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b. Draft VISION 2050 Regional Growth Strategy

c. Vision 2040’s Map of Regional Growth and Manufacturing Industrial Centers (applicable to the 2020 Transportation Competitions)

d. Regional Centers Framework Update

e. Regional Transportation Plan 2018 Executive Summary

f. Regional Transportation Plan 2018 – Full Plan
Kitsap Regional Coordinating Council

KITSP REGIONAL COORDINATING COUNCIL
INTERLOCAL AGREEMENT

THIS AGREEMENT is made and entered into by and between the undersigned parties pursuant to provisions of the Interlocal Cooperation Act of 1967, Chapter 39.34 RCW.

WHEREAS, the undersigned members recognize the need and desirability to participate in a forum for intergovernmental coordination, cooperation, and consultation among member agencies in order to bring about a continuous and comprehensive regional planning process and efficient service delivery; and

WHEREAS, the undersigned members desire jointly to undertake continuous, cooperative study and planning of regional and governmental issues of mutual interest, including but not limited to development, land use, housing, capital facilities, service, utilities, finances, public buildings, water supply, water distribution and drainage, air and water pollution, parks and recreation, transportation planning, and economic development; and

WHEREAS, it is the belief of the undersigned members that regional deliberations, planning, and review can best be achieved with the creation of a separate legal entity whose function and activities are subject to policy direction from the undersigned member agencies according to the provisions of this Agreement; and

WHEREAS, the State Growth Management Act (GMA) requires local jurisdictions to coordinate and ensure consistency when developing comprehensive land use plans and the undersigned members desire to establish the Kitsap Regional Coordinating Council as a separate legal entity to facilitate coordination and consistency of comprehensive land use plans as required by the GMA; and

WHEREAS, the undersigned members desire to use the Kitsap Regional Coordinating Council for developing County-wide Planning Policies (CPPs) under the GMA as a framework to guide Kitsap County and cities situated within the County in developing their comprehensive land use plans.

THEREFORE, in consideration of mutual promises and covenants herein it is hereby agreed:

I. NAME

This Agreement establishes the KITSAP REGIONAL COORDINATING COUNCIL ("Council"), a separate legal entity since 2001.

II. DURATION

The Agreement shall remain in force and effect perpetually or until terminated by vote of the member agencies.

2019 Amendments
III. DEFINITIONS

For the purpose of this Interlocal Agreement, the following terms have the meaning prescribed to them in this section unless the context of their use dictates otherwise:

A. "Member agency" means a voting and dues paying municipal or other government entity located within Kitsap County which is a party to this Agreement.

B. "State" means the State of Washington.

C. "Region" means the territory physically lying within the boundaries of Kitsap County.

D. "Kitsap Regional Coordinating Council" or "Council" means the separate legal entity established by this Agreement to represent member agencies to carry out those powers and managerial and administrative responsibilities delegated pursuant to the provisions of this Agreement.

E. "Executive Board" shall mean the representatives of member agencies of the Kitsap Regional Coordinating Council identified in Article IV.B. of this Agreement.

F. "Cost Allocation" means annual dues (the annual allocation among Member agencies of the cost of Council operations determined by the Executive Board for the purposes of calculating members’ obligations to contribute to the funding of Council operations for the year, and for the purposes of calculating obligations and distributions in the event of withdrawal or termination).

G. "Ex Officio Member" means a non-voting, non-dues paying member of the Council that is not a party to this Agreement.

H. "Associate Member" means a non-voting, dues paying member of the Council that is not a party to this Agreement.

IV. MEMBERSHIP AND REPRESENTATION

A. Membership. Membership (except for Associate Members and Ex Officio Members) is established by execution of this Agreement and payment of any required cost allocation as established by the Executive Board. New Members may be added through an ILA Amendment.

B. Executive Board. The Executive Board is comprised of the following representatives of member agencies:

1. County Government: three (3) members of the Kitsap County Board of Commissioners;

2. City Governments:

2019 Amendments
a. The Mayor of each city having a population of 10,000 persons or less;

b. The Mayor and one (1) member of the City Council of each city having a population between 10,001 persons and 30,000 persons;

c. The Mayor and two (2) members of the City Council of each city having a population greater than 30,000 persons;

d. A city with a Council/Manager form of government may select one (1) member of the City Council instead of a Mayor. The number of additional City Council members representing the city shall be as described in 2(a-c) above.

e. Population will be determined by the most recent annual population estimate of cities and towns prepared by the Washington State Office of Financial Management.

3. Port of Bremerton: one (1) representative consisting of a Port Commissioner.

4. Kitsap Transit: one (1) representative consisting of a member selected by the Kitsap Transit Board of Commissioners.

5. City Council, Kitsap Transit and Port of Bremerton representatives may be selected by whatever means established by each specific member agency.

D. New membership. A municipal or government entity or a federally recognized Indian Tribe that desires to become an Ex Officio Member or an Associate Member must obtain permission to do so by the Executive Board. Associate Members must also present a draft agreement for the Executive Board's consideration, establishing the proposed terms, duties, powers and privileges for Associate Member status.

V. POWER, AUTHORITY, AND PURPOSE

This Agreement does not confer additional substantive powers or authorities on member agencies. The powers and authorities conferred herein are limited to the powers that each member agency is authorized by law to perform. The Council has the following power, authority, and purpose:

A. Provide a regional forum for regional deliberations and cooperative decision-making by the region’s elected officials in order to bring about a continuous and comprehensive planning process, and foster cooperation and mediate differences among governments throughout the region.

B. Consistent with the GMA, coordinate and ensure consistency when developing comprehensive land use plans.

3 2019 Amendments
C. Consistent with the GMA, develop CPPs to be used as a framework to guide the County and the Cities in developing their comprehensive land use plans;

D. Coordinate actions to provide for the distribution of state and federal grant funds, including but not limited to federal transportation funding, community development block grants, and low-income housing grants.

E. Undertake continuous, cooperative study and planning of regional and governmental problems of mutual interest, including but not limited to development, land use, housing, capital facilities, services, utilities, finances, public buildings, water supply, water distribution and drainage, air and water pollution, parks and recreation and transportation planning.

F. Coordinate actions to provide for a sustainable economy and environment for the region.

G. Carry out such other planning and coordinating activities authorized by the Council including participation in other forums and organizations.

H. Establish Bylaws, to be amended from time to time, that govern the procedures of the Council. The Bylaws, as may be amended, are incorporated into this Agreement by this reference as if fully set forth herein.

I. Contract for administrative services and enter into other agreements as deemed appropriate and/or necessary to implement this Agreement.

J. Purchase, receive, lease, take by gift, or otherwise acquire, own, hold, improve, use and otherwise deal in and with real or personal property, or any interest therein, in the name of the Council.

K. Sell, convey, mortgage, pledge, lease, exchange, transfer, and otherwise dispose of its property and assets.

L. Sue and be sued, complain and defend, in all courts of competent jurisdiction in the Council’s name.

M. To engage in any other activity necessary to further the Council goals and purposes to the extent authorized by chapter 39.34 RCW.

N. Apply for such federal, state, or private funding of any nature as may become available to assist the organization in carrying out its purposes and functions.

O. Identify and examine issues such as governance, growth policies, development standards, service provision, revenue-cost sharing and municipal annexations in urban growth areas.

P. Strive to represent the consensus of views on growth management and planning issues among member agencies. The Council makes recommendations on behalf of those
jurisdictions to multi-county regional agencies and State government on behalf of member agencies, on proposed changes to multi-county regional plans, state plans and laws.

Q. Represent the views or position of member agencies within the County on issues of consistency or the resolution of conflicts related to the multi-county regional growth strategy and transportation plan.

R. Make appointments to committees and boards of multi-county regional organizations (e.g. Puget Sound Regional Council, Peninsula Regional Transportation Planning Organization) where appointments are requested to represent more than one member agency of the Council. Members appointed to such committees and boards shall represent the consensus of the views of the Council. If consensus is not reached on a particular issue, the members appointed to such committees and boards shall represent the majority and minority views of the Council, in order to accurately portray the status of discussions on that issue.

S. Review this Interlocal Agreement no fewer than every 10 years with the assistance of legal counsel.

VI. FINANCING

A. Cost Allocation. All members shall pay the annual cost allocation as described in the Bylaws. If payment by a member is not paid timely after notice of the cost allocation is received, the member is subject to having its membership status revoked by the Executive Board.

B. Local Government Accounting. All services and transfers of property to the Kitsap Regional Coordinating Council shall be paid and accounted for in accordance with RCW 43.09.210.

VII. FISCAL YEAR AND BUDGET

A. The Fiscal Year. The fiscal year shall coincide with the calendar year.

B. Adoption of Budget. By September of each year the Executive Board shall adopt a draft annual work program, budget, and cost allocation for the ensuing fiscal year that identifies anticipated activities, goals, revenues, and expenditures for completing the work program. The final work program, budget, and cost allocation for the ensuing year shall be adopted by the Executive Board no later than November of each year. No increase or decrease to the final budget shall occur without the approval of the Executive Board.

C. Notice of Budget. On or before September 30, the Executive Board shall provide written notice of the ensuing year’s draft budget, work plan, and cost allocation to the designated representative(s) of each member agency. On or before November 30, the Executive Board shall provide written notice of the final budget, work plan, and cost allocation adopted for the ensuing fiscal year to the designated representative(s) of each member agency.

D. Accounting, Budgeting, and Reporting. The Council shall be subject to the Budgeting Accounting & Reporting System (BARS) applicable to Category 1 local governments.
E. Fiscal Agent. The Council may retain a fiscal agent. The fiscal agent may be a member agency who shall serve and be subject to removal, pursuant to the terms and conditions as established by agreement between the fiscal agent and the Council.

F. Contracting. All contracts made by or on behalf of the Council shall be in accordance with state law, including, but not limited to: Chapter 39.04 RCW, and Chapter 42.23 RCW, and Chapter 42.24 RCW.

VIII. WITHDRAWAL FROM AGREEMENT

Any member agency has the right to withdraw from this Interlocal Agreement by giving the Executive Board six (6) months prior written notice. Unless otherwise provided by future agreement, any member agency that withdraws shall remain responsible for its financial and other obligations with regard to Council activities until the effective date of withdrawal and with regard to agreements to which the Council is a party and which exist at the time of such notice of withdrawal. Withdrawal by one member agency to this Interlocal Agreement shall not terminate the Agreement as to any other remaining member agencies. Except as provided in Article IX of this Agreement, any member agency that withdraws from this Agreement forfeits any rights it may have to the Council's assets; provided, however, such forfeiture shall not take effect if the Council dissolves within one (1) year of the date of the withdrawal notice.

IX. DISPOSAL OF ASSETS

Upon dissolution of the Council, any Council assets, after payment of all liabilities, costs, expenses, and charges validly incurred under this Agreement, shall be distributed to member agencies which are members of the Council on the date of dissolution. Distribution of assets shall be in proportion to the funding formula for cost allocation as described in the Bylaws, in accordance with Article VI.B. of the Agreement, and existing at the time of dissolution. The debts, liabilities, and obligations of the Council shall not constitute a debt, liability, or obligation of any member agency. If assets cannot reasonably be distributed in proportion to the funding formula, the Council shall declare the assets to be surplus, and shall offer the assets for sale according to the requirements of chapter 43.19 RCW, and shall distribute the proceeds from the sale in proportion to the funding formula established by the Executive Board in accordance with Article VI.B. of this Agreement.

X. LIABILITY AND INSURANCE

A. Any loss or liability to third parties resulting from negligent acts, errors, or omissions of the Council, Member agencies (excluding Associate Members), Ex Officio Members, and/or employees while acting within the scope of their authority under this Agreement shall be borne by the Council exclusively, and the Council shall defend such parties, at its cost, upon request by the member agency, ex officio agency, and/or employee.

B. The Executive Board shall obtain commercial general liability, and auto liability insurance coverage for the Council, Executive Board, and any staff employed by the Council, at levels no less than $1 million single occurrence and $2 million aggregate for each type of liability that is insured. The policy shall name each member agency, and their respective elected
officials, officers, agents, and employees as additional insured’s. The Executive Board shall annually evaluate the adequacy of the Council’s insurance coverage.

C. The Executive Board shall require that all contractors and subcontractors utilized by the Council obtain insurance coverage consistent with Article X.B.

XI. LEGAL REPRESENTATION

The Council may retain legal counsel. Legal counsel may be an employee of a member agency, an outside entity, or an individual. In the event of a conflict of interest, the Council may retain substitute or additional legal counsel. Additionally, Council may retain outside legal counsel concerning any matter the Council deems appropriate. Retained counsel shall serve, and be subject to removal, pursuant to the terms and conditions established by agreement between legal counsel and the Council. An adjustment in cost allocation to Members will be made if the Council retains outside legal counsel.

XII. ENTIRE AGREEMENT

This Agreement supersedes all previous Kitsap Regional Coordinating Council interlocal agreements and all prior discussions, representations, contracts, and/or agreements between the parties relating to the subject matter of this Agreement and constitutes the entire contract between the parties.

XIII. MODIFICATION

Except as provided by Article XIX, the terms of this Agreement shall not be altered or modified unless agreed to in writing by all member agencies and such writing shall be executed with the same formalities as are required for the execution of this document.

XIV. WAIVER

The failure of any party to insist upon strict performance of any of the terms and conditions of this Agreement shall not be construed to be a waiver or relinquishment of same, but the same shall be and remain in full force and effect.

XV. NOTICE

Except as provided in Article XVIII of this Agreement, any notice required by this Agreement shall be made in writing to the representative(s) identified in Article IV.B. of this Agreement. Notice is effective on the third day following deposit with the U.S. Postal Service, regular mail.

XVI. SEVERABILITY

If any of the provisions of this Agreement are held illegal, invalid or unenforceable, the remaining provisions shall remain in full force and effect.

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XVII. CHOICE OF LAW AND VENUE

This Agreement shall be governed by the laws of the State of Washington, both as to its interpretation and performance. Any action at law, suit in equity, or other judicial proceeding arising in connection with this Agreement may be instituted and maintained only in a court of competent jurisdiction in Kitsap County, Washington.

XVIII. CLAIMS

A. Any claim for damages made under chapter 4.96 RCW shall be filed with the Chair of the Kitsap Regional Coordinating Council, c/o the Clerk of the Kitsap County Board of Commissioners, 614 Division Street, MS-4, Port Orchard, Washington, 98366.

B. Upon receipt of a claim for damages, or any other claim, a copy of the claim will be provided by the Clerk of the Board to each member of the Executive Board.

XIX. EXECUTION AND FILING

A. Counterparts. The parties agree that there shall be multiple original signature pages of this Agreement distributed for signature by the necessary officials of the parties. Upon execution, the executed original signature pages of this Agreement shall be returned to the Clerk of the Kitsap County Board of Commissioners, who shall file an executed original of this Agreement with the Kitsap County Auditor. The Clerk of the Board shall distribute duplicate conformed copies of the Agreement to each of the parties.

B. Later Approval and Filing. Later approval and filing of this Agreement by additional parties as set forth in Article IV, Section D, shall be deemed an authorized amendment to the Agreement already on file with the Kitsap County Auditor, without the need for reconsideration and approval by parties that have already approved and executed the Agreement.

XX. EFFECTIVE DATE

This Agreement shall go into effect among and between the parties upon its execution by all of the parties, as evidenced by the signatures and dates affixed below and upon its filing with the County Auditor as provided in Article XIX.

IN WITNESS WHEREOF, this Agreement has been executed by each party on the date set forth below:

Signatures on following pages

2019 Amendments
Executed this 2nd day of July, 2019.

Approved as to form

Bainbridge Island City Attorney

Executed this ___ day of ____________, 2019.

Approved as to form

Bremerton City Attorney

Executed this ___ day of ____________, 2019.

Approved as to form

Port Orchard City Attorney

Executed this ___ day of ____________, 2019.

Approved as to form

Poulsbo City Attorney

Executed this ___ day of ____________, 2019.

Approved as to form

Port of Bremerton Attorney

CITY OF BAINBRIDGE ISLAND

Morgan Smith, City Manager

CITY OF BREMERTON

Greg Wheeler, Mayor

CITY OF PORT ORCHARD

Robert Putaansuu, Mayor

CITY OF POULSBO

Becky Erickson, Mayor

PORT OF BREMERTON

Larry Stokes, President

2019 Amendments
Executed this ___ day of ____________, 2019.

Approved as to form

Bainbridge Island City Attorney
Kol Medina, Mayor

Executed this 15 day of May, 2019.

Approved as to form

Bremerton City Attorney
Greg Wheeler, Mayor

Executed this 110 day of June, 2019.

Approved as to form

Port Orchard City Attorney
Robert Putaansuu, Mayor

Executed this ___ day of ______________, 2019.

Approved as to form

Poulsbo City Attorney
Becky Erickson, Mayor

Executed this 13th day of August, 2019.

Approved as to form

Port of Bremerton Attorney
Larry Stokes, President

2019 Amendments
Executed this ___ day of ___________, 2019.

CITY OF BAINBRIDGE ISLAND

Bainbridge Island City Attorney

Kol Medina, Mayor

Executed this ___ day of ___________, 2019.

CITY OF BREMERTON

Bremerton City Attorney

Greg Wheeler, Mayor

Executed this ___ day of ___________, 2019.

CITY OF PORT ORCHARD

Port Orchard City Attorney

Robert Putaansuu, Mayor

Executed this 15 day of May, 2019.

CITY OF POULSBO

Poulsbo City Attorney

Becky Erickson, Mayor

Executed this ___ day of ___________, 2019.

PORT OF BREMERTON

Port of Bremerton Attorney

Larry Stokes, President

2019 Amendments
Executed this 16th day of July, 2019.

KITSAP TRANSIT

Approved as to form

Kitsap Transit Attorney

John Clauson, Executive Director

Executed this 16th day of July, 2019.

KITSAP COUNTY BOARD OF COMMISSIONERS

EDWARD E. WOLFE, Chair

CHARLOTTE GARRIDO, Commissioner

ATTEST:

Dana Daniels, Clerk of the Board

ROBERT GELDER, Commissioner

Deputy Prosecuting Attorney
Executed this ___ day of __________, 2019.

Approved as to form

KITSAP TRANSIT

Kitsap Transit Attorney
John Clauson, Executive Director

Executed this 24 day of JUNE, 2019.

KITSAP COUNTY BOARD OF COMMISSIONERS

EDWARD E. WOLFE, Chair

CHARLOTTE GARRIDO, Commissioner

ROBERT GELDER, Commissioner

ATTEST:

Dana Daniels, Clerk of the Board

Deputy Prosecuting Attorney


KITSAP REGIONAL COORDINATING COUNCIL
BYLAWS (AMENDED)

Section 1. PURPOSE: To establish the operating structure and procedures necessary to effect the intent of the Kitsap Regional Coordinating Council Interlocal Agreement.

Section 2. NAME OF ORGANIZATION: The organization is a legal entity known as the Kitsap Regional Coordinating Council herein referred to as the “Council.”

Section 3. ESTABLISHMENT: The Council is established by an interlocal agreement, as amended from time to time, known as the Kitsap Regional Coordinating Council Interlocal Agreement.

Section 4. DEFINITIONS: The following terms have the meaning prescribed to them in this section unless the context of their use dictates otherwise, and are the same terms and meanings set forth in the Kitsap Regional Coordinating Council Interlocal Agreement:

4.1 “Member agency” means a voting and dues paying municipal or other government entity located within Kitsap County which is a party to this Agreement.

4.2 “State” means the State of Washington.

4.3 “Region” means the territory physically lying within the boundaries of Kitsap County.

4.4 “Kitsap Regional Coordinating Council” or “Council” means the separate legal entity established by the Interlocal Agreement to represent member agencies to carry out those powers and managerial and administrative responsibilities delegated pursuant to the provisions of the Interlocal Agreement.

4.6 “Executive Board” shall mean the representatives of member agencies of the Kitsap Regional Coordinating Council identified in Article IV.B. of the Inter-Local Agreement (incorporated below and amended to clarify as to Council/Manager form of government, March 2, 2010).

The Executive Board is comprised of the following representatives of member agencies:

1. County Government: three (3) members of the Kitsap County Board of Commissioners;

2. City Governments:
   a. The Mayor of each city having a population of 10,000 persons or less;
   b. The Mayor and one (1) member of the City Council of each city having a population between 10,001 persons and 30,000 persons;
c. The Mayor and two (2) members of the City Council of each city having a population greater than 30,000 persons;

3. A city with a Council/Manager form of government may select one (1) member of the City Council instead of a Mayor. The number of additional City Council members representing the city shall be as described in 2a-c above.

4. Port of Bremerton: one (1) representative consisting of a Port Commissioner.

5. Kitsap Transit: one (1) representative consisting of a member selected by the Kitsap Transit Board of Commissioners.

6. City Council, Port of Bremerton, and Kitsap Transit representatives may be selected by whatever means established by each specific member agency for a two (2) year term.

4.7 “Cost Allocation” means annual dues (the annual allocation among Member agencies of the cost of Council operations determined by the Executive Board for the purposes of calculating members’ obligations to contribute to the funding of Council operations for the year, and for the purposes of calculating obligations and distributions in the event of withdrawal or termination).

4.8 “Ex Officio Member” means a non-voting, non-dues paying member of the Council.

4.9 “Associate Member” means a member of the Council which is not a party to this Agreement and who enters into a separate agreement with the Council that establishes the Associate Member’s level of participation in Council activities.

4.10 “Executive Director” is the person or contracted entity appointed by the Executive Board to accomplish the work plan adopted by the Executive Board.

Section 5. DISPUTE RESOLUTION PROCEDURES: The Council acts to facilitate consistency among local plans and between local plans and the County-wide Planning Policies consistent with the Growth Management Act. In cases where the Council finds apparent inconsistency between a local comprehensive plan and the County-wide Planning Policies, it will notify the jurisdiction of the inconsistency and initiate a process of review to try to achieve consistency. If, after completion of this process, the inconsistency remains, the Council will, where appropriate, recommend specific changes to the jurisdiction to achieve consistency.

In the event of conflict among member agencies regarding amendments to County-wide planning policies, which is not resolved after reasonable efforts, the conflict shall be brought to the attention of the Council in writing by one or more of the member agencies involved in the conflict. The written notice must inform the Council of the nature of the conflict, and the agency providing notice must justify its position for contesting the County-wide planning policies. The Council will use the notice to initiate a process for review, and recommend a resolution to the
conflict.

Section 6.  PUBLIC PARTICIPATION: The Council provides for effective means of public participation in its deliberations.

Section 7.  ALTERNATE AND EX OFFICIO REPRESENTATION:

7.1. Alternate representatives to the Executive Board may be designated by each member agency and by ex officio members. Alternate representatives for member agencies shall consist only of elected official(s). Kitsap Transit may designate a non-elected senior staff person as an alternate. Only in the absence of a representative shall a designated alternate be entitled to voting privileges. Each designated alternate is entitled to the same voting privileges as the representative. For example, a County Commissioner may appoint an alternate representative to attend and vote at one or more meetings that the County Commissioner is unable to attend; provided that the alternate representative is an elected Kitsap County official.

7.2. The Council can consider Ex Officio membership status for other government entities, at their discretion. This category of membership is designed to increase policy-level communication and collaboration among other public agencies within Kitsap County.

7.2.1 Ex Officio members do not vote.

7.2.2 Ex Officio members shall not pay membership dues.

7.2.3 Ex Officio members’ representative may be selected by whatever means established by each specific member agency for a two (2) year term. Ex Officio members’ representatives may have a designated alternate.

7.2.4 The Council’s designation of Ex Officio members shall be by simple majority vote in conformance with Section 9.5 herein.

SECTION 8. OFFICERS, ELECTION, TERMS AND DUTIES:

8.1 The officers of the Council are a Chair and a Vice Chair, who are elected by the Council at the last regularly scheduled meeting during each calendar year. The Chair and Vice Chair shall be from different member agencies. Ex Officio Members and Associate Members are not eligible to serve as officers.

8.2 The Chair and Vice Chair serve a one-year term from the first day of January through the last day of December of each year.

8.3 In the event there is a vacancy in the office of the Chair, the Vice Chair succeeds to the office of Chair for the unexpired portion of the term. In the event there is a vacancy in the office of Vice Chair, the Council elects a new Vice Chair at the next regular meeting to serve the unexpired portion of the term. In the event both offices become vacant, the Council elects a new Chair and Vice Chair to serve the unexpired portion of the terms.

8.4 Duties of the Chair:
8.4.1 The Chair is a member of the Executive Board, and presides at the meetings of the Council;

8.4.2 Create, appoint, and discharge Council committees unless otherwise provided in these By-laws;

8.4.3 Serve as Chair of the Executive Committee;

8.4.4 Call for the vote on all motions properly presented and seconded;

8.4.5 Enforce the procedural rules of the Council during meetings

8.4.6 Participate in deliberations of the Council;

8.4.7 Vote in all matters before the Council;

8.4.8 Ensure that the functions of the Council are carried out to the best of his or her abilities;

8.4.9 Make reports as necessary to the Council; and

8.4.10 Execute on behalf of KRCC all contracts, agreements, and other documents and papers duly authorized by the KRCC that may require signature.

8.5 The Vice Chair performs the duties of the Chair in the absence of the Chair and is a member of the Executive Committee.

Section 9. MEETINGS, QUORUM, VOTING:

9.1 The Council, through its Executive Board, meets monthly or as necessary to fulfill its purpose and function, to discuss issues of mutual interest, and to take action on items as necessary or appropriate.

9.2 Meetings of the Executive Board and Standing Policy Committees created by the Chair shall conform to the Open Public Meetings Act, Chapter 42.30 RCW.

9.3 On items that are deliberative in nature, the Council strives for consensus. Procedures in the current edition of Robert’s Rules of Order-The Modern Edition are adopted by the Council for its regular and special meetings unless they are inconsistent with these By-laws or any special rules of order the Council has adopted.

9.4 A quorum of the Executive Board is a simple majority of representatives of member agencies. Each representative of a member agency who is present at the meeting shall be entitled to cast one vote. Designated alternatives are entitled to vote only in the absence of the representative as set forth in Section 7.1 herein. Telephonic participation is not authorized for regular meetings, but is authorized for special meetings pursuant to section 9.6.5.
9.5 Unless otherwise specified, actions by the Council are affirmed by a simple majority vote. A majority vote is more than one-half (1/2) of those present and voting.

9.6 Notwithstanding any other language in these bylaws, approval of the following actions will require a super-majority affirmative vote of 75% of the Executive Board:

- Approval of Countywide Planning Policies;
- Approval of the KRCC annual budget and work plan;
- Approval of transportation competition funding recommendations; and
- Approval of any other item that a majority of voting members agree must be approved by a super-majority affirmative vote of 75% of the Executive Board.

9.7 Special Meetings may be called, pursuant to Chapter 42.30 RCW, at any time as follows:

9.7.1 The Chair, after a reasonable attempt to contact each of the other members of the Executive Committee and with concurrence of a majority of the Executive Committee, may call a special meeting of the Council.

9.7.2 Written notice must be delivered personally or by mail and by e-mail or fax, at least 24 hours before the time of the special meeting, to each member of the Council and to each local newspaper of general circulation and each local radio or television station that has on file with the Council a written request to be notified of that special meeting or of all special meetings. Written notice is not required when a member, prior to or at the meeting, files written notice of waiver of notice, or the member is telephonically present pursuant to section 9.4, or is physically present at the meeting.

9.7.3 The notice must specify the time and public place of the special meeting, and the business to be transacted.

9.7.4 The Executive Board may take final action only concerning matters identified in the notice of the meeting.

9.7.5 Telephonic participation via speakerphone is allowed for special meetings. Any or all members may participate telephonically. The place selected for the meeting must be equipped with a speakerphone with conference call capability. Members participating telephonically must identify themselves while voting telephonically and as needed during discussion.

9.7.6 A quorum of the Executive Board must participate, and voting majorities as described in Sections 9.4 and 9.5 are required for action.

9.8 The Council may organize, sponsor, and convene general assembly meetings of member agencies, Ex Officio members, and Associate members.

9.9 Staff or elected officials from municipal or government entities within Kitsap County that choose not to be a dues paying member of KRCC and are not voted in as an Ex-Officio or
Associate member may not have a regular seat, but may make presentations to standing KRCC committees to ensure access to regional transportation funding and to support consistency with comprehensive plans and Countywide Planning Policies across the Kitsap County jurisdictions.

Section 10. COMMITTEES:

10.1 At the first Executive Board meeting of each calendar year, the Chair appoints an Executive Committee. Members of the Executive Committee will include: one County Commissioner, and two representatives of two City governments and includes the Chair and Vice Chair, for a minimum of three members. The Executive Committee’s responsibilities include:

10.1.1 Monitoring the annual work program and budget performance and recommending revisions, if necessary;

10.1.2 General oversight of the executive director, consistent with the Council’s contract with the executive director for such services; or, of any employee hired by the Council. The Executive Committee is responsible for reviewing and ensuring that all expenditures submitted for reimbursement by the executive director complies with the executive director’s contract;

10.1.3 Oversight of the Council’s records retention requirements;

10.1.4 Recommending amendments to the Interlocal Agreement and By-laws;

10.1.5 Preparing a recommended annual work program and budget for the succeeding year; and

10.1.6 Undertaking such studies and activities as assigned by the Chair or Council.

10.2 The Chair may appoint or the Council may request that the Chair appoint other committees as needed to advise or assist the Council in fulfilling its functions. Committee composition should include, as appropriate, representatives of County, City and Tribal governments, the Port of Bremerton, or other members.

Section 11. AMENDMENTS: These By-laws may be amended at a meeting of the Council by a two-thirds (2/3) majority vote of those present and voting, provided that a copy of the proposed amendment has been sent to each Council representative at least thirty (30) business days prior to the meeting at which the vote to amend is scheduled. Voting must be in conformance with Section 8.5 herein.
The Kitsap Regional Coordinating Council’s (KRCC) Policies and Procedures Manual serves as a guide for its operations and management. This Manual is intended to complement the information provided in KRCC’s Interlocal Agreement (ILA) and its Bylaws. The individual policies and procedures were approved during KRCC Board meetings in 2016, and the manual as a whole was approved by the KRCC Board on February 7, 2017. The KRCC Board has made subsequent additions to this document, and the approval dates are indicated on the added policies.
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1. Joining or Withdrawing from KRCC

1. BACKGROUND
According to the KRCC Bylaws, there are three types of KRCC members:
   A. “Member Agency” means a voting and dues paying municipal or other government entity located within Kitsap County, which is a party to the KRCC Bylaws.
   B. “Associate Member” means a member of KRCC that is not a party to the KRCC Bylaws and who enters into a separate agreement with KRCC that establishes the Associate Member’s level of participation in KRCC activities;
   C. “Ex Officio Member” means a non-voting, non-dues paying member of KRCC.

