## A Home for Everyone (AHFE) Executive Committee Meeting Minutes – September 23, 2016

Facilitated by: Chair Deborah Kafoury and Initiative Director Marc Jolin

**Prepared by: Rhea Graves** 

**Reviewed by: Jurisdictional Staff Members** 

Members present: Jules Bailey, Stacy Borke, Michael Buonocore, Charlie Hales, Marc Jolin, Deborah Kafoury, Michael Parkhurst, Joe Walsh (for Karylinn Echols). Staff: Nancy Bennett, Henry Burton, Shannon Callahan, Caitlin Campbell, Jennifer Chang, Ryan Deibert, Sally Erickson, Brendan Finn, Jessica Kindard, Joe Walsh, Tiffany Kingery, Erin Pidot, Bimal RajBhandary, Ian Slingerland, Liz Smith-Currie, Carrie Young, Rhea Graves, Tera Pierce, Tia Williams, Javier Mena. Guests: Anna Plumb, Jane Marie Ford, Katy Miller, Stefania Seccia.

Agenda Item	Discussion Points	Decision/Action
Welcome, Introductions,	Chair Kafoury called the meeting to order and commenced introductions.	Motion to approve
Review & Approval of Minutes	Members reviewed the July 2016 minutes. There were no changes.	the July 2016 minutes. All in favor.
- Deborah Kafoury, Chair		
Member Updates	Chair Kafoury invited members to share updates about current work with the committee.	
- Deborah Kafoury, Chair	Joe Walsh, City of Gresham, gave an update on the <u>Gresham Task Force on Homelessness (GTFH)</u> . Final recommendations from the GTFH will be will be presented to Gresham City Council in October.	
	<ul> <li>Mayor Charlie Hales, City of Portland, shared that he is pleased with the progress of the project implemented and with the results received in a short period of time. He shared that the City of Portland increased the urban renewal Tax Increment Financing (TIF) set-aside from 30% to 45%, shifting an additional \$66.7 million to affordable housing to be used in the Urban Renewal Areas in the next 5 years. Mayor Hales also highlighted the following: <ul> <li>Policy work around tenant protections</li> <li>The amount of work done to increase shelter beds in such a short time is amazing.</li> </ul> </li> <li>Safe sleep guidelines pilot was not renewed, police will continue to use compassion and not intervene in low impact camping.</li> <li>Collaboration with PDC to get Lents going was a priority. Now we will have four projects breaking ground by end of October. The projects will result in 240 affordable housing units.</li> </ul>	
	Brendan Finn, City of Portland, added that the initial proposal from Commissioner Saltzman on the inclusionary zoning program was rolled out to a panel of experts who have been helping to setup the program guidelines. Shannon Callahan, City of Portland, added that Commissioner Saltzman has proposed, "that any new developments over 20 units will dedicate 20% of units for 80% median family income (MFI) renters". She also mentioned there are plans to incentivize 60% MFI units for developers (10% of units at 60% MFI). This should be going to City Council the first week of	

December and should be implemented by February 2017.

Chair Deborah Kafoury provided an update on the shelter briefing presented to the Multnomah County Commissioners recently. The new Gresham Women's Shelter just opened, yielding 90 beds for women. This shelter is the result of the domestic violence system and the Gateway Center's collaboration. Chair Kafoury also shared details on a recent press conference involving six leading healthcare providers. The providers have donated \$21.5 million to build 382 new housing units.

Commissioner Jules Bailey, Multnomah County, thanked everyone for the updates and added, "the work being done to help those in need does not go unnoticed by the people we serve."

Michael Buonocore, Home Forward shared that the waiting list for their Housing Coice Voucher Program was opened earlier this month. Thanks to the collaboration and work done by many here today, a large number of applicants were added to the waiting list. Similar to last time, a randomized lottery will be used. A little over 16,000 people applied for the waiting list.

Board members shared enthusiasm in recent meetings about philanthropy playing a larger role in ending homelessness. Marc Jolin commented that it was great to see that the philanthropic movement is picking up momentum around creating and implementing solutions to prevent and end homelessness.

