):** Malawi is faced with the challenges of forest degradation and youth unemployment, and the abundance of bamboo trees that grow like weeds. Bamboo Express is tapping into the potential of this resource by designing and building bamboo furniture — and a new bamboo storage and production facility. Lombola is working to be the country's leading bamboo furniture company in the growing global market, and is training young people, providing internships, and creating jobs.
	Eric Muthomi *Stawi Foods and Fruits Ltd.*	Kenya	2014	$25,000	**Agribusiness:** How do we more efficiently raise crops and process food? Stawi Foods and Fruits, an award-winning small and growing business, sources directly from smallholders, processes and packages in Kenya, and sells at home and overseas. Eric's products include gluten-free banana flour, nutritious porridges and other foodstuff. His company is benefiting farmers, mostly women, who are increasing their incomes. Stawi Foods also is providing affordable, nutritious packaged foods for consumers and creating new jobs for young people. Eric was named one of Forbes Magazine's 30 under 30, and his company was selected by the African Leadership Network for their 2015 Ventures program.

Type	Grantee	Country	Year	Value	Summary
Growing Communities	**Ulrichia Rabefitiavana** *R.U.F. Consulting and Associates*	Madagascar	2014	$25,000	**CSR (Natural Resources)**: Madagascar has a high mining and oil potential but a fragile sociopolitical environment coupled with significant gaps in social and environmental regulation that constitute a major barrier to sustainable and inclusive development. As part of a mining firm, Ulrichia Rabefitiavana is seeking to positively change the way businesses engage with communities by launching R.U.F and Associates, Madagascar's first consulting firm specializing in corporate social responsibility. They aims to foster an environment in which businesses embrace responsibility for their actions, promote activities that positively impact the communities, all the while maximizing returns to stakeholders.
	Amina Sidibe *Chez La Fermière*	Mali	2014	$25,000	**Agriculture (Poultry):** Poverty and food security remains a major challenge in Mali; this, coupled with the rapidly growing and urbanizing population underscores the need for a sustainable solution to the growing demand for agricultural products in Mali. In particular, the poultry industry in Mali is severely underdeveloped but Amina Sidibe is working to transform it through the construction of formal infrastructure and the use of novel technologies that will modernize the farming industry and create value addition. Chez La Fermière also seeks to address the growing youth unemployment crisis through agricultural skills development and job creation.
Investing in New Technologies	**Michael Haile** *Nisir Microfinance Institution S.C.*	Ethiopia	2014	$22,550	**Finance (SMEs):** Despite an abundance of commercial banks and microfinance institutions, Ethiopia has a financing gap for the owners and managers of micro-enterprises who want to scale up their enterprises. Michael is serving this part of the "the missing middle" in the financial pyramid by providing loans and financial services to market sellers and other urban entrepreneurs to grow their businesses. The successful pilot of loans and bundled services will provide Nisir with the platform to raise more capital and reach hundreds of entrepreneurs.
	Nomvula Mhambi *Disruptive Innovation Private Ltd.*	Zimbabwe	2014	$24,970	**Advertising (WASH):** Disruptive Innovation seeks to become a world-class marketing and advertising firm by delivering impactful community development through mixed media. Specifically, Disruptive Innovation is working to improve sanitary conditions—which contributes increased morbidity and mortality as well as reduced productivity and gender inequality—in urban areas through restroom advertising.
	Dizando Mvemba *uLAB*	Angola	2014	$25,000	**Education (IT):** Angola's sole computer science undergraduate curriculum—first established in 2007—while receiving numerous entrants features an extremely low graduation rate. Moreover, due to a host of factors—among which are lack of computer labs and other resources as well as an inadequate environment in which to hone their skills—these students receive little to no practical experience and as a result, end up dropping out of college, holding low-paying jobs, or working out of their field of study. With hands-on training and work experience, uLAB is working to transform computer science students in Angola into skilled, high-earning and outstanding professionals and tech entrepreneurs.
	Diana Nalwoga *Tumanini Microfiance Ltd.*	Uganda	2014	$25,000	**Finance (Agriculture):** Rural Uganda has a lot of subsistence farmers, who have low yields and high post-harvest losses. They lack quality seeds, farm inputs, irrigation systems and storage facilities, and rely on two seasons of rain-fed agriculture. To increase productivity, farmers need access to flexible, optimal funding. Diana is offering farmers low-cost loans with flexible payment schedules, and providing specialized training for farmers to bolster their food security, improve their livelihoods, and grow their businesses.