2. MAINTAINING MEMBERSHIP
To maintain KRCC membership, jurisdictions must submit a letter of commitment in July for the following year. This letter of commitment financially obligates the jurisdiction to pay the full dues for the following year. See Appendix A for a sample letter of commitment.

3. JOINING KRCC
Jurisdictions may enter KRCC as a Member Agency, Associate Member, or Ex Officio Member by submitting applications during the KRCC application window, which spans from July 1 to August 31 of any year. The application is available on the KRCC website and is included in Appendix B. Ports are eligible to apply for membership to KRCC as a “Member Agency” according to the following criteria:
   1. The port must contain a clear connection or overlap with a High Capacity Transit center; and
   2. The port must be located within an Urban Growth Area.
While the above criteria are required to join KRCC as a “Member Agency,” ports not meeting these criteria can apply as a non-voting member. Applicants must submit a fee in the amount of 10% of their potential annual dues along with their application (KRCC staff can help applicants determine their potential annual dues). Upon approval by the KRCC Board, the Member Agency, Associate Member, or Ex Official member can officially join KRCC on January 1 of any year.

4. WITHDRAWING FROM KRCC
According to KRCC’s Interlocal Agreement, any Member Agency has the right to withdraw from KRCC by giving the KRCC Board six (6) months prior written notice. Unless otherwise provided by future agreement, any member agency that withdraws shall remain responsible for its financial and other obligations with regard to KRCC activities until the effective date of withdrawal and with regard to agreements to which the Council is a party and which exist at the time of such notice of withdrawal. After a jurisdiction submits its written notice to withdraw from KRCC, that jurisdiction is no longer permitted to serve on the KRCC Executive Committee (if applicable).

2. KRCC Board Procedures

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1 These application fees will be allocated to KRCC’s reserves.
1. BACKGROUND
The Kitsap Regional Coordinating Council (KRCC) Board meets on a regular basis to discuss land use and transportation issues and efforts across Kitsap County. The information below describes the procedure for organizing, facilitating, and following up after KRCC Board meetings.

2. ROLE OF THE EXECUTIVE COMMITTEE
The KRCC Executive Committee guides the work of the KRCC Board and committees, oversees the financial management of the organization, and oversees the management of contractors and staffing. In particular, the Executive Committee approves the Board and committee agendas and provides guidance on several products including the annual Work Plan, contractor scope of work, Board Retreat, Legislative Reception, bylaws, and interlocal agreement. The KRCC Chair fields contractor performance issues as needed.

3. ORGANIZING KRCC BOARD MEETINGS
The KRCC Executive Committee will review draft KRCC Board meeting agendas and materials at least two weeks prior to KRCC Board meetings. KRCC staff will make any edits to draft agendas and materials based on the Executive Committee’s feedback. KRCC staff will email KRCC Board members the meeting agendas and materials five days prior to Board meetings. As a courtesy, KRCC staff will also send the Board meeting agenda and materials to all KRCC standing committee members. KRCC Board meeting agendas and materials will also be posted to the website prior to the meetings.

4. FACILITATING KRCC BOARD MEETINGS
Bremerton Kitsap Access Television (BKAT) will record all official KRCC Board meetings. KRCC staff will provide presentation slides that address the agenda items. The KRCC Chair will facilitate all KRCC Board meetings. If the Chair is unavailable, the KRCC Vice-Chair will facilitate the meeting. KRCC staff will take notes during the KRCC Board meeting to develop into a summary. Standing agenda items generally include:
   • Welcome and Introductions
   • Chair’s Comments
   • Approval of Last Meeting Summary
   • Update on Standing KRCC Committees (e.g. TransPOL, TransTAC, LUTAC, etc.)
   • Update on Puget Sound Regional Council Boards and Committees
   • Federal and State Legislative Tracking
   • Administrative Report
   • Council Questions and Concerns
   • Public Comments
   • Roundtable Announcements

5. FOLLOWING UP AFTER KRCC BOARD MEETINGS
KRCC staff will develop draft summaries of KRCC Board meetings. These summaries will capture any major decisions made by the KRCC Board, follow-up tasks, and discussion items. The last draft KRCC
Board meeting summary will be distributed to KRCC Board members prior to the next KRCC Board meeting. Approved KRCC Board meeting summaries will be posted to KRCC’s website.

3. Creating and Disbanding Standing Committees

1. BACKGROUND
This procedure is intended to clarify how KRCC creates, disbands, and maintains standing committees.

2. STANDING COMMITTEES
According the KRCC Bylaws, “the KRCC Chair may appoint or the Council\(^2\) may request that the Chair appoint other committees as needed to advise or assist the Council in fulfilling its functions. Committee composition should include, as appropriate, representatives of County, City and Tribal governments, the Port of Bremerton, or other members.” These standing committees are distinct from the KRCC Executive Committee, which has its own procedures outlined in the KRCC Bylaws.

3. CREATING, MAINTAINING, AND DISBANDING STANDING COMMITTEES AT THE START OF YEAR
At the first KRCC Executive Committee meeting of each year, the newly appointed Chair will discuss his/her plans to:

- Maintain all the previously existing standing committees;
- Discontinue, with good reason, one or more of the previous standing committees; or
- Create, with good reason, one or more standing committees.

The KRCC Executive Committee will advise the Chair on these options for discussion with the Board. During the second KRCC Board meeting of the year, the Chair will announce his/her plans regarding standing committees. After this announcement, the Board will have an opportunity to publically discuss these plans. However, the maintenance, formation, or discontinuation of standing committees does not require a formal vote of the KRCC Board.

4. CREATING AND DISBANDING STANDING COMMITTEES MID-YEAR
During an Executive Committee meeting, the Chair will discuss potentially creating or disbanding a standing committee. The KRCC Executive Committee will provide feedback and guidance regarding these changes. During a subsequent KRCC Board meeting, the Chair will announce his/her plans regarding one or more standing committees. After this announcement, the Board will have an opportunity to publically discuss these plans. However, the formation or discontinuation of standing committees does not require a formal vote of the KRCC Board.

\(^2\) The Council is also referred to as the KRCC Board throughout this draft procedure and other documents.
4. Representation on Puget Sound Regional Council’s Boards and Committees

1. BACKGROUND
The Puget Sound Regional Council (PSRC) convenes several boards that consist of elected officials from jurisdictions in King, Snohomish, Pierce, and Kitsap Counties. PSRC also convenes several committees that consist of technical staff from the four-county region. The Kitsap Regional Coordinating Council (KRCC) is responsible for coordinating the selection of elected officials and staff from across Kitsap County to serve on various PSRC boards and committees. In most cases, this means coordinating the selection of representatives and alternates for the “Kitsap County,” “Kitsap Other Cities,” “Tribes” or “Ports” positions on PSRC boards and committees.

2A. APPOINTING MEMBERS TO PSRC BOARDS
There is a four-step process for coordinating the selection of new members to PSRC boards:
1. The Executive Committee will review an inventory of all KRCC appointees and alternates on PSRC boards and identify potential vacancies during its December meeting.
2. The Executive Committee will release a “Call for PSRC Board Appointments” to all KRCC Board members for vacant seats on relevant PSRC boards by the end of December.
3. The Executive Committee will discuss the proposed appointees and alternates and develop a list of recommendations during its January meeting.
4. The KRCC Executive Board will review and affirm this list of recommendations during its February meeting.3

2B. APPOINTING MEMBERS TO PSRC COMMITTEES
There is a three-step process for coordinating the selection of new members to PSRC committees:
1. LUTAC and TransTAC will review an inventory of all KRCC appointees and alternates on PSRC committees and identify potential vacancies during their respective December meetings.
2. KRCC staff will release a “Call for PSRC Committee Appointments” to all LUTAC and TransTAC members for vacant seats on relevant PSRC committees by the end of December.
3. LUTAC and TransTAC will discuss the proposed appointees and alternates and affirm membership during their respective February meetings.

3 KRCC appointees are not finalized until February since jurisdictions swear in new local elected officials in January.

3. RESPONSIBILITIES OF SERVING ON PSRC BOARDS AND COMMITTEES
Representatives and/or their alternates are expected to attend the majority of meetings in a calendar year either in person (preference) or via phone (if necessary).

4A. VACATING AND REAPPOINTING POSITIONS ON PSRC BOARDS
The Executive Committee will determine how to fill mid-year vacancies on PSRC boards. The KRCC Board will affirm any mid-year vacancies during a regularly scheduled Board meeting.
4B. VACATING AND REAPPOINTING POSITIONS ON PSRC COMMITTEES
LUTAC and TransTAC will discuss mid-year vacancies as they arise at their regularly scheduled meetings. LUTAC and TransTAC will affirm new representatives and/or alternates at their following meetings (respectively).

5. TERMS
Members and alternates on PSRC boards and committees will serve two-year terms. There will be no term limits for representing KRCC on any PSRC board or committee.
5. KRCC Budget Reserves

1. BACKGROUND
   To maintain the financial security of KRCC, it is advisable to include a reserves fund as part of KRCC’s budget.

2. RESERVES FUND GOAL
   KRCC will work towards building up a reserves fund that is equal to approximately 10 percent of KRCC’s general budget.

3. CONTRIBUTIONS TO RESERVES FUND
   Given KRCC’s existing financial situation, it is likely that it will take a few years to achieve a reserves fund equal to 10 percent of the total budget. As such, KRCC intends to annually set aside approximately $5,000 from its general budget to the reserves fund until the 10 percent goal is met.

4. KRCC BUDGET FUND BALANCES
   Any remaining funds from the general KRCC budget at the fiscal year will be held as reserves.

5. SPENDING RESERVES
   Any spending of reserves funds requires approval by a supermajority of the KRCC Executive Board.
6. Media

1. BACKGROUND
Media organizations have an interest in the activities of the Kitsap Regional Coordinating Council (KRCC) and KRCC has a responsibility to be open and responsive to their information requests. Media organizations include but are not limited to broadcast, electronic, and print. The policy below describes how KRCC will interact with the media.

2. MEDIA INFORMATION REQUESTS
The KRCC’s Program Director is responsible for responding to media requests. After receiving a media request, the Program Director will immediately alert the KRCC Executive Committee. If necessary, the Program Director will convey to the KRCC Board the information provided to the media.

3. INTERACTING WITH THE MEDIA
If approached by a member of the media, KRCC’s Program Director will convey KRCC’s official position. If a reporter directly approaches a member of the KRCC Executive Board, this member would speak on behalf of his or her own jurisdiction but not on behalf of KRCC.

4. PHOTOGRAPHY AND FILM
The Program Director will be responsible for responding to requests to take photographs or film public meetings or KRCC-related events. After receiving such a request, the Program Director will alert the KRCC Executive Committee and gain their or the KRCC Board’s approval if needed.

5. SEEKING MEDIA COVERAGE
The Program Director and KRCC staff will get approval from the KRCC Board before issuing press releases to media outlets. KRCC will observe principles of integrity, professionalism, privacy and impartiality when developing press releases.
7. Contractor Evaluation

1. BACKGROUND
The Kitsap Regional Coordinating Council (KRCC) hires contractors to perform a variety of services, including program directorship, meeting facilitation, and legal analysis. To help ensure that KRCC is receiving high quality services, the KRCC Board will conduct an annual review of its main contractor(s).

2. CONTRACTOR EVALUATION
During the October KRCC Board meeting of each calendar year, the KRCC chair will distribute a contractor evaluation form to KRCC Board members to fill out and return to him or her by the November Board meeting. KRCC Board members can distribute the form to their staff if they choose; as such, each jurisdiction can submit multiple evaluation forms. The evaluation form can be returned to the KRCC chair in person or via email. The Chair will provide a verbal or written summary of the results of the evaluation to the contractors by the end of the year.

3. EVALUATION FORM
The evaluation form will provide quantitative and qualitative metrics for evaluation. The evaluation form will allow for anonymity if the evaluator desires. See Appendix C for a sample evaluation.

4. REPORT OUT
The KRCC Chair will provide a report out of the findings from the contractor evaluation(s) during the December KRCC Board meeting of each year.
8. Public Records Requests

The Kitsap Regional Coordinating Council seeks to conduct all of its work in an open and transparent nature. To help make sure people have access to records, the agency has prepared the following procedures that represent the best practices of government in the state of Washington, as recommended by the Office of the Attorney General.

1. AUTHORITY AND PURPOSE
   a. Chapter 42.56 RCW, the Public Records Act ("the act"), requires each agency to make available for inspection and copying nonexempt "public records" in accordance with published rules. The act defines "public records" to include any "writing containing information relating to the conduct of government or the performance of any governmental or proprietary function prepared, owned, used, or retained" by the agency.
   b. This document describes the procedures the Kitsap Regional Coordinating Council (KRCC) will follow in order to provide full access to public records. These procedures provide information to persons wishing to request access to public records of KRCC and establish processes for both requestors and KRCC staff that are designed to best assist members of the public in obtaining such access. These procedures have been written to incorporate best practices for compliance with the act and are based upon and organized according to Model Rules promulgated by the Attorney General of the State of Washington.
   c. The purpose of the act is to provide the public full access to information concerning the conduct of government, mindful of individuals' privacy rights, and the desirability of the efficient administration of government. In carrying out its responsibilities under the act, KRCC will be guided by the provisions of the act describing its purposes and interpretation.

2. AGENCY DESCRIPTION – CONTACT INFORMATION – PUBLIC RECORDS OFFICER
   a. KRCC serves as a council of governments for Kitsap County. Through KRCC’s Interlocal Agreement, it often also serves as a forum for matters of countywide interest. KRCC’s mailing address is 614 Division St. MS-4, Port Orchard, WA 98366.
   b. Any person wishing to request access to public records of KRCC, or seeking assistance with making such a request should contact the public records officer of Kitsap County:

   Kitsap County’s Department of Administrative Services
   614 Division Street MS-7
   Port Orchard, WA 98366
   Phone: 360-307-4261
   Fax: 360-337-4874
   E-Mail: publicrecords@co.kitsap.wa.us

   Information is also available on KRCC’s website at www.kitsapregionalcouncil.org
   c. The public records officer will oversee compliance with the act, but another KRCC staff member may process the request. Therefore, these procedures will refer to the public records officer “or designee.” The public records officer or designee and KRCC will provide the “fullest assistance” to requestors, ensure that public records are protected from
damage or disorganization, and prevent the fulfillment of public records requests from causing excessive interference with essential functions of KRCC.

3. AVAILABILITY OF PUBLIC RECORDS

a. Hours for inspection of records. Public records are available for inspection and copying during normal business hours of Kitsap County, Monday through Friday, 8:00 a.m. to 4:30 p.m., excluding legal holidays. Records may be inspected at Kitsap County’s office (614 Division St. MS-20, Port Orchard, WA 98366).

b. Records index. KRCC finds that maintaining an index is unduly burdensome and would interfere with agency operations. The requirement would unduly burden or interfere with KRCC operations in the following ways:
   - The creation of a single index providing the intricate detail described in RCW 42.56.070 would interfere with agency operations in that it would take an inordinate amount of staff time to develop.
   - It would be unduly burdensome for agency staff to index each and every of the many varied agency records, given the wide range of agency activities and the agency’s limited staffing levels.

KRCC’s website will, however, index and maintain the following general administrative records to make them available for public inspection and copying:
   - Bylaws
   - Budget documents
   - Summaries and agendas of regular meetings of the KRCC Executive Board and its standing committees.

The public records officer will coordinate responses to public records requests, and responsive records shall be made available for public inspection and copying in accordance with RCW 42.56.

c. Organization of records. KRCC will maintain its records in a reasonably organized manner. KRCC will take reasonable actions to protect records from damage and disorganization. A requestor shall not take KRCC records from KRCC offices without the permission of the public records officer or designee. A variety of records is available on the KRCC website at www.kitsapregionalcouncil.org. Requestors are encouraged to view the documents available on the website prior to submitting a records request.

d. Making a request for public record
   1. Any person wishing to inspect or copy public records of KRCC should make the request in writing via email address (publicrecords@co.kitsap.wa.us) to the public records officer and including the following information:
      - Name of requestor
      - Address of requestor
      - Other contact information, such as telephone number and any email address
      - Identification of the public records adequate for the public records officer or designee to locate the records
      - The date and time of day of the request
   2. If the requestor wishes to have copies of the record made instead of simply inspecting them, he or she should so indicate and make arrangements to pay for
copies of the records or at least make a deposit of 10 percent of the cost of copying estimated by the public records officer before copying will commence. Standard black and white 8 1/2” x 11” photocopies will be provided at 15 cents per page.

3. A form is available for use by requestors at KRCC’s website: https://www.kitsapregionalcouncil.org/contact-us/ (and attached as Appendix D)

4. The public records officer or designee may accept request for public records that contain the above information by telephone or in person. If the public records officer or designee accepts such a request, he or she will confirm receipt of the information and the substance of the request in writing.

5. Persons requesting public records that include a list of individuals will be required to provide a declaration under penalty of perjury certifying that the records will not be used for any commercial use (profit-expecting activity) prohibited by RCW 42.56.070(9) unless specifically authorized by other law.

4. PROCESSING OF PUBLIC RECORDS REQUESTS—GENERAL

a. Providing "fullest assistance." KRCC is charged by statute with adopting rules which provide for how it will "provide full public access to public records," "protect public records from damage or disorganization," "prevent excessive interference with other essential functions of the agency," provide "fullest assistance" to requestors, and provide the "most timely possible action" on public records requests. The public records officer or designee will process requests in the order allowing the most requests to be processed in the most efficient manner.

b. Acknowledging receipt of request. Within five business days of receipt of the request, the public records officer will do one or more of the following:
   1. Make the records available for inspection or copying.
   2. If copies are requested and payment of a deposit for the copies, if any, is made or terms of payment are agreed upon, send the copies to the requestor.
   3. Provide a reasonable estimate of when records will be available.
   4. If the request is unclear or does not sufficiently identify the requested records, request clarification from the requestor. Such clarification may be requested and provided by telephone. The public records officer or designee may revise the estimate of when records will be available.
   5. Deny the request.

c. Consequences of failure to respond. If KRCC or its applicable agency does not respond in writing within five business days of receipt of the request for disclosure, the requestor should consider contacting the public records officer to determine the reason for the failure to respond.

d. Protecting rights of others. In the event that the requested records contain information that may affect rights of others and may be exempt from disclosure, the public records officer or designee may, prior to providing the records, give notice to such others whose rights may be affected by the disclosure. Such notice should be given so as to make it possible for those other persons to contact the requestor and ask him or her to revise the request, or, if necessary, to seek an order from a court to prevent or limit the disclosure. The notice to the affected persons will include a copy of the request.
e. **Records exempt from disclosure.** Some records are exempt from disclosure, in whole or in part. If KRCC believes that a record is exempt from disclosure and should be withheld, the public records officer or designee will state the specific exemption and provide a brief explanation of why the record or a portion of the record is being withheld. If only a portion of a record is exempt from disclosure, but the remainder is not exempt, the public records officer will redact the exempted portions, provide the nonexempt portions, and indicate to the requestor why portions of the record are being redacted.

f. **Inspection of records**

1. Consistent with other demands, KRCC shall promptly provide space to inspect public records. No member of the public may remove a document from the viewing area or disassemble or alter any document. The requestor shall indicate which documents he or she wishes the agency to copy.

2. The requestor must claim or review the assembled records within 30 days of KRCC’s notification to him or her that the records are available for inspection or copying. The agency will notify the requestor in writing of this requirement and inform the requestor that he or she should contact the agency to make arrangements to claim the copies or review the records. If the requestor or a representative of the requestor fails to claim the copies or review the records within the 30-day period or make other arrangements, KRCC may close the request and refile the assembled records. Other public records requests can be processed ahead of a subsequent request by the same person for the same or similar records, which can be processed as a new request.

g. **Providing copies of records.** The public records officer or designee shall make the requested copies or arrange for copying upon a deposit of at least 10 percent of the estimated cost of copying. At KRCC’s discretion, this deposit may be waived for small requests.

h. **Providing records in installments.** When the request is for a large number of records, the public records officer or designee will provide access for inspection and copying in installments, if he or she reasonably determines that it would be practical to provide the records in that way. If, within 30 days, the requestor fails to inspect the entire set of records or one or more of the installments, the public records officer or designee may stop searching for the remaining records and close the request.

i. **Completion of inspection.** When the inspection of the requested records is complete and all requested copies are provided, the public records officer or designee will indicate that KRCC has completed a diligent search for the requested records and made any located non-exempt records available for inspection.

j. **Closing withdrawn or abandoned request.** When the requestor either withdraws the request or fails to fulfill his or her obligations to inspect the records or pay the deposit or final payment for the requested copies, the public records officer will close the request and indicate to the requestor that KRCC has closed the request.

k. **Later discovered documents.** If, after KRCC has informed the requestor that it has provided all available records, KRCC becomes aware of additional responsive documents existing at the time of the request, it will promptly inform the requestor of the additional documents and provide them on an expedited basis.
5. PROCESSING OF PUBLIC RECORDS REQUESTS—ELECTRONIC RECORDS

a. Requesting electronic records. The process for requesting electronic public records is the same as for requesting paper public records.

b. Providing electronic records. When a requestor requests records in an electronic format, the public records officer will provide the nonexempt records or portions of such records that are reasonably locatable in an electronic format that is used by the agency and is generally commercially available, or in a format that is reasonably translatable from the format in which the agency keeps the record. Costs for providing electronic records are governed by Section 7.b.

c. Customized access to databases. With the consent of the requestor, the agency may provide customized access under RCW 43.105.280 if the record is not reasonably locatable or not reasonably translatable into the format requested. KRCC may charge a fee consistent with RCW 43.105.280 for such customized access.

6. EXEMPTIONS

a. The Public Records Act provides that a number of types of documents are exempt from public inspection and copying. In addition, documents are exempt from disclosure if any "other statute" exempts or prohibits disclosure. Requestors should be aware of the following exemptions, outside the Public Records Act, that restrict the availability of some documents held by KRCC for inspection and copying:

   • KRCC is prohibited by statute from disclosing lists of individuals for commercial purposes.

   This list is for informational purposes only; other exemptions not listed here may apply.

7. COSTS OF PROVIDING COPIES OF PUBLIC RECORDS

a. Costs for paper copies. There is no fee for inspecting public records. A requestor may obtain standard black and white photocopies for 15 cents per page. Before beginning to make the copies, the public records officer or designee may require a deposit of up to 10 percent of the estimated costs of copying all the records selected by the requestor. The public records officer or designee may also require the payment of the remainder of the copying costs before providing all the copies, or the payment of the costs of copying an installment before providing that installment. KRCC will not charge sales tax when it makes copies of public records.

b. Costs for electronic records. If KRCC provides electronic records on an external storage device, it may charge the actual cost for the device. There will be no charge for emailing electronic records to a requestor, unless another cost applies, such as a scanning fee.

c. Costs for scanning. KRCC may charge for scanning existing KRCC paper or other non-electronic records. The rate will be the actual labor cost for scanning, not to exceed 15 cents per page. A statement of factors and the manner used to determine this charge will be made available by the public records officer. KRCC will not charge sales tax for scanning public records.

d. Costs of mailing. KRCC may also charge actual costs of mailing, including the cost of the shipping container.
e. **Payment.** Payment may be made by cash, check, or money order to KRCC.

### 8. REVIEW OF DENIALS OF PUBLIC RECORDS

a. **Petition for internal administrative review of denial of access.** Any person who objects to the initial denial or partial denial of a records request may petition in writing (including e-mail) to the public records officer for a review of that decision. The petition shall include a copy of or reasonably identify the written statement by the public records officer or designee denying the request.

b. **Consideration of petition for review.** The public records officer shall promptly provide the petition and any other relevant information to the Deputy Executive Director of KRCC or, if the Deputy Executive Director is unavailable, another KRCC senior staff person designated by the Deputy Executive Director or the Executive Director. That person will immediately consider the petition and either affirm or reverse the denial within two business days following KRCC’s receipt of the petition, or within such other time as KRCC and the requestor mutually agree to.

c. **Judicial review.** Any person may obtain court review of denials of public records requests pursuant to RCW 42.56.550 at the conclusion of two business days after the initial denial regardless of any internal administrative appeal.
9. Transportation Policy Committee (TransPOL) Operating Procedures

Approved by the KRCC Board on September 5, 2017

1. BACKGROUND

According to the Kitsap Regional Coordinating Council’s (KRCC) Bylaws, “The [KRCC] Chair may appoint or the Council may request that the Chair appoint other committees as needed to advise or assist the Council in fulfilling its functions” (Section 10.2). The Transportation Policy Committee, or TransPOL, is a standing policy committee that serves the KRCC Board. The purpose of TransPOL is to provide KRCC policy makers with an opportunity to have in-depth discussions about countywide transportation initiatives and issues. TransPOL provides recommendations to the KRCC Board, including recommending which projects should receive Federal Highway Administration (FHWA) funding via the Puget Sound Regional Council’s (PSRC) Countywide Competition.

2. TRANSPOL MEMBERS

The KRCC Bylaws state “Committee composition should include, as appropriate, representatives of County, City and Tribal governments, the Port of Bremerton, or other members.” Currently, TransPOL includes members from the following jurisdictions:

- City of Bainbridge Island
- City of Bremerton
- City of Port Orchard
- City of Poulsbo
- Kitsap County
- Kitsap Transit
- Port of Bremerton

Members of TransPOL do not necessarily need to be sitting KRCC Board members but they must be elected officials. Alternates may serve on an official’s behalf in TransPOL meetings.

3. ROLE OF THE TRANSPORTATION TECHNICAL ADVISORY COMMITTEE (TRANSTAC)

The Transportation Technical Advisory Committee (TransTAC) is one of the staff-level committees that serve the KRCC Board. TransTAC holds separate meetings from TransPOL to discuss transportation issues and provide recommendations to TransPOL. TransTAC members are invited to observe TransPOL meetings and answer questions if needed. TransTAC agendas are developed by TransTAC in coordination with KRCC staff and reviewed and commented on by the Executive Committee.

4. MEETING SCHEDULE

TransPOL typically meets four times per year to discuss pertinent transportation issues. TransPOL meetings take place in-person but can be held by phone or webinar if needed. When FHWA Transportation Competitions are taking place, TransPOL might meet more often to effectively participate in the Regional and Countywide Competitions. Below is a sample schedule for alternating TransPOL and TransTAC meetings.
### SAMPLE SCHEDULE

<table>
<thead>
<tr>
<th>January</th>
<th>February</th>
<th>March</th>
<th>April</th>
<th>May</th>
<th>June</th>
</tr>
</thead>
<tbody>
<tr>
<td>TransTAC meeting (2nd Thurs)</td>
<td>TransPOL meeting (1st Thurs)</td>
<td>TransTAC meeting (2nd Thurs)</td>
<td>TransPOL meeting (1st Thurs)</td>
<td>TransTAC meeting (2nd Thurs)</td>
<td>No meetings (KRCC Retreat)</td>
</tr>
<tr>
<td>TransTAC invited to observe</td>
<td>TransTAC invited to observe</td>
<td>TransPOL invited to observe</td>
<td>TransTAC invited to observe</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>July</th>
<th>August</th>
<th>September</th>
<th>October</th>
<th>November</th>
<th>December</th>
</tr>
</thead>
<tbody>
<tr>
<td>TransTAC meeting (2nd Thurs)</td>
<td>No meetings (break)</td>
<td>TransPOL meeting (1st Thurs)</td>
<td>TransTAC meeting (2nd Thurs)</td>
<td>TransTAC meeting (due to FHWA competitions) (2nd Thurs)</td>
<td>TransPOL meeting (1st Thurs)</td>
</tr>
<tr>
<td>TransTAC invited to observe</td>
<td></td>
<td>TransTAC invited to observe</td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

### 5. OPEN PUBLIC MEETINGS

According to the KRCC Bylaws, “Meetings of the Council and Standing Policy Committees created by the Chair shall conform to the Open Public Meetings Act, Chapter 42.30 RCW” (Section 9.2). As such, public comment will be taken during the meeting. In addition, KRCC staff will post TransPOL meeting dates on the KRCC website, upload meeting agendas prior to meetings, and upload approved summaries following meetings.

### 6. DESIGNATED MEETING CHAIR

TransPOL meetings will be facilitated by the KRCC Program Director to allow the KRCC Chair or Vice Chair and other elected officials appointed to the committee, to fully engage with TransPOL discussions.

### 7. AGENDA DEVELOPMENT

Agendas and content for TransPOL meetings will be developed by the Program Director in coordination with the Executive Committee.
10. Land Use Planning Policy Committee (PlanPOL) Operating Procedures

Approved by the KRCC Board on September 5, 2017

1. BACKGROUND

According to the Kitsap Regional Coordinating Council’s (KRCC) Bylaws, “The [KRCC] Chair may appoint or the Council may request that the Chair appoint other committees as needed to advise or assist the Council in fulfilling its functions” (Section 10.2). Throughout 2016 and 2017, the KRCC Board discussed forming a policy-level committee to discuss land use issues across Kitsap County. During the July 11, 2017 KRCC Board meeting, it was proposed to form an ad-hoc Land Use Planning Policy (PlanPOL) Committee that could potentially be expanded into a standing policy committee. Below are potential operating procedures for PlanPOL.

2. PLANPOL MEMBERS

The KRCC Bylaws state “Committee composition should include, as appropriate, representatives of County, City and Tribal governments, the Port of Bremerton, or other members.” Currently, PlanPOL includes members from the following jurisdictions:

- City of Bainbridge Island
- City of Bremerton
- City of Port Orchard
- City of Poulsbo
- Kitsap County
- Kitsap Transit
- Port of Bremerton

Members of PlanPOL do not necessarily need to be sitting KRCC Board members but they must be elected officials. Alternates may serve on an official’s behalf in PlanPOL meetings.

3. ROLE OF THE LAND USE TECHNICAL ADVISORY COMMITTEE (LUTAC)

The Land Use Technical Advisory Committee (LUTAC) is currently one of the staff-level committees that serve the KRCC Board. LUTAC holds meetings to discuss land use issues and provide recommendations to the KRCC Board. LUTAC is invited to observe PlanPOL meetings and answer questions if needed. LUTAC agendas are developed by LUTAC in coordination with KRCC staff and reviewed and commented on by the Executive Committee.
4. MEETING SCHEDULE

PlanPOL may meet quarterly during transportation funding cycle years, or every other month during off-transportation funding cycle years, to discuss pertinent land use issues. Below is a sample schedule for alternating PlanPOL and LUTAC meetings.

