

A Home for Everyone (AHFE) Coordinating Board

DRAFT Meeting Minutes – May 2, 2018

Facilitated by: Stacy Borke and Shannon Singleton, Initiative Co-chairs

Prepared by: Shelby Trinh; Reviewed by: Jurisdictional Staff Members

Board Members present: Alexandra Appleton, Seraphie Allen (Ted Wheeler rep.), Carolyn Bateson, Stacy Borke, Beth Burns, Sam Chase, Jamey Duhamel (Chloe Eudaly rep.), Kevin Fitts, Katrina Holland, Marc Jolin, Deborah Kafoury, Michael Parkhurst, Art Rios, Sr., Shannon Singleton, Ian Slingerland (Michale Buonocore rep.), Nicole Stein, Becky Straus, Martha Strawn Morris, Sean Suib, Michael Thurman, Joe Walsh (Karylenn Echols rep.), Marisa Zapata. **Jurisdictional Staff present:** Jackie Arbour, Christian Elkin, Sally Erickson, Kaytee Evans, Jane Marie Ford, Lucas Hillier, Liv Jenssen, Kim Melton, Erin Pidot, April Rohman, Alison Sachet, Kate Schwab, Wendy Smith, Denis Theriault, Shelby Trinh, Carrie Young. **Guests:** Chris Aiosa, Amy Anderson, Laura Berry, RE Buckley, Rachel Carlson, Jessica Chanay, Nishant Desai, John Duke, John Elizalde, Michael Fisher, Mamie Gathard, Laura Golino de Lovato, Dana Louis, Evita Marnell, Rai McKenzie, Amy Noack, Robert Noche, Emily Nelson, Rachel Solotaroff, Mark Sturbois, Amy Thompson, Margaux Weeke, Janice Yaden.

Agenda Item	Discussion Points	Decision/Action
<p>Welcome, Introductions and Minutes</p> <p>– Shannon Singleton, Initiative Co-chair</p>	<p>Shannon Singleton, Initiative Co-Chair, called the meeting to order and facilitated introductions.</p> <p>February 2018 minutes were brought to the board for approval. Marisa Zapata clarified that NW Portland Projects is advocating for new units, not services adding to existing units.</p>	<p>February Minutes approved by consent with the change.</p>
<p>Public Comment</p> <p>– Stacy Borke, Initiative Co-Chair</p>	<p>Shannon Singleton, Initiative Co-Chair, facilitated public comment.</p> <p>Dana Louis spoke about Gather:Make:Shelter, a community, creative, collaborative experience. Ceramic artists are making bowls to contribute to painting workshops for people currently experiencing homelessness to paint. The workshops encourage creativity, mindfulness and entrepreneurial skill building. More information about the project can be found on their social media page at facebook.com/gathermakeshelter/.</p>	
<p>Continuum of Care (CoC) Reauthorization</p> <p>– Stacy Borke, Initiative Co-Chair</p>	<p>Erin Pidot, Joint Office of Homeless Services (JOHS), came before the board to recommend three actions for the board to approve in preparation for the upcoming Continuum of Care (CoC) application.</p> <p>Recommendation 1. Reauthorize the A Home for Everyone (AHFE) Resource Advisory Committee (RAC) to conduct certain tasks related to the annual Continuum of Care (CoC) Program Competition</p> <p>Stacy Borke, Initiative Co-Chair, asked if there were any potential conflicts or review of potential conflicts. Erin Pidot clarified that every year, there is a discussion about conflict of interest and if it does arise, they will follow the conflict of interest form and ask those with any conflicts of interest to recuse themselves from any decision. Erin Pidot clarified that the RAC asked for feedback from providers at the end of the competition and wanted to ensure that the supplemental survey was more robust.</p> <p>Recommendation 2. Reauthorize Multnomah County, through the JOHS, to serve as the Collaborative Applicant for the 2018 CoC Application</p> <p>Recommendation 3. Reauthorize the Portland Housing Bureau to designate the single Homeless Management Information System (HMIS) for the CoC and to continue acting as the HMIS Lead Agency for the CoC.</p> <p>Erin Pidot announced that a training is being held for the RAC, CoC-funded organizations, and the Coordinating Board. The training will include how rating and ranking works and will cover where the data comes from. This is in response to feedback received from prior years'. The training will be held at the Bud Clark Commons Multipurpose Room tomorrow, May 3, 2018 from 9 AM to 12 PM.</p>	<p>Motion to approve recommendation 1. Majority in favor. One abstained.</p> <p>Motion to approve recommendation 2. Majority in favor. One abstained.</p> <p>Motion to approve recommendation 3. Majority in favor. Two abstained.</p>