Type	Grantee	Country	Year	Value	Summary
Investing in New Technologies	**Belinda Okumu-Ringa** *Health Portal Ltd.*	Uganda	2014	$25,000	**Health (IT):** Preventable diseases are plaguing Africa, with the root causes including the lack of information on preventative health care, the dearth of viable wellness programs, and the challenge of identifying the most appropriate health services, professionals and facilities patients and their families are in need. Health Portal Uganda is an online, print and mobile platform that will empower locals with relevant health data, enabling them to tackle these problems. It also includes a platform for customers to report on and evaluate the services they receive from different providers, which helps both the patient and the service provider. Belinda's platform has social and business arms: one will connect NGOs working in Uganda to people in need of their services, and one will list and report on medical doctors, clinics, and health service providers on a fee-based system.
	Chedi Ngulu *MEGAMARKS Ltd.*	Tanzania	2014	$25,000	**IT (Youth Engagement and Democracy):** Due to a highly rural population accompanied by a communications sector that is tightly regulated, expensive, and has limited reach, lack of access to information is a nationwide problem in Tanzania. Chedi Ngulu aims to educate and inspire the growing youth population to get involved in building a democratic, peaceful, and successful Tanzania by increasing access to information using innovative approaches. One of the major ways he means to achieve this is through the creation of a free mobile application that will deliver critical information to empower voters ahead of 2015 general elections.
	Andry Ravalomanda *Telemad*	Madagascar	2014	$22,900	**IT (Employment):** Telemad seeks to help ensure the success of local entrepreneurs by providing them with the tools, services, and infrastructure to leverage the online marketplace. Specifically, Telemad will be offering an online platform that will equip customers with real time information, analytics and trends they can use to better address the needs of their target markets.
	Mshila Sio *Agua Inc.*	Kenya	2014	$24,460	**WASH (Water):** Kenya's growing population, industrialization and urban migration are reducing water availability per capita and creating an increasing wastewater crisis. Conventional solutions require reliable energy, technical expertise and other inputs -- all of which are scarce and limited in the region. To address these challenges, Agua Kenya is employing low-cost, innovative technologies and local resources to create affordable, effective and sustainable solutions to water purification and wastewater management. These require little technical input, energy, or chemicals, making them universally applicable and sustainable. Mshila is testing new technologies in order to provide clean water to more people in the region.
	Charlie Wandji *1task1job*	Cameroon	2014	$24,588	**IT (Freelance Economy)**: Witnessing first-hand the negative impact of growing unemployment among the educated youth in Cameroon—seeking out illicit sources of income, for instance—Charlie Wandji was motivated to devise a solution. Upon the discovery that one of the barriers to employment was lack of access to information about jobs online, Mr. Wandji created 1task1job, which is an online marketplace that connects young freelancers to businesses demanding skilled workers.

Zambia
INVESTMENT SUMMARY

U.S. African Development Foundation

Partner: **Keepers Zambia Foundation (KZF)**
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Overview: Current country program established in 1984 and reopened in **2004.** Focus is on support to agricultural enterprises, including organic farming as Zambia has been identified as a Feed the Future country. USADF currently manages a portfolio of **20 projects** and **one Cooperative Agreement**. Total commitment is **$2.8 million.**