Stacy Borke, Coordinating Board Co-Chair, referenced the Continuum of Care update in the packet given to committee members prior to this meeting. Stacy also shared that the Racial Equity survey was conducted with Coordinating Board members and the results were recently received. More than half of the Coordinating Board members participated. The goal is to develop recommendations for next steps as we continue to use the racial equity lens tool in an intentional and informed way. We strive to ensure a consistent experience for board members from this work.

Commissioner Bailey commented that the Unity Center for Behavioral Health is on track to open on time after overcoming recent obstacles. Marc asked if we can have a working group around the Unity Center and Commissioner Bailey responded that he would follow up with more details on this project as they are received.

Marc shared a final update on the proposed code amendments around shelter. The last meeting with the Planning and Sustainability Commission went well. Feedback received indicated a high level of comfort around expanding bed capacity in zones already allowing shelter to operate. The discussion around simplifying the conditional use process will allow shelters to use the Type II process instead of Type III. Marc mentioned that the Joint Office of Homeless Services will be encouraging community partners to take part in this discussion process. These were recommendations that came out of the State of Emergency on Housing and Homelessness long ago and he thanked everyone for the work done towards making this happen.

## Oregon Harbor of Hope Terminal 1 Project Proposal

- Homer Williams, Harbor of Hope
- Don Mazziotti, Harbor of Hope

Marc Jolin and Brendan Finn introduced Homer Williams and Don Mazziotti, Harbor of Hope, to speak about their project proposal.

Homer referenced the initial timeline that predicted the shelter opening by October's end. He mentioned that they just received access to the site three days ago. Homer affirmed that homelessness is "a community problem" and "we need everyone involved." He shared that they are hard at work trying to get involvement from businesses and community members. Homer reported that they have been successful in obtaining critical shelter essentials and construction supplies, but need more donations to ensure the projects timely completion. They've raised \$250k-\$300k and plan to get more donations from those who have expressed an interest in getting involved.

Don referenced the one-page description about the Harbor of Hope project. He explained that Union Gospel Mission (UGM) has agreed to do intake for the shelter and folks interested in reserving space at the site would check in at UGM. Right 2 Dream Too agreed to be a part of the assessment process for individuals that come in. Don mentioned that the business plan draft couldn't be completed until they've received and reviewed the final lease details. He also mentioned that upon receiving the lease, his team could come back and give a projection on the final budget. Don reaffirmed that priority goals for the project are to reengage the business community in addressing homelessness and raise additional funding to support strategies for ending homelessness that would not be a substitute for funds already committed to nonprofit organizations.

Committee member commented on the necessity for transportation and securing a proprietary shuttle to assist with intake. Presenters cited that the Trimet buses run until 2:00 am, but work is being done on a shuttle service model that could fill the service gap remaining.

A committee member asked about the results of community forums being held. Presenters commented that people in attendance at the neighborhood meetings were generally supportive about the project and that they are in the process of scheduling a formal meeting with the Portland Business Alliance as well.

A committee member asked a clarifying question surrounding capital construction funding. Presenters responded that the goal is to raise \$450k, not including construction funding. There were plans to identify the key operators by the end of September. Presenters commented that it took longer than expected to receive the lease and this date will be pushed back as a result. So far "all the construction and materials have been donated" and there are plans in place to have "painting materials donated" as well. Homer indicated that he would like to have the project opened by the end of November.

Shannon Singleton, Coordinating Board Co-Chair, commented about the importance of acknowledging the public investment from Portland Housing Bureau in securing the lease. Presenters commented that they "don't intend to request any more public investment for the project."

A committee member asked, "how are the coordinators raising donations that don't take away from funding given to other nonprofits?" Answer given highlighted the transparency in these meetings and confirmed that their team has been forthright in stating that, "we don't desire the funding donated for this project to substitute the funding already being dedicated to nonprofits."

Committee member asked, "What do you need from the nonprofit sector and what do you already have in commitments?" Presenters shared that they are still having meetings to assemble the team needed to move forward on the project.