<table>
<thead>
<tr>
<th>JANUARY</th>
<th>FEBRUARY</th>
<th>MARCH</th>
<th>APRIL</th>
<th>MAY</th>
<th>JUNE</th>
</tr>
</thead>
<tbody>
<tr>
<td>No meeting</td>
<td>LUTAC meeting (2nd Thursday)</td>
<td>PlanPOL meeting (1st Thursday)</td>
<td>LUTAC meeting (2nd Thursday)</td>
<td>PlanPOL meeting (1st Thursday)</td>
<td>No meeting (KRCC Retreat)</td>
</tr>
<tr>
<td>JULY</td>
<td>AUGUST</td>
<td>SEPTEMBER</td>
<td>OCTOBER</td>
<td>NOVEMBER</td>
<td>DECEMBER</td>
</tr>
<tr>
<td>PlanPOL meeting (1st Thursday)</td>
<td>No meeting (break)</td>
<td>LUTAC meeting (2nd Thursday)</td>
<td>PlanPOL meeting (1st Thursday)</td>
<td>No meeting (Legislative Reception)</td>
<td>LUTAC meeting (2nd Thursday)</td>
</tr>
</tbody>
</table>

5. OPEN PUBLIC MEETINGS

According to the KRCC Bylaws, “Meetings of the Council and Standing Policy Committees created by the Chair shall conform to the Open Public Meetings Act, Chapter 42.30 RCW” (Section 9.2). As such, public comment will be taken during the meeting. In addition, KRCC staff will post PlanPOL meeting dates on the KRCC website, upload meeting agendas prior to meetings, and upload approved summaries following meetings.

6. DESIGNATED MEETING CHAIR

PlanPOL meetings will be facilitated by the KRCC Program Director to allow the KRCC Chair or Vice Chair and other elected officials appointed to the committee, to fully engage with PlanPOL discussions.

7. AGENDA DEVELOPMENT

Agendas and content for PlanPOL meetings will be developed by the Program Director in coordination with the Executive Committee.
11. Position Statement Policy

Approved by the KRCC Board on September 5, 2017

1. BACKGROUND

During the June 20, 2017, Executive Committee meeting of the Kitsap Regional Coordinating Council (KRCC) the members approved a recommendation from the Executive Director of KRCC to establish and formalize a procedure to guide the development of KRCC Position Statements as formally requested. The following describes the procedure for requesting, developing, and finalizing a position statement representative of the KRCC Executive Board on any duly considered topic.

2. PROCEDURE TO REQUEST A POSITION STATEMENT

2.1 A KRCC Executive Board Member may propose a motion to develop a KRCC position statement on an issue any time, within a germane agenda item, at a regularly scheduled Board meeting. If the motion is brought forward at an Executive Board meeting, the members may discuss the matter, after which, it must be referred to the Executive Committee for further development.

2.2 Alternatively, and should the opportunity arise outside of a regularly scheduled Board meeting, a member of the KRCC Executive Board can propose to an Executive Committee member, that a position statement be issued on behalf of KRCC. In such a case, the Executive Committee member will first bring a motion for consideration before the KRCC Executive Committee for deliberation and approval prior to the next meeting of the KRCC Executive Board. Once heard, the Executive Board must remit the matter back to the Executive Committee for further development.

3. PROCEDURE TO DEVELOP A POSITION STATEMENT

3.1 The KRCC Executive Committee can commission a volunteer sub-committee of KRCC Executive Board members or assign a standing Board sub-committee to research the matter, before drafting and revising a position statement to be first presented to the Executive Committee for deliberation and approval upon completion. In this instance, the Board sub-committee chair, or approved proxy, would present a final draft of the document to the KRCC Executive Board once approved by the KRCC Executive Committee.

3.2 The Executive Committee may also delegate the task of drafting a position statement to the KRCC Program Director. The Director would work with KRCC staff or experts to research the issue, steward revised drafts, and present a finalized draft position statement to the Executive Committee.
for deliberation and approval, prior to a regularly scheduled KRCC Board Meeting. If the task was
delegated to the KRCC Program Director for development, the final draft approved by the Executive
Committee can be presented to the KRCC Executive Board at a regularly scheduled Board meeting
by either the KRCC Program Director or approved proxy, or a member of the KRCC Executive
Committee or selected proxy from the Executive Board.

4. PROCEDURE TO FINALIZE A POSITION STATEMENT

4.1 Guidelines for the Final Product
The final product intended for external distribution can only be considered a formal position of the
Kitsap Regional Coordinating Council after it has been voted as such at a full meeting of the KRCC
Executive Board, and only after the final product is set on KRCC letterhead, signed and dated by the
current Chairperson.

4.2 Guidelines for Determination of Local Approval
Each KRCC voting member will need to determine whether the approval of their jurisdictional Boards
or Councils is required prior to their representative vote on the position statement proposed to the
KRCC Executive Board.

4.3 Guidelines for Consideration of Non-Voting Members
Non-Voting KRCC members are encouraged to signal their support or concerns during the
deliberation of the KRCC Executive Board.
Appendix A: Sample Letter of Commitment

[KRCC BOARD MEMBER]
[TITLE]
[JURISDICTION NAME]
[JURISDICTION ADDRESS]

July 1, [YEAR]

Kitsap Regional Coordinating Council
614 Division Street – MS4
Port Orchard, WA 98366

To the [CURRENT CHAIR OF KRCC],

This letter signifies [NAME OF JURISDICTION]’s commitment to remain a member of the Kitsap Regional Coordinating Council (KRCC) from January 1, [NEXT YEAR] through December 31 of [NEXT YEAR]. [NAME OF JURISDICTION] fully understands that this letter of commitment financially obligates us to pay our approved dues in January of [NEXT YEAR].

Thank You,

Signature

[KRCC BOARD MEMBER]
[TITLE]
Appendix B – Sample KRCC Application

1. Date (KRCC application window is between July 1-August 31 of any year) ____________________

2. Name of Jurisdiction _____________________________________________________________________

3. Form of Government _____________________________________________________________________

4. Type of Member
   - [ ] Member agency
   - [ ] Associate member
   - [ ] Ex-officio member

   ______________________ persons

6. Assessed Valuation
   $_______________________ dollars

7. Billing Contact Information
   Name: _______________________________________
   Street: _______________________________________
   City, State, Zip:_______________________________

8. Application Fees
   10% of Projected Annual Dues $___________________________
   Please contact KRCC staff to determine projected annual dues. Staff can be reached via phone (360-337-4960) or via email (publicinfo@kitsapregionalcouncil.org); Please make out your check to the “Kitsap Regional Coordinating Council.”

Please submit this application and application fees to KRCC:
Kitsap Regional Coordinating Council, 614 Division St. MS4, Port Orchard, WA, 98366

For staff use only:
Date received:
Date application fee processed:
Appendix C – Sample Contractor Evaluation

1) On a scale of 1 to 5 -- where 1 is “not at all” and 5 is “positively yes” -- how likely are you to recommend Triangle Associates as a facilitator to your colleagues or otherwise ask Triangle Associates to serve again?

1 2 3 4 5 (check selection)

2) On a scale of 1 to 5 -- where 1 is “not at all” and 5 is “positively yes” -- how likely are you to ask Triangle Associates to contract with KRCC again for staff and committee support?

1 2 3 4 5 (check selection)

3) Can you comment on one or more specific things that Triangle Associates did– e.g., skills, behaviors or qualities - that assisted you and the other government participants?
_____________________________________________________________________________________
_____________________________________________________________________________________

4) Can you comment on one or more specific things Triangle Associates did to shift or improve your work with KRCC or your jurisdiction?
_____________________________________________________________________________________
_____________________________________________________________________________________

5) Is there anything else you’d be willing to share that will help keep Triangle Associates in continual learning, growing and improving mode?
_____________________________________________________________________________________
_____________________________________________________________________________________

6) How can this evaluation form be improved to provide an accurate measure of Triangle Associates’ work?
_____________________________________________________________________________________
_____________________________________________________________________________________

Name (Optional):

Member of (circle)  KRCC Board  TransTAC  LUTAC

Please return this form to KRCC Chair by [DATE] either by emailing it to email address or giving it to him/her in person.
Appendix D – Sample Public Records Request Form

Contact Information
Your Name ________________________________
Your Email ________________________________
Your Phone Number __________________________
Your Mailing Address _________________________

Records
Please list the records you want to see and be as specific as possible. It will help us find your records more quickly if you can identify the titles and dates.

____________________________________________________________________________________
____________________________________________________________________________________
____________________________________________________________________________________
____________________________________________________________________________________
____________________________________________________________________________________

(Please use additional pieces of paper as needed)

Please send your request to publicrecords@co.kitsap.wa.us. Kitsap County will respond to you within five (5) business days of receiving your request. Charges for documents requested will be $.15 (fifteen cents) per page. For more information, you may contact 360-307-4261.

Limits on How Public Records May be Used

Washington State law limits certain uses of public records, including but not limited to prohibiting using lists of individuals for commercial purposes [RCW 42.56.070(9)].

By signing this form, I hereby declare under penalty of perjury, under the laws of the State of Washington, that the requested records shall not be used in violation of state law.

Signature:____________________________ Date:__________________

Printed Name: ________________________________
<table>
<thead>
<tr>
<th>Jurisdiction (alphabetical)</th>
<th>Executive Board</th>
<th>Executive Committee</th>
<th>PlanPOL</th>
<th>TransPOL</th>
<th>LUTAC</th>
<th>TransTAC</th>
</tr>
</thead>
<tbody>
<tr>
<td>Bainbridge Island</td>
<td>Councilmember K. Medina</td>
<td>Councilmember K. Medina</td>
<td>Councilmember R. Nassar</td>
<td>Mayor L. Schneider</td>
<td>Heather Wright</td>
<td>Chris Wierzbicki</td>
</tr>
<tr>
<td></td>
<td>Councilmember M. Tirman</td>
<td>Councilmember K. Medina (alt.)</td>
<td>Councilmember K. Medina (alt.)</td>
<td>Jennifer Sutton</td>
<td>Chris Munter (alt.)</td>
<td></td>
</tr>
<tr>
<td>Bremerton</td>
<td>Mayor G. Wheeler</td>
<td>Mayor G. Wheeler</td>
<td>Mayor G. Wheeler</td>
<td>Mayor G. Wheeler</td>
<td>Andrea Spencer</td>
<td>Shane Weber</td>
</tr>
<tr>
<td></td>
<td>Councilmember L. Daugs</td>
<td>Councilmember L. Daugs (alt.)</td>
<td>Councilmember L. Daugs (alt.)</td>
<td>Councilmember L. Daugs (alt.)</td>
<td>Chris Dimmitt (alt.)</td>
<td>Ned Lever (alt.)</td>
</tr>
<tr>
<td></td>
<td>Councilmember L. Wheat</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Kitsap County</td>
<td>Commissioner E. Wolfe</td>
<td>Commissioner E. Wolfe (Chair)</td>
<td>Commissioner E. Wolfe</td>
<td>Commissioner R. Gelder</td>
<td>Jeff Rimack</td>
<td>David Forte</td>
</tr>
<tr>
<td></td>
<td>Commissioner R. Gelder</td>
<td>Commissioner R. Gelder (alt.)</td>
<td>Commissioner R. Gelder (alt.)</td>
<td>Commissioner C. Garrido (alt.)</td>
<td>Andrew Nelson</td>
<td>Jeff Shea (alt.)</td>
</tr>
<tr>
<td></td>
<td>Commissioner C. Garrido</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Kitsap Transit</td>
<td>Director J. Clauson</td>
<td>Director J. Clauson</td>
<td>Director J. Clauson</td>
<td>Edward Coviello</td>
<td>Steffani Lillie</td>
<td>Ed Coviello (alt.)</td>
</tr>
<tr>
<td>Naval Base Kitsap</td>
<td>Captain R. Rhinehart</td>
<td>Lynn Wall</td>
<td>Lynn Wall</td>
<td>Lynn Wall</td>
<td>Lynn Wall</td>
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</tr>
<tr>
<td>Port Gamble S’Klallam Tribe</td>
<td>Chairman J. Sullivan</td>
<td></td>
<td></td>
<td>Barrett Schmanska</td>
<td></td>
<td>Chris Placentia</td>
</tr>
<tr>
<td></td>
<td>Chris Placentia (alt.)</td>
<td></td>
<td></td>
<td></td>
<td></td>
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</tr>
<tr>
<td>Port of Bremerton</td>
<td>Commissioner A. Strakeljahn</td>
<td>Commissioner A. Strakeljahn</td>
<td>Commissioner A. Strakeljahn</td>
<td>Commissioner A. Strakeljahn</td>
<td>Fred Salisbury</td>
<td>Fred Salisbury</td>
</tr>
<tr>
<td></td>
<td>Commissioner G. Anderson (alt.)</td>
<td>Commissioner G. Anderson (alt.)</td>
<td>Commissioner G. Anderson (alt.)</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Port of Kingston</td>
<td>Commissioner M. McClure</td>
<td>Commissioner S. Heacock</td>
<td>Commissioner M. McClure</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>Commissioner S. Heacock</td>
<td></td>
<td></td>
<td></td>
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<td></td>
</tr>
<tr>
<td></td>
<td>Commissioner M. McClure</td>
<td></td>
<td></td>
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<td></td>
<td>Commissioner M. McClure (alt.)</td>
<td></td>
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<td></td>
<td>Commissioner L. Gronnvoll (alt.)</td>
<td></td>
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</tr>
<tr>
<td>Port Orchard</td>
<td>Mayor R. Putaansuu</td>
<td>Mayor R. Putaansuu</td>
<td>Councilmember B. Ashby</td>
<td>Nick Bond</td>
<td>Mark Dorsey</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Councilmember B. Ashby</td>
<td>Councilmember B. Ashby (Vice-Chai)</td>
<td>Councilmember J. Rosapepe (alt.)</td>
<td></td>
<td></td>
<td></td>
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<tr>
<td></td>
<td>Councilmember J. Rosapepe (alt.)</td>
<td></td>
<td></td>
<td></td>
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</tr>
<tr>
<td>Poulsbo</td>
<td>Mayor B. Erickson</td>
<td>Mayor B. Erickson</td>
<td>Mayor B. Erickson</td>
<td>Mayor B. Erickson</td>
<td>Karla Boughton</td>
<td>Andrzej Kasiniak</td>
</tr>
<tr>
<td></td>
<td>Councilmember E. Stern</td>
<td>Councilmember C. Lord (alt.)</td>
<td></td>
<td>Diane Lenius</td>
<td>Michael Bateman (alt.)</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Councilmember J. Mills (alt.)</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Suquamish Tribe</td>
<td>Council Chair L. Forsman</td>
<td>Council Chair L. Forsman</td>
<td>Council Chair L. Forsman</td>
<td>Alison O’Sullivan</td>
<td></td>
<td>Alison O’Sullivan</td>
</tr>
<tr>
<td></td>
<td>Councilmember J. Mills (alt.)</td>
<td>Councilmember J. Mills (alt.)</td>
<td>Councilmember J. Mills (alt.)</td>
<td></td>
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<tr>
<td>Other</td>
<td>PSRC</td>
<td></td>
<td></td>
<td>Paul Inghram</td>
<td>Kelly McGourty</td>
<td>Andrea Harris-Long</td>
</tr>
<tr>
<td></td>
<td>WSDOT</td>
<td>JoAnn Schueler</td>
<td></td>
<td></td>
<td>Joseph Coppo</td>
<td>Dennis Engel</td>
</tr>
<tr>
<td></td>
<td>WSDOT</td>
<td>Joseph Perez (alt.)</td>
<td></td>
<td>Dennis Engel (alternate)</td>
<td>Theresa Turpin (alt.)</td>
<td>Ray Deardorf</td>
</tr>
<tr>
<td></td>
<td>WSDOT</td>
<td></td>
<td></td>
<td></td>
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<td></td>
</tr>
<tr>
<td></td>
<td>WA Dept. of Commerce</td>
<td></td>
<td></td>
<td>Ike Nwandwo</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

Packet Page Number 52
Purpose:
The purpose of this document is to outline the initiatives, activities, and tasks the Kitsap Regional Coordinating Council's (KRCC) Board and committees expect to address in 2020 including:

- Continue implementation of the land use and transportation related action items identified at the 2018 KRCC Board retreat;
- Support Kitsap’s participation in the 2023-2024 Regional and Countywide Transportation Funding Competitions;
- Remain current and proactive in relation to the activities managed by the Puget Sound Regional Council; and
- Maintain the administration of the organization by updating and implementing the KRCC Policies and Procedures Manual, Interlocal Agreement (ILA), and Bylaws.

Triangle Associates, Inc. will provide the KRCC staff to support the Board and committees. Triangle’s scope of work to implement the KRCC’s work plan is outlined by topic on the following pages.

Contents:
The KRCC 2020 Work Plan – Scope of Work includes:

I. Administrative Program Work Plan and Triangle Scope of Work (page 3)
II. Land Use Program Work Plan and Triangle Scope of Work (page 8)
III. Transportation Program Work Plan and Triangle Scope of Work (page 13)
IV. 2020 calendar with an overview of expected meetings

Legend:
These work plans include the following activities represented by icons:
# I. KRCC Administrative Program 2020 Work Plan Narrative

The proposed tasks for the KRCC Executive Committee and KRCC Board for 2020 are outlined in the table below. KRCC staff will support the Executive Committee and Board in completing these action items.

<table>
<thead>
<tr>
<th>Action Item</th>
<th>Executive Committee’s Role</th>
<th>Board’s Role</th>
</tr>
</thead>
<tbody>
<tr>
<td>1. Select members of the 2020 KRCC Executive Committee. (Bylaws)</td>
<td>Review proposed Executive Committee members. (January 2020)</td>
<td>Review (no vote required) the 2020 Executive Committee. (February 2020)</td>
</tr>
<tr>
<td>4. Receive and process KRCC applications during the application window of July 1 - August 31. (Policies and Procedures Manual)</td>
<td>Review any submitted KRCC membership applications. (July-September 2020)</td>
<td>Review and approve new KRCC member(s) by the last KRCC Board meeting of the year. (September-December 2020)</td>
</tr>
<tr>
<td>5. Develop and approve the 2021 annual budget and workplan. (Interlocal Agreement)</td>
<td>Develop and review the draft 2021 budget and workplan. (July – October 2021)</td>
<td>Review the draft budget and workplan (October 2020); approve the 2020 budget and workplan (November 2020).</td>
</tr>
<tr>
<td>6. Plan and execute a Legislative Reception. (Policies and Procedures Manual)</td>
<td>Review the Legislative Reception plan from KRCC staff and provide guidance. (September-November 2020)</td>
<td>Review the Legislative Reception plan from KRCC staff and provide guidance. (October-November 2020)</td>
</tr>
</tbody>
</table>
**Administrative Deliverables**

- Monthly Executive Committee meeting agendas and meeting summaries (draft and final)
- Monthly KRCC Board meeting agendas and meeting summaries (draft and final)
- Monthly KRCC revenue and expense report
- Monthly PowerPoint meeting presentation for Board meetings
- Annual budget and workplan (draft and final)
- Retreat plan, agenda, materials, and logistics
- Legislative Reception agenda (draft and final)
- Pre-meeting calls as needed with WSA
- WSA meeting summaries (draft and final)
- Monthly PSRC summaries
- The up-to-date roster of KRCC representatives on PSRC Boards and Committees

<table>
<thead>
<tr>
<th>Action Item</th>
<th>Executive Committee’s Role</th>
<th>Board’s Role</th>
</tr>
</thead>
<tbody>
<tr>
<td>7. Distribute contractor evaluation. (Policies and Procedures Manual)</td>
<td>👨‍💻 Develop contractor evaluation form. (October 2020)</td>
<td>👨‍💻 Return contractor evaluation form (November 2020) and discuss results in a closed session if appropriate. (December 2020)</td>
</tr>
<tr>
<td>9. Discuss and vote on 2021 Chair and Vice-Chair. (Bylaws)</td>
<td>👨‍💻 Review proposed 2020 Chair and Vice Chair. (November 2020)</td>
<td>👨‍💻 Vote on proposed 2021 Chair and Vice Chair. (December 2020)</td>
</tr>
</tbody>
</table>
Triangle Associates Scope of Work: KRCC Administrative Program

I.A. KRCC Board and Executive Committee Facilitation
To support the KRCC Executive Committee and KRCC Board, Triangle will provide a KRCC Program Lead who will serve as a neutral party responsible for completing or providing staff for:

a) Drafting Executive Committee meeting agendas based on topics underway and expected in coordination with the KRCC Chair and for approval by the Committee;
b) Drafting KRCC Board meeting agendas in coordination with the KRCC Executive Committee;
c) Gathering and constructing meeting materials as needed for the Executive Committee and KRCC Board meetings;
d) Developing draft and final Board packets in coordination with the Executive Committee and sending to the Board;
e) Communicating with Committee and Board members as needed to maintain effective communications and collaboration;
f) Notetaking and drafting meeting summaries for Executive Committee review, as well as for tracking and implementing action items following each meeting;
g) Meeting at least once in the calendar year with Board representatives from each jurisdiction to maintain an understanding of each jurisdiction’s issues and interests;
h) Developing a monthly revenue and expense report for KRCC; and

i) Issuing public notices for KRCC Board meetings.

Meetings
- 6 KRCC Board meetings, 1 annual retreat
- 11 Executive Committee meetings
- 4 placeholder meetings for ad-hoc Board level meetings

Staff and Subcontractors
- Sophie Glass, KRCC Program Lead
- Mishu Pham Whipple, KRCC Transportation Program Lead
- Kizz Prusia, KRCC Land Use Program Lead
- Rosa Ammon-Ciaglo, KRCC Coordination Lead
- Subcontractor (TBD)

Deliverables
- Monthly KRCC Board meeting agendas and meeting summaries (draft and final)
- Monthly KRCC revenue and expense report
- Monthly PowerPoint meeting presentation for Board meetings
- Annual budget and workplan (draft and final)
- Retreat plan, agenda, materials, and logistics

Assumptions
- Board meetings will be 2-hours in duration at the Norm Dicks Government Center. Expenses for Board meetings are inclusive of facility fees.
- Executive Committee Meetings will be 2-hours in duration at the Kitsap Transit meeting rooms in Bremerton.
The KRCC annual Board retreat will be 6 hours in duration and will be held in a facility in Kitsap County. Expenses for the Board retreat are inclusive of facility fees.

I.B. State and Regional Legislative Coordination
To support KRCC Board interests in the WA State Legislature, Triangle will help design, prepare for, and staff an annual Legislative Reception in the fall under the direction of the Chair, Executive Committee, and Board.

Staff
- Sophie Glass, KRCC Program Lead
- Mishu Pham Whipple, KRCC Transportation Program Lead

Meetings
- 1 Legislative Reception

Deliverables
- Legislative Reception event program (draft and final)

Assumptions
- Gordon Thomas Honeywell Governmental Affairs, not Triangle, will facilitate any scheduled WSA meetings and distribute materials.

I.C. KRCC Website
Triangle will provide staff support as needed to maintain an up to date website that reflects the organization’s activities and participation of all member jurisdictions.

Staff
- Mishu Pham Whipple, KRCC Transportation Program Lead
- Rosa Ammon-Ciaglo, KRCC Coordination Lead

Meetings: N/A

Deliverables: Regular updates to the KRCC website

Assumptions: Assumes the staff will be updating the existing KRCC website
I.D. Puget Sound Regional Council (PSRC) Coordination

To support KRCC member interests in the activities and communications of PSRC, Triangle will provide staff attendance at relevant staff level PSRC committee meetings, a monthly report on staff and policy level committee meeting outcomes, and maintain communication with PSRC staff as needed. Triangle will also maintain an up-to-date roster of KRCC representatives on PSRC Boards and Committees.

Staff
- Mishu Pham Whipple, KRCC Transportation, and Coordination Lead
- Kizz Prusia, KRCC Land Use Coordination Lead
- Rosa Ammon-Ciaglo, KRCC Coordination Lead

Meetings
- 11 Regional Staff Committee (RSC) meetings
- 11 Regional Project Evaluation Committee (RPEC) meetings

Deliverables
- Monthly PSRC summaries
- An up-to-date roster of KRCC representatives on PSRC Boards and Committees

Assumptions
- Meetings will be 2-hours in duration
- Meetings will be held at PSRC’s office

I.E. Overall Support

To support internal and external communication and coordination, Triangle will conduct bi-weekly team meetings and communications among the KRCC staff, provide budget management, invoicing, and monthly progress reports over the life of the contract, coordinate with the KRCC attorney and the state auditor’s office as needed, support the Board member serving on behalf of the Washington Cities Insurance Agency (WCIA) Board. Staff will conduct responsibilities as needed for maintaining KRCC as a separate legal entity, including maintaining and staffing a KRCC phone number for the public, fielding public calls and emails as needed, maintain files and documentation records, and coordinating with the Kitsap County staff assigned to support KRCC activities under the Memorandum of Understanding.

Staff
- Sophie Glass, KRCC Program Lead
- Betsy Daniels, strategic support to KRCC Program Lead
- Mishu Pham Whipple, KRCC Transportation, and Coordination Lead
- Kizz Prusia, KRCC Land Use Coordination Lead
- Rosa Ammon-Ciaglo, KRCC Administrative Support

Meetings
- Bi-weekly internal staff check-ins (2 meetings per month)
- Annual meeting with KRCC attorney

Deliverables
- Monthly invoices, progress reports

Assumptions
- Internal team meetings will be 1-hour in length and will be held at Triangle Associates’ office
## II. KRCC Land Use Program 2020 Work Plan Narrative

The proposed land use program work plan items for 2020 are outlined in the table below. KRCC staff will support the KRCC Board, Land Use Planning Policy Committee (PlanPOL), and Land Use Technical Advisory Committee (LUTAC) in completing these action items. Please also see Appendix 1 that provides timelines for expected activities over the next 8 years.

<table>
<thead>
<tr>
<th>Action Item</th>
<th>LUTAC’s Role</th>
<th>PlanPOL’s Role</th>
<th>Board’s Role</th>
</tr>
</thead>
<tbody>
<tr>
<td>10. Update the calendar of the CPP update schedule and the studies underway that are key inputs to that update.</td>
<td>LUTAC will update an 18-month and 8-year land use timeline, which includes information related to CPP updates.</td>
<td>PlanPOL will review the timelines and recommend activities to work on in 2020.</td>
<td>The KRCC Board will review land use timelines throughout 2020.</td>
</tr>
<tr>
<td>11. Complete a “targeted update” of CPPs re Local Centers and perhaps buildable lands (18 Month Land Use Timeline)</td>
<td>After the Dept. of Commerce releases its buildable lands guidance, LUTAC convenes and drafts updates to the relevant sections of the CPPs for PlanPOL to review. (There is no expectation that the Buildable Lands Report will be completed in 2020).</td>
<td>PlanPOL discusses the draft updates to the CPPs and recommends draft documents to the KRCC Board.</td>
<td>KRCC Board approves the updated CPPs.</td>
</tr>
<tr>
<td>Action Item</td>
<td>LUTAC’s Role</td>
<td>PlanPOL’s Role</td>
<td>Board’s Role</td>
</tr>
<tr>
<td>---------------------------------------------------------------------------</td>
<td>------------------------------------------------------------------------------</td>
<td>-------------------------------------------------------------------------------</td>
<td>----------------------------------------------------------------------------</td>
</tr>
<tr>
<td>12. Develop Kitsap's growth strategy as part of the development of VISION 2050 (2018 Board Retreat)</td>
<td>LUTAC acquired VISION 2040’s linear population and employment projections for 2050. Meeting: 2 part workshop discussions about accommodating growth.</td>
<td>Meeting(s): Using the linear 2050 population and employment projections. 2 part workshop discussions about accommodating growth.</td>
<td>In 2021 or 2022, review outcomes and plan for the KRCC Board to approve population allocations across Kitsap jurisdictions.</td>
</tr>
<tr>
<td>13. Provide input into PSRC’s Regional Growth Strategy (RGS) (18 Month Land Use Timeline)</td>
<td>LUTAC develops a draft RGS comment letter, as well as draft talking points for GMPB members.</td>
<td>PlanPOL revises the draft RGS comment letter. PlanPOL reviews the talking points for GMPB members.</td>
<td>KRCC Board approves the RGS comment letter</td>
</tr>
<tr>
<td>14. Provide input on PSRC’s draft Multicounty Planning Policies (MPPs) (18 Month Land Use Timeline)</td>
<td>LUTAC develops a draft letter. LUTAC also develops talking points for GMPB members.</td>
<td>PlanPOL revises the draft MPP comment letter. PlanPOL reviews the talking points for GMPB members.</td>
<td>KRCC Board approves the MPP comment letter.</td>
</tr>
<tr>
<td>15. Provide outreach to other jurisdictions at PSRC about Kitsap’s issues to identify commonalities and partnerships. (Board Retreat 2018)</td>
<td>Outreach: LUTAC members on the Regional Staff Committee convene a quarterly lunch with small PSRC jurisdictions.</td>
<td>Outreach: PlanPOL members on the GMPB convene a quarterly lunch with other small jurisdictions at PSRC.</td>
<td>N/A</td>
</tr>
<tr>
<td>16. Ensure messaging consistency between policy and technical</td>
<td>KRCC staff will serve as the liaison.</td>
<td>PlanPOL meetings have LUTAC updates as standing agenda items.</td>
<td>Board meetings have PlanPOL and LUTAC updates as standing agenda items.</td>
</tr>
</tbody>
</table>

**Puget Sound Regional Council (PSRC) Involvement**
### Other

| 17. | Develop the annual annexation report (18 Month Land Use Timeline) | ![Icon] LUTAC develops a draft annual annexation report. | ![Icon] PlanPOL reviews the draft annual annexation report. | ![Icon] KRCC Board approves the annual annexation report. |

### Land Use Deliverables
- Meeting agendas (draft and final)
- Meeting summaries (draft and final)
- Meeting materials as needed, including maintaining communications with PSRC
- Report outs to the KRCC Board in person
- Meeting memo of action items and key discussion items
- Recommendations to PlanPOL developed by LUTAC
Triangle Associates Scope of Work: Land Use Program

II.A. Land Use Planning Policy Committee (PlanPOL) Facilitation and Coordination
To support the KRCC Board’s PlanPOL, Triangle will provide a Land Use Lead who will report to the Program Lead. Triangle will also provide a Land Use Specialist who will lead specific workshops to be designed by the Board and committees to address growth planning. The land-use specialist will provide a two-part growth strategy workshop for two of the PlanPOL meetings. This workshop will be designed to develop a recommended approach for the KRCC Board regarding growth planning in Kitsap County as part of PSRC’s Vision 2050 and a workplan for maintaining communication with PSRC.

The Land Use Lead will be responsible for drafting PlanPOL meeting agendas in coordination with PlanPOL and the Executive Committee, gathering and constructing meeting materials, and sending packets to PlanPOL at least 5 days before meetings. Triangle will also be responsible for providing staff for issuing public notices, notetaking, drafting meeting summaries, as well as tracking and implementing action items prior to and following each meeting.