Grantee	Duration	Value	Summary
Mpima Dairy Producers Cooperative Society 2044-ZAM	2009-2014	$249,209	**Agriculture (Dairy):** MDPCS coordinates the production and sale of milk to vendors in Kabwe District. This USADF grant helps MDPCS expand production and acquire additional livestock, pasteurization and packaging equipment to increase profits for group members.
Mumwa Crafts Association 2245-ZAM	2010-2015	$128,592	**Manufacturing (Traditional Basketry and Crafts): US**ADF grant funds support Mumwa Crafts Association's business operations expansion. This grant enables Mumwa to meet the growing demand for Mekenge projects from the Western Province of Zambia.
Zambezi Organic Growers Association 2290-ZAM	2010-2015	$156,707	**Agriculture (Rice):** The Zambezi Organic Growers Association (ZORGA) is an enterprise headquartered in the Mongu District. USADF grant funds help ZORGA to access the working capital and improved transportation needed to meet the local market demands. Grant funds are used to construct a warehouse and a rice mill to expand rice storage and processing capabilities.
Lumwana Agricultural Cooperative Union 2291-ZAM	2010-2015	$102,588	**Aquaculture (Fish):** USADF grant funds enable LACU to access the working capital needed to increase production and take advantage of local market opportunities. Grant funds are used to purchase the materials to construct and rehabilitate fish ponds, as well as a refrigerated van for transport to market.
Chambeshi Rice Farmers' Association 2297-ZAM	2010-2015	$108,082	**Agriculture (Rice):** USADF grant funds enable CRFA to access the working capital and the production equipment needed to help farmer members improve their market access and increase returns on their products. In particular, the grant will secure a warehouse, a rice mill, and an enhanced purchase fund to allow CRFA and its members to more efficiently produce, store, process and market their rice.
Makumbi Farm Cooperative Society Limited (MCSL) 2378-ZAM	2011-2016	$169,903	**Agriculture (Dairy):** Makumbi Farm Cooperative Society Limited (MAFCOS) markets agricultural products supplied by its members. The cooperative has identified the production of raw milk as having strong market potential given the large unmet demand for milk in Zambia. This USADF grant expands Makumbi's business operations. To support expansion, MAFCOS will purchase additional livestock, equipment to collect and store the milk, and a refrigerated truck to transport the milk to local retailers.
Chipepo Fisheries Company Limited 2381-ZAM	2011-2016	$152,195	**Aquaculture (Fish):** Chipepo Fisheries Company Limited is a company involved in fish procurement and marketing near Lake Karida, Gwembe. USADF grant funds enable the group to expand operations. Chipepo utilizes USADF grant funds to purchase fishing equipment and a refrigerated truck to transport fish to market.
Chibote Multipurpose Cooperative Society Limited 2444-ZAM	2011-2016	$97,769	**Agriculture (Dairy):** CMCS is engaged in dairy production and marketing in Kalulushi District of the Copperbelt Province. USADF grant funds are used to expand the cooperative's of business operations. CMCS utilizes USADF grant funds to purchase additional livestock, equipment to collect and store milk, and a motorcycle to transport the milk to local retailers.