<p>Supporting Partnerships for Anti-Racist Communities (SPARC) Project Update</p> <p>– Marc Jolin, Initiative Chair</p>	<p>Marc Jolin, Initiative Director, asked for feedback about the Supporting Partnerships for Anti-Racist Communities (SPARC) trainings that were held in March. He also went over the main ideas captured in the Structural Change Objectives outlined in the handout.</p> <p>The Structural Change Objectives are the guiding work that came out of the SPARC training. The hope is to discuss equity, a standing Equity subcommittee of the board, and how it all fits into AHFE efforts moving forward next month. Marc asked the board to read and reflect on the objectives ahead of next month’s meeting.</p> <p>The Adult Services Request for Programmatic Qualifications (RFPQ) process has begun and SPARC is being brought into the conversation to help craft a meaningful community process.</p> <p>Sean Suib, New Avenues for Youth, was disappointed that youth were not a part of the SPARC interviews because racism impacts this population differently. Sean Suib asked if the SPARC team is coming back to do data collection work again. Marc Jolin shared that SPARC came to get data for their initial phase. There might be an opportunity in subsequent phases to bring more youth voices in. They collected qualitative data from HMIS and conducted limited focus groups. SPARC was focused on collecting data from people of color from varied organizations; if they missed the youth system that would be an oversight on their part.</p> <p>Stacy Borke asked “who is shepherding these objectives forward? Sometimes the process has to slow down to get it right, but not necessarily everything has to be done that way.” Marc Jolin hopes that we will have a robust discussion at next month’s meeting. If this body agrees that the Structural Change Objectives should define the work for two years, the board and its subcommittees should ensure that the work is coming along. It should be the responsibility of everybody within A Home for Everyone (AHFE).</p> <p>Michael Fisher, Portland VA Medical Center, asked for clarification on the impact of the second Structural Change Objective. Shannon responded by saying that funding structures can be confusing and many organizations lack the internal capacity to provide the support that is needed to achieve outcome goals. Stacy Borke added that eligibility for U.S. Housing and Urban Development (HUD)-defined homelessness can impact how resources are distributed. Organizational capacity needs to be built in as these are real opportunities for organizations to grow. These organizations may not have the 20 year history that other organizations have had receiving HUD grants. A financial stream for rent assistance can be there, but if there is no capacity to help, the funds do not actually go anywhere. We need to be careful on how funding is braided together.</p> <p>Marisa Zapata, Portland State University, noted that the Equity Lens Task Force has been hard at work developing a charter to become a standing subcommittee of the Coordinating Board chartered by the Executive Committee. The Structural Change Objectives reflect recommendations that the Equity Lens Task Force and champions of racial equity work have been calling for all along. Marisa Zapata is glad that others share agreement on these recommendations, but it is frustrated that “anonymous leaders” decided on these objectives for our entire system. It was upsetting that ideas from her first days on the board and task force have appeared in the Structural Change Objectives even though the task force has been willing and committed to build capacity with jurisdictional staff to shepherd this work.</p> <p>Shannon Singleton highlighted the Coalition of Communities of Color and equity work done by other advocates in our community already.</p>	