**Staff and Subcontractors:**
- Sophie Glass, KRCC Program Lead
- Kizz Prusia, KRCC Land Use Program Lead

**Meetings**
- 4 PlanPOL meetings

**Deliverables**
- Meeting agendas (draft and final)

**Assumptions**
- Meetings will be 1.5-hours in duration
- Meetings will be held at Kitsap Transit in Bremerton

- Meeting summaries (draft and final)
- Meeting materials as needed, including maintaining communications with PSRC
- Report outs to the KRCC Board in person
II.B. Land Use Technical Advisory Committee (LUTAC) Facilitation and Coordination

To support the KRCC Board’s Land Use Technical Advisory Committee (LUTAC), Triangle will provide a KRCC Land Use Lead who will report to the Program Lead, provide staff support to LUTAC, and facilitate LUTAC meetings. The Land Use Lead will be responsible for drafting LUTAC agendas in coordination with the Program Lead and LUTAC members, gathering and constructing meeting materials, and sending materials to LUTAC at least 5 days before LUTAC meetings. The Program Lead is also responsible for notetaking, drafting and finalizing meeting memos of action items and key discussion areas, as well as tracking and implementing action items following each meeting.

For the 2020 Scope of Work, a subcontractor will provide a two-part growth strategy workshop for two of the LUTAC meetings intended to sync up with 2 meetings for a PlanPOL growth strategy workshop. A small budget has also been allocated for technical assistance in developing GIS-based graphics or other tools for scenario planning.

Staff and Subcontractors
- Kizz Prusia, KRCC Land Use Program Lead

Meetings
- 5 LUTAC meetings

Deliverables
- Meeting agendas (draft and final)
- Meeting memo of action items and key discussion items
- Recommendations to PlanPOL developed by LUTAC

Assumptions
- Meetings will be 2-hours in duration and will be held in Bremerton (or elsewhere in Kitsap County)

---

1 And support the Planning Directors’ Forum as needed if the Board chooses to revise the Countywide Planning Policies.
### III. KRCC Transportation Program 2020 Work Plan Narrative

The proposed transportation program work plan items for 2020 are outlined in the table below. KRCC staff will support the KRCC Board, Transportation Policy Committee (TransPOL), and Transportation Technical Advisory Committee (TransTAC) in completing these action items.

<table>
<thead>
<tr>
<th>Action Item</th>
<th>TransTAC’s Role</th>
<th>TransPOL’s Role</th>
<th>Board’s Role</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Transportation Education</strong></td>
<td>TransTAC addresses cross-jurisdictional transportation issues as needed. TransTAC members prepare educational updates on these topics at TransPOL meetings.</td>
<td>TransPOL reviews the list of cross-jurisdictional transportation issues and selects topics for their 2020 meetings.</td>
<td>KRCC Board reviews relevant transportation topics as needed.</td>
</tr>
<tr>
<td>18. Learn about transportation issues of common interest. (2018 Board Retreat)</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Countywide and Regional Transportation Competitions</strong></td>
<td>Develop draft recommendations for TransPOL review regarding the issues facing the PSRC Project Selection Taskforce.</td>
<td>Review TransTAC’s recommendations regarding the key issues facing the PSRC Project Selection Taskforce.</td>
<td>Approve recommendations to Kitsap members of the PSRC Project Selection Taskforce.</td>
</tr>
<tr>
<td>20. Discuss how Kitsap wants to address topics such as geographic equity, equity-based on density, and projects of countywide importance in the 2020 Kitsap Countywide Competition. (2018 Competition Debriefs)</td>
<td>Conduct research related to topics based on guidance from TransPOL.</td>
<td>Provide guidance to TransTAC related to research needed to support discussions on desired topics. Review data related to selected topics and propose an approach for KRCC Board review.</td>
<td>Approve the approach to selected topics as part of the Call for Projects in 2020.</td>
</tr>
<tr>
<td></td>
<td>21. Develop and approve Countywide Competition Call for Projects and Application.</td>
<td>Develop draft recommendations of Countywide Competition Call for Projects and Application for TransPOL review.</td>
<td>Review TransTAC’s recommendations of Countywide Competition Call for Projects and Applications.</td>
</tr>
<tr>
<td>---</td>
<td>---</td>
<td>---</td>
<td>---</td>
</tr>
<tr>
<td></td>
<td>22. Develop and approve Kitsap’s Regional Projects to PSRC.</td>
<td>Develop the list of Kitsap’s Regional Projects for TransPOL review.</td>
<td>Review TransTAC’s list of Regional Projects.</td>
</tr>
<tr>
<td></td>
<td>23. Conduct Countywide project selection workshop and recommend Countywide Projects to PSRC.</td>
<td>Score Countywide projects based on criteria outlined in the Call for Projects and recommend project awards to TransPOL.</td>
<td>Review TransTAC’s recommended Countywide project awards.</td>
</tr>
<tr>
<td></td>
<td>24. Debrief the Regional and Countywide Competitions.</td>
<td>Discuss best practices and recommendations for the next funding cycle.</td>
<td>Discuss best practices and recommendations for the next funding cycle.</td>
</tr>
<tr>
<td>KRCC Operations</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>25. Ensure messaging consistency between policy and technical committees. (2018 Board Retreat)</td>
<td>KRCC staff will serve as the liaison.</td>
<td>TransPOL meetings have TransTAC updates as a standing agenda item.</td>
</tr>
</tbody>
</table>
Transportation Deliverables
- Meeting agendas (draft and final)
- Meeting summaries (draft and final)
- Meeting materials as needed including maintaining communications with PSRC
- Summary reports at KRCC Board meetings
- Meeting agendas (draft and final)
- Meeting memo of action items and key discussion items
- Meeting materials as needed, including maintaining communications with PSRC
- Recommendations to TransPOL
- Countywide Competition Call for Projects and Applications
- List of Kitsap Regional Projects
III. A. Transportation Policy Committee (TransPOL) Facilitation and Coordination

To support the KRCC Board’s Transportation Policy Committee (TransPOL), Triangle will provide a Transportation Program Lead who will be responsible for drafting TransPOL agendas in coordination with the KRCC Executive Committee, gathering and constructing meeting materials, and sending these materials to TransPOL at least 5 days before meetings. Triangle will also be responsible for providing staff for issuing public notices, notetaking, drafting meeting summaries, as well as tracking and implementing action items prior to and following each meeting.

**Staff**
- Sophie Glass, KRCC Program Lead
- Mishu Pham Whipple, KRCC Transportation Program Lead

**Meetings**
- 6 TransPOL meetings

**Deliverables**
- Meeting agendas (draft and final)
- Meeting summaries (draft and final)
- Meeting materials as needed including maintaining communications with PSRC
- Summary reports at KRCC Board meetings

**Assumptions**
- Meetings will be 1.5-hours in duration
- Meetings will be held at Kitsap Transit in Bremerton
III. B. Transportation Technical Advisory Committee (TransTAC) Facilitation and Coordination

To support the KRCC Board’s Transportation Technical Advisory Committee (TransTAC), Triangle will provide a KRCC Transportation Lead who will report to the Program Lead, provide staff support to TransTAC, and facilitate TransTAC meetings. The Program Lead will be responsible for drafting TransTAC meeting agendas in coordination with the KRCC Program Lead and TransTAC members, gathering and constructing meeting materials, and sending materials to TransTAC at least 5 days before TransTAC meetings. The Program Lead is also responsible for notetaking, drafting and finalizing a meeting memo, as well as tracking and implementing action items following each meeting.

For the 2020 Scope of Work, Triangle will provide technical support through a subcontractor. This work will support the policy discussions on reviewing the KRCC Regional and Countywide Criteria for federal funding.

Staff and Subcontractors
- Mishu Pham Whipple, KRCC Transportation Program Lead
- Rosa Ammon-Ciaglo, KRCC Coordination Lead

Meetings
- 6 TransTAC meetings

Deliverables
- Meeting agendas (draft and final)
- Meeting summary of action items and key discussion items
- Meeting materials as needed, including maintaining communications with PSRC
- Recommendations to TransPOL

Assumptions
- Meetings will be 2-hours in duration
- Meetings will be held at Kitsap Transit in Bremerton
### IV. 2020 Calendar with an Overview of Expected Meetings

#### Draft 2020 Meeting Schedule

<table>
<thead>
<tr>
<th>Date</th>
<th>Event Description</th>
<th>Meeting Type</th>
</tr>
</thead>
<tbody>
<tr>
<td>Jan. 1</td>
<td>Executive Committee Meeting</td>
<td>1st Tues.</td>
</tr>
<tr>
<td>Feb. 4</td>
<td>Board Meeting</td>
<td>10:15AM-12:15PM</td>
</tr>
<tr>
<td>Feb. 18</td>
<td>(by phone) Executive Committee Meeting</td>
<td>3rd Tues.</td>
</tr>
<tr>
<td>March 17</td>
<td>Executive Committee Meeting</td>
<td>11:00AM-1:00PM</td>
</tr>
<tr>
<td>April 7</td>
<td>Board Meeting</td>
<td>Norm Dicks Gov. Center</td>
</tr>
<tr>
<td>April 21</td>
<td>(tentative) Executive Committee Meeting</td>
<td>3rd Fri.</td>
</tr>
<tr>
<td>May 19</td>
<td>Executive Committee Meeting</td>
<td>Kitsap Transit</td>
</tr>
<tr>
<td>June 2</td>
<td>Board Meeting</td>
<td>TransPOL* 3rd Thurs.</td>
</tr>
<tr>
<td>June 16</td>
<td>(by phone) Executive Committee Meeting</td>
<td>3:15-4:45PM</td>
</tr>
<tr>
<td>Aug. 18</td>
<td>Executive Committee Meeting</td>
<td>TransPOL 2nd Thurs.</td>
</tr>
<tr>
<td>Aug. 20</td>
<td>(by phone) Executive Committee Meeting</td>
<td>12:30-2:30PM</td>
</tr>
<tr>
<td>July 9</td>
<td>Executive Committee Meeting</td>
<td>PlanPOL* 3rd Tues.</td>
</tr>
<tr>
<td>Sept. 10</td>
<td>Executive Committee Meeting</td>
<td>9:30-11:30AM</td>
</tr>
<tr>
<td>Oct. 17</td>
<td>Executive Committee Meeting</td>
<td>LUTAC 2nd Thurs.</td>
</tr>
<tr>
<td>Dec. 15</td>
<td>Executive Committee Meeting</td>
<td>Open to the public</td>
</tr>
</tbody>
</table>

*Other Dates*
- Board Retreat: TBD
- Legislative Reception: TBD
Appendix 1 – 8 Year Land Use Calendar

Draft 8-Year Land Use Timeline for the Kitsap Regional Coordinating Council

<table>
<thead>
<tr>
<th>Major Tasks</th>
<th>2018</th>
<th>2019</th>
<th>2020</th>
<th>2021</th>
<th>2022</th>
<th>2023</th>
<th>2024</th>
<th>2025</th>
<th>2026</th>
</tr>
</thead>
<tbody>
<tr>
<td>Federal/Census</td>
<td>Local Update of Census Addresses</td>
<td>Census</td>
<td>Census Results (2)</td>
<td>Implement</td>
<td>OFM County Population Forecasts (2)</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Cities and County</td>
<td>Implement 2016 Comprehensive Plans</td>
<td>Respond to Comprehensive Plan Appeals</td>
<td>Code Updates</td>
<td>Development Regulations DUE 6/30/24 (1)</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>Implement</td>
</tr>
</tbody>
</table>

Notes:
1. 8 year periodic update of comprehensive plans and development regulations, required by State/GMA and completed by cities and counties, due 6/30/24.
2. Population Forecasts (utilizing 2020 Census results) are assigned to Kitsap County by OFM, and are then allocated to Kitsap Regional Coordinating Council by jurisdiction and adopted into OPPs.
3. PSRC’s Census Update will be incorporated as appropriate in Kitsap OPP’s Element C. LUTAC will begin review guidelines in 2018 and anticipate OPP amendments to Element C in 2020.
4. PSRC’s Update to Vision began in 2018. KRCC and individual jurisdictions participate in development of Vision 2050 and Regional Growth Strategy, PSRC General Assembly approves Vision 2050 and RGS May/June 2020. KRCC incorporates Vision 2050/RGS into Kitsap OPPs as appropriate, which is then incorporated into individual jurisdictions’ comprehensive plans.
5. The Buildable Lands Report Update includes two parts—reviewing development densities in the past, and providing a land capacity analysis. The land capacity analysis will provide the basis of whether designated Urban Growth Areas need adjusting. Each USA’s available land will be compared to its KRCC population allocation. If USA adjustment is necessary, it will within the 2024 comp plan update process.
Adopted Kitsap Countywide Planning Policies
Amended and Adopted 5/11/15

Attached are the Kitsap Countywide Planning Policies as adopted by the Kitsap County Board of Commissioners by ordinance on May 11, 2015 (Ordinance 522-2015). The Countywide Planning Policies as revised are currently in effect in Kitsap County.

The Kitsap Countywide Planning Policies are the framework for growth management in Kitsap County. Under the Growth Management Act, the Puget Sound Region is defined as King, Kitsap, Snohomish and Pierce Counties. The Puget Sound Regional Council is responsible for developing the four-county regional transportation and land use vision. The Kitsap Countywide Planning Policies tailor the Puget Sound Regional Council’s regional growth management guidelines to Kitsap County and are the policy framework for the County’s and the Cities’ Comprehensive Plans. The Kitsap Countywide Planning Policies address 14 separate elements, ranging from urban growth areas to affordable housing.

The Countywide Planning Policies are required by the Growth Management Act and may be appealed (only) by Cities and the Governor of Washington. The original Kitsap Countywide Planning Policies (adopted by Kitsap County in 1992) and subsequent revisions (August 2001, December 2003, November 2004, November 2007, November 2011, November 2013, and May 2015) were developed through a multi-jurisdictional collaboration sponsored by the Kitsap Regional Coordinating Council among: Kitsap County, the Cities of Bremerton, Bainbridge Island, Port Orchard & Poulsbo, the Suquamish & Port Gamble S’Klallam Tribes, the Navy, the Port of Bremerton, and Kitsap Transit.

Kitsap County is lead agency for its environmental review.
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INTRODUCTION

The Growth Management Act (GMA) is founded on the principle that it is in the best interest of the citizens of the State to foster coordination and cooperation among units of local and state government. Cities and counties must engage in a collaborative planning process under the requirements of the Act. Specifically, the Act states that, "THE LEGISLATURE FINDS THAT UNCOORDINATED AND UNPLANNED GROWTH... POSE A THREAT TO THE ENVIRONMENT, SUSTAINABLE ECONOMIC DEVELOPMENT, AND THE HEALTH, SAFETY, AND HIGH QUALITY OF LIFE ENJOYED BY RESIDENTS OF THE STATE. IT IS IN THE PUBLIC INTEREST THAT CITIZENS, COMMUNITIES, LOCAL GOVERNMENTS, AND THE PRIVATE SECTOR COOPERATE AND COORDINATE WITH ONE ANOTHER IN COMPREHENSIVE LAND USE PLANNING." To guide the development of Comprehensive Plans and development regulations, the GMA sets forth planning goals (RCW 36.70A.020) in 13 areas:

1. Urban Growth
2. Reduce Sprawl
3. Transportation
4. Housing
5. Economic Development
6. Property Rights
7. Permits
8. Natural Resource Industries
9. Open Space and Recreation
10. Environment
11. Citizen Participation and Coordination
12. Public Facilities and Services

The Growth Management Act (RCW 36.70A.210) states that “A COUNTYWIDE PLANNING POLICY IS A WRITTEN POLICY STATEMENT OR STATEMENTS USED SOLELY FOR ESTABLISHING A COUNTYWIDE FRAMEWORK FROM WHICH COUNTY AND CITY COMPREHENSIVE PLANS ARE DEVELOPED AND ADOPTED ... (TO) ENSURE THAT CITY AND COUNTY COMPREHENSIVE PLANS ARE CONSISTENT...” as required in RCW 36.70A.100. “NOTHING IN THIS DOCUMENT SHALL BE CONSTRUED TO ALTER THE LAND USE POWERS OF CITIES.” The Act requires that the countywide policy be collaboratively developed among Cities and the County. Further, “FEDERAL AGENCIES AND INDIAN TRIBES MAY PARTICIPATE IN AND COOPERATE WITH THE COUNTYWIDE PLANNING POLICY ADOPTION PROCESS.” These policies may also be used for other purposes requiring collaboration and cooperation in addition to the development and adoption of comprehensive plans.

Vision 2040 (adopted by the Puget Sound Regional Council during 2010) serves as the long-range growth management, environmental, economic development, and transportation strategy for King, Kitsap, Pierce, and Snohomish Counties. Vision 2040 includes the Regional Growth Strategy, Multi-County Planning Policies (RCW 36.70A.210) and Implementation Actions.

The 1992 Kitsap Countywide Planning Policies and subsequent revisions in 2001, 2003, 2007, 2011, 2013, and 2015 were developed by a committee of planners representing Kitsap County, the City of Bremerton, the City of Port Orchard, the City of Poulsbo, the City of Bainbridge Island, the Port Gamble S’Klallam Tribe, the Suquamish Tribe, the Navy, and Kitsap Transit.1 At each point, the Kitsap Regional Coordinating Council conducted a public hearing and prepared a recommendation for adoption by the Kitsap County Board of Commissioners and ratification by Cities and Tribes. The process of review and discussion through the Kitsap Regional Coordinating Council forum is intended to foster consensus whenever possible. County and City Comprehensive Plans must be consistent with the adopted Countywide Planning Policies.

1 The Kitsap County Health District and Kitsap Economic Development Alliance (KEDA) also reviewed and commented upon the 2011 amendment proposals.

Adopted by Kitsap County Ordinance 522-2015
May 11, 2015
Policies for Update and Ratification (UR):

1. The Kitsap Countywide Planning Policies should be dynamic and regularly monitored for applicability and effectiveness.
   a. The adopted Countywide Planning Policies should be reviewed through the Kitsap Regional Coordinating Council process at least every five years. Proposed revisions shall be reviewed for impacts according to the State Environmental Protection Act (SEPA) and shall be consistent with the State Growth Management Act (GMA).
   b. The County or a City may propose a policy amendment to the Countywide Planning Policies.

2. Proposed amendments should be considered on a regular basis and voting is subject to the Kitsap Regional Coordinating Council by-laws.
   a. Kitsap County shall take action to consider and adopt amendments or revisions to the Countywide Planning Policies following recommendation from the Kitsap Regional Coordinating Council.
   b. The Kitsap Regional Coordinating Council will strive for ratification by all Cities and Tribes during the 90 days following the Board of County Commissioners’ adoption of its subject ordinance. The adopted CPP will become effective upon ratification by three or more cities in Kitsap County.
   c. A City or Tribal Council that does not ratify the revised Countywide Planning Policies within 90 days of the Board of County Commissioners’ adoption of its subject ordinance shall provide a written statement of its objections to the Kitsap Regional Coordinating Council, in order to facilitate further review. (See Appendix A for process flow chart).
   d. Once the ratified revisions to the Countywide Planning Policies take effect, a City or the Governor’s office may appeal the revisions to the Growth Management Hearings Board within a further 60 day period.
Element A. Countywide Growth Pattern

The vision for the future of Kitsap County, “seeks to maintain and enhance the quality of life that makes our County a special place to live and work...... envision a future in which our natural systems are protected; the water quality in our lakes, streams and Puget Sound is enhanced; the village character of some of our smaller towns is preserved; the historical nature of our communities is respected in order to preserve our heritage for future generations; a diversified economic base that supports good jobs, contributes to healthy downtowns in our Cities and affordable housing choices; the rural appearance of our county is perpetuated.

This vision of the future, shared by citizens and elected officials, includes the following elements:

a. Livable urban communities and neighborhoods, centers for employment, civic activities, housing:
   - Attractive, well designed, bike/pedestrian-friendly and livable urban communities, enhanced by preserved historic properties and neighborhoods, that are supported by efficient and high quality services and facilities, and provide a range of housing choices.
   - Healthy cities that are the region’s centers for employment, affordable housing choices, and civic and cultural activities.

b. Vital diversified economy: An economy that provides training, education, and living wage jobs for residents, supported by adequate buildable land for a range of employment uses and that encourages accomplishment of local economic development goals as articulated in the Kitsap Economic Development Alliance’s adopted plan, Kitsap 20/20: A Strategy for Sustainable Economic Prosperity.

c. Efficient multi-modal transportation system: Creation of an efficient, clean, and sustainable multi-modal transportation system – including roads and highways, public transportation, ferries, airports, and opportunities for non-motorized travel – that provides efficient access and mobility for county residents, and supports our land use pattern.

d. Natural systems protection:
   - Protection and enhancement of the natural environment, including wetlands, streams, wildlife habitat, shorelines, water quality, air, climate, and natural resource lands.
   - Creation of a system of open space, trails, parks, and greenbelts that provide opportunities for recreation and that give structure and separation to urban areas.

e. Rural character: Maintenance of the traditional character, appearance, economic and ecological functions, and lifestyles of Kitsap County’s rural communities and areas to include the production and distribution of locally grown food.

f. Responsive Government: An efficient and responsive government that works in partnership with citizens, governmental entities and Tribes to meet collective needs fairly; and that supports education, environmental protection and human services.

A key strategy to accomplish this vision is the intention to encourage future urban growth in areas within incorporated cities and in unincorporated areas that are already characterized by urban growth with existing and planned services and facilities. These actions will work to strengthen our natural environment and rural character, and are geared to reduce taxpayer costs by focusing the expenditure of public funds, encouraging concentrated development where appropriate, and increasing our choices for housing and jobs.”
Balancing historical patterns of growth with a preferred vision of the future and legal requirements is an on-going challenge. Tradeoffs must be made to balance the costs with the gains; flexibility is necessary to adapt to changing conditions. These policies are intended to reflect the long-term goals of the people living, working and doing business here.

**Policies for Countywide Growth Pattern (CW):**

1. **Roles of Cities and Urban Growth Areas/Urban Communities**
   
   a. The primary role of Kitsap’s urban communities is to encourage growth, through new development, re-development and in-fill. (See Appendix B for current and projected population distribution.) Population growth should be directed to Cities, urban growth areas and centers with a transportation system that connects people with jobs and housing.
   
   b. Each of Kitsap’s urban communities should foster its unique vision as a high quality place to live and work, through urban design, historic preservation, and arts that improve the natural and human-made environments; promote healthy lifestyles; contribute to a prosperous economy; and, increase the region’s resiliency in adapting to changes or adverse events.
   
   c. In Kitsap, urban communities are closely linked to water and natural amenities and provide open space links to the natural environment.

2. **Roles of Kitsap County:**
   
   a. Keep regional vision in mind when making local decisions.
   
   b. Promote stewardship of unincorporated urban areas and promote annexation into cities or incorporation.
   
   c. Maintain/enhance natural systems and rural character.
   
   d. Include a variety of low density rural communities, densities, and uses.

3. **To achieve these goals, the Kitsap Regional Coordinating Council member jurisdictions should:**
   
   a. Make decisions together when needed.
   
   b. Coordinate and cooperate on land use policy, capital planning, environmental issues, and cultural resource management/planning.
   
   c. Establish and keep updated a Buildable Land Analysis Program.
   
   d. Develop a program for the Transfer of Development Rights to preserve lands with important public benefits.
   
   e. Maintain/preserve distinct urban identities with green breaks or other natural features.
   
   f. Promote tiering and/or phasing of infrastructure development within Urban Growth Areas.
   
   g. Develop and implement land use policies, regulations and incentives to promote the efficient use of urban areas.
   
   h. Incorporate provisions addressing community health into appropriate regional, countywide, and local planning and decision-making processes.
Element B. Urban Growth Areas

The basic premise for designating Urban Growth Areas is to encourage the location of urban density residential, commercial and industrial developments in areas where services can be most economically provided. The benefits of directing growth to designated urban areas include:

- Higher density residential development within walking or bicycling distance of jobs, transit, schools and parks.
- Limiting urban expansion into rural and forested areas.
- Promotion of in-fill or redevelopment of existing urban areas.
- Preservation of open space, critical areas and lands designated for resource protection.
- Accommodation of employment growth in a concentrated pattern.
- More economical provision and maintenance of streets, sewer/water lines and other public facilities.
- Promotion of attractive residential neighborhoods and commercial districts which provide a sense of community.
- A harmonious relationship with regional planning as articulated by Vision 2040 and Transportation 2040, adopted by the Puget Sound Regional Council as the growth and transportation strategy for central Puget Sound.

Policies for Urban Growth Areas (UGA):

1. **Land Utilization & Monitoring Programs:**

   Consistent with RCW 36.70A.115, the County and Cities shall ensure that, taken collectively, adoption of and amendments to their comprehensive plans and/or development regulations provide sufficient capacity of land suitable for development within their jurisdictions to accommodate their housing and employment growth (derived from population distribution), as adopted in the applicable Countywide Planning Policies and consistent with the 20-year population forecast from the WA Office of Financial Management and Vision 2040 guidance. (Implements Multi-County Planning Policy DP-Action-15).

   a. The County and the Cities shall maintain a Land Capacity Analysis Program using consistent, agreed-upon methodology to estimate the land supply available to accommodate future residential, commercial, and industrial growth.

   b. The County and the Cities shall participate in an agreed-upon Buildable Lands Analysis Program to monitor and evaluate the effectiveness of their respective Comprehensive Plans.

   c. The County and Cities shall establish procedures for resolving disputes in collection and analysis of Land Capacity data. In the event a resolution cannot be achieved, the Kitsap Regional Coordinating Council shall be a forum to review and if possible facilitate any disputes between parties.

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**Background:** The Growth Management Act was amended in 1997 requiring Kitsap County and Cities to monitor countywide development activities in five-year intervals in order to test their Comprehensive Plans’ growth and land absorption assumptions. Two different analyses are used: (1) The Land Capacity Analysis, first conducted by Kitsap County in 2002, estimates the existing land supply based on a set of defined assumptions, e.g. market factor, speed of land absorption, critical areas exclusions, etc. It uses a consistent, agreed-upon methodology, with allowance for documented variations for individual jurisdiction’s conditions. (2) The Buildable Land Analysis (as required by the State GMA) uses recorded permit activity to track and monitor residential, commercial, and industrial growth. It will be updated throughout Kitsap County in 2007. It is an adaptive management tool for comparing development assumptions, targets, and objectives with actual development. If inconsistencies are found, the County and Cities must then implement reasonable measures, other than adjusting Urban Growth Areas, that will be taken in order to comply with the GMA. The following countywide planning policies relate to this regional program to monitor the buildable land supply for future growth as forecasted by the State and distributed through the Kitsap Regional Coordinating Council.
2. Each jurisdiction is responsible for implementing appropriate reasonable measures within its jurisdictional boundaries. If the Buildable Lands Analysis shows that a jurisdiction’s Comprehensive Plan growth goals are not being met, that jurisdiction shall consider implementing additional reasonable measures in order to use its designated urban land more efficiently.

3. Process and criteria for establishing, expanding, and adjusting Urban Growth Areas in Kitsap County:

   a. Urban Growth Areas are areas “within which urban growth shall be encouraged and outside of which growth can occur only if it is not urban in nature” (RCW 36.70A.110(1)) except under specific circumstances, as fully contained communities and master planned resorts as authorized by the Growth Management Act.

   b. Unincorporated Urban Growth Areas shall be associated with an existing or future city.

   c. All Urban Growth Areas shall be reflected in County and respective City comprehensive plans.

   d. Sufficient area must be included in the Urban Growth Areas to accommodate the adopted 20-year population distribution as adopted by the Kitsap Regional Coordinating Council and consistent with WA Office of Financial Management projections.

   e. A jurisdiction may define growth tiers within its Urban Growth Area (RCW 36.70A.110.3) to focus public and/or private investment where growth is desired. Utility development and/or expansion may be phased to support efficient and cost-effective growth and to prioritize investments.

   f. The County, City, or interested citizens may initiate an amendment to an existing Urban Growth Area through the comprehensive plan amendment process as authorized by the Growth Management Act.

   g. Any jurisdiction seeking to expand its Urban Growth Area shall achieve densities and urban growth patterns consistent with the Growth Management Act and the City’s adopted Comprehensive Plan and any inter-local agreement between the City and the County.

   h. If an adopted or proposed, 20-year projected population distribution requires the expansion of its Urban Growth Area, the respective jurisdiction shall conduct planning and analysis, addressing the following conditions:

      i. Update and confirm the capacity analysis for land within the existing Urban Growth Area for residential, commercial, and/or industrial lands, which takes into account all development approved within the overall UGA since the last UGA expansion. This shall be based upon updated Buildable Land and Land Capacity Analyses that follow the guidelines of RCW 36.70A.215 or other analysis determined appropriate for the particular UGA involved. To maximize consistency across jurisdictions, each jurisdiction shall use consistent methodology in calculating capacity.

      ii. Review the planning and zoning regulations and any incentive programs in place to determine expected densities and urban growth patterns in the existing UGA consistent with the Growth Management Act and the jurisdiction’s adopted Comprehensive Plan.

      iii. Determine whether the adoption and implementation of suitable reasonable measures should be considered, if the Buildable Land Analysis shows that its Comprehensive Plan growth goals are not being met.

Adopted by Kitsap County Ordinance 522-2015
May 11, 2015
iv. Data collection and analysis for the Land Capacity Analysis should be done cooperatively. The County will be responsible for data describing growth and capacity in the unincorporated portion of the Urban Growth Area, and the City for the incorporated portion.

i. Expansion of Urban Growth Areas shall direct growth first to areas already characterized by urban growth that have adequate existing public facility and service capabilities to serve development; second to areas already characterized by urban growth that will be served adequately by a combination of both existing public facilities and services and any additional needed public facilities and services that are provided; and third to areas that are adjacent to incorporated cities or established Urban Growth Areas once the available land meeting the first or second priority has been designated. Areas which have existing public facilities or where public facilities can be reasonably extended and are not currently at urban densities should be considered first within this category.

j. A jurisdiction, as part of its Comprehensive Plan amendment or Subarea Plan process, that proposes an expansion of the UGA shall prepare or update a comparison of potential areas for expansion, including.

   i. Planning and zoning regulations currently in place.

   ii. An evaluation of how a full range of urban-level infrastructure and services would be provided within potential expansion areas, including appropriate capital facility analysis.

      | Fire      | Storm Water | Solid Waste |
      | Police    | Potable Water | Park & Recreation Facilities |
      | Transportation | Sewer | Schools |
      | Utilities: Power and Telecommunications, including Broadband |
      | Emergency Medical Services |

      All service providers including special districts and adjacent jurisdictions should be included in the evaluation. Best available infrastructure technology may be used provided that it has been approved by the jurisdiction as part of a broader review of available technology.

   iii. Although specific standards and criteria are not implied, other factors shall be addressed in evaluating areas for Urban Growth Area expansion, including but not limited to: environmental constraints; economic development; preservation of cultural, historical, and designated resource lands.

k. The City and County shall conduct early and continuous public involvement when establishing, expanding, or adjusting Urban Growth Areas, and shall do so jointly when appropriate. Residents of unincorporated areas should be consulted and actively involved in the process affecting them.
4. **Coordinated Growth Management in Urban Growth Areas:**
   
a. Adopted City and County comprehensive plans shall reflect the intent that all land within unincorporated Urban Growth Areas will either annex to a city or incorporate within the 20-year planning horizon.

b. To maximize the efficient use of urban lands, subdivisions in Urban Growth Areas shall be consistent with the associated jurisdiction’s Comprehensive Plan and underlying zoning densities.

c. As described in the Growth Management Act, cities are the primary provider of municipal services and facilities in their Urban Growth Areas, responsible for demonstrating within their Comprehensive Plans the capacity to provide all urban services within their associated Urban Growth Area(s). This may be accomplished through a collaborative process with Kitsap County and/or other service providers.

d. The County and Cities shall establish procedures to facilitate the smooth transfer of governance for associated Urban Growth Area(s) through the adoption of Urban Growth Area Management Agreements (UGAMAs), as per Appendix C: Urban Growth Area Management Agreements.

e. For Urban Growth Areas:
   
   i. The County should plan with associated cities and local communities to address land uses, infrastructure needs, level of service standards as identified in these policies, and other issues as needed. The results should be reflected in the County Comprehensive Plan.

   ii. The County should provide a level of urban facilities and services consistent with the County’s ability and appropriateness to provide such services for those Urban Growth Areas that will be associated with a specific city or that will eventually incorporate.

5. **Distribution of 20 year population increments, as forecasted by the WA Office of Financial Management:**

   a. The Kitsap Regional Coordinating Council shall coordinate the process for distributing the forecasted population for the period 2005 – 2025 and every five years thereafter, consistent with the requirements of the Growth Management Act. Kitsap County shall adopt any revision to the population distribution as part of its next Comprehensive Plan amendment process and the Cities shall base their Comprehensive Plan amendments upon that distribution. The distribution process should consider countywide demographic analysis, the Land Capacity Analysis, and the OFM projections and it shall promote a countywide development pattern targeting over three quarters (76%) of new population growth to the designated Urban Growth Areas. The County and the Cities recognize that the success of this development pattern requires not only the rigorous support of Kitsap County in the rural areas, but also Cities’ Comprehensive Plans being designed to attract substantial new population growth.

   Population distribution will be reviewed through the Kitsap Regional Coordinating Council process every five years. The review will include an analysis of the Cities’ and County’s progress in achieving target distributions. If the 76% UGA target mentioned above for new population growth and the overall population targets are met or exceeded, the target for new population will revert to five sixths (83%), as per the revised County-wide Planning.
Policies adopted by Kitsap County Ordinance #258-01 on August 20, 2001. Otherwise, the target may be reaffirmed or explicitly modified.

i. Each jurisdiction with a designated Urban Growth Area shall develop an estimate and/or range of the additional population that it could accommodate and service during the 20 year planning horizon, consistent with its vision for future community character. The estimate shall consider the need for increasing population density within the Urban Growth Areas to promote efficient service delivery, avoid sprawl, and preserve community character.

ii. The population estimates and/or ranges shall be provided to the Kitsap Regional Coordinating Council, with a statement of need concerning adjusted Urban Growth Area boundaries.

iii. The Kitsap Regional Coordinating Council shall compile the jurisdictions’ population estimates, including the estimate of additional population capacity for areas outside the Urban Growth Areas, and determine whether adjustments to the overall distribution are required in order to fit within the OFM projected range.

iv. The Kitsap Regional Coordinating Council, after conducting a public hearing, shall recommend the estimate and/or ranges of 20 year population distribution to Kitsap County for adoption as an amendment to the Countywide Planning Policies.

v. Kitsap County should give substantial weight to the Kitsap Regional Coordinating Council’s recommendation in adopting the 20-year population distribution.

vi. Following adoption of the estimates and/or ranges, each jurisdiction should update its comprehensive plan, so as to arrive at a final population target consistent with the estimate and/or within the original range.

vii. After each jurisdiction has completed its comprehensive plan update, the final adopted target should be compiled and reviewed through the Kitsap Regional Coordinating Council process and the revised population distribution incorporated into the Countywide Planning Policies. A final distribution to Urban Growth Areas versus non-Urban Growth Areas within the range specified above should then be calculated.

6. Policies for Growth Outside of Urban Growth Areas: Fully Contained Communities, National Historic Towns and Master Planned Resorts

a. A Master Plan review process and decision criteria for fully contained communities, national historic towns, and master planned resorts should be incorporated in the County’s Comprehensive Plan, must reflect the standards and requirements in the GMA, and in addition must address the following:

i. Provision of necessary public facilities, including but not limited to parks, schools, and

Under the Growth Management Act (RCW 36.70A.350), fully contained communities (FCCs) may be considered, provided that a portion of the twenty-year population forecast is reserved for & subsequently distributed to the FCC. The GMA requires that FCCs provide for a mix of uses that would provide jobs, housing, & public facilities and services to support a long-term residential population.

The GMA (RCW 36.70A.360) also allows the consideration of proposed master planned resorts (MPR’s) outside of Urban Growth Areas for shorter-term residential uses. Master planned resorts are described as self-contained, fully integrated planned developments in areas with significant natural amenities.

The GMA allows for areas with a federal landmark designation to be developed as National Historic Towns (RCW 36.70A.520). The designation may allow urban services in rural areas dependent upon historic development pattern. Its boundaries and land uses must be consistent with those over the course of its history, but not specific to any point in time.

Vision 2040 policies state that new FCC’s are to be avoided.
public safety facilities should be provided within or along with the development, consistent with adopted capital facility and level of service standards;

ii. Future assessment of adverse impacts to public infrastructure, nearby communities, adjacent rural areas, environmental resources, and designated resource lands. Such impacts should first be avoided, second minimized, and third mitigated;

iii. Provisions for review of such developments through the Kitsap Regional Coordinating Council process, in addition to other procedural requirements.

b. Consistent with guidance provided in Vision 2040, the Kitsap Regional Coordinating Council shall avoid the establishment of a Fully Contained Community (FCC). Only if it is found necessary to accommodate future urban population growth may the Kitsap Regional Coordinating Council recommend the creation of an FCC and a corresponding new community reserve population. Any such designation shall be fully consistent with all Countywide Planning Policies establishing new Urban Growth Areas (Elements B3 and B5) and RCW 36.70A.350 (2), which, in part, requires that a new community reserve population be established no more than once every five years as a part of the designation or review of Urban Growth Areas and that the Urban Growth Areas shall be accordingly offset.

In addition, the following shall be included in any County Comprehensive Plan requirements governing FCCs:

i. a phasing plan that monitors and requires concurrent development of commercial and employment uses with residential development, to insure that the community is fully contained;
ii. a mechanism to insure that the timing of the development components will be fully regulated by the phasing plan;
iii. a substantial public benefit.

c. As Vision 2040 requires comprehensive review and consideration of the regional impacts of any proposed Fully Contained Community, the County shall forward the proposal to adjacent counties, the Puget Sound Regional Council, and the Kitsap Regional Coordinating Council for review at the earliest possible point in the process. The Kitsap Regional Coordinating Council shall review the proposal for regional impacts to the following:

i. the regional growth strategy as included in Vision 2040;
ii. the split in population growth between the countywide urban and rural areas;
iii. other elements of the Countywide Planning Policies.
Element C: Centers of Growth

Centers are intended to be compact and centralized working, shopping and/or activity areas linked to other Centers by transit and non-motorized facilities. [See H. Transportation: 5-6] Centers and their boundaries are intended to be locally determined by the County and the Cities where a community-wide focal point can be provided, significant population and/or employment growth can be located, and the increased use of transit, walking and bicycling can be supported. Designated Centers are intended to define the pattern of future residential and commercial/industrial growth and incorporate opportunities for parks, civic, and public space development in Kitsap County. (See Appendix F for listing of Kitsap Designated Centers.)

Policies for Centers of Growth (C):

1. In decisions relating to population growth and resource allocation supporting growth, Centers have a high priority.

2. The Kitsap Countywide Planning Policies encourage the development of Centers according to the following typology:

   a. Regional Growth Centers:

      i. Metropolitan Centers function as anchors within the region for a high density mix of business, residential, public, cultural and recreational uses, and day and night activity. They are characterized by their historic role as the central business districts of the major cities within the central Puget Sound region, providing services for and easily accessible to a population well beyond their city limits. Metro Centers may also serve national or international roles.” (Vision 2040)

      ii. Urban Centers are areas with the comprehensive planning to support a wide range of commercial, housing, and cultural choices. All areas of the Urban Center are serviced by transit throughout the day and much of the area is within walking or bicycling distance. Significant in-fill opportunities exist with the highest residential, commercial, and employment densities expected. (Vision 2040)

   b. Regional Manufacturing/Industrial Centers are major, existing regional employment areas of intensive, concentrated manufacturing and industrial land uses which cannot be easily mixed at higher densities with other incompatible uses. To preserve and maximize land at these centers for manufacturing, industry and related uses, large retail uses or non-related offices are discouraged. Provision of adequate public facilities and services, including good access to the region's transportation system, is very important to the success of manufacturing/industrial centers.” (Vision 2040)

   c. The following are other types of centers within Kitsap County:

      i. Town or City Centers are usually the existing downtown core of a city or Urban Growth Area. There is an abundant mix of shopping, service, employment, and cultural opportunities. Multifamily housing may be intermixed and single family housing may
be within walking or bicycling distance. Infill should include mixed use and higher densities surrounding the Town Center.

ii. Mixed Use Centers are a generic category that can be described in terms of neighborhoods or districts within a city or Urban Growth Area. The designation represents a commitment to planning for Center development, with a planned mix of housing, commercial, service, and employment opportunities. Most shopping and commercial uses are within a short walking or bicycling distance of housing. There is a higher proportion of multi-family housing at relatively high densities. Navy facilities could be considered for this designation.

iii. Activity and Employment Centers are areas of concentrated employment and are a magnet for significant numbers of people usually during daytime hours because of business and/or manufacturing activities. They may be located outside of Urban Growth Areas, consistent with the Growth Management Act. Industrial and business parks and Navy employment centers are in this category. Within Urban Growth Areas, the opportunity to include a proportional residential element should be determined on a case-by-case basis, considering the unique geography and economics of the area.

iv. Transportation Hubs are locations of regional inter-modal connection that may be located outside of Urban Growth Areas. Examples are ferry terminals, the Bremerton National Airport, or certain transit stations.

3. Recognizing that communities evolve over time, a jurisdiction may request of the Kitsap Regional Coordinating Council an initial designation or a change in Center status. This request shall be considered and a decision made during the next Countywide Planning Policies amendment cycle. A change in Center status may require action by the Puget Sound Regional Council.

4. In addition to meeting the applicable criteria above, a request for Center designation or a change in Center status should address the following: (See Appendix G)

a. Current or programmed transportation resources (including roads, ferries, transit, airports, bicycle, pedestrian)

b. Balance of living wage employment opportunities with residential

c. Proximity and connectivity among jobs, housing, retail services

d. Types and density of residential uses

e. Inclusion of affordable housing

f. Provision of community gathering space, parks, and cultural opportunities

g. Impacts to ecological functions.

Living wage is the minimum hourly wage needed by a sole provider working full time (2080 hours per year) to cover the costs of food, shelter, clothing, and other basic necessities for their family. The assumption is that living wages vary across communities, based on differences in the cost of living and size of household. [Sources: Economic Policy Institute & KEDA]

Living Wage: Living Wage Calculator for Kitsap County, Pennsylvania State University: http://www.livingwage.geog.psu.edu/

Element D: Rural Land Uses and Development Patterns

Rural areas of Kitsap County are characterized as having a variety of parcel sizes, with a diversity of land use activities. These areas also contain significant amounts of complex natural systems. It is a high priority to preserve and enhance the rural character of these areas. Counties are responsible for designating and regulating rural areas through the comprehensive planning process. However, rural preservation is a regional issue and it is important to coordinate these planning objectives with the Cities.

Policies for Rural Land Uses and Development Patterns (R):

1. Preserving rural character and enhancing the natural environment.
   a. Preserve the character of identified rural areas by protecting and enhancing the natural environment, open spaces, recreational opportunities, and scenic and historic areas. Support small scale farming and working resource land, promote locally grown food, forestry, eco- and heritage-tourism. Support low-density residential living and cluster development that provides for a mix of housing types, rural levels of service, cultural activities, and employment that services the needs of rural areas at a size and scale that is compatible with long-term character, productivity, and use of these lands.
   b. This policy is not intended to preclude the future designation of Urban Growth Areas.

2. Preserving rural land use and development patterns:
   a. Rural Communities are already-existing residential and commercial areas of more intensive rural development designated in the Kitsap County Comprehensive Plan under RCW 36.70A.070.5. In-fill is expected. Rural Communities should be serviced by transportation providers and other services consistent with the Levels of Service adopted by Kitsap County for roads and by Kitsap Transit for transit upon their designation as an area of more intensive rural development.
   b. Transportation Hubs may be located within existing areas of more intensive development. Walking, bicycling, and transit are the major forms of travel. Transportation Hubs are locations of regional intermodal connection. Examples are ferry terminals and transit stations with convenience services.
   c. The County shall develop criteria consistent with the Growth Management Act for designating future industrial and commercial development outside of Urban Growth Areas that protect rural character while encouraging vehicle trip reduction. The criteria should allow for industrial resource-based land use and recreation and for convenience commercial that is scaled to serve the daily needs of rural residents.

3. Establishing and maintaining rural levels of service:
   a. Rural level-of-service standards shall address sewage disposal, water, transportation and other appropriate services. The standards shall be developed based upon levels of service typically delivered in rural areas consistent with RCW 36.70A.030 (16).
   b. For purpose of trip reduction, develop a range of alternative modes of transportation consistent with rural levels of service to connect Rural Communities with urban Centers.

Adopted by Kitsap County Ordinance 522-2015
May 11, 2015
c. When sewers need to be extended to solve isolated health, environmental, and sanitation problems, they shall be designed for limited access so as not to increase the development potential of the surrounding rural area.

4. **Conserving small-scale natural resource use in rural areas:**

   a. Rural land use designations in the County's Comprehensive Plan shall recognize ecological functions and support rural uses such as farming, forestry, mining, recreation, and other rural activities, and permit a variety of low-density residential uses which preserve rural character and ecological functions, and can be sustained by rural service levels.

   b. The County's Comprehensive Plan policies shall promote clustering residential development and other techniques to protect and enhance significant open spaces, natural resources, cultural resources, and critical areas for more effective use of the land. Clustering should not increase residential housing units in the overall area designated as rural, consistent with designated rural densities. Development clusters shall be designed, scaled and sited in a manner consistent with rural character and the provision of rural levels of service.

   c. The County's Comprehensive Plan policies shall support Rural Communities as locations of employment, a mix of housing types, and cultural activities for rural areas that primarily function as locations for service needs such as grocery stores, shopping, and community services, and small-scale cottage industries for the surrounding rural area.
Element E. Countywide Strategies for Open Space Preservation, Resource Preservation, Critical Areas, Air Quality, and Water Quality/Quantity

Open space is defined as land area consisting of natural systems, resource lands and critical areas that include building limitations for future development. These critical areas include wetlands, wildlife conservation areas, steep slopes, frequently flooded areas and areas with a critical recharging affect. These open space lands also include aesthetic functions such as view sheds of the water or ridgelines. Many of these natural systems are inter-connected and cross multi-jurisdictional boundaries within the County. The strategy is to conserve these areas and connect them to create a regional open space network to protect critical areas, conserve natural resources, and preserve lands and resources of countywide and local significance. The purpose of these strategies is to enhance the quality of countywide water, soil, and air resources and, potentially, climate.

Policies for Open Space Preservation, Resource Protection, Critical Areas, Air, and Water Quality/Quantity (PPCAAW):

1. Creating a regional network of open space:
   a. The County and the Cities shall implement the Kitsap County Open Space Plan and the Kitsap County Consolidated Greenway Plan which identify a countywide green space strategy that incorporates planning efforts of the County, Cities, state agencies, non-profit interest groups and land trusts in the County.
   b. The County and the Cities shall preserve and enhance, through inter-jurisdictional planning, significant networks and linkages of open space, regional parks and public/private recreation areas, wildlife habitats, critical areas and resource lands; historic and cultural landscapes; water bodies and trails.
   c. The County and the Cities shall frame and separate urban areas by creating and preserving a permanent network of urban and rural open space, including parks, recreation areas, critical areas and resource lands.

2. Conserving and enhancing the County’s natural resources, critical areas, water quality/quantity, and environmental amenities while planning for and accommodating sustainable growth:
   a. The County and the Cities shall protect critical areas (wetlands, aquifer recharge areas, fish and wildlife habitat conservation areas, frequently flooded areas, steep slopes, and geologically hazardous areas) and should consider other environmental amenities such as view corridors, canopy cover, and ridgelines.
   b. The County and the Cities shall establish and implement Best Management Practices to protect the long-term integrity of the natural environment, adjacent land use, and the productivity of resource lands.
   c. The County and the Cities shall establish procedures to preserve significant historic, visual and cultural resources including views, landmarks, archaeological sites, and areas of special locational character.
d. The County and the Cities shall encourage the use of environmentally sensitive development practices to minimize the impacts of growth on the County’s natural resource systems.

e. The County and the Cities shall protect and enhance the public health and safety and the environment for all residents, regardless of social or economic status, by reducing pollutants, as defined by WA State and federal law.

f. The County and the Cities shall work together to identify, protect, and restore networks of natural habitat areas and functions that cross jurisdictional boundaries.

g. The County and Cities shall protect and enhance ecosystems that support Washington State’s Priority Habitat and Species as identified by the Washington Department of Fish and Wildlife.

3. **Protection of air quality is accomplished by reducing the levels of toxins, fine particles, and greenhouse gases released into the environment, especially through transportation activities.**

   a. The County and Cities, in their respective comprehensive plans, should include specific goals and policies to enhance air quality by reducing the release of toxins, fine particles, and greenhouse gases.

   b. The County and Cities should adopt and implement purchasing policies/programs for vehicles/equipment that use clean efficient fuels.

4. **Protection of water quality and quantity is accomplished by reducing the amount of toxins and pathogens in our water supply.**

   a. The County and Cities should adopt policies in their Comprehensive Plans to reflect that surface and storm water and aquifer recharge areas should be treated as a resource.

   b. The County and Cities should continue to be models for low impact development and implement such programs whenever practical.

   c. The County and Cities should develop and implement a program, as funding allows and where feasible, to retrofit infrastructure that was developed prior to the implementation of best practices in surface and storm water management programs.

5. **Listed species recovery under the Endangered Species Act (ESA):**

   a. The County and the Cities shall preserve, protect, and where possible, restore the functions of natural habitat to support ESA-listed species, through the adoption of comprehensive plan policies, critical area ordinances, shoreline master programs and other development regulations that seek to protect, maintain or restore aquatic ecosystems associated habitats and aquifer through the use of management zones, development regulations, incentives for voluntary efforts of private landowners and developers, land use classifications or designations, habitat acquisition programs or habitat restoration projects.

   b. The County and the Cities shall provide incentive-based non-regulatory protection efforts such as acquisition of priority habitats through fee-simple and conservation easements from willing sellers.
c. The County and the Cities shall jointly establish and implement monitoring and evaluation program to determine the effectiveness of restoration, enhancement, and recovery strategies for salmon including ESA-listed species. Each jurisdiction shall apply an adaptive management strategy to determine how well the objectives of listed species recovery and critical habitat preservation/restoration are being achieved.

6. Coordination of watershed and land use planning:

a. The County and the Cities shall participate in a planning program that determines changes in stream hydrology and water quality under different land use scenarios at full build-out of designated land use classifications.

b. The County and the Cities shall coordinate land use planning using watersheds or natural drainage basins to implement strategies for restoration of aquatic habitat and to reduce impacts to other natural systems and participate in efforts to improve the health of our waterways.

c. Kitsap County shall coordinate and maintain a regional database of best available science for the purpose of modifying Critical Areas Ordinances, if funding is available.

d. Upon adoption of a state classification system, the Cities and the County shall establish a single system for stream typing.
Element F. Contiguous, Compatible, and Orderly Development

Upon designation of Urban Growth Areas, the County and Cities will need to develop consistent implementation measures to ensure that development occurs in an orderly and contiguous manner. The intent of the following countywide planning policies is to minimize differences in urban development regulations and standards between the County and the Cities and to facilitate the economical provision of urban services to development.

Policies for Contiguous, Compatible, and Orderly Development (CCOD):

1. Encouragement of cooperative inter-jurisdictional planning by federal, tribal, state, local, and special purpose government:
   a. Inter-jurisdictional discussion, information exchange, and coordination of proposals shall be initiated as early and expeditiously as possible by the responsible agencies, to aid in the smooth transition of governance.
   b. Initial inventories and analyses of utilities and public services information are critical to the planning process and shall be made available as early and expeditiously as possible by the responsible agencies.
   c. The Kitsap Regional Coordinating Council may establish or designate on-going technical committee(s) comprised of representatives from utilities and service providers to investigate long-range regional needs for various facilities and services, including but not limited to those for transportation, sewer and storm drainage, availability and delivery of potable water, solid waste, broadband, parks and recreation, and open space.
   d. The Countywide Planning Policies will further the implementation of Vision 2040 and Transportation 2040 as adopted by the Puget Sound Regional Council.

2. Inter-regional coordination of land use and transportation, environmental, and infrastructure planning:
   a. The County and the Cities shall participate in the Puget Sound Regional Council and the Peninsula Regional Transportation Planning Organization.
   b. Locally-generated data shall be provided to the Puget Sound Regional Council and the Peninsula Regional Transportation Planning Organization for use in their coordination of population forecasts, land use, and transportation.
   c. The planning proposals of these regional organizations shall be monitored and adjustments recommended to insure that they accurately reflect local needs and plans.
   d. Recognize and work with corridors that cross jurisdictional boundaries (including natural systems, and transportation and infrastructure systems) in community planning, development, and design.

3. Fiscal equity:
   a. It is recognized that fiscal disparities exist as a result of growth and changes in municipal boundaries. The Kitsap Regional Coordinating Council shall monitor the Revenue Sharing Inter-local Agreement among the County and Cities (shown as Appendix D) and seek additional ways to address fiscal disparities as they relate to promoting coordinated development and the implementation of the Growth Management Act.

Adopted by Kitsap County Ordinance 522-2015
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b. The County and the Cities shall work together to insure that all fees associated with development approval are based upon the real cost of service and act to encourage development within designated Urban Growth Areas.

c. The Kitsap Regional Coordinating Council shall facilitate on-going regional discussion on revenue equity issues.

4. **Community design and development:** Strategies should promote orderly development that reflects the unique character of a community and encourages healthy lifestyles through building and site design and transportation connectivity. In addition, sustainable economic and environmental development techniques should be utilized to enhance the quality of life:

   a. Utilize design strategies to ensure that changes in the built environment provide continuous and orderly development.

   b. Encourage development that reflects unique local qualities and provides an economic benefit to the community.

   c. Design mixed use developments and local street patterns to improve the environment for overall mobility and accessibility to and within the development through multi-modal transportation options that serve all users.

   d. Design of transportation networks should fit within the context of the built and natural environment, enhancing the community, connectivity, and physical activity in the area community wide and specifically in designated growth centers and high transit areas.

   e. Design schools, institutions and public facilities to be compatible with the surrounding community character and needs.

   f. Use sustainable building techniques (such as rehabilitation/re-use, LEED [Leadership in Energy & Environmental Design], Low Impact Development, energy-efficient fixtures, etc.) in the design and development of the built environment.

   g. Support urban design, historic preservation, and arts to enhance quality of life.

   h. Promote solar, wind, tidal, wave generation, and other renewable energy generation where appropriate to serve the community.
Element G. Siting Public Capital Facilities

The Growth Management Act requires local governments to inventory existing capital facilities owned by public entities, to identify locations and to determine capacities to meet future demand for growth without decreasing levels of service. The Washington State Office of Financial Management is responsible for identifying and maintaining a list of essential state public facilities that are required or likely to be built within the next six years as required by the Growth Management Act. Counties and cities are also required to coordinate the siting of countywide and statewide capital facilities to mitigate potential adverse impacts from the location and development of these facilities.

Policies for Siting Public Capital Facilities (CF):

1. Identification of needed capital facilities:
   a. The County and the Cities shall each inventory their existing capital facilities and identify needed facility expansion and construction and provide that data to the Kitsap Regional Coordinating Council.
   b. The Kitsap Regional Coordinating Council shall develop and maintain a list of public capital facilities needed to serve Kitsap County as a whole, based upon the County and Cities' Comprehensive Plans, the Countywide Coordinated Water System Plan, and other appropriate system plans. These include, but are not limited to, solid and hazardous waste handling facilities and disposal sites, water and wastewater treatment facilities, regional water supply inter-tie facilities, education institutions, airports, local correctional facilities, in-patient facilities including hospitals and regional park and recreation facilities, and government buildings that serve Kitsap County as a whole, including those essential public facilities as defined in RCW 36.70A.200.

2. Location of capital and public facilities:
   a. If the primary population served by the facility is urban, the facility should be located in a City or Urban Growth Area where feasible.

3. Establishing a process and review criteria for the siting of facilities that are of a countywide or statewide nature:
   a. When essential public facility as defined in RCW 36.70A.200 is proposed in Kitsap County, and its location has not been evaluated through a regional siting process pursuant to WAC 365-196-550 (3) (d), the Kitsap Regional Coordinating Council shall appoint a Facility Analysis and Site Evaluation Advisory Committee composed of citizen members selected by the member jurisdictions to represent a broad range of interest groups to evaluate proposed public facility siting. At a minimum this evaluation shall consider:
      i. The impacts created by existing facilities;
      ii. The potential for reshaping the economy, the environment and community character;
      iii. The development of specific siting criteria for the proposed project, giving priority consideration to siting within Designated Centers;
      iv. The identification, analysis and ranking of potential project sites;
v. Measures to first minimize and second mitigate potential physical impacts including, but not limited to, those relating to land use, transportation, utilities, noise, odor and public safety;

vi. Measures to first minimize and second mitigate potential fiscal impacts.

b. Certain public capital facilities such as schools and libraries that generate substantial travel demand should be located first in Designated Centers or, if not feasible to do so, along or near major transportation corridors and public transportation routes.

c. Some public capital facilities, such as those for waste handling, may be more appropriately located outside of Urban Growth Areas due to exceptional bulk or potentially dangerous or objectionable characteristics. Public facilities located beyond Urban Growth Areas should be self-contained or be served by urban governmental services in a manner that will not promote sprawl. Utility and service considerations must be incorporated into site planning and development.

d. Uses shall adhere to local health district or state agency rules regarding commercial and industrial use of on-site sewage systems.

e. The multiple use of corridors for major utilities, trails and transportation rights-of-way is encouraged.

f. County and City comprehensive plans and development regulations shall not preclude the siting of essential public facilities.

g. Public facilities shall not be located in designated resource lands, critical areas, or other areas where the siting of such facilities would be incompatible.

4. **Air transportation facilities in Kitsap County:**

a. The Counties and the Cities shall recognize the importance of airports as essential public facilities and the preservation of access to the air transportation system.

b. The County and the Cities shall ensure the safety of the community and airport users through compatible land use planning adjacent to airports and coordination of the airport with ground access. Examples would include not encouraging or supporting higher residential densities, schools, or hospitals near airports or airport approach corridors.

c. The County and the Cities shall plan for heliports throughout Kitsap County for emergency use.
Element H. Transportation

The Growth Management Act requires that transportation planning be coordinated among local and state jurisdictions. The Growth Management Act further requires that transportation planning be coordinated with the land use elements of local comprehensive plans. Coordination of land use and transportation plans will allow Kitsap County and the Kitsap Cities to meet three inter-related transportation goals:

- Serve Designated Centers to reduce sprawl, conserve land and make more efficient use of infrastructure,
- Preserve the natural environment, including water and air quality and, potentially, climate.
- Provide a balanced system for the efficient, clean, safe movement of people, goods and services among Designated Centers within Kitsap County and the larger Puget Sound region.

The intent of the following policies is to define appropriate methods and strategies to achieve these goals through inter-regional and intra-regional coordination among transportation and land use planning agencies.

For the purpose of this Policy, the following transportation facilities are of countywide significance:

- state and federal highways;
- major arterials;
- public transit facilities and services;
- non-motorized facilities connecting designated centers;
- marine transportation facilities (ferries, shipping);
- airports and heliports (passenger and/or freight);
- rail facilities (passenger and/or freight)

The following facilities and system components should be included in the multi-modal network:

- roads, including major highways, arterials and collectors;
- public transit, including bus, rail, and park & ride lots;
- non-motorized facilities;
- vehicle and public or private passenger only ferries;
- airports;
- parking facilities that support the multi-modal network;
- facilities related to transportation demand management;
- intelligent transportation systems (ITS).

Policies for Transportation (T):

1. Strategies to optimize and manage the safe use of transportation facilities and services:

   a. The County and the Cities shall each emphasize the maintenance and preservation of their existing transportation network.

   b. Through the regular update of the Transportation Element of their Comprehensive Plan, the County and the Cities should each identify Level of Service (LOS) and prioritize operational and safety deficiencies, with the goal of substantially reducing deaths and serious injuries.
c. The County and the Cities should utilize Transportation System Management strategies such as parking restrictions, traffic signal coordination, transit queue jumps (traffic signal modification equipment that allows busses to move ahead of other vehicles), ramp metering, striping non-motorized transportation facilities, traffic calming devices, and real time sensor adjustments for traffic signals.

d. The County and the Cities should develop and implement access management regulations that provide standards for driveway spacing and delineation, and encourage the joint use of access points where practical.

e. The County and the Cities shall actively seek opportunities to share facilities, expertise, and transportation resources, such as multiple use park & ride/parking lots or shared traffic signal maintenance responsibility.

2. Reducing the rate of growth in auto traffic, including the number of vehicle trips, the number of miles traveled, and the length of vehicle trips taken, for both commute and non-commute trips:

a. The County and the Cities shall provide both infra-structure and policy incentives to increase the use of non-SOV modes of travel.

i. The range of infrastructure incentives to encourage the use of non-SOV modes of travel could include the following:

- Provide public transit, including preferential treatments for transit, such as queue by-pass lanes (dedicated bus lanes that allow for transit queue jumps), traffic signal modifications, and safe, transit stops.

- Provide integrated transfer points to facilitate seamless trips between transit and other modes of travel, particularly at ferry terminals, including park & ride lots, bike storage facilities, carpool/vanpool and transit advantages to ease ingress/egress, with proximity to actual connection points, and innovative transit-oriented development.

- Provide non-recreational bicycle and pedestrian facilities, including safe neighborhood walking and biking routes to school.