Grantee	Duration	Value	Summary
Petauke District Farmers Association 2594-ZAM	2012-2014	$89,724	**Agriculture (Groundnuts):** Petauke DFA is involved in the production and sale of groundnut butter and peanut oil in the Petauke District of Eastern Province. This USADF grant is designed to build capacity within the association by increasing groundnut yields through the purchase of improved seeds which are then distributed to members. USADF-funded appropriate equipment improves the production of groundnut butter and peanut oil.
Itezhi-Tezhi District Business Association 2669-ZAM	2012-2016	$117,017	**Aquaculture (Fish):** Itezhi-Tezhi District Business Association (IDBA) is a company involved in the procurement and marketing of fish near Kafue River in the Southern Province. USADF grant funds are used to expand IDBA's operations to connect small scale and remote fishing communities with larger markets in a country where the demand for fish is steadily increasing. To support expansion IDBA uses USADF grant funds to purchase fishing equipment, fish storage equipment, as well as marketing and branding materials.
Mongu Dairy Cooperative Society Limited 2705-ZAM	2012-2017	$152,381	**Agriculture (Dairy):** Mongu Dairy Cooperative Society Limited (MODACO) is a cooperative made up of small scale farmers based in Mongu District in the Western Province. The cooperative benefited from an Enterprise Development Investment grant from USADF which improved its operational and management capacity. The expansion grant is designed to increase the production and sales of milk through the purchase of improved breed cows, transportation, and storage equipment.
Chipata Community Based Rehabilitation Association 2823-ZAM	2013-2015	$94,138	**Agriculture (Groundnuts):** Chipata CBR is involved in the production and sales of groundnut butter in the Chipata District of Eastern Province. This USADF grant is designed to build capacity within the association by increasing groundnut yields through the purchase of improved seeds which are then distributed to members. USADF-funded appropriate equipment improves the production of groundnut butter and peanut oil.
Titukuke Rural Community Development Association 2833-ZAM	2013-2015	$96,066	**Agriculture (Groundnuts)**: Titukuke RCDA is involved in the production and sales of cooking oil in the Petauke District of Eastern Province. This USADF grant is designed to build capacity within the association by increasing groundnut yields through the purchase of improved seeds which are then distributed to members. USADF-funded appropriate equipment improves the production of cooking oil.
Chipangali Women's Development Foundation 2881-ZAM	2013-2015	$91,299	**Agriculture (Groundnuts and Sunflowers)**: CWDF is involved in the production and sales of cooking oil in the Chipata District of Eastern Province. This USADF grant is designed to build capacity within the association by increasing groundnut yields through the purchase of improved seeds which are then distributed to members. USADF-funded appropriate equipment improves the production of cooking oil.
Chibusa Home Based Care Association 2925-ZAM	2013-2018	$187,789	**Agriculture (Food Processing):** CHBCA is involved in the purchase of grains, processing into High Energy Protein Supplement (HEPS), and selling in Mungwi District in the Northern Province of Zambia. This USADF grant is designed to provide working capital for purchasing grains, increase milling capacity, build a storage warehouse, and provide funds to improve marketing.
Ushaa Area Farmers Association Limited 2937-ZAM	2013-2018	$94,960	**Agriculture (Rice):** Ushaa is involved in the purchase of rice, milling it, and selling in Mongu District in the Western Province of Zambia. This USADF grant is designed to provide working capital for purchasing rice, build a storage warehouse, and provide funds to improve marketing.
Mweru Luapula Fishing Association 2997-ZAM	2014-2018	$127,150	**Aquaculture (Fish):** Mweru Luapula Fishing Association (MLFA) is involved with fish in Nchelenge District in Luapula Province. This project will help increase the supply of fish available to the local market while providing increased income for members and increasing the profitability of the Association.
Katete District Women Development Association 3022-ZAM	2014-2019	$232,935	**Agriculture (Groundnuts):** KDWDA is involved in the production and sale of groundnut butter and peanut oil in the Katete District of Eastern Province. USADF funds will be used to finance: management and administrative support; storage improvement, groundnut processing equipment, and water supply system; groundnut seed multiplication and purchase of groundnut for processing; and support to marketing improvement.

Grantee	Duration	Value	Summary
Chipata District Women Development Association 3046-ZAM	2014-2019	$223,311	**Agriculture (Groundnuts):** CDWDA is involved in the production and sale of groundnut butter and peanut oil in the Chipata District of Eastern Province. USADF funds will be used to finance: management and administrative support; storage improvement, groundnut processing equipment, and water supply system; groundnut seed multiplication and purchase of groundnut for processing; and support to marketing improvement.
Chadiza District Small Scale Farmers Association 3065-ZAM	2014-2016	$96,596	**Agriculture (Groundnuts)**: Chadiza is involved in the production and sales of cooking oil in the Chadiza District of Eastern Province. This USADF grant is designed to build capacity within the association by increasing groundnut yields through the purchase of improved seeds which are then distributed to members. USADF-funded appropriate equipment improves the production of cooking oil.

