



Reaching our 2017 Community Goal: *Proposed Investment Packages*

January, 2016

Reduce Homelessness by 50% - Our Goals for 2016-2017

- FY 16-17 Target Outcomes
 - **1,350 new placements**
 - **1,000 new homelessness preventions**
 - **650 new safety off the streets options**



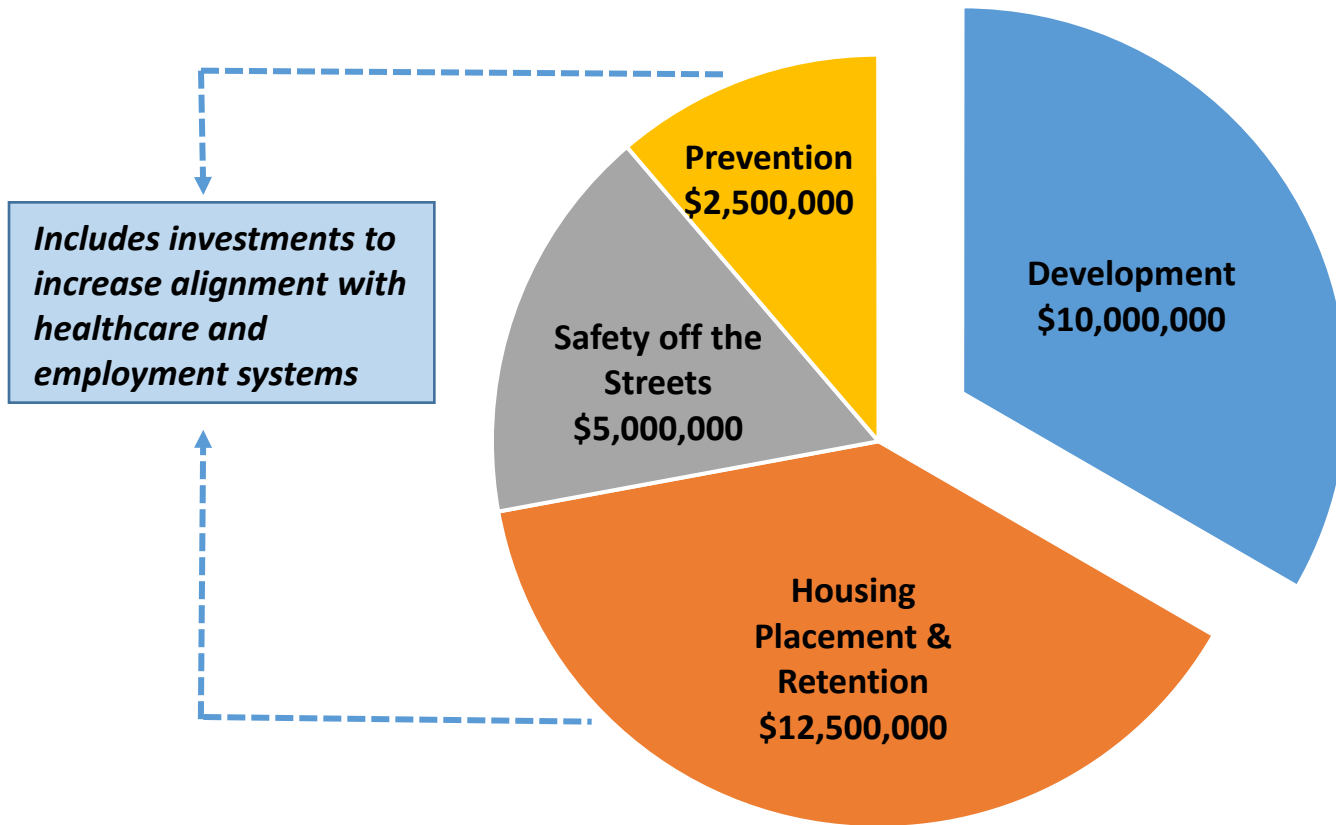
Executive Committee Priorities:

- Eliminate the over-representation of people of color in the homeless population.
- End unsheltered homelessness for women of all ages and in all household configurations.
- Provide short and long-term housing for people with severe mental illness.



Budget Assumption: \$30M

Investment Areas



Priority Based Budgeting

Process:

1. Created the Proposed Investment Priority (PIP) Template.
2. Re-convened five AHFE Workgroups and had them prioritize PIPs.
3. AHFE Board members prioritized 36 PIPs in three categories (11/30/15):
 - Safety off the Streets
 - Housing Placement & Retention
 - Prevention



Placement and Retention (Goal: 1350 Placements; Increase Retention for at Least 350)

										Impact on	
PIP #	PIP Description	Outcomes (Placements)	Running Total Outcomes	Served with Retention	Ranked Top 2/3	Ranked High	Ranked Medium	Ranked Low	People Disabled by Mental Illness	Women	Racial Equity
HLH.1	Permanent Supportive Housing - Site based and scattered site	100	100	-	13	13	0	1	●	●	●
HSG.2	Placement and Retention Services for Women and Families	419	519	-	12	12	0	1	●	●	●
HSG.1	Shared Housing for Women and Youth	400	919	-	12	11	1	1	●	●	●
HSG.6	Contingency Assistance Pool	-	919	200	12	8	4	2	●	●	●
HSG.9	Rent Assistance for all Populations	175	1,094	-	12	6	6	2	●	●	●
HLH.3	PSH - Site based and scattered site (units connected to Unity)	50	1,144	-	11	10	1	3	●	●	●
HSG.NR	Local Section 8 Voucher Program	50	1,194	-	11	5	6	2	●	●	●
HSG.5	Tenant Protection Team	-	1,194	230	10	6	4	4	●	●	●
HSG.7	East County Placement and Retention	200	1,394	-	9	4	5	3	●	●	●
VET.1	Flexible Retention and Prevention Funds for Veterans	-	1,394	30	9	2	7	3	●	●	●
WKF.1	Housing and Workforce Alignment for TANF Families	30	1,424	-	8	4	4	3	●	●	●
WKF.4	Equitable Access to Employment Project	-	1,424	50	8	4	4	4	●	●	●
WKF.1	Bring Workforce to Housing	-	1,424	230	8	3	5	4	●	●	●
VET.3	Local Section 8 Voucher Program for Veterans	30	1,454	-	8	1	7	5	●	●	●
WKF.NR	Bring Workforce to Housing and Housing to Workforce for Youth	-	1,454	200	8	0	8	4	●	●	●
HLH.5	Health and Homelessness Project Coordinator	-	1,454	-	7	3	4	5	●	●	●
WKF.5	Low Barrier Immediate Income Program	-	1,454	35	7	2	5	6	●	●	●
WKF.3	Workforce Express Center	-	1,454	560	6	0	6	6	●	●	●
WKF.2	Bring Housing to Workforce	75	1,529	-	4	2	2	7	●	●	●
HSG.NR	Fair Housing Education & Advocacy	-	1,529	-	3	1	2	10	●	●	●
HLH.8	Training Development and Delivery	-	1,529	-	2	1	1	11	●	●	●



Process for Prioritization (cont.):

4. AHFE Board provided additional recommendations at the 12/4/15 meeting.
5. Staff reviewed and incorporated AHFE members' feedback to present the investments being proposed today.



General Board Recommendations

- Maintain existing system capacity and adequately fund that capacity
- Based on current percentage of people of color in the HUD homeless population, at least 34% of investments to culturally specific providers and require all providers to offer culturally responsive services
- Allocate appropriate percentage of resources to employment & health care
- Identify programs or strategies that could be funded by philanthropy, the business community, or other funders



Continue Currently One-Time Funded Capacity

Action	Outcomes	Cost
1. Veterans Rental Assistance (HC-06)	20 low barrier shelter beds for 6 months; 150 placements/retentions	\$500,000
2. Maintain Women's Winter Shelter Year-round (HC-09)	115 shelter beds; 40 placements	\$750,000
3. Landlord Recruitment/Response (HC-10)	Increase units available for Veterans Initiative & Others	\$300,000
4. Intensive Street Engagement (HC-11)	Camper outreach, 50 placements of high barrier households, & clean up	\$1,210,300
5. A Home for Everyone Staffing	Staffing infrastructure	\$115,000
TOTAL	240 placements; 135 shelter beds (20 are only 6 months)	\$2,875,300



New FY 16-17 Investments: Veterans

Action	Outcomes	Cost	PIP #
1. Flexible Rent Assistance	30 placements	\$200,000	VET.1, HSG.9, HSG.4
2. Expand Safety off the Streets Options for Veterans Year-round	20 shelter beds	\$75,000	SOS.2a, VET.2
3. Local Rental Subsidy Voucher Program for Veterans to Prevent Homelessness	30 preventions	\$300,000	HSG.NR
TOTAL	30 placements; 30 preventions; 20 shelter beds	\$575,000	



Recommendation

Prioritize achieving system expansion targets within budgeted resource allocations to achieve overall reductions in unmet permanent housing need and additional shelter capacity. Within that, prioritize eliminating racial disparities, then sheltering and housing women, and then addressing chronic homelessness, in particular for those with severe mental illness.



Recommendation - 1350 Permanent Housing Placements

Population	RRH	PSH	\$
AA & NHPI*	380	140	\$5,650,000
Women	780	50	\$6,850,000
SPMI**			
TOTAL	1160	190	\$12,500,000

Total Served: Women: 1000 CH: 190 SPMI: 57

Strategies:

- (1) PSH – deep rental support and services, will require access to units
- (2) RRH – rental assistance and housing placement staff, along with income acquisition supports through employment and benefits services.
- (3) Use of innovative housing models, including shared housing and master leasing
- (4) Reliance on culturally specific service providers

* African American / Native Hawaiian and Pacific Islander ** People with Severe and Persistent Mental Illness



Recommendation – 1000 Prevention & Diversions

Population	Preventions	Diversions	\$
AA/NHPI	200		\$525,000
Disabled	150	120	\$1,175,000
General Population	200	300	\$450,000
Veterans	30		\$300,000
Total	580	420	\$2,500,000

Total Served Approximately: Women: 500 SPMI: 210 Veterans: 30

Strategies:

- (1) General Eviction Prevention Investments – Short Term Rent Assistance & long term for Veterans
- (2) Clinical staff working with disabled people in affordable housing units to avoid eviction
- (3) Housing stabilization workers assisting patients as they enter and prepare to exist health care facilities
- (4) Legal representation for people at risk of homelessness
- (5) Transportation assistance for individuals with identified housing and support in other communities



Recommendation – Safety off the Streets

Population	Facility Based	Alternatives	\$
Single Women	170	100	\$1,775,000
Couples	80 (160 beds)	40 (80 beds)	\$1,600,000
DV	50		\$600,000
SPMI	30		\$600,000
CH		85	\$425,000
Total	410	265	\$5,000,000

Projected Total Served: Women: 410; Chronically Homeless: 400 SPMI: 150

Strategies:

- (1) Low barrier facility based shelter for chronically homeless women, single and in couples.
- (2) Secure domestic violence “shelter” capacity – may be master leased hotel rooms or other model
- (3) Unity referral shelter with 30 beds serving people with severe mental illness
- (4) Alternatives include: Open space pop up shelters, programmed car camping, master leased motel rooms, church based shelters, etc.



Summary

Successful implementation of these recommendations will:

- (1) Address the overrepresentation of African Americans and Native Hawaiian & Pacific Islanders in the street and shelter population.
- (2) Substantially reduce the number of unsheltered women through a significant expansion of both permanent housing placement and low-barrier shelter serving women.
- (3) Expand permanent supportive housing for chronically homeless people by almost 200 units.
- (4) Invest in prevention/diversion, shelter, and permanent supportive housing for people with disabilities, including severe a persistent mental illness.



Opportunities for Philanthropy, Business & Faith

- Employment Program Support
- Health Care
- Shelter Space & Support Services
- Housing Units



Guidance from Executive Committee:

- Approval of strategic direction with any modifications.
- Charge City and County staff to generate specific recommendations for presenting AHFE strategic investments in City and County budget request processes.
- Provide direction on pursuing opportunities within the business, philanthropic, and faith communities.