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	<p>Katrina Holland, Community Alliance of Tenants, noted that the Structural Change Objectives are lofty, repetitive, and great but did not offer any measurable, tangible goals to work towards.</p> <p>Marisa Zapata noted that equity and governance metrics are already in the proposed new equity subcommittee’s framework that will be shared with the Coordinating Board soon</p> <p>Marc Jolin responded to Katrina Holland by saying that he did not have answers right away, but the Structural Change Objectives need a work plan. It is going to be important to take the Structural Change Objectives, fold it in with the work that is already being done and figure out how they align to carry the work forward.</p> <p>Michael Parkhurst, Meyer Memorial Trust, mentioned that it bodes well that the Equity Task Force’s recommendations echo the Structural Change Objectives. It means these objectives are probably the right ones, because equity advocates, like Marisa have been calling for these changes for a while. Marisa Zapata pointed out that “leaders” and “elite groups of people” met to come up with these objectives, not focus groups.</p> <p>Art Rios Sr., Community Member, was not invited to SPARC’s Structural Change Work Session. As a community member representing the concerns of people on the ground, he feels strongly that he should have been at SPARC’s Structural Change Work Session.</p> <p>Michael Fisher felt the Structural Change Objectives were too vague. “If we already have a document, we should use that instead of re-inventing the wheel.”</p> <p>Marc Jolin responded that the objectives were meant as a starting point to frame a conversation, so it is going to be vague at this stage and it needs to be more specific in order to be implemented.</p> <p>Shannon Singleton mentioned that it is going to be uncomfortable if we are committed to doing racial equity work in Portland; it is not something that Portland does very well. We act progressive and pretend that “we get it,” but we don’t.</p> <p>Marisa Zapata responded to Katrina Holland letting her know that the Equity Lens Task Force is going to meet and integrate the Structural Change Objectives within their work plan proposed for a standing Equity Committee.</p> <p>Marc Jolin further explained that SPARC will provide technical assistance and a way to foster shared learning with other cities on a national level. SPARC’s report on what was learned will be shared with everyone when it is available.</p>	
<p>City and County Budget Updates – Seraphie Allen, Office of Mayor Wheeler</p>	<p>Deborah Kafoury, Multnomah County Chair, provided highlights from her 2019 Multnomah County Executive Budget. Chair Kafoury reported that we are in a flat budget cycle and that next year there is currently a projected \$11 million shortfall. The following highlights from the proposed budget were shared with the group:</p> <ul style="list-style-type: none"> • \$600,000 in supportive housing to families in shelters to move to permanent supportive housing. • \$370,000 in diversion to keep families in their homes • Added a new Department of County Human Services (DCHS) staff position to increase services and connection to renters in unincorporated Multnomah County. • \$5 million into shelter capital to invest in quality year-round shelter for multiple populations. • Creating a new emergency management position to plan for extreme weather. 	