Zimbabwe
INVESTMENT SUMMARY

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Overview: Country Program established in 2010. Focus is on food security initiatives. USADF currently manages a portfolio of **20 projects.** Total commitment is **$2.2 million**.

Grantee	Duration	Value	Summary
Organization of Collective Cooperatives in Zimbabwe (OCCZIM) 2656-ZWE	2012-2015	$247,546	**Food Processing (Animal Feeds):** OCCZIM is an apex organization of farmers' associations that operates a animal feed production business to support its other activities. USADF is helping OCCZIM expand this operation, thereby increasing both the amount of raw materials purchased for local farmers and the availability of inexpensive animal feed. Funds are used to build a small factory and warehouse, purchase processing machines and raw materials, and build the capacity of OCCZIM to manage a contract farming scheme with its local suppliers.
Muscular Dystrophy Association of Zimbabwe (MDAZ) 2708-ZWE	2012-2015	$207,181	**Individual Livelihoods:** MDAZ is a national disabled persons organization based in Bulawayo that provides assistive devices and economic opportunities for its 100 members. This expansion grant will help the group implement a loan fund to finance individual, home-based livelihoods projects for 77 of its disabled members. Individuals will undertake activities such as cattle rearing, poultry production, tailoring, or small scale retail. Funds are used to procure training and equipment for members to undertake these activities, fund monitoring staff and site visits, and pay a portion of the group's office expenses.
Nyamaropa Paprika Expansion 2773-ZWE	2012-2015	$250,000	**Food Production (Paprika):** Nyamaropa is an apex organization made up of approximately 1,000 paprika farmers in the Eastern Highlands of Zimbabwe. After successfully completing a capacity building grant, the group is undertaking an expansion grant to implement an inputs revolving loan fund and greatly expand their paprika production, and marketing capabilities. Funds are used to purchase seeds and other inputs, provide additional training to farmers & cooperative managers, hire a consultant to assist with market development, & transport paprika to market.
LEAD Masvingo Food Security Project 2824-ZWE	2013-2016	$235,000	**Food Production (Poultry and Vegetables):** LEAD is a nonprofit organization that undertakes sustainable livelihood interventions in disadvantaged communities in Zimbabwe. This project replicates the highly successful Hospital Gardens project in Masvingo Province, the most food insecure province in Zimbabwe. This grant will help LEAD support institutions serving marginalized people in Masvingo who wish to raise poultry and cultivate potatoes for sale and consumption. Funds will be used to provide training, equipment, inputs, and technical assistance to four institutions. Approximately 1,300 people who use the institutions (including hospitals and orphanages) will benefit.
Association of the Deaf (ASSOD) - Welding Expansion Project 2880-ZWE	2013-2016	$250,000	**Fabrication (Metal):** ASSOD is a Welfare Organization that was formed in 1989 and legally registered in 1990, whose purpose is to advance the interests of the deaf and hearing impaired in Zimbabwe by advocating for equal opportunity for its members in employment. Many of ASSOD's members have already received vocational training in welding, carpentry and tailoring but their disability has prevented them from finding employment. Funding from this USADF Project will enable ASSOD to provide employment to members trained in metal fabrication. Profits realized through welding operation will contribute to microloan fund to help members start small businesses.

Grantee	Duration	Value	Summary
Chinamora Tomato Farmers Capacity Building Project (CHA) 2882-ZWE	2013-2014	$94,227	**Food Production (Tomatoes):** Chinamora Horticultural Producers Association (CHA) is a registered cooperative society whose purpose is to improve the production and economic capacity of smallholder tomato farmers in the Chinamora communal area. CHA provides its members with market linkages, technical assistance, and key agricultural inputs. This grant from USADF will allow CHA to develop business management and leadership skills, administrative capacity, formal training in horticultural production, and the capacity to identify optimal tomato varieties for sale as fresh produce as well as for processing.
Sisonke Chicken Capacity Building Project 2901-ZWE	2013-2015	$91,741	**Food Production (Chicken):** Sisonke Collective Cooperative Society is a membership-based group that operates in rural Masvingo. The purpose of the organization is to provide members with a sustainable means of livelihood and enhance incomes and food security through profitable income generation projects. Through their current small chicken run they are benefitting their members by assisting them to access training, profit sharing, school fees savings programs and provision of microcredit. This USADF capacity-building project will help Sisonke improve its poultry rearing skills, financial accountability, and management structures. The group will develop business and marketing plans to increase technical and financial capacity, and will produce and market chickens at an increased scale.
Samanyika Kumboedza Paprika Capacity Building (SKA) 2924-ZWE	2013-2015	$96,300	**Food Production (Paprika):** Samanyika Kumboedza Association (SKA) is a horticultural cooperative society that operates in rural Nyanga. This ADF project will enable SKA to improve its financial management systems, build the business and leadership skills of the management and board, and improve the quality of paprika produced by farmer members. SKA staff will undergo a range of trainings in governance and business management, while members will be trained in farming techniques and business concepts. Additionally, SKA will operate a revolving inputs fund and facilitate the bulking and price negotiation with buyers on their members' behalf.
Marula Oil and Jam Capacity Building Project 2927-ZWE	2013-2014	$87,145	**Food Production (Marula Products):** Marula Zimbabwe Collective Cooperative Society Limited (Marula) is a women's group that operates in Chivi district. Marula provides training to its members in-harvesting, processing, and marketing of products made from marula nuts and other income generating activities. This USADF project will enable Marula to improve its financial management systems, build a core management staff, build the business and leadership skills of the management and board, and explore potentially profitable new marula products. Marula will also be enabled to acquire certifications in health & product quality standards allowing access to larger markets.
Hamaruomba Dairy Capacity Building Project 2936-ZWE	2013-2014	$93,460	**Food Production (Dairy):** Hamaruomba Agricultural Cooperative Society Limited (Hamaruomba) is a membership based cooperative society of smallholder dairy farmers in Mushagashe area in rural Masvingo. Hamaruomba's mission is to promote milk production, processing and marketing. The organization provides milk collection and processing services, various trainings for farmer members, and marketing of milk products. This ADF project will enable Hama Ruomba to improve its financial management systems, build the business and leadership skills of the management and board, and improve the dairy farming and entrepreneurial skills of farmer members. Hama Ruomba's production capacity will be enhanced through initiation of a revolving loan fund for inputs and the production of a business plan and marketing strategy.
Kunzwanana Community Borehole Project 2930-ZWE	2013-2014	$12,000	**Borehole:** The Kunzwanana Community Project is situated in the Kumasi Village in rural Masvingo. Land was donated by the village community leaders to establish a borehole and pursue a market garden project. The community of Kumasi, plan to drill the borehole and start a market gardening project. These activities will help eliminate water borne diseases and enable economic projects in areas of animal husbandry and market gardening. The USADF funds will be used to drill the borehole, install a pump for irrigation and purchase gardening tools.
DAZI Community Development Association 2931-ZWE	2013-2014	$12,000D	**Market Gardening:** The Dazi community based in the Nyanga district, traditionally produced maize for their own consumption. This communal production has been affected by droughts and poor agricultural practices. The community established a development association with 30 project members to spearhead local development initiatives to reach out to 180 beneficiaries. The aim of this association is to intensify horticulture market gardening and training of farmers. USADF funds will also help install irrigation infrastructure, fencing & purchase gardening tools.