- During the development of all state, county, and city highway capacity improvement projects, consider the market for non-SOV travel and the addition of High Occupancy Vehicle (HOV) lanes, park & ride lots, and appropriate infrastructure for both bicycling and walking.

ii. The range of policy incentives to encourage the use of non-SOV modes of travel could include the following:

The State of Washington has taken steps to reduce greenhouse gas emissions and vehicle miles traveled. Not only does reducing the overall amount of travel produce benefits for improving air quality and curbing emissions related to climate change, it also lessens traffic congestion. Developing a transportation system that provides more opportunities for walking, bicycling, or using transit also creates more choices and options for people.

The WA State Dept of Transportation and Vision 2040 policies identify telework (or tele-commuting) as a viable transportation alternative. The WSDOT-funded 2008 Kitsap Telework Pilot Project noted the particular importance of telework in rural areas, where citizens tend to drive greater distances.
• Increased emphasis on the Commute Trip Reduction Program already in place (including ridesharing incentives), with Kitsap Transit designated as the lead agency, including program promotion and monitoring.

• Managed parking demand at ferry terminals, employment, and retail centers to discourage SOV use through privileged parking for HOV users, fee structure and parking space allocations.

• Encouraging telecommuting and home-based businesses as a viable work alternative.

• Encouraging the shift of work and non-work trips to off-peak travel hours.

• Congestion pricing.

• Auto-restricted zones.

• Promotion of driver awareness through educational efforts.

d. The County and the Cities shall develop standards for Complete Streets that address bicycle and pedestrian facilities for development of new streets and reconstruction of existing streets as appropriate, consistent with State law.

e. In Designated Centers, the jurisdictions should complete missing vehicular and non-motorized links between key arterials to accommodate pedestrian and bicycle facilities, without compromising safety standards.

f. The County and the Cities shall develop bicycle and pedestrian plans, which should be coordinated across jurisdictional boundaries with particular consideration to providing safe routes for children to walk and to bike to school.

g. Kitsap Transit shall review and comment on development proposals where appropriate, to facilitate convenient use and operation of appropriate transit services.

3. Environmental impacts of transportation policies:

a. Transportation improvements shall be located and constructed so as to discourage/minimize adverse impacts on water quality and other environmental features.

b. The County, the Cities, and Kitsap Transit shall consider programming capital improvements and transportation facilities that alleviate and mitigate impacts on air quality, greenhouse gas emissions and energy consumption, such as: high-occupancy vehicle lanes; public transit; vanpool/ carpool facilities; electric and other low emission vehicles including buses; bicycle and pedestrian facilities that are designed for functional transportation.

Vision 2040 and Transportation 2040 emphasize Complete Streets, which ensure that transportation facilities serve all users and all ages and abilities. By designing and operating Complete Streets, local jurisdictions provide pedestrians, bicyclists, motorists, and transit riders with safer travel and can avoid expensive retrofits, encourage physical activity and help create walkable communities. There is no singular design prescription for Complete Streets; each one is unique and responds to its community context.
c. The County and the Cities shall ensure environmental protection, water quality, and conformance with ESA requirements through best management practices throughout the life of the transportation facilities, including:

i. Facility design, and in particular low impact development strategies for the collection and treatment of storm water and surface run-off.

ii. Avoiding construction during the rainy season.

iii. Regular and routine maintenance of systems.

d. The County, the Cities, and Kitsap Transit should support Puget Sound Clean Air Agency public education about anti-pollution measures.

4. Recognizing that the County and the Cities each encompass a range of development and density patterns, each jurisdiction shall designate its Centers consistent with the criteria set forth in Element C of the Countywide Planning Policies. The following policies relate to planning guidelines to support transit and pedestrian travel appropriate to each type of urban and rural development or re-development:

a. The County and the Cities shall each prepare development strategies for their Designated Centers that encourage focused mixed use development and mixed type housing to achieve densities and development patterns that support multi-modal transportation.

b. In Urban Growth Areas, comprehensive plans should promote pedestrian- and transit-oriented development that includes access to alternative transportation and, in the interest of safety and convenience, includes features, such as lighting, pedestrian buffers, sidewalks, and access enhancements for physically challenged individuals.

c. Rural Communities shall accommodate appropriate pedestrian/bicycle connections and transit service and facilities consistent with rural levels of service in order to minimize vehicle trips.

5. Transportation linkages between designated local and regional Centers:

a. Regional corridors shall be designated for automobile, freight, transit, HOV facilities, rail, marine, bicycle, and pedestrian travel between centers as part of the countywide transportation plan.

b. The transportation system linking Designated Centers within the county shall be transit-oriented and pedestrian and bicycle friendly.

6. Freight transportation:

a. Preferred routes for the movement of freight shall be identified as part of the countywide transportation plan.

b. The County and the Cities shall work to ensure that compatible land uses are applied along designated freight corridors; including, but not limited to, corridors for air, rail, road and marine traffic.

c. The County and the Cities shall use appropriate roadway standards for designated freight corridors.
7. **Transportation relationships with the Puget Sound Regional Council and the Peninsula Regional Transportation Planning Organization:**
   
a. The Countywide Planning Policies should support adopted regional and state plans and policies.

   b. The County and the Cities shall actively participate in the Puget Sound Regional Council and the Peninsula Regional Transportation Planning Organization (RTPO) to assure that transportation planning in the two regions is consistent and accurately reflects local needs related to identified regional system components.

   c. The Kitsap Regional Coordinating Council shall serve as the point of coordination to assure Puget Sound Regional Council and Peninsula RTPO planning programs are consistent and mutually beneficial to jurisdictions within Kitsap County.

   d. The Transportation Improvement Program (TIP) for Kitsap County shall continue to be a part of the regional TIP adopted by the Puget Sound Regional Council. Local review, comment and recommendations shall be coordinated through the Kitsap Regional Coordinating Council.

8. **Identification of needed transportation related facilities and services within Kitsap County:**
   
a. The Puget Sound Regional Council and the Peninsula RTPO shall identify regional system components and related improvements within Kitsap County with the concurrence of the Kitsap Regional Coordinating Council.

   b. A countywide transportation plan developed by the Kitsap Regional Coordinating Council shall be prepared pursuant to the Growth Management Act to identify countywide transportation facility and service needs. A technical committee including transit and local, regional, and state transportation providers shall be used in this process.

9. **Coordination of intra-county transportation planning efforts:**
   
a. The Puget Sound Regional Council reviews Cities’ and the County’s Comprehensive plans for consistency of land use and transportation elements.

   b. The County and the Cities shall address compatibility between land use and transportation facilities by:

      i. Not using new road improvements to justify land use intensification.

      ii. Managing access on new transportation facilities outside Urban Growth Areas.

      iii. Allowing phased development of improvements including acquiring right of way.

      iv. Using comprehensive plans and development regulations to ensure that development does not create demands exceeding the capacity of the transportation system, such as: density limits in areas outside of Urban Growth Areas; concurrency management and adequate public facility regulation; integrated multi-modal and non-motorized networks.

   c. The County and the Cities shall work together in a coordinated, iterative process to periodically reassess whether regional land use and transportation goals can realistically be met. If transportation adequacy and concurrency cannot be met, the following actions should be considered:

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*Adopted by Kitsap County Ordinance 522-2015*

*May 11, 2015*
i. Adjust land use and/or level of service (LOS) standards and consider adopting multi-modal solutions.

ii. Make full use of all feasible local option transportation revenues authorized but not yet implemented.

iii. Work with Washington State Department of Transportation (including Washington State Ferries), Kitsap Transit, and the private sector to seek additional State transportation revenues, state and federal grants for infrastructure improvements, and local options to make system improvements necessary to accommodate projected population growth.

d. Adjacent jurisdictions in Kitsap County shall develop consistent street classification system and street standards.

e. Kitsap Regional Coordinating Council may establish a process for evaluating development impacts including those that may affect neighboring jurisdictions within the county.

f. The Kitsap Regional Coordinating Council shall function to ensure that transportation planning, system management and improvements at local, regional, and state levels are coordinated, complementary, and consistent with adopted comprehensive land use plans.

10. Coordinated and consistent level of service (LOS) standards:

   a. The County and the Cities should develop comparable level of service standards among the County, Cities and the State of Washington for identified regional system components.

   b. The County and the Cities shall adopt roadway LOS standards. Urban growth management agreements shall designate level of service standards.

   c. The County and the Cities shall adopt transit LOS in the form of "Service Standards" adopted by the Kitsap Transit Board of Commissioners. The standards shall consider both frequency of service and bus capacity.

   d. Consistent with State law, the County and Cities shall recognize the Level of Service Standards for Highways of Statewide Significance, including principal arterial ferry routes, that have been adopted by the Washington State Department of Transportation, in their respective Comprehensive Plans.

   e. For State highways and facilities of regional significance, including the Southworth ferry route, the County and the Cities shall include the Level of Service Standards adopted for these routes by the Puget Sound Regional Council, the Peninsula RTPO, and the Washington State Department of Transportation, in their respective Comprehensive Plans.

   f. On highways and streets which are subject to concurrency requirements, the County and the Cities shall each identify capacity deficiencies and either address them in terms of identified funding, adjust the LOS standard on a temporary basis, or place a temporary moratorium on development.

   g. On highways and streets which are subject to concurrency requirements, new development should not cause LOS to degrade to a level lower than the adopted standard, consistent with State law.
Element I. Housing

The Growth Management Act requires cities and counties to encourage the availability of housing that is affordable for all income levels at a variety of housing densities. Local jurisdictions are also encouraged to preserve existing housing resources in their communities, and to provide an adequate supply of housing with good access to employment centers to support job creation and economic growth. (WAC 365.196.410)

VISION 2040 takes a comprehensive approach to addressing the range of housing needs. Housing is addressed throughout the Countywide Planning Policies. See box on right for specific references.

Jobs-Housing Balance:
Jobs-housing balance refers to relationship of housing supply and the job base. There are transportation implications in terms of improving accessibility between where jobs are located and where people live, as well as access to goods, services and other amenities. Policies in Element C: Centers of Growth, Element F: Contiguous, Compatible and Orderly Development, and Element J: Countywide Economic Development are all part of the County’s overall approach to jobs-housing balance.

Best Practices in Housing:
The County and the Cities recognize the value of housing practices that preserve existing neighborhoods and communities, use land more efficiently, make services more economical, and meet the diverse needs of our county’s changing demographics. The Community Design and Development Policies in Element F: Contiguous, Compatible and Orderly Development address key innovative practices and design principles for development and housing.

Affordable Housing:
Housing affordability refers to the balance (or imbalance) between household income and housing costs. Affordable housing is a major challenge in Kitsap County.

The following definitions relate to the Countywide Planning Policies: Housing shall mean housing intended for a full range of household incomes. These income levels are defined as follows (WAC 365.196.410 [2]-e-i-C):

- **Extremely low-income** shall mean those households that have incomes that are at or below 30% of the countywide median.
- **Very low-income** shall mean those households that have incomes that are within the range of 31 - 50% of the countywide median.
- **Low-income** shall mean those households that have incomes that are within the range of 51 - 80% of the countywide median.
- **Moderate-income** shall mean those households that have incomes that are within the range 81-95% of the countywide median.
- **Middle-income** shall mean those households that have incomes that are within the range of 96-120% of the countywide median.
- **Upper-income** shall mean those households that have incomes above 120% of the countywide median.

### Countywide Planning Policies Addressing Jobs-Housing Balance:
- **C:2/ C:4** Centers as areas of a mix of business, commercial and residential uses
- **F:4-c** Mixed used development
- **J:1-b** Employment for diverse segments of the community
- **J:1-e** Economic Prosperity and increased job opportunities
- **J:2** Promoting development of designed industrial and commercial areas
- **J:3** Monitoring land supply
Policies for Affordable Housing (AH):

1. Coordinated process among County, Cities, and housing agencies for determining and fulfilling housing needs, and the equitable distribution of affordable housing at all income levels in Kitsap County:
   a. The County and the Cities should inventory the existing housing stock consistent with the Growth Management Act synchronized with County and Cities’ respective Comprehensive Plan updates, and correlate with current population and economic conditions, past trends, and ten year population and employment forecasts, to determine short and long range housing needs, including rental and home ownership. Navy personnel housing policy should also be considered.
   b. Local housing inventories, projections, and equitable distribution strategies should be compiled, updated, and monitored under the coordination of the Kitsap Regional Coordinating Council to identify countywide conditions and projected needs.
   c. Sufficient land supply for housing including various housing types shall be identified and monitored through regular updates to the countywide Buildable Lands Analysis [see Element B-1 Land Utilization and Monitoring Programs].
   d. The County and the Cities should each identify specific policies and implementation strategies in their Comprehensive Plans and should enact implementing regulations to provide a mix of housing types and costs to achieve identified goals for housing at all income levels, including easy access to employment centers.
   e. The County and the Cities shall incorporate a regular review of public health, safety, and development regulations pertaining to housing implementation strategies to assure that:
      i. protection of the public health and safety remains the primary purpose for housing standards
      ii. regulations are streamlined and flexible to minimize additional costs to housing.

2. Recognizing that the market place makes adequate provision for those in the upper economic brackets, each jurisdiction should develop some combination of appropriately zoned land, regulatory incentives, financial subsidies, and/or innovative planning techniques to make adequate provisions for the needs of middle and lower income persons.

3. Recognizing the percentage share of the existing and forecasted countywide population and housing stock, as well as the distribution of existing housing for those households below 120% countywide median income, the County and the Cities should develop coordinated strategies to disperse projected housing for those below 120% countywide median income throughout Kitsap County, where they are specifically found to be appropriate, in consideration of existing development patterns and densities. These strategies should promote the development of such housing in a dispersed pattern so as not to concentrate or geographically isolate low-income housing in a specific area or community.
4. **Provision of affordable housing for households below 120% countywide median income should include:**

   a. Housing options located throughout Kitsap County in Urban Growth Areas and Rural Communities, as defined in Element D (2-a), in a manner to provide easy access to transportation, employment, and other services.

      i. Designated Centers should include such housing options.
      ii. Rural self-help housing programs should be encouraged first in UGA’s and Rural Communities and then allowed in other appropriate areas as defined by the U.S. Department of Agriculture.

   b. Local comprehensive plan policies and development regulations that encourage and do not exclude such housing.

   c. Housing strategies that include:

      i. preservation, rehabilitation and redevelopment of existing neighborhoods as appropriate, including programs to rehabilitate and/or energy retro-fit substandard housing;
      ii. provision for a range of housing types such as multi-family, single family, accessory dwelling units, cooperative housing, and manufactured housing on individual lots and in manufactured housing parks;
      iii. housing design and siting compatible with surrounding neighborhoods;
      iv. mechanisms to help people purchase their own housing, such as low interest loan programs, "self-help" housing, and consumer education.
      v. innovative regulatory strategies that provide incentives for the development of such housing, such as: reducing housing cost by subsidizing utility hook-up fees and rates, impact fees, and permit processing fees; density incentives; smaller lot sizes; zero lot line designs; inclusionary zoning techniques, such as requiring housing for specified income levels in new residential developments; transfers of development rights and/or a priority permit review and approval process and/or other provisions as appropriate.

   d. Housing policies and programs that address the provision of diverse housing opportunities to accommodate the homeless, the elderly, physically or mentally challenged, and other segments of the population that have special needs.

   e. Participation with housing authorities to facilitate the production of such housing. The County and the Cities shall also recognize and support other public and private not-for-profit housing agencies. Supporting housing agencies is encouraged through public land donations, guarantees, suitable design standards, tax incentives, fee waivers, providing access to funding sources and support for funding applications, or other provisions as appropriate.

5. **The County and the Cities shall collaborate with PSRC to evaluate availability of appropriate housing types to serve future residents and changing demographics.**
Element J. Countywide Economic Development

Growth Management Act requires that general economic development policies be identified in the Countywide Planning Policies. Consistent with the goals of the Act, economic development planning must be coordinated with local comprehensive plans. The intent of the following policies is to encourage coordinated economic growth among all jurisdictions in Kitsap County and to add predictability and certainty to the private investment decision.

Policies for Countywide Economic Development (ED):

1. A general strategy for enhancing economic development and employment:
   a. The County and the Cities recognize that a healthy economy is important to the health of residents and quality of life in the county. Economic development should be balanced with environmental concerns and protect the quality of life.
   
   b. A healthy economy provides a spectrum of jobs including entry-level, living wage, and advanced wage earner employment that, raises family income levels and provides opportunities for diverse segments of the community.
   
   c. The County and the Cities recognize that the economy in Kitsap County is very dependent on the U.S. Navy and diversification is necessary. Diversification should be promoted through a multi-faceted strategy that includes broadening the customer bases of existing contracting industries, expanding the number of local businesses that benefit from defense contracting, and building the base of business activity that is not directly connected to the Department of Defense.
   
   d. The County and the Cities shall collaborate with ports, tribes, and other special districts to encourage economic growth and diversification that is consistent with comprehensive plans and policies for land use, transportation, public transit, regional water supply, capital facilities, urban governmental services and environmental quality.
   
   e. Local governments are encouraged to utilize the Kitsap Economic Development Alliance (KEDA) as a resource to provide advice on economic development needs, the potential for retaining and expanding existing industries, including the U.S. Dept. of Defense, and attracting new industries, especially those that would improve wage and salary levels, increase the variety of job opportunities, and utilize the resident labor force.
   
   f. The County and the Cities should cooperate / participate with the Puget Sound Regional Council’s economic initiatives, including focus on identified industry clusters and clean industry and with the KEDA’s adopted plan, Kitsap 20/20: A Strategy for Sustainable Economic Prosperity.
   
   g. The County and the Cities recognize that widespread access to broadband capability will enhance economic development in Kitsap County. Local governments are encouraged to collaborate with the KEDA to promote the expansion of telecommunications in Kitsap County and to coordinate telecommunications policy with regional and federal agencies, including public utility districts, Bonneville Power Administration, regional transportation planning organizations, and neighboring counties.

Adopted by Kitsap County Ordinance 522-2015
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h. Investments in our people, in particular, efforts of local educational institutions to provide, improve and expand vocational and post-secondary education programs, should be supported to assure a highly skilled, technically trained resident work force.

2. The role of government agencies in assuring coordinated, consistent efforts to promote economic vitality and equity throughout Kitsap County:
   a. The County and the Cities shall promote Urban Growth Areas and existing industrial sites as centers for employment.
   b. The County and the Cities shall encourage the full utilization/development of designated industrial and commercial areas. The County and the Cities shall promote revitalization within existing developed industrial and commercial areas to take advantage of the significant investments in existing buildings and infrastructure.
   c. The County and the Cities shall cooperate with tribes, ports, other special districts, and all economic development interests to identify the capital facility needs to support economic development and should identify necessary funding sources.
   d. The County and the Cities shall collaborate with tribes, ports, and other special districts to identify innovative development methods such as public and private partnerships and community development assistance financing to increase economic vitality.
   e. The County and the Cities shall collaborate with the KEDA and the Ports to establish a common method to monitor the supply of designated commercial and industrial sites and to ensure adequate land supply for the expansion of existing enterprises and the establishment of new economic enterprises. The monitoring method shall indicate environmental constraints, infrastructure availability and capacity, and shall use the Kitsap County Geographic Information System and Land Capacity Analysis as a regional database for this information.
   f. The County and the Cities shall establish common infrastructure policy and standards, including telecommunications infrastructure.
   g. The County, Cities and KEDA shall collaborate to identify opportunities that favor local suppliers for goods and services.

3. The Kitsap Regional Coordinating Council shall coordinate the development of land supply monitoring methods, common infrastructure policy and standards, and other strategies among the County, the Cities, Tribes, Ports, and other special districts to encourage economic development in Kitsap County:
   a. The County and the Cities shall each establish and monitor a development review process that is timely, predictable, efficient, fair, and consistent.
   b. Where more than one jurisdiction is involved in planning and permitting a business development, the jurisdictions shall work collaboratively to provide consistent development regulations and permitting.
   c. The County and the Cities shall encourage small business enterprises and cottage industries, and allow appropriate and traditional home occupations as permitted by local regulations.
Element K. An Analysis of the Fiscal Impact

In order to preserve and maintain the community’s quality of life and level of government services, jurisdictions are expected to fully evaluate their financial capacity to provide the full range of urban services (as described in Element B – 3[j]) within designated Urban Growth Areas.

Policies for Analysis of Fiscal Impact (FI):

1. The Countywide Planning Policies recognize three opportunities for jurisdictions to consider and plan for urban-level infrastructure and services:

   a. During each jurisdiction’s comprehensive plan amendments, through the Capital Facilities Plan, including sub-area plans, Urban Growth Area boundary changes, incorporations, partial dis-incorporations, proposed new fully contained communities and master planned resorts.

   b. At the point where a jurisdiction is comparing and analyzing geographic areas for possible expansion of its Urban Growth Area (as described in Element B – 3[j]).

   c. As part of the development of the Urban Growth Area Management Agreement (see Element B-4 [d] and Appendix C).

   These analyses and plans should identify infrastructure and service costs as well as the anticipated revenues to support them.

2. Special districts should be included in planning for the provision of urban level services in Urban Growth Areas and should include future population growth in their plans.

3. The Kitsap Regional Coordinating Council shall facilitate on-going regional discussion of infrastructure and service delivery strategies (see Element F-1 [c]) and revenue equity issues (see Element F-3 [c]).
Element L. Coordination with Tribal Governments

The Suquamish Tribe, the Port Gamble S’Klallam Tribe, and other federally recognized Indian tribes have reservations and/or trust resources within Kitsap County, Washington. These tribes are parties to treaties with the United States Government through which certain rights and privileges both on and off reservation were articulated and remain in effect. These tribes have authorities, responsibilities, interests and treaty rights within their respective reservation boundaries and Usual and Accustomed Areas. Since future growth and land use decisions in Kitsap County affect all governmental entities, governmental agencies must be well informed and continuously involved in regional and local planning.

Policies for Coordination with Tribal Governments (CT):

1. Meaningful and substantial opportunities for early and continuous tribal government participation shall be incorporated into regional and local planning activities.

2. Local jurisdictions should work with the tribes to develop agreements that provide for discussion on comprehensive planning issues among governments and ensure that the tribes are consulted on issues within their interest. The parties will jointly determine the appropriate contents of the agreements and a schedule for completing them.

3. Tribal governments, federal agencies, and county and local governments are encouraged to coordinate plans among and between governments and agencies to address substantive areas of mutual interest especially where geographical areas overlay and promote complementary and cooperative efforts.

4. City and County governments are encouraged to include Tribal governments in joint comprehensive planning and development activities for areas within the Tribes’ Usual and Accustomed areas. Activities include but are not limited to the establishment and revision of urban growth boundaries, distribution of forecasted population; regional transportation, capital facility, housing and utility plans; and policies that may affect natural and/or cultural resources.

5. All County, City, and Tribal government agencies shall be included in the normal public notice and comment procedures of other agencies and kept informed of matters of interest to them.

6. The County, the Cities, and Tribal governmental agencies are encouraged to keep one another informed about matters of local and regional interest by mutually agreeable means and schedule.

Adopted by Kitsap County Ordinance 522-2015

May 11, 2015
Element M. Coordination with Federal Government including Navy

The federal government has unique authorities, responsibilities, interests affecting land use and other activities. Military installations are of particular importance to the economic health of Washington State, as well as to national security. Since the impacts of future growth and development in Kitsap County affect all governmental entities, governmental agencies must be well informed and continuously involved in regional and local planning.

Policies for Coordination with Federal Government (CF):

1. Meaningful and substantial opportunities for early and continuous federal government participation shall be incorporated into regional and local planning activities.

2. It is recognized that constitutional and statutory provisions may constrain federal government agencies from entering into local agreements and processes. However, when possible, the County, the Cities, and federal governments should establish intergovernmental cooperative agreements promoting coordination and involvement in activities that are of mutual interest.

3. Federal agencies and county and local governments are encouraged to coordinate plans among and between governments and agencies to make plans as consistent and compatible as possible for properties over which they have authority or activities they authorize and the adjacent areas affected.

4. Federal government agencies are encouraged to participate in City, County, and joint comprehensive planning and development activities that may affect them, including the establishment and revision of urban growth areas encompassing, adjacent to or within federally-owned lands; distribution of forecasted population; regional transportation, capital facility, housing and utility plans; and policies that may affect natural and/or cultural resources of interest.

5. The following policies relate to promoting coordination among the Cities, County, and the federal government including the Navy:
   a. All jurisdictions should promote planning that considers the impact of new growth to avoid the potential for encroachment on military readiness activities as described below when developing zoning ordinances or designating land uses affecting military facilities. Each jurisdiction and the Navy should coordinate to identify the types of development and areas of interest to the Navy, method of notice, and opportunities for comment.
   b. "Military readiness activities" mean all of the following:
      i. Training, support, and operations that prepare the men and women of the military and Naval ships and submarines for combat.
      ii. Operation, maintenance, and security of any military installation.
      iii. Testing of military equipment, vehicles, weapons, and sensors for proper operation or suitability for combat use.
   c. “Impacts” include but are not limited to:
      i. Aircraft, boat, and rail traffic.
      ii. Incompatible adjacent land uses.
d. Through the Kitsap Regional Coordinating Council, jurisdictions should monitor issues that arise in implementing these policies, and should identify areas for improved coordination.

6. All County, City, and federal governmental agencies shall be included in the normal public notice and comment procedures of other agencies and kept informed of matters of interest to them. (RCW 36.70A.530)

7. The County, the Cities, and federal governmental agencies are encouraged to keep one another informed of matters of local and regional interest by mutually agreeable means and schedule.
Element N. Roles and Responsibilities

The County, Cities, Tribal governments, and special districts are all involved in planning activities related to their statutory authority and responsibility. In addition to the responsibilities defined in previous countywide planning policies, this section further clarifies the planning roles and responsibilities of the Kitsap Regional Coordinating Council and member agencies.

Policies for Roles and Responsibilities (RR):

1. The KITSAP REGIONAL COORDINATING COUNCIL was established by interlocal agreement (see Appendix E) to assure coordination, consensus, consistency, and compliance in the implementation of the Growth Management Act and comprehensive planning by County, city and tribal governments within Kitsap County. The Kitsap Regional Coordinating Council also provides a voice for all jurisdictions and opportunity for citizens and stakeholders to provide input to planning policies to be applied countywide. The interlocal agreement adopted by the County, the Cities and the Tribal governments declared that the Kitsap Regional Coordinating Council is necessary to maintain a regular intergovernmental communication network for all local and tribal governments within the county, facilitate compliance with the coordination and consistency requirements of the Growth Management Act, provide an effective vehicle to resolve conflict among and/or between jurisdictions with respect to urban growth boundaries or comprehensive plan consistency, and to build consensus on planning solutions for countywide growth management issues. The Kitsap Regional Coordinating Council shall:

   a. Submit agreed-upon recommendations on behalf of member jurisdictions to multi-county regional agencies and State government on proposed changes to multi-county regional plans, State plans, and laws.

   b. Provide a forum, as necessary, for achieving coordination in the development of local plans and resolving planning and plan implementation issues that are common among jurisdictions.

   c. Promote coordination and consistency among local plans and between local plans and the Countywide Planning Policies and the Growth Management Act to the extent necessary to achieve regional policies and objectives. Through the Kitsap Regional Coordinating Council forum, jurisdictions should establish a process to monitor and review individual comprehensive plans and associated implementation mechanisms to determine consistency with the Countywide Planning Policies.

   d. Serve as a forum for resolving disputes locally. The process shall not preclude appeals to the Central Puget Sound Growth Planning Hearings Board if the local process has been exhausted without resolution of the dispute.

   e. Promote coordination of educational programs and the dissemination of planning-related information of regional interest.

   f. Coordinate the review, revision and monitoring of the Countywide Planning Policies.

   g. Apply for grants and administer contracts relative to regional tasks and plans.

Adopted by Kitsap County Ordinance 522-2015
May 11, 2015
h. Conduct the region-wide growth management planning consistent with these policies.

i. Initiate and coordinate the development of other regional planning policies and implementation mechanisms that may improve the effectiveness of the comprehensive planning process.

j. Define and implement procedures that assure opportunities for early and continuous public involvement in policy discussions facilitated by the Kitsap Regional Coordinating Council.

2. **KITSAP COUNTY is the regional government within the county boundaries providing various services within unincorporated and incorporated areas as required and specified by law and by legal agreements. Kitsap County shall:**

   a. Be responsible for the development, adoption and implementation of comprehensive plans and development regulations and the processing of land use permits for the unincorporated portions of the county.

   b. Be responsible for coordinating water quality planning in multi-jurisdictional watersheds and for other environmental planning activities as agreed to by all affected and interested jurisdictions.

   c. Be responsible for coordinating the response on the listing for the federal Endangered Species Act in multi-jurisdictional watersheds as agreed by all affected and interested jurisdictions.

   d. Be responsible for being a regional sewer provider to the unincorporated areas of Kitsap County as needed to improve water quality consistent with levels of service outlined in the County Comprehensive Plan.

   e. Maintain a geographic information system to serve as a regional planning data base.

   f. Execute Urban Growth Area Management Agreements with each city to address joint issues identified in the Countywide Planning Policies and other matters agreed to be of mutual interest.

   g. Define and implement procedures that assure opportunities for early and continuous public involvement throughout short and long range planning projects.

3. **CITIES within Kitsap County provide a variety of services primarily to residents within their respective municipal boundaries. Cities shall:**

   a. Provide urban governmental services as identified in the Growth Management Act (Chapter 36.70A RCW) and adopted urban growth management agreements.

   b. Be responsible for the development, adoption and implementation of comprehensive plans and development regulations and the processing of land use permits within the incorporated portion of the respective city.

   c. Participate with other agencies in multi-jurisdictional planning activities including but not limited to environmental planning, e.g. water quality planning and coordinating the response on the listing for the Federal Endangered Species Act in multi-jurisdictional watersheds transportation planning, and growth management strategies.
d. Execute a separate Urban Growth Area Management Agreement with Kitsap County to address joint issues identified in the Countywide Planning Policies and other matters agreed to be of mutual interest.

e. Define and implement procedures that assure opportunities for early and continuous public involvement throughout short and long range planning projects.

4. **SPECIAL DISTRICTS** are governmental subdivisions of the county that are usually established to provide a defined scope of services. Special districts shall:

a. Be responsible for service provision, capital facility planning and other activities as authorized by law and legal agreements.

b. Coordinate capital planning and implementation strategies with local governments to assure consistency with comprehensive plan policies, the Countywide Planning Policies, and the WA State Growth Management Act;

c. Participate in service provision identification required in each urban growth management agreement;

d. Coordinate with other agencies as appropriate in multi-jurisdictional planning activities;

e. Provide technical assistance as appropriate to assist local governments in comprehensive plan development, adoption and implementation;

f. Encourage cooperative agreements and consolidate when possible to formalize participation in local and regional processes;

g. Define and implement procedures that assure opportunities for early and continuous public involvement throughout short and long range planning projects.

h. Site and size facilities consistent with local plans.

5. **The County and Cities shall coordinate with the County Department of Emergency Management to ensure the integrity of the National Incident Management system and coordinated response in the event of disasters and other emergencies.**
Appendix A:
Kitsap Countywide Planning Policy Ratification Process

Draft Revisions through Planning Directors

County, City, & Tribal Councils review possible revisions to the CPP’s

The Kitsap Regional Coordinating Council Board Adopt and Recommend CPPs
- Discuss CPP’s
- Release draft for Public Comment
- Public Hearing
- Discuss CPP’s
- Recommend to County, Cities, & Tribes

Kitsap County Adoption by Ordinance
- SEPA Review
- Kitsap County Public Hearing
- Kitsap County Ordinance (may change document)

City & Tribal Councils Ratify
- Resolution to Ratify (Within 90 days of County Ordinance)
  - Yes
  - No
- No Resolution: abstention

County Ordinance Takes Effect
Begin 60 day City/State Appeal Period to GMHB

If 2+ Cities don’t Ratify or Abstain: to KRCC for further discussion

3+ Cities Ratify

Note that the Kitsap Regional Coordinating Council anticipates refinements to this process over time.
### Appendix B-1: Population Distribution Through 2035 2036

<table>
<thead>
<tr>
<th>Jurisdiction</th>
<th>Census 2010</th>
<th>Population Growth</th>
<th>2035 Targets</th>
</tr>
</thead>
<tbody>
<tr>
<td>City of Bremerton</td>
<td>37,729</td>
<td>14,288</td>
<td>52,017</td>
</tr>
<tr>
<td>Bremerton UGA</td>
<td>9,082</td>
<td>4,013</td>
<td>13,095</td>
</tr>
<tr>
<td>Total Bremerton</td>
<td>46,811</td>
<td>18,301</td>
<td>65,112</td>
</tr>
<tr>
<td>City of Bainbridge Island</td>
<td>23,025</td>
<td>5,635</td>
<td>28,660</td>
</tr>
<tr>
<td>City of Port Orchard</td>
<td>12,323</td>
<td>8,235</td>
<td>20,558</td>
</tr>
<tr>
<td>Port Orchard UGA</td>
<td>15,044</td>
<td>6,235</td>
<td>21,279</td>
</tr>
<tr>
<td>Total Port Orchard</td>
<td>27,367</td>
<td>14,470</td>
<td>41,837</td>
</tr>
<tr>
<td>City of Poulsbo</td>
<td>9,222</td>
<td>1,330</td>
<td>10,552</td>
</tr>
<tr>
<td>Poulsbo UGA</td>
<td>478</td>
<td>3,778</td>
<td>4,256</td>
</tr>
<tr>
<td>Total Poulsbo</td>
<td>9,700</td>
<td>5,108</td>
<td>14,808</td>
</tr>
<tr>
<td>Central Kitsap UGA</td>
<td>22,712</td>
<td>7,764</td>
<td>30,476</td>
</tr>
<tr>
<td>Silverdale UGA</td>
<td>147,245</td>
<td>61,989</td>
<td>209,234</td>
</tr>
<tr>
<td>Kingston UGA</td>
<td>2,074</td>
<td>2,932</td>
<td>5,006</td>
</tr>
<tr>
<td>UGA (Includes Cities) Total</td>
<td>145,434</td>
<td>63,800</td>
<td>209,234</td>
</tr>
<tr>
<td>Rural Non-UGA</td>
<td>103,888</td>
<td>18,449</td>
<td>122,337</td>
</tr>
<tr>
<td>Total County</td>
<td>251,133</td>
<td>80,438</td>
<td>331,571</td>
</tr>
</tbody>
</table>

1. 2010 Census data reflects incorporated city and UGA boundaries as of August 31, 2012
2. Population growth reflects new residents through the 2035 planning horizon
3. Changes in City or UGA boundaries during the planning horizon may affect the population distributions. This table may be updated periodically to reflect such changes. These updates do not constitute policy changes to the CPP's and will not require adoption and ratification by member agencies.

**Appendix B-1 reflects three adjustments to Adopted Appendix B:**

1. Scriveners error: Census 2010 (Silverdale UGA, Total UGA, and Rural Non-UGA)

2. Shift in Population Growth of 1,000 from Central Kitsap UGA to Silverdale UGA
   
   See attached White Paper for analysis

3. Extension of Planning Horizon from 2035 → 2036, reflecting WA Dept. of Commerce instruction re: definition of planning horizon

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Adopted by Kitsap County Ordinance 522-2015
May 11, 2015
# Kitsap Regional Coordinating Council

## Countywide Planning Policy: Appendix B-2

**Kitsap Countywide Employment Targets: 2010 – 2035**

*Originally Adopted by Resolution (No.2014-01), by the KRCC Executive Board: July 22, 2014*

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<table>
<thead>
<tr>
<th>Countywide Employment / Population Ratio: 2.65</th>
</tr>
</thead>
<tbody>
<tr>
<td>Growth Allocation: 2010-2035 2036</td>
</tr>
<tr>
<td>----------------------------------------</td>
</tr>
<tr>
<td>Total Job Growth</td>
</tr>
<tr>
<td>-------------------</td>
</tr>
<tr>
<td>Bremerton City</td>
</tr>
<tr>
<td>Bremerton UGA</td>
</tr>
<tr>
<td>Bainbridge Island</td>
</tr>
<tr>
<td>Port Orchard City</td>
</tr>
<tr>
<td>Port Orchard UGA</td>
</tr>
<tr>
<td>Poulsbo City</td>
</tr>
<tr>
<td>Poulsbo UGA</td>
</tr>
<tr>
<td>Central Kitsap UGA</td>
</tr>
<tr>
<td>Silverdale UGA</td>
</tr>
<tr>
<td>Kingston UGA</td>
</tr>
<tr>
<td>Urban UGA (includes Cities)</td>
</tr>
<tr>
<td>Rural Non-UGA</td>
</tr>
<tr>
<td>Total County</td>
</tr>
</tbody>
</table>

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Adopted by Kitsap County Ordinance 522-2015
May 11, 2015
Appendix C: Urban Growth Area Management Agreements

The intent of the Urban Growth Area Management Agreement is to facilitate and encourage annexation and/or incorporation of urban areas over the 20 year planning period and to ensure compatibility of development within the unincorporated Urban Growth Area. Each Urban Growth Area Management Agreement shall:

1. Describe the goals and procedures of the joint planning process including roles and responsibilities for the unincorporated Urban Growth Area, with the goal of having compatible City and County plans, zoning, and development regulations. The following provisions should apply to the entire Urban Growth Area associated with the City unless mutually agreed otherwise by the City and County:
   a. The City’s zoning code, densities, and development, sub-division, environmental, and construction standards.
   b. The City’s Levels of Service.
   c. The Comprehensive Plan of the City should reflect land use planning for the entire Urban Growth Area.

2. Identify responsibility and mechanisms for comprehensive plan amendments, zoning changes and development applications within unincorporated Urban Growth Areas. Significant weight should be given to City preferences.

3. Identify services to be provided in the Urban Growth Area, the responsible service purveyors, and the terms under which the services shall be provided, including:

   Fire      Storm Water      Solid Waste
   Police    Potable Water    Park & Recreation Facilities
   Transportation  Sewer    Schools
   Utilities: Power and Telecommunications, including broadband where available
   EMS

   All service providers, including special districts, and adjacent jurisdictions should be included in Urban Growth Area planning.

4. Reference the adopted Revenue Sharing Inter-local Agreement, as appropriate (see Appendix D).

5. Develop pre-annexation plans, which shall include:
   a. Conditioning City service extensions upon actual annexation for properties contiguous to the City boundary or to agreements of no protest to future annexation for properties not contiguous.
   b. Offering pre-annexation agreements to property owners interested in annexation and needing assurances from the City about services, planning, or other issues.
   c. Plans for tiering and/or phasing of infrastructure development, appropriate to the individual Urban Growth Area.
   d. City priorities for City-led annexation efforts as appropriate.

6. Describe the development and implementation of a public involvement program that identifies roles and responsibilities for respective jurisdictions, including actions and timeline.

7. Be reflected in County and City Comprehensive plans.

Adopted by Kitsap County Ordinance 476-2011
Nov. 14, 2011
Appendix D

Interlocal Agreement Between Kitsap County and the City of Bainbridge Island, City of Bremerton, City of Port Orchard and City of Poulsbo Concerning Revenue Sharing Upon Annexation and In Conjunction With Major Land Use Decisions Within a City’s Urban Growth Area


Effective November 24, 2010, the City of Port Orchard is officially withdrawn from this agreement. Effective November 29, 2011, the City of Bremerton is officially withdrawn from this agreement.

This Agreement, made pursuant to Chapter 39.34 RCW, is between KITSAP COUNTY (hereinafter, the County), a political subdivision of the State of Washington, and the CITY OF BAINBRIDGE ISLAND, the CITY OF BREMERTON, the CITY OF PORT ORCHARD, and the CITY OF POULSBO, (hereinafter, the Cities), municipal subdivisions of the State of Washington.

WHEREAS, through the Kitsap Regional Coordinating Council, the County and the Cities have worked together constructively on revenue sharing issues that in the past have been adversarial; and

WHEREAS, the County and Cities sought a balanced set of revenue sharing provisions that would benefit both the County and the Cities and support the orderly evolution of logical land use patterns and jurisdictional boundaries; and

WHEREAS, the County and Cities reached accord on a set of Principles of Agreement for Revenue Sharing in Annexations and in Major Land Use Decisions; and

WHEREAS, the County and Cities desire to implement the Principles of Agreement through an interlocal agreement;

NOW, THEREFORE, in consideration of the mutual covenants, terms and conditions contained herein, the parties agree as follows:

SECTION 1 ANNEXATIONS

The purpose of this section is to provide a framework for logical and orderly annexations that are consistent with the Growth Management Act, Chapter 36.70A RCW (hereinafter GMA), and to mitigate the fiscal impact to the County of annexations initiated after the effective date of this agreement.

1.1 The Cities each confirm their willingness to eventually annex all land within their designated Urban Growth Area (hereinafter UGA) boundaries.

1.2 Each City shall encourage annexation of all lands equally, and will support logical and coordinated annexations, consistent with the intent of the GMA.

1.3 As part of the Kitsap Regional Coordinating Council’s 2002 Work Program, the County and Cities will continue to address coordinated development within the UGAs, including infrastructure standards and funding.

1.4 Before the County constructs a major infrastructure improvement within a City’s designated UGA, the County and the City will negotiate and execute an interlocal agreement that specifies the level at which the City shall reimburse the County for a portion of its investment in the infrastructure improvement if the area where the improvement is to be located is annexed within a specified period of time.

Adopted by Kitsap County Ordinance 476-2011
Nov. 14, 2011
1.5 The County and the Cities anticipate that each specific proposed annexation will require negotiation of other issues particular to its time, place and geography. The Cities and the County commit to completing these negotiations and executing an interlocal agreement on such issues in a timely manner.

1.6 As part of this agreement, the County will not oppose annexations within that City’s designated UGA or invite the Boundary Review Board to invoke jurisdiction.

1.7 The Cities agree to share with the County revenue lost to the County and gained by the annexing City as follows:

A. Revenue sharing payments shall be based on the following three sources of revenue:
   
   1. The County’s portion of the local retail sales tax levied under Chapter 82.14 RCW.
   
   2. The ad valorem property tax levied by the County pursuant to RCW 36.82.040 for establishment and maintenance of county transportation systems.
   
   3. The admission tax levied by the County pursuant to Chapter 36.38 RCW.

B. For purposes of this Section, “lost revenue” means an amount computed as follows:

   The combined total of the County’s collections from all three sources within the annexation area during the calendar year preceding annexation minus

   The combined total of the County’s collections from all three sources within the annexation area during the first full calendar year following annexation.

C. The amount of the payment from the City to the County will be based on a three-year “soft landing” approach as follows:

   1. The Year 1 payment will be equal to 75% of the County’s lost revenue.
   2. The Year 2 payment will be equal to 50% of the County’s lost revenue.
   3. The Year 3 payment will be equal to 25% of the County’s lost revenue.

D. The calculation of lost revenue pursuant to subsection B of this Section requires revenue data for one full year following annexation. Therefore, the County shall initiate a request for payment under this Section by written notice to the annexing City within two years of the effective date of the annexation.

SECTION 2 MAJOR LAND USE ACTIONS

The purpose of this section is to recognize that retail development near jurisdictional boundaries has an impact on neighboring jurisdictions and, in particular, on existing businesses and the demand for public services and facilities. This Section is designed to mitigate these impacts by providing that sales tax revenues from new major business development within a City’s designated UGA, or from the
relocation of an existing major business from a City to a location within the City’s designated UGA, will be shared with the affected City.

2.1 For purposes of this Agreement, “major land use” means:

A. A new development within a City’s designated UGA that houses any single retail tenant greater than 40,000 square feet.

B. The expansion of an existing retail business within the City’s designated UGA if the expansion is greater than 40,000 square feet.

C. A retail business greater than 25,000 square feet that is relocated from a City to the City’s designated UGA. Or

D. An automobile, truck, recreational vehicle, manufactured or mobile home, or boat dealership, regardless of the size of the building permitted, that is newly located within a City’s designated UGA, or relocated from a City to the City’s designated UGA.

2.2 The County agrees to share with the affected City revenue lost to the City and gained by the County due to a major land use, as follows:

A. Revenue sharing payments will be required only for local retail sales tax revenues generated from major land uses. Because there are limitations, related to confidentiality, on using a figure based on actual sales tax collections from the new or relocated business, the revenue sharing payment will be based on estimated sales tax revenues derived by using industry standards, such as the Washington State Department of Revenue or the Urban Land Institute, for taxable retail sales per square foot for businesses.

B. For purposes of this Section, “lost revenue” means an amount computed as follows:

\[
\text{Total gross enclosed building square footage of the major land use} \times \\
\text{Industry standard annual average retail sales per square foot for category of business that most closely resembles the major land use} \times \\
\text{Tax rate levied under Chapter 82.14 RCW}
\]

for the first full calendar year following the date on which the County issues a certificate of occupancy for the major land use.

C. The County will make revenue sharing payments for the first full three years after the major land use receives a certificate of occupancy.

D. The revenue sharing payment from the County to the affected City will be calculated according to the following formulas:

1. For the relocation of a major retail business from a City to the City’s designated UGA:

a. The Year 1 payment will be equal to 75% of the City’s lost revenue;

b. The Year 2 payment will be equal to 50% of the City’s lost revenue; and
c. The Year 3 payment will be equal to 25% of the City’s lost revenue.

2. For new development within a City’s designated UGA that houses any single retail tenant greater than 40,000 square feet, the payment amount will be 50% of the City’s estimated lost revenue each year for the first three years.

F. The calculation of lost revenue pursuant to subsection B of this Section requires revenue data for one full year following issuance of a certificate of occupancy. Therefore, the affected City shall initiate a request for payment under this Section by written notice to the County within two years of the date the major land use receives the County’s permission to occupy the building.

SECTION 3 MISCELLANEOUS

3.1 Duration. This Agreement will remain in effect until the terms of the Agreement are fulfilled. There is no other term agreed to by the parties.

3.2 Reevaluation. Any City or the County may request immediate reevaluation of this Agreement by the Kitsap Regional Coordinating Council Revenue Sharing Policy Committee. If the reevaluation fails to yield a resolution satisfactory to the requesting party within six months from the date the request for reevaluation was made, the requesting party may initiate the process for termination provided in this Agreement.

3.3 Termination. After completion of the Reevaluation process required by this Agreement, a party may terminate this Agreement by 12 months’ written notice to the other parties. Termination does not extinguish the obligations of the terminating party under this Agreement for annexations initiated, or major land uses for which an application is filed, prior to the effective date of termination.

3.4 Filing. When fully executed, this Agreement shall be filed with the Kitsap County Auditor.

3.5 Notices. Any notices required by this Agreement shall be delivered, or mailed postage prepaid, and addressed to:

Kitsap County
Clerk to the Board
Office of the Kitsap County Board of Commissioners
614 Division Street
Mail stop 4
Port Orchard, WA98366

City of Bainbridge Island
City Clerk
City of Bainbridge Island
280 Madison Avenue N.
Bainbridge Island, WA98110

City of Bremerton
City Clerk
City of Bremerton
345 6th Street, Suite 600
Bremerton, WA98337

City of Port Orchard
City Clerk
216 Prospect Street
Port Orchard, WA98366

City of Poulsbo
Mayor
200 NE Moe Street
Poulsbo, WA98370

Kitsap Regional Coordinating Council
Chair
P.O. Box 1934
Kingston, WA98346

3.6 Administration. As this Agreement contemplates no joint or cooperative undertaking, each party shall administer the Agreement as to its own responsibilities under the Agreement.
Kitsap Regional Coordinating Council shall oversee the revenue sharing process provided for in this Agreement.

3.7 **Reporting.** The County and the Cities shall report to the Kitsap Regional Coordinating Council at the start of each calendar year any payments made or received by the reporting jurisdiction pursuant to this Agreement during the preceding calendar year.

3.8 **Waiver.** The failure by the County or any City to enforce any term or condition of this Agreement shall not be construed to constitute a waiver of any other term or condition, or of any subsequent breach of any provision, of this Agreement.

3.9 **Entire Agreement.** This Agreement includes the entire agreement of the parties with respect to any matter addressed in this Agreement.

3.10 **Amendment.** This Agreement may be amended only upon the written agreement of the parties made with the same formalities as those required for its original execution.

3.11 **Countywide Planning Policy.** To the extent that anything in this Agreement may be found to be inconsistent with any part of the Kitsap County-wide Planning Policy, the County and City in 2002 will review the applicable parts of the County-wide Planning Policy and revise them in accordance with this Agreement.

3.12 **Review.** The County and the Cities shall review this Agreement within the Kitsap Regional Coordinating Council in December of 2003, and every five years thereafter.

3.13 **Effective Date.** This Agreement shall take effect retroactively to September 4, 2001, as this date has been expressly agreed upon by all the parties.
KITSAP REGIONAL COORDINATING COUNCIL
INTERLOCAL AGREEMENT

THIS AGREEMENT is made and entered into by and between the undersigned parties pursuant to provisions of the Interlocal Cooperation Act of 1967, Chapter 39.34 RCW.

WHEREAS, the undersigned members recognize the need and desirability to participate in a forum for intergovernmental coordination, cooperation, and consultation among member agencies in order to bring about a continuous and comprehensive regional planning process and efficient service delivery; and

WHEREAS, the undersigned members desire jointly to undertake continuous, cooperative study and planning of regional and governmental issues of mutual interest, including but not limited to development, land use, housing, capital facilities, service, utilities, finances, public buildings, water supply, water distribution and drainage, air and water pollution, parks and recreation, transportation planning, and economic development; and

WHEREAS, it is the belief of the undersigned members that regional deliberations, planning, and review can best be achieved with the creation of a separate legal entity whose function and activities are subject to policy direction from the undersigned member agencies according to the provisions of this Agreement; and

WHEREAS, the State Growth Management Act (GMA) requires local jurisdictions to coordinate and ensure consistency when developing comprehensive land use plans and the undersigned members desire to establish the Kitsap Regional Coordinating Council as a separate legal entity to facilitate coordination and consistency of comprehensive land use plans as required by the GMA; and

WHEREAS, the undersigned members desire to use the Kitsap Regional Coordinating Council for developing County-wide Planning Policies (CPPs) under the GMA as a framework to guide Kitsap County and cities situated within the County in developing their comprehensive land use plans.

THEREFORE, in consideration of mutual promises and covenants herein it is hereby agreed:

I. NAME

This Agreement establishes the KITSAP REGIONAL COORDINATING COUNCIL (“Council”), a separate legal entity since 2001.

II. DURATION

The Agreement shall remain in force and effect perpetually or until terminated by majority vote of the member agencies.

III. DEFINITIONS

For the purpose of this Interlocal Agreement, the following terms have the meaning prescribed to them in this section unless the context of their use dictates otherwise:

A. “Member agency” means a voting and dues paying municipal or other government entity located within Kitsap County which is a party to this Agreement.

B. “State” means the State of Washington.

C. “Region” means the territory physically lying within the boundaries of Kitsap County.

D. “Kitsap Regional Coordinating Council” or “Council” means the separate legal entity established by this Agreement to represent member agencies to carry out those powers and managerial and administrative responsibilities delegated pursuant to the provisions of this Agreement.

Adopted by Kitsap County, all four Cities and the Port of Bremerton: 11/22/12 – 02/14/13.
Amendments to the 2001 ILA that established KRCC were made in 2006 and 2007.

Packet Page Number 123
E. “Majority vote” means more than one-half of the votes cast when a quorum is present and must include a majority of votes from County commissioners and a majority of votes from the representatives of at least two separate cities.

F. “Executive Board” shall mean the representatives of member agencies of the Kitsap Regional Coordinating Council identified in Article IV.B. of this Agreement.

G. “Cost Allocation” means annual dues (the annual allocation among Member agencies of the cost of Council operations determined by the Executive Board for the purposes of calculating members’ obligations to contribute to the funding of Council operations for the year, and for the purposes of calculating obligations and distributions in the event of withdrawal or termination).

H. “Ex Officio Member” means a non-voting, non-dues paying member of the Council.

I. “Two-thirds majority vote” means a majority vote and also requires a majority of votes from County commissioners and a majority of votes from the representatives from at least two separate cities.

J. “Associate Member” means a member of the Council which is not a party to this Agreement and who enters into a separate agreement with the Council that establishes the Associate Member’s level of participation in Council activities.

IV. MEMBERSHIP AND REPRESENTATION

A. Membership. Membership (except for Associate Members and Ex Officio Members) is established by execution of this Agreement and payment of any required cost allocation as established by the Executive Board.

B. Executive Board. The Executive Board is comprised of the following representatives of member agencies:

1. County Government: three (3) members of the Kitsap County Board of Commissioners;

2. City Governments:
   a. The Mayor of each city having a population of 10,000 persons or less;
   b. The Mayor and one (1) member of the City Council of each city having a population between 10,001 persons and 30,000 persons;
   c. The Mayor and two (2) members of the City Council of each city having a population greater than 30,000 persons;
   d. A city with a Council/Manager form of government may select one (1) member of the City Council instead of a Mayor. The number of additional City Council members representing the city shall be as described in 2(a-c) above.

3. Port of Bremerton: one (1) representative consisting of a Port Commissioner.

4. City Council, and Port of Bremerton representatives may be selected by whatever means established by each specific member agency for a two (2) year term.

C. The determination of the population of cities will be the most recent annual population estimate of cities and towns prepared by the Washington State Office of Financial Management.

D. A municipal or government entity or a federally recognized Indian Tribe that desires to become a member of the Council must obtain permission to do so by majority vote of the Executive Board. The required permission applies to any entity that wishes to become a Member or Ex Officio Member. A municipal or government entity or a federally recognized Indian Tribe that wishes to become an Associate Member must obtain permission to do so by a majority vote of the Executive Board, and must

Adopted by Kitsap County Ordinance 509-2013
November 25, 2013
present a draft agreement for the Executive Board’s consideration, establishing the proposed terms, duties, powers and privileges for Associate Member status.

V. POWER, AUTHORITY, AND PURPOSE

This Agreement does not confer additional substantive powers or authorities on member agencies. The powers and authorities conferred herein are limited to the powers that each member agency is authorized by law to perform. The Council has the following power, authority, and purpose:

A. Provide a regional forum for regional deliberations and cooperative decision-making by the region’s elected officials in order to bring about a continuous and comprehensive planning process, and foster cooperation and mediate differences among governments throughout the region.

B. Consistent with the GMA, coordinate and ensure consistency when developing comprehensive land use plans.

C. Consistent with the GMA, develop CPPs to be used as a framework to guide the County and the Cities in developing their comprehensive land use plans;

D. Coordinate actions to provide for the distribution of state and federal grant funds, including but not limited to federal transportation funding, community development block grants, and low income housing grants.

E. Undertake continuous, cooperative study and planning of regional and governmental problems of mutual interest, including but not limited to development, land use, housing, capital facilities, services, utilities, finances, public buildings, water supply, water distribution and drainage, air and water pollution, parks and recreation and transportation planning.

F. Coordinate actions to provide for a sustainable economy and environment for the region.

G. Carry out such other planning and coordinating activities authorized by majority vote of the Council including participation in other forums and organizations.

H. Establish Bylaws, to be amended from time to time, that govern the procedures of the Council. The Bylaws, as may be amended, are incorporated into this Agreement by this reference as if fully set forth herein.

I. Contract for administrative services and enter into other agreements as deemed appropriate and/or necessary to implement this Agreement.

J. Purchase, receive, lease, take by gift, or otherwise acquire, own, hold, improve, use and otherwise deal in and with real or personal property, or any interest therein, in the name of the Council.

K. Sell, convey, mortgage, pledge, lease, exchange, transfer, and otherwise dispose of its property and assets.

L. Sue and be sued, complain and defend, in all courts of competent jurisdiction in the Council’s name.

M. To engage in any other activity necessary to further the Council goals and purposes to the extent authorized by chapter 39.34 RCW.

N. Apply for such federal, state, or private funding of any nature as may become available to assist the organization in carrying out its purposes and functions.

O. Identify and examine issues such as governance, growth policies, development standards, service provision, revenue-cost sharing and municipal annexations in urban growth areas.

P. Strive to represent the consensus of views on growth management and planning issues among member agencies. The Council makes recommendations on behalf of those jurisdictions to multi-county regional agencies and State government on behalf of member agencies, on proposed changes to multi-county regional plans, state plans and laws.

Adopted by Kitsap County Ordinance 509-2013
November 25, 2013
Q. Represent the views or position of member agencies within the County on issues of consistency or the resolution of conflicts related to the multi-county regional growth strategy and transportation plan.

R. Make appointments to committees and boards of multi-county regional organizations (e.g. Puget Sound Regional Council, Peninsula Regional Transportation Planning Organization) where appointments are requested to represent more than one member agency of the Council. Members appointed to such committees and boards shall represent the consensus of the views of the Council. If consensus is not reached on a particular issue, the members appointed to such committees and boards shall represent the majority and minority views of the Council, in order to accurately portray the status of discussions on that issue.

S. Review this Interlocal Agreement no fewer than every 10 years with the assistance of legal counsel.

VI. FINANCING

A. Cost Allocation. All members shall pay the annual cost allocation as described in the Bylaws. If payment by a member is not paid timely after notice of the cost allocation is received, the member is subject to having its membership status revoked by majority vote of the Executive Board.

B. Local Government Accounting. All services and transfers of property to the Kitsap Regional Coordinating Council shall be paid and accounted for in accordance with RCW 43.09.210.

VII. FISCAL YEAR AND BUDGET

A. The Fiscal Year. The fiscal year shall coincide with the calendar year.

B. Adoption of Budget. By September of each year the Executive Board shall adopt a draft annual work program, budget, and cost allocation for the ensuing fiscal year that identifies anticipated activities, goals, revenues, and expenditures for completing the work program. The final work program, budget, and cost allocation for the ensuing year shall be adopted by the Executive Board no later than November of each year. No increase or decrease to the final budget shall occur without the approval of the Executive Board.

C. Notice of Budget. On or before September 30, the Executive Board shall provide written notice of the ensuing year’s draft budget, work plan, and cost allocation to the designated representative(s) of each member agency. On or before November 30, the Executive Board shall provide written notice of the final budget, work plan, and cost allocation adopted for the ensuing fiscal year to the designated representative(s) of each member agency.

D. Accounting, Budgeting, and Reporting. The Council shall be subject to the Budgeting Accounting & Reporting System (BARS) applicable to Category 1 local governments.

E. Fiscal Agent. The Council may retain a fiscal agent. The fiscal agent may be a member agency who shall serve, and be subject to removal, pursuant to the terms and conditions as established by agreement between the fiscal agent and the Council.

F. Contracting. All contracts made by or on behalf of the Council shall be in accordance with state law, including, but not limited to: Chapter 39.04 RCW, and Chapter 42.23 RCW, and Chapter 42.24 RCW.

VIII. WITHDRAWAL FROM AGREEMENT

Any member agency has the right to withdraw from this Interlocal Agreement by giving the Executive Board six (6) months prior written notice. Unless otherwise provided by future agreement, any member agency that withdraws shall remain responsible for its financial and other obligations with regard to Council activities until the effective date of withdrawal and with regard to agreements to which the Council is a party and which exist at the time of such notice of withdrawal. Withdrawal by one member agency to this Interlocal Agreement shall not terminate the Agreement as to any other remaining member agencies. Except as provided in Article IX of this Agreement, any member agency that withdraws from this Agreement forfeits any rights it may have to the Council’s assets; provided, however, such forfeiture shall not take effect if the Council dissolves within one (1) year of the date of the withdrawal notice.

Adopted by Kitsap County Ordinance 509-2013
November 25, 2013
IX. DISPOSAL OF ASSETS

Upon dissolution of the Council, any Council assets, after payment of all liabilities, costs, expenses, and charges validly incurred under this Agreement, shall be distributed to member agencies which are members of the Council on the date of dissolution. Distribution of assets shall be in proportion to the funding formula for cost allocation as described in the Bylaws, in accordance with Article VI.B. of the Agreement, and existing at the time of dissolution. The debts, liabilities, and obligations of the Council shall not constitute a debt, liability, or obligation of any member agency. If assets cannot reasonably be distributed in proportion to the funding formula, the Council shall declare the assets to be surplus, and shall offer the assets for sale according to the requirements of chapter 43.19 RCW, and shall distribute the proceeds from the sale in proportion to the funding formula established by the Executive Board in accordance with Article VI.B. of this Agreement.

X. LIABILITY AND INSURANCE

A. Any loss or liability to third parties resulting from negligent acts, errors, or omissions of the Council, Member agencies (excluding Associate Members), Ex Officio Members, and/or employees while acting within the scope of their authority under this Agreement shall be borne by the Council exclusively, and the Council shall defend such parties, at its cost, upon request by the member agency, ex officio agency, and/or employee.

B. The Executive Board shall obtain commercial general liability, and auto liability insurance coverage for the Council, Executive Board, and any staff employed by the Council, at levels no less than $1 million single occurrence and $2 million aggregate for each type of liability that is insured. The policy shall name each member agency, and their respective elected officials, officers, agents, and employees as additional insured’s. The Executive Board shall annually evaluate the adequacy of the Council’s insurance coverage.

C. The Executive Board shall require that all contractors and subcontractors utilized by the Council obtain insurance coverage consistent with Article X.B.

XI. LEGAL REPRESENTATION

The Council may retain legal counsel. Legal counsel may be an employee of a member agency, an outside entity, or an individual. In the event of a conflict of interest, the Council may retain substitute or additional legal counsel. Additionally, Council may retain outside legal counsel concerning any matter the Council deems appropriate. Retained counsel shall serve, and be subject to removal, pursuant to the terms and conditions established by agreement between legal counsel and the Council. An adjustment in cost allocation to Members will be made if the Council retains outside legal counsel.

XII. ENTIRE AGREEMENT

This Agreement supersedes all previous Kitsap Regional Coordinating Council interlocal agreements and all prior discussions, representations, contracts, and/or agreements between the parties relating to the subject matter of this Agreement and constitutes the entire contract between the parties.

XIII. MODIFICATION

Except as provided by Article XIX, the terms of this Agreement shall not be altered or modified unless agreed to in writing by all member agencies and such writing shall be executed with the same formalities as are required for the execution of this document.

XIV. WAIVER

The failure of any party to insist upon strict performance of any of the terms and conditions of this Agreement shall not be construed to be a waiver or relinquishment of same, but the same shall be and remain in full force and effect.

XV. NOTICE

Adopted by Kitsap County Ordinance 509-2013
November 25, 2013
Except as provided in Article XVIII of this Agreement, any notice required by this Agreement shall be made in writing to the representative(s) identified in Article IV.B. of this Agreement. Notice is effective on the third day following deposit with the U.S. Postal Service, regular mail.

XVI. SEVERABILITY

If any of the provisions of this Agreement are held illegal, invalid or unenforceable, the remaining provisions shall remain in full force and effect.

XVII. CHOICE OF LAW AND VENUE

This Agreement shall be governed by the laws of the State of Washington, both as to its interpretation and performance. Any action at law, suit in equity, or other judicial proceeding arising in connection with this Agreement may be instituted and maintained only in a court of competent jurisdiction in Kitsap County, Washington.

XVIII. CLAIMS

A. Any claim for damages made under chapter 4.96 RCW shall be filed with the Chair of the Kitsap Regional Coordinating Council, c/o the Clerk of the Kitsap County Board of Commissioners, 614 Division Street, MS-4, Port Orchard, Washington, 98366.

B. Upon receipt of a claim for damages, or any other claim, a copy of the claim will be provided by the Clerk of the Board to each member of the Executive Board.

XIX. EXECUTION AND FILING

A. Counterparts. The parties agree that there shall be multiple original signature pages of this Agreement distributed for signature by the necessary officials of the parties. Upon execution, the executed original signature pages of this Agreement shall be returned to the Clerk of the Kitsap County Board of Commissioners, who shall file an executed original of this Agreement with the Kitsap County Auditor. The Clerk of the Board shall distribute duplicate conformed copies of the Agreement to each of the parties. Parties that sign on as Members at a later date will provide original signature pages of this Agreement to the Clerk of the Kitsap County Board of Commissioners, who shall file the signature pages provided with the Kitsap County Auditor. The Clerk of the Board shall distribute duplicate conformed copies of the signature pages filed later, to each of the parties. Addition of parties at a later date will not constitute a modification under Section XIII of this Agreement.

B. Later Approval and Filing. Later approval and filing of this Agreement by additional parties as set forth in Article IV, Section D, shall be deemed an authorized amendment to the Agreement already on file with the Kitsap County Auditor, without the need for reconsideration and approval by parties that have already approved and executed the Agreement.

XX. EFFECTIVE DATE

This Agreement shall go into effect among and between the parties upon its execution by all of the parties, as evidenced by the signatures and dates affixed below and upon its filing with the County Auditor as provided in Article XIX.

Adopted by Kitsap County Ordinance 509-2013
November 25, 2013
# Appendix F: Regional and Kitsap Designated Centers List

<table>
<thead>
<tr>
<th>Jurisdiction</th>
<th>Jurisdiction’s (Comp Plan) Designation</th>
<th>KRCC Center Designation</th>
</tr>
</thead>
<tbody>
<tr>
<td>Kitsap County</td>
<td>Kingston</td>
<td>Town or City Center/Transportation Hub</td>
</tr>
<tr>
<td>Kitsap County</td>
<td>Southworth</td>
<td>Transportation Hub</td>
</tr>
<tr>
<td>Kitsap County</td>
<td>Suquamish</td>
<td>Activity/Employment Center~ Transportation Hub</td>
</tr>
<tr>
<td>City of Bremerton</td>
<td>Harrison Employment Center</td>
<td>Activity/Employment Center</td>
</tr>
<tr>
<td>City of Bremerton</td>
<td>NW Corporate Campus Employment Center</td>
<td>Activity/Employment Center</td>
</tr>
<tr>
<td>City of Bremerton</td>
<td>Port Blakely Employment Center</td>
<td>Activity/Employment Center</td>
</tr>
<tr>
<td>City of Bremerton</td>
<td>Upper Wheaton District Center</td>
<td>Mixed Use Center/ Neighborhood</td>
</tr>
<tr>
<td>City of Bremerton</td>
<td>Lower Wheaton District Center</td>
<td>Mixed Use Center/ Neighborhood</td>
</tr>
<tr>
<td>City of Bremerton</td>
<td>Sylvan/Pine Neighborhood Center</td>
<td>Mixed Use Center/ Neighborhood</td>
</tr>
<tr>
<td>City of Bremerton</td>
<td>Perry Avenue Neighborhood Center</td>
<td>Mixed Use Center/ Neighborhood</td>
</tr>
<tr>
<td>City of Bremerton</td>
<td>Manette Neighborhood Center</td>
<td>Mixed Use Center/ Neighborhood</td>
</tr>
<tr>
<td>City of Bremerton</td>
<td>Charleston Neighborhood Center</td>
<td>Mixed Use Center/ Neighborhood</td>
</tr>
<tr>
<td>City of Bremerton</td>
<td>Haddon Neighborhood Center</td>
<td>Mixed Use Center/ Neighborhood</td>
</tr>
<tr>
<td>City of Bainbridge Island</td>
<td>Winslow Core</td>
<td>Town or City Center</td>
</tr>
<tr>
<td>City of Bainbridge Island</td>
<td>Day Road Light Manufacturing Area</td>
<td>Activity/Employment Center</td>
</tr>
<tr>
<td>City of Bainbridge Island</td>
<td>Lynnwood - Neighborhood Service Centers*</td>
<td>Mixed Use Center/ Neighborhood</td>
</tr>
<tr>
<td>City of Bainbridge Island</td>
<td>Rolling Bay - Neighborhood Service Centers*</td>
<td>Mixed Use Center/ Neighborhood</td>
</tr>
<tr>
<td>City of Bainbridge Island</td>
<td>Island Center - Neighborhood Service Centers*</td>
<td>Mixed Use Center/ Neighborhood</td>
</tr>
<tr>
<td>City of Poulsbo</td>
<td>Poulsbo Town Center</td>
<td>Town or City Center</td>
</tr>
<tr>
<td>City of Poulsbo</td>
<td>Olhava</td>
<td>Mixed Use Center/ Neighborhood</td>
</tr>
<tr>
<td>City of Port Orchard</td>
<td>City of Port Orchard</td>
<td>Town or City Center/ Transportation Hub</td>
</tr>
<tr>
<td>City of Port Orchard</td>
<td>Tremont Community Services</td>
<td>Activity/Employment Center</td>
</tr>
<tr>
<td>City of Port Orchard</td>
<td>South Kitsap Mall – Mixed Use Center</td>
<td>Mixed Use Center/ Neighborhood</td>
</tr>
<tr>
<td>Kitsap Transit</td>
<td>Historic Mosquito Fleet Terminals</td>
<td>Transportation Hub</td>
</tr>
</tbody>
</table>

* - Special Planning Areas
# Appendix G: Centers & Local Areas of More Intensive Rural Development (LAMIRD) Matrix

<table>
<thead>
<tr>
<th>Type of Growth</th>
<th>UGA Criteria Apply (per GMA)</th>
<th>Mixed Use: High Density Residential with Jobs</th>
<th>Federal Funding Cycles</th>
</tr>
</thead>
<tbody>
<tr>
<td>Incorporated UGA</td>
<td>Urban Yes</td>
<td>Yes</td>
<td>N/A</td>
</tr>
<tr>
<td>Unincorporated UGA</td>
<td>Urban Yes</td>
<td>Yes</td>
<td>N/A</td>
</tr>
<tr>
<td>PSRC Centers: Regional</td>
<td>Urban Yes</td>
<td>Yes</td>
<td>Regional Competitive &amp; Countywide</td>
</tr>
<tr>
<td>PSRC Centers: Industrial/Employment</td>
<td>Urban Yes</td>
<td>Yes</td>
<td></td>
</tr>
<tr>
<td>Kitsap Regional Coordinating Council Centers</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Town/City Center</td>
<td>Urban Yes</td>
<td>Yes</td>
<td>Countywide</td>
</tr>
<tr>
<td>Mixed Use/Neighborhood</td>
<td>Urban Yes</td>
<td>Yes</td>
<td></td>
</tr>
<tr>
<td>Employment/Activity</td>
<td>Urban if in UGA; Rural if outside UGA</td>
<td>Limited if not in UGA</td>
<td></td>
</tr>
<tr>
<td>Transportation Hubs</td>
<td>Urban if in UGA; Rural if outside UGA</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Fully Contained Communities</td>
<td>Urban Yes</td>
<td>Yes</td>
<td>Countywide if designated as Kitsap Center</td>
</tr>
<tr>
<td>Master Planned Resorts</td>
<td>Recreational No</td>
<td>Limited Rural set-aside **</td>
<td></td>
</tr>
<tr>
<td>LAMIRDs</td>
<td>In-fill Consistent with Existing Character No</td>
<td>Limited to Existing density with no intensification of use Rural set-aside **</td>
<td></td>
</tr>
<tr>
<td>Industrial in Rural</td>
<td>Employment/Activity Resource-based Industrial No</td>
<td>No</td>
<td>Rural set-aside **</td>
</tr>
<tr>
<td>Rural</td>
<td>Non-urban Rural Character No</td>
<td>No</td>
<td>Rural set-aside **</td>
</tr>
<tr>
<td>Resource Lands</td>
<td>No Residential Growth Limited</td>
<td>No</td>
<td>Rural set-aside **</td>
</tr>
</tbody>
</table>

* Non-motorized/Enhancement Transportation Funding can be used anywhere in Kitsap County.
** 10% each funding cycle, set by federal statute (1991).
ORDINANCE NO. 522-2015

RELATING TO GROWTH MANAGEMENT, AMENDING THE COUNTY-WIDE PLANNING POLICIES

BE IT ORDARED:

Section 1. The Kitsap County Board of County Commissioners makes the following Findings:

A. The Kitsap County County-wide Planning Policies (CPPs) are intended to establish a county-wide framework from which county and city comprehensive plans are developed and adopted pursuant to RCW 36.70A.210 of the Washington State Growth Management Act (GMA).

B. The CPPs are developed through a cooperative and collaborative process that involves the Cities of Bainbridge Island, Bremerton, Port Orchard and Poulsbo, as well as the Suquamish and Port Gamble S’Klallam Tribes, through the Kitsap Regional Coordinating Council (KRCC).

C. Kitsap County has adopted County-wide Planning Policies that promote contiguous and orderly development and establish provisions for urban services to such development, as well as policies for siting public capital facilities of county-wide or statewide nature, affordable housing, coordinated county and city Urban Growth Area (UGA) planning, economic development and employment, and participation with local tribes.

D. Planning is an iterative process; therefore, it is appropriate that the County-wide Planning Policies should be reviewed and assessed through the KRCC at least every five years, with revisions, if necessary consistent with the State Growth Management Act, Ch. 36.70A RCW.

Section 2. General Procedural Findings. The Kitsap County Board of Commissioners makes the following findings regarding the process and public participation aspects of amending the County-wide Planning Policies:

A. The Kitsap County Regional Coordinating Council is an organization consisting of elected officials from Kitsap County, the four Kitsap County cities, Bainbridge Island, Bremerton, Poulsbo and Port Orchard, as well as the Suquamish and Port Gamble S’Klallam Tribes. One of the functions of the KRCC is to coordinate land use planning throughout Kitsap County.

B. Beginning in 2013, the Kitsap Regional Coordinating Council began an update process for the Countywide Planning Policies in order to establish Population and Employment Targets for the 20-year planning horizon.

C. On March 3, 2015, the Kitsap Regional Coordinating Council held a work study session on the proposed Countywide Planning Policies.
D. On March 3, 2015, the Kitsap County Coordinating Council submitted the proposed amendments to the Washington State Department of Commerce for State Agency 60-Day Review.

E. On April 7, 2015, the Kitsap County Coordinating Council conducted a public hearing on the proposed amendments. Two residents of unincorporated Kitsap County testified.

D. On April 7, 2015, the Kitsap Regional Coordinating Council approved the proposed amendments and forwarded the proposed Countywide Planning Policies to Kitsap County to begin the County's legislative process.

E. On April 13, 2015, State Environmental Protection Act (SEPA) checklists were completed and submitted to the County's SEPA official.

F. On April 15, 2015, the SEPA official issued a Determination of Nonsignificance. A fourteen day appeal period was opened. No appeals were submitted by the requisite date of April 30, 2015.

G. On May 11, 2015, the Board of Commissioners held a hearing to consider the proposed revision to the countywide planning policies.

H. Pursuant to Appendix A of the CPPs, Ratification Process, the Cities of Bremerton, Bainbridge Island, Port Orchard and Poulsbo, and the Suquamish and S'Klallam Tribal Councils must ratify the amendment within 90 days of the date of the County's adoption of this Ordinance. If at least three Cities fail to ratify the amendment within this timeframe, the amendments to the CPPs shall not take place and the matter shall be referred back to the Kitsap Regional Coordinating Council for further discussion.

Section 3. The Kitsap County Board of Commissioners find that the following proposed revisions to the CPPs are appropriate and should be adopted. These changes are summarized as follows and set forth in Attachment A, which is incorporated by reference herein:

A. Changes:

1. Appendix B-1:
   i. Corrects a scrivener's error regarding the Silverdale Urban Growth Area 2010 Census population.
   ii. Finalizes a shift in Population Growth of 1,000 people from the Central Kitsap Urban Growth Area to the Silverdale Urban Growth Area.
   iii. Extends the Planning Horizon to 2036, reflecting Washington State Department of Commerce recommendation.

2. Appendix B-2: Amendment adopts 20-Year Employment Targets for all
Kitsap jurisdictions extending to 2036.

B. All other provisions in the CPPs, as adopted by Kitsap County Ordinance 509-2013, remain unchanged.

Section 4. Effective Date. This ordinance shall take effect upon the earliest date that it is ratified by at least three Cities within the County.

Section 5. Severability. If any provision of this Ordinance, or its application to any person, entity or circumstance is for any reason held invalid, the remainder of the Ordinance, or the application of the provision to other persons, entities or circumstances is not affected.

Section 6. Clerical/Typographical Error. Should this Ordinance, upon being enacted by the Kitsap County Board of Commissioners during its deliberations on May 11, 2015, have anything inadvertently left out or in error upon publication, the explicit action of the Board as discussed and passed shall prevail upon subsequent review and verification by the Board.

DATED THIS 11th day of May, 2015

KITSAP COUNTY BOARD OF COMMISSIONERS

ROBERT GELDER, CHAIR

CHARLOTTE GARRIDO, COMMISSIONER

EDWARD E. WOLFE, COMMISSIONER

ATTEST

STATE OF
WASHINGTON

Dana Daniels
Clerk of the Board

Approved as to form:

Shelley Knap
Deputy Prosecuting Attorney
8 YEARS

FEDERAL/CENSUS

- Local Update of Census Addresses
- Census Results (2)

STATE/GMA

- Shoreline Master Program Update DUE 6/30/20
- Roadmap to WA Future
- Commerce’s Buildable Lands guidance due
- OFM County Population Forecasts (2)
- Buildable Lands Report Update (5) officially DUE 6/30/23 (ideally completed by 6/30/22)
- Comprehensive Plan/UGAs Update DUE 6/30/24 (1)
- Development Regulations Update DUE 6/30/24 (1)
- Critical Areas Update DUE 6/30/24 (1)

REGIONAL

- PSRC Local Centers (3)
- Countywide Planning Policies Update - Element C: Centers (& Buildable Lands?) (3)
- PSRC Vision 2050/Regional Growth Strategy (4)
- Countywide Planning Policies Update – Respond to Vision 2050 (4)
- Countywide Population Allocations (2)(5)
- Incorporate in jurisdictions’ Comp Plans (4)

CITIES AND COUNTY

- Implement 2016 Comprehensive Plans
- Respond to Comprehensive Plan Appeals
- Code Updates
- 2024 Comprehensive Plans | UGA Update DUE 6/30/24 (1)(5)
- Development Regulations DUE 6/30/24 (1)

(1) 8 year periodic update of comprehensive plans and development regulations, required by State/GMA and completed by cities and county, due 6/30/24.
(2) Population Forecasts (utilizing 2020 Census results) are assigned to Kitsap County by OFM, and are then allocated by Kitsap Regional Coordinating Council by jurisdiction and adopted into CPPs.
(3) PSRC’s Centers Update will be incorporated as appropriate in Kitsap CPP’s Element C. LUTAC will begin review guidelines in 2018 and anticipate CPP amendments to Element C in 2019.
(4) PSRC’s Update to Vision began in 2018. KRCC and individual jurisdictions participate in development of Vision 2050 and Regional Growth Strategy; PSRC General Assembly approves Vision 2050 and RGS May/June 2020. KRCC incorporates Vision 2050/RGS into Kitsap CPPs as appropriate, which is then incorporated into individual jurisdictions’ comprehensive plan.
(5) The Buildable Lands Report Update includes two parts—reviewing development densities in the past, and providing a land capacity analysis. The land capacity analysis will provide the basis of whether designated Urban Growth Areas need adjusting. Each UGA’s available land will be compared to its KRCC population allocation. If UGA adjustment is necessary, it will within the 2024 comp plan update process. Officially, Buildable Lands Reports are due 1 year prior to Comprehensive Plan Updates. But practically, it’s advised that the Buildable Lands Report be completed 2 years before Comprehensive Plan Updates.
## Current Status of Kitsap’s Federally-Funded Transportation Projects
(funded through PSRC’s 2018-2020 and 2021-2022 Regional Competitions and Kitsap’s Countywide Competitions)

### Status of Kitsap’s Federally-Funded Transportation Projects
(funded through PSRC’s 2018-2020 and 2021-2022 Regional and Kitsap’s Countywide Competitions)

<table>
<thead>
<tr>
<th>Jurisdiction</th>
<th>Project Name</th>
<th>Category</th>
<th>Phase</th>
<th>Amount Awarded</th>
<th>Status of Matching Funds</th>
<th>Obligation Deadline</th>
<th>Status of Meeting Obligation Date</th>
<th>Notes</th>
</tr>
</thead>
<tbody>
<tr>
<td>1 Bainbridge Island</td>
<td>Sportman’s and New Brooklyn Intersection Improvement</td>
<td>General</td>
<td>PE</td>
<td>$156,000</td>
<td>Secured</td>
<td>2018</td>
<td>Complete</td>
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<tr>
<td>2 Bainbridge Island</td>
<td>Fletcher Bay Shoulder</td>
<td>Non-Motorized</td>
<td>Construction</td>
<td>$389,000</td>
<td>Secured</td>
<td>2018</td>
<td>On target</td>
<td></td>
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<td>3 Bainbridge Island</td>
<td>Sportman’s and New Brooklyn Intersection Improvement</td>
<td>General</td>
<td>Construction</td>
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<td>Secured</td>
<td>2022</td>
<td>On target</td>
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<tr>
<td>4 Bainbridge Island</td>
<td>Madison Sidewalk Improvement</td>
<td>General</td>
<td>PE/Design &amp; Construction</td>
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<td>2022</td>
<td></td>
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<tr>
<td>5 Bremerton</td>
<td>6th Street Preservation</td>
<td>Preservation</td>
<td>PE and Construction</td>
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<td>Secured</td>
<td>2019 PE 2020 CN</td>
<td>On target</td>
<td>Construction next summer</td>
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<tr>
<td>7 Bremerton</td>
<td>Washington &amp; 11th Improvements</td>
<td>General</td>
<td>PE/Design &amp; Construction</td>
<td>$4,152,000</td>
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<td>2019 PE 2022 CN</td>
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<td>accelerated design</td>
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<td>8 Kitsap County</td>
<td>Ridgetop Boulevard Phase 2</td>
<td>General</td>
<td>Construction</td>
<td>$3,059,000</td>
<td>Secured</td>
<td>2019</td>
<td>Obligated</td>
<td>Grant $ swap</td>
</tr>
<tr>
<td>9 Kitsap County</td>
<td>Totten Road</td>
<td>Non-Motorized</td>
<td>Construction</td>
<td>$723,000</td>
<td>Secured</td>
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<td>On target</td>
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<tr>
<td>10 Kitsap County</td>
<td>Silverdale Way Preservation</td>
<td>Preservation</td>
<td>Construction</td>
<td></td>
<td></td>
<td></td>
<td>De-federalized, $ moved to Ridgetop project</td>
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<tr>
<td>11 Kitsap County</td>
<td>Seabeck Highway #2</td>
<td>Preservation/Rural</td>
<td>Construction</td>
<td></td>
<td></td>
<td></td>
<td>De-federalized, $ moved to Ridgetop project</td>
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<tr>
<td>12 Kitsap County</td>
<td>Carney Lake Road</td>
<td>Rural</td>
<td>Construction</td>
<td>$389,000</td>
<td>Secured</td>
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<td>13 Kitsap County</td>
<td>SR104 Realignment</td>
<td>General</td>
<td>PE ROW</td>
<td>$740,000</td>
<td>Secured</td>
<td>2018 2021</td>
<td>Obligated</td>
<td>On target contingency funded</td>
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<tr>
<td>14 Kitsap County</td>
<td>National STEM School</td>
<td>General</td>
<td>Construction</td>
<td>$1,848,752</td>
<td>Secured</td>
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<td>On target</td>
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<tr>
<td></td>
<td>Kitsap County</td>
<td>Project Description</td>
<td>Category</td>
<td>Subcategory</td>
<td>Amount</td>
<td>Status</td>
<td>Year</td>
<td>Notes</td>
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<tr>
<td>15</td>
<td>Kitsap Transit</td>
<td>Kitsap Countywide Multimodal Transportation Plan Phase 1 Assessment</td>
<td>General</td>
<td>Design</td>
<td>$2,160,000</td>
<td>Secured</td>
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<td>Obligated</td>
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<td>Kitsap Transit</td>
<td>Wheaton Way Transit Center</td>
<td>General</td>
<td>Planning</td>
<td>$800,000</td>
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<td>Complete</td>
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<tr>
<td>17</td>
<td>Kitsap Transit</td>
<td>Kitsap Countywide Multimodal Transportation Plan Phase 1 Assessment</td>
<td>General</td>
<td>Planning</td>
<td>$249,000</td>
<td>Secured</td>
<td>2019</td>
<td>Complete wrapping up construction</td>
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<td>18</td>
<td>Kitsap Transit</td>
<td>Hwy 16 Park and Ride Alternatives Analysis</td>
<td>Non-Motorized</td>
<td>Construction</td>
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<td>2019</td>
<td>On target 5 alternatives to be identified by Dec.</td>
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<tr>
<td>19</td>
<td>Kitsap Transit</td>
<td>Gateway Center TOD Planning</td>
<td>General</td>
<td>Planning</td>
<td>$160,000</td>
<td>Secured</td>
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<td>On target contingency funded</td>
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<tr>
<td>20</td>
<td>Kitsap Transit</td>
<td>Bainbridge Island Transfer Center Lighting and Security Upgrade</td>
<td>General</td>
<td>Construction</td>
<td>$50,160</td>
<td>Secured</td>
<td>2019</td>
<td>On target contingency funded</td>
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<tr>
<td>21</td>
<td>Kitsap Transit</td>
<td>2012-22 Bus and OTR Coach Purcahse</td>
<td></td>
<td></td>
<td>$7,187,244</td>
<td></td>
<td></td>
<td>Matching funds are reasonably secure however they are at risk due to I-976. Projects in general are on target however may be delayed or cancelled if I-976 is implemented.</td>
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<tr>
<td>22</td>
<td>Kitsap Transit</td>
<td>2021-22 Passengery Only Ferry System Preventative Mainenance</td>
<td></td>
<td></td>
<td>$520,256</td>
<td></td>
<td></td>
<td>Matching funds are reasonably secure however they are at risk due to I-976. Projects in general are on target however may be delayed or cancelled if I-976 is implemented.</td>
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<tr>
<td>23</td>
<td>Kitsap Transit</td>
<td>Gateway Bus Storage Facility and Park and Ride</td>
<td>PE/Design &amp; Construction</td>
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<td>$720,000</td>
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<td>24</td>
<td>Kitsap Transit</td>
<td>North Kitsap Base</td>
<td></td>
<td></td>
<td>$894,854</td>
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<tr>
<td>25</td>
<td>Kitsap Transit</td>
<td>SR 104 and Bond Rd. Park and Ride</td>
<td>PE/Design &amp; Construction</td>
<td></td>
<td>$376,000</td>
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<tr>
<td>26</td>
<td>Port Orchard</td>
<td>Tremont Street Widening</td>
<td>General</td>
<td>Construction</td>
<td>$3,000,000</td>
<td>Secured</td>
<td>2018</td>
<td>Complete</td>
</tr>
<tr>
<td>27</td>
<td>Port Orchard</td>
<td>Bay Street Pedestrian Pathway Project</td>
<td>Non-Motorized</td>
<td>ROW</td>
<td>$1,923,590</td>
<td>Secured</td>
<td>2016</td>
<td>On Target</td>
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<tr>
<td>28</td>
<td>Port Orchard</td>
<td>Bay Street Pedestrian Pathway West Situational Study</td>
<td>Non-Motorized</td>
<td>Planning</td>
<td>$490,000</td>
<td>Secured</td>
<td>2022</td>
<td>On Target</td>
</tr>
<tr>
<td>29</td>
<td>Poulsbo</td>
<td>Noll Road Phase 1 Construction</td>
<td>General</td>
<td>Construction</td>
<td>$3,429,448</td>
<td>Secured</td>
<td>2019</td>
<td>On target</td>
</tr>
<tr>
<td>30</td>
<td>Poulsbo</td>
<td>SR305 Pedestrian Tunnel</td>
<td>Construction</td>
<td></td>
<td>$1,350,000</td>
<td>Secured</td>
<td>2021</td>
<td>On target Adv. Const/early obligation 2019</td>
</tr>
</tbody>
</table>
KITSAP REGIONAL COORDINATING COUNCIL RESOLUTION NO. 2019-1

A RESOLUTION OF THE KITSAP REGIONAL COORDINATING COUNCIL REGARDING TAKING ACTION TO ADDRESS AFFORDABLE HOUSING AND OTHER MATTERS RELATED THERETO.

WHEREAS, in 2019 the Kitsap Regional Coordinating Council formed the Affordable Housing Taskforce to address affordable housing concerns across Kitsap County; and

WHEREAS, the average rent per unit in Kitsap County in September 2018 increased 10% from 2017, and 47% since 2014. Source: Kitsap County Department of Human Services; and

WHEREAS, the minimum wage in Kitsap County is $11.50, but the housing wage to afford a 0 bedroom apartment is $13.94/hour; the housing wage to afford a one-bedroom apartment is $16.96/hour; the housing wage to afford a two-bedroom apartment is $21.87/hour; and the housing wage to afford a three-bedroom apartment is $31.06/hour. Source: Kitsap County Department of Human Services; and

WHEREAS, 2,644 households in Kitsap County in 2018 needed housing assistance. Source: Housing Solutions Center; and

WHEREAS, there are different degrees of housing affordability shortages across jurisdictions in Kitsap County; and

WHEREAS, the Kitsap Regional Coordinating Council Affordable Housing Taskforce identified a suite of policy tools that individual jurisdictions could use to address affordable housing shortages; and

WHEREAS, the Kitsap Regional Coordinating Council is a body to coordinate land use and transportation activities across Kitsap County.

NOW, THEREFORE, BE IT RESOLVED BY THE KITSAP REGIONAL COORDINATING COUNCIL, AS FOLLOWS:

Section 1. KRCC Board members acknowledge affordable housing is important in the community and agree to take some action to support affordable housing with the consent from their legislative bodies

RESOLVED this 3rd day of September 2019.
KITSAP REGIONAL COORDINATING COUNCIL RESOLUTION NO. 2019-2

A RESOLUTION OF THE KITSAP REGIONAL COORDINATING COUNCIL REGARDING SUBSTITUTE HOUSE BILL 1406 (CHAPTER 338, LAWS OF 2019) OTHER MATTERS RELATED THERETO.

WHEREAS, in the 2019 Regular Session, the Washington State Legislature approved, and the Governor signed, Substitute House Bill 1406 (Chapter 338, Laws of 2019) (“SHB 1406”); and

WHEREAS, SHB 1406 authorizes the governing body of a city or county to impose a local sales and use tax for the acquisition, construction or rehabilitation of affordable housing or facilities providing supportive housing, and for the operations and maintenance costs of affordable or supportive housing, for providing rental assistance to tenants; and

WHEREAS, the tax will be credited against state sales taxes collected within local jurisdictions and, therefore, will not result in higher sales and use taxes within local jurisdictions and will represent an additional source of funding to address housing needs in local jurisdictions; and

WHEREAS, the tax must be used to assist persons whose income is at or below sixty percent of the local jurisdiction’s median income; and

WHEREAS, in order for a city or county to impose the tax, within six months of the effective date of SHB 1406, or January 28, 2020, the governing body of each jurisdiction must adopt a resolution of intent to authorize the maximum capacity of the tax, and within twelve months of the effective date of SHB 1406, or July 28, 2020, must adopt legislation to authorize the maximum capacity of the tax; and

WHEREAS, local jurisdictions across Kitsap County need funding for the acquisition, construction or rehabilitation of affordable housing or facilities providing supportive housing, and for the operations and maintenance costs of affordable or supportive housing, and for providing rental assistance to tenants; and

WHEREAS, each city and Kitsap County within the Kitsap Regional Coordinating Council has the ability to individually pass a resolution of intent required by SHB 1406; and

WHEREAS, in 2019 the Kitsap Regional Coordinating Council formed the Affordable Housing Taskforce to address affordable housing concerns across Kitsap County.

NOW, THEREFORE, BE IT RESOLVED BY THE KITSAP REGIONAL COORDINATING COUNCIL AS FOLLOWS:

Section 1. Kitsap Regional Coordinating Council Board members will work with their respective legislative bodies to implement HB 1406 in their jurisdictions in order to access funding for the acquisition, construction or rehabilitation of affordable housing or facilities providing supportive
housing, and for the operations and maintenance costs of affordable or supportive housing, for
providing rental assistance to tenants.

RESOLVED this 3rd day of September 2019.