- Added capacity to the Facilities and Property Management Division to assist with identifying shelter and transitional housing options.
- Added a Deputy Director position to support the critical work of AHFE and JOHS.

Martha Strawn Morris, Gateway Center for Domestic Violence Services, asked why they ultimately decided to add this position to the DCHS and not JOHS. Deborah Kafoury shared that JOHS and DCHS work close and well together.

Katrina Holland asked for clarification on the new renter relations staff's role. Deborah Kafoury said that they would be working on eviction prevention, securing rent assistance, etc. This position will be focusing less on the City of Portland and more on the unincorporated cities and areas affected. Kim Melton, Office of Multnomah County Chair, clarified that the position would not have a policy-driven agenda, but they would take assessments from the City of Portland and City of Gresham and align goals so that Multnomah County can support efforts most effectively.

Seraphie Allen, City of Portland Mayor's Office, provided the following highlights from City of Portland's proposed budget that align with the work of AHFE:

- The proposed business tax increase will go from 2.2% to 2.6%, which would raise \$15.3 million in general fund revenues.
- The JOHS budget has been increased by 10% over the last fiscal year.
 - Mayor Ted Wheeler is dedicated to increasing shelter capacity.
- \$4 million to ongoing funding stabilize structures and reduce fears that crop up every year.
- Retains commitment to creating 2,000 permanent supportive housing (PSH) units over the next 10 years.
- Cost of Living Allowance (COLA) funding towards proposing a new homeless liaison to the Portland Police Bureau.
- Alternative shelter: \$500,000 into JOHS through Continuum of Care (CoC)

Kevin Fitts, Community Member, asked if the person who replaced Kurt Creager at the Portland Housing Bureau (PHB) is permanent. Seraphie said there is a procedure to ensure a permanent Director for PHB.

Stacy Borke asked if there are plans to repurpose money from the City's Office of Management and Finance (OMF). Jane Marie Ford, City of Portland Budget Office, clarified that funds budgeted for OMF was one-time funding and these are new one-time funds being allocated to improve what they are already doing.

Stacy Borke asked "what the navigation team will look like?" Marc Jolin responded that there is currently weekly coordination calls to gather service providers to conduct outreach and provide services to camps. This means that outreach staff from service providers are regularly pulled away from their housing placement work. The Navigation Team would be a group of three staff from service providers tasked with coordination work with camps, relieving the pressure on the other outreach providers.

Marisa Zapata asked about a phone number people could call that would not involve the police because residents do not want the police to kill campers who might be having domestic violence issues.

	<p>Seraphie Allen further clarified that the homeless liaison position would be in the Portland Police Bureau to build better relationship, similar to the Somali liaison. Marisa Zapata expressed concern that this new position may just be a public relations person who may not help police do their job better rather than just more training with those same dollar allocations. Seraphie Allen noted that the police are already going through implicit bias training and has a new police chief who is very dedicated to this work and accountability in improving relationships with people of color, the homeless population, and the community at large. Marisa Zapata disagreed with the new position and believes it would not help with police reform.</p> <p>Kevin Fitts advocates for preventative measures that would help address mental health crises before they happen.</p> <p>Chair Deborah Kafoury, in her proposed budget, allocated the \$5 million from the sale of Wapato a supportive housing fund.</p> <p>There are three Multnomah County public budget hearing hearings scheduled for this month:</p> <ul style="list-style-type: none"> • The first will happen on May 2nd at IRCO at 6pm. • The next hearing will be on May 9th in the Multnomah Building at 6pm. • The third hearing will be at the East County building (600 NE 8th Street) in Gresham also at 6pm. • Voting will happen on the 31st. <p>The City Council budget hearing will take place on May 10th.</p>	
<p>Tenant Screening Policy Proposal – Jamey Duhamel, Office of Commissioner Eudaly</p>	<p>Jamey Duhamel, Office of Commissioner Eudaly, presented an overview of the purposed policies and criteria with standardized metrics for landlords to use when screening tenants. The City of Portland’s Screening Criteria Policy Proposal presentation included the purpose, key takeaways and review of scenarios using the draft policies and criteria. The goal of the policy is to create clear channels to access housing of choice for all renters that are consistent, fair and equitable.</p> <p>Over the next month, Jamey Duhamel will workshop the proposal to a number of community and real estate groups in order to get direct feedback about how it would work in real life. Jamey Duhamel invited attendees to send feedback and additional scenarios to use with the proposed policy and criteria by email at jamey.duhamel@portlandoregon.gov.</p>	
<p>Director’s Updates – Marc Jolin, Joint Office of Homeless Services</p>	<p>Marc Jolin provided member’s with highlights from the AHFE May 2018 Director’s Report. Temporary winter shelters like the Columbia and Family winter shelter will be closing. Service providers were able to transition individuals and families staying at the shelters into housing or into an alternative shelter. The Hansen building, which housed 200 beds, is closing in June 2018. However, the total number of shelter beds is actually increasing by adding 125 more beds to the Mead Building on 5th and Washington, the Veteran’s Shelter, and at the Women’s shelter.</p>	