Grantee	Duration	Value	Summary
Domboshawa Dairy Farmers Cooperative Society Limited 2996-ZWE	2014-2015	$99,858	**Food Production (Dairy):** DDFACS is an agricultural cooperative formed in 2009 for the bulking of dairy products. The cooperative was established to collectively raise and care for cows on a communal grazing plot. This would help initiate a shared responsibility amongst the farmers for feeding and milking and allow the farmers to complete other farming activities. The USADF grant will assist the cooperative to scale up through hiring and training of new staff and production input.
Gokwe Dairy Farmers Cooperative Society Limited 3016-ZWE	2014-2018	$246,126	**Food Production (Dairy):** Gokwe Dairy Farmers Cooperative consists of 22 female and 38 male members. These 60 members comprise of local farmers bulking milk for local sale. The bulked raw milk is processed into natural raw milk and supplied to Dendairy in Kwekwe. The USADF grant will assist the association to grow it's business in terms of production of good quality milk through increasing herd size, membership, production , knowledge and marketing.
St Agnes Mission Children's Home 3026-ZWE	2014-2015	$77,945	**Food Production (Poultry):** The St Agnes Mission Children's Home was established in 1981 as a charity. The main objectives of the organization are to ensure that orphans have residential care and that these orphans are equipped with vocational skills. The home also intends to setup self sustaining projects and offer community based orphan care. The USADF will assist with establishing financial independence and help increase the home's sustainability by scaling up it's initiatives.
Honde Valley Dairy Farmers Association 3053—ZWE	2014-2015	$94,706	**Food Production: (Dairy):** The Honde Dairy Farmers Association established in 1987 is an organization that helps produce bulk milk for local sale. The associations main objective is to produce, bulk and market milk produce for sale to local markets and dairy processors to help fill the national supply gap. The role of the USADF grant will help the association build capacity, procure assets and assist in project and financial management of the project. The expected outcome is to help improve the diets of the Zimbabweans using these services and also provide revenue streams to sustain and grow these income generating activities.
Rusitu United Dairy Farmers Co-op Ltd 3085-ZWE	2014-2016	$99,652	**Food Production: (Dairy):** Rusitu United Dairy Farmers Cooperative is a small scale dairy association registered in 1996. It's initial membership began with 120 but was negatively affected by hyperinflation. Primary activities of the association include bulking of milk for individual members and for collective resell; artificial insemination; silage making; training and access to inputs. The USADF will assist the association to increase the heard size, milk volumes and active membership. It's assistance will enable Rusitu United to improve financial management, hire and train staff and build up business and leadership capacity.
Rusitu Small Scale Dairy Farmers Co-op Ltd (RSSDFCL) 3086-ZWE	2014-2016	$92,603	**Food Production (Dairy): T**he Rusitu Small Scale Dairy Farmers Cooperative is a small scale dairy association based in Chipinge, and was established in 1987. The main activities of the cooperative include milk collection and bulking; farmer training, marketing of milk products and artificial insemination services. The USADF will assist in the improvement of financial systems: hiring and training of core staff; build business and leadership capacity and improve farmer husbandry skills and exploring new markets. The funding will assist with recruitment of new staff, certification, office equipment and overheads; training, acquiring software, business plan and feasibility testing, internal policy development.
Ms. Melissa Mazingi 3101-ZWE	2014-2015	$25,000	**Sustainable Livelihood Interventions (Fashion):** YALI* fellow Melissa Mazingi is the Managing Director of Zedlabel, an online store retailing locally designed clothing and accessories by Zimbabwean Fashion Designers. Through the USADF funding Zedlabel aims to help designers create commercially viable businesses by providing an inexpensive online retail channel and low cost financing. This in turn will give easier access to the consumer. The overall contribution will be to increase trade of locally made fashion. The funds will help finish the development of the website, offer low cost loans, advertising and management training.

Grantee	Duration	Value	Summary
Ms. Nomvula R.. D. N Mhambi 3133-ZWE	2014-2015	$25,000	**Public Health (Toilets and Sanitation):** YALI fellow Nomvula Mhambi is the founder and Managing Director of Disruptive Innovation, a social marketing and advertising enterprise. The social enterprise aims to use a market based approach to sustainably providing safe, adequate and affordable sanitation facilities in schools and urban centres. This initiative will be financed through restroom advertising. The goal is to improve public hygiene and sanitation in urban Zimbabwe and contribute to improved health and welfare conditions. The USADF funds will enable Disruptive Innovation to renovate toilets and pay for labour and technical consulting prior to business generating revenues from commercial advertising.