Commissioner Bailey closed with a request for an updated project timeline in 7 to 10 days. He added that, "if it is not feasible to open doors by the winter we must consider opportunity costs and prepare to mobilize community organizations around creating winter capacity for the coming months."

## 2015-2016 System Outcomes & Looking Forward

- Ryan Deibert, Joint Office of Homeless Services
- Marc Jolin, A Home for Everyone

Ryan Deibert, Joint Office of Homeless Services, provided an update on system outcomes progress. Over the past year, the public sector invested an additional funding in this type of work. We saw the following results: exceeded goals in placements and homeless prevention, while supporting our shelters in serving 40% more people than the previous year. In addition to exceeding our goals we were able to strengthen outcomes around racial equity. The model used previously will be updated to reflect the new data recently received.

Our initial goal was to expand shelter capacity by 650 beds and our efforts got us to 1,200 beds. Ryan mentioned that most housing placements occurred in the last quarter the year as result of significant rental assistance investment by the City and County. This provided an early boost to the significant shelter and prevention expansion unveiled this year.

With respect to racial equity outcomes, nearly across the board, the raw number of placements increased for racial groups. Seventy-four percent placement retention indicates a small reduction in retention numbers from previous year. This highlights the reality that our work to retain placements is made increasingly difficult due to increased rents, rising deposits and no cause evictions.

Prevention dollars are even more significant for groups where shelter is not culturally relevant. We see underrepresentation in shelter among racial groups where shelters are not culturally relevant and an overrepresentation in prevention as a result of this.

Over 25,000 people were prevented from becoming homeless or ended their homelessness because of engagement with our system. This was an 11% increase from the number of people served last year.

Marc highlighted new capacity being built in all of our current systems with additional investments to support employment and families:

- The youth system increase largely going towards housing and some employment.
- \$8 million going towards PSH, SOS, Diversion, RRH, and employment for adults

Ending Youth Homelessness - Katy Miller, United States Interagency Council on Homelessness (USICH)	Two new "in reach" teams to increase permanent housing placement capacity at shelters and camps  Increased flexible rent assistance  New culturally specific RRH/PSH capacity  Over 400 new shelter beds for women, couples, men with disabilities, and veterans  52 new master leased PSH units for Veterans  Four new benefits specialists  Expanded adult supported employment services  Expanded HMIS: \$200,000  Coordinated Assessment Outreach Team: \$200,000  East County Service Expansion: \$300,000  Unity Center SOS: \$600,000  Criminal Justice Diversion: \$180,000  Ticket Home: \$200,000  Healthcare Discharge Planning: \$210,000  Marc also emphasized the importance of budget prioritization within the subcommittee workgroups in order to identify gaps and capacity needs for the Executive Committee in November.  Katy Miller, United States Interagency Council on Homelessness (USICH), shared that there is a lot of guidance coming out of youth homelessness currently. Recently released was the HUD interagency model on what a coordinated response to homelessness would look like. The notice of funding availability (NOFA), approximately \$33 million, will go to ten communities over the course of two years to support building the foundation for a coordinated response to end youth homelessness in 2020. All communities are encouraged to apply. Katy reiterated that 2017 is an important year to get data on youth. Resources will be available from HUD to support communities in collecting base line	2010 Meding Mindos, page o
	data on youth homelessness. Marc Jolin requested the Executive Committee's support for the youth system to move forward on pursuing this federal priority and NOFA application. Executive Committee members acknowledged their support of these efforts. Katy mentioned that there are guidebooks on the application process available on the USICH website. The application must be done through the Continuum of Care and is meant to be a collaborative application process.	
Housekeeping Items: Coordinating Board Membership & Closing Comments - Marc Jolin, Initiative Director	Marc initiated a motion to reappoint Marisa Zapata and Michael Anderson-Nathe to the Coordinating Board.  Marc closed by highlighting the Continuum of Care application submitted to HUD and a decision should be received from HUD by early 2017.  Meeting adjourned.	Motion to reappoint two board members to a second term. All in favor.