The church works to alleviate poverty not just in its economic clothing but dressed in all of its dimensions, because poverty of relationships, poverty of spirit and poverty of opportunity are every bit as disabling as economic poverty.

2017 WAS A YEAR OF UNPRECEDENTED PAIN. We watched as natural disasters swept away communities, war and conflict displaced millions, executive orders upended the hopes of desperate refugees and years of systemic inequalities reached their boiling point.

2017 was also a year of reckoning. Reductions in federal funding for refugees forced World Relief to close five U.S. resettlement offices, significantly scale back three more offices and reduce our U.S. workforce by 30 percent. It was a year in which we published an open letter in the Washington Post signed by thousands of evangelical leaders and pastors that respectfully urged the president to resume refugee resettlement.

Most importantly, 2017 was a year of resolve. It was a year in which World Relief fully embodied our unique calling: to empower the church to serve the most vulnerable. And as we leaned into this calling, we equipped 75,000 volunteers who worked in partnership with our staff to bring hope to more than 7 million vulnerable people, including more than 2 million mothers and children through health programs alone.

We remain convinced that the church can be a uniquely powerful force for good when it is mobilized by the Greatest Commandment to love God and to love our neighbors as ourselves (Matthew 22:37-39). We long to see a world in which the church rises up on behalf of the poor and oppressed. Where men and women together are stewards of God’s kingdom and where all races, tribes and tongues are equally
valued. Where the church works to alleviate poverty not just in its economic clothing but dressed in all of its dimensions, because poverty of relationships, poverty of spirit and poverty of opportunity are every bit as disabling as economic poverty.

At World Relief, we work tirelessly to empower the church to become the fullest expression of what God intended. In partnership with the local church, we seek to catalyze movements of change—in individuals, in families, in communities and even in entire countries.

This movement of change is most fully seen in our Church Empowerment Zones (CEZs). This innovative model, developed over nearly a decade and operational in seven African countries as well as in Haiti, catalyzes a movement of lasting change—leaving a legacy of local ownership, life skills and resilience that sustains progress long after we depart.

In conflict-ridden areas such as the Middle East, we empower a small but vibrant church community to meet the needs of families who have nowhere else to turn. We catalyze a movement of love and healing through safe spaces for children and mothers groups that impart dignity and worth to women.

And despite unprecedented pressures in 2017, our U.S. ministries catalyzed a movement of church and community volunteers who welcomed those fleeing extreme poverty, violence and oppression on their journey toward renewed belonging. We mobilized thousands of Christian leaders to speak into the biblical calling to welcome the stranger, and we have continued to raise our voice on behalf of refugees, dreamers and asylum seekers.

In the following pages, you will have the privilege of reading more about what it looked like for World Relief to put love in action in 2017. We ask you to pray diligently, give generously and join us as we awaken the spirit of the church to believe in the possibility of a world where everyone has the opportunity to achieve their God-given potential.

We believe that the witness of the global church right now is vital, as it will impact how millions around the world view the church and, as a result, the Jesus we profess to follow. There has never been a more critical time for the world to recognize us as followers of Jesus by the way we love (John 13:35).

Will you join us as we put God's love into action around the world in 2018?

Tim Breene,  
CEO  

Scott Arbeiter,  
President
“Jesus is the one that started the work we do, and we are told to do it. This is why I am doing it—because it is like Jesus.”

OUTREACH VOLUNTEER

PICTURE A VILLAGE. Remote, undeveloped, overwhelmed by poverty and characterized by broken relationships. Where malnutrition, illness and a shortage of positive role models often leave children extremely vulnerable. And where the perpetual cycle of poverty cripples entire generations, decade after decade.

Now picture that same village in community. A community characterized by thriving relationships, strengthened families, spiritual richness, economic sustainability and good health. Picture community leaders and church pastors, once isolated and fragmented, sitting together, in conversation. Learning, talking, sharing and envisioning. Eager to connect, encourage and challenge one another. Eager to love and serve the most vulnerable.

What if I told you about a unique and innovative model, pioneered by World Relief, that fulfills this very vision? A beautifully biblical and thoughtful process by which communities are being sustainably changed from the inside out. Where the cycle of poverty is being broken, and communities are beginning to experience a fullness of life unlike anything they’ve ever experienced.

Here it is. It’s called the Church Empowerment Zone. And it changes everything.

“World Relief helped us to understand we are many parts of one body, and that we have a responsibility to come together in unity and serve the most vulnerable. That we have to be the answer to our own problems. Now we share our community’s burdens. We care for the poor and most vulnerable. We are creating love where the Devil was bringing hate and division. We are bringing the kingdom of God down to earth.”
— Pastor Radolpho
Pioneered by World Relief in Rwanda over the last seven years, our Church Empowerment Zone (CEZ) model is a powerful, unique model that adopts best-practice thinking by establishing local ownership from the outset and focusing on leadership development and capacity building. Our core tool—World Relief’s Transformation Tree Curriculum (TTC)—focuses on better equipping local pastors and works to eliminate the underlying causes of poverty.

Our TTC addresses foundational beliefs concerning God’s compassion for the poor and our call to love and serve one another. We teach pastors that in order for the vicious cycle of poverty to truly end, value systems, beliefs and, ultimately, behaviors must change. We demonstrate that in order for holistic physical transformation to take place, spiritual transformation must first lead the way. Impact is catalyzed as these leaders are brought together and equipped as changemakers. They are developed as true leaders. They are inspired. They are equipped to transform their communities. And they themselves are transformed.

But it doesn’t stop there.

Love Multiplied
Once World Relief staff have served as initial trainers and catalysts, we equip hundreds of “ordinary people” to take part in this great kingdom work. Through our Outreach Group Initiative, we use local church volunteers to reach their communities, enabling us to address the deepest of issues that extend beyond the front door of the home.

Lessons begin with biblical teachings that provide spiritual building blocks for our technical interventions—using scripture, for example, to teach families about the importance of saving and sharing money (1 Corinthians 16:2, Proverbs 13:22).

Evidence of change is not simply anecdotal. Not only did our most recent evaluation reveal significant progress in economic standing and health behaviors (access to clean latrines up 55.4 percent from 4.4 percent in areas with outreach groups, for example), but also in family strengthening and relationships. Eighty-four percent of beneficiaries in outreach areas reported changes in their spousal relationships, and 96 percent reported changes in their relationships with their children.
Trosha's story is one example of the powerful narratives of transformation behind these statistics. As I sat with him in a small community in Bushenge, Rwanda, he told me his story:

“My wife is HIV-positive. I am HIV-negative. Three years ago, the conflict at home was unbearable. There was no peace. We were close to killing one another. So the church came to us, and volunteers invited us into World Relief’s Mobilizing for Life Program. I began to learn how to treat people with HIV/AIDS, how to support them and give them hope. I began to understand my responsibility for taking care of my wife. After 11 years of pain, we began to live together in peace. Since then, we’ve discovered many of our friends are facing similar issues, and we share our lessons and counsel friends. Now, we join together as happy homes, transformed through our churches and this program, and in community together.”

I met Trosha and his wife sitting on a small bench under a tree. At the end of our time together, Trosha invited us to see his home before we began the long trip back to Kigali. As he led the way through a small opening in the trees, a clearing came into view, upon which stood several buildings. On this small, rented plot, he had created a beautiful, thriving home. A house for his family, a kitchen garden for their food, a paddock for their livestock, a clean latrine and an outdoor space for friends and family. This was a little slice of God’s kingdom, here on earth, blessing Trosha and his family with riches, both spiritual and material, far greater than they could ever have imagined. What’s more, his neighbors’ homes were beginning to look strangely similar... And it was a beautiful, inspiring picture.

Trosha’s story is one of hundreds coming out of our Church Empowerment Zones. The evidence of visible, tangible transformation occurring across multiple domains of intervention and the corresponding change in belief and value systems are contributing to truly revolutionary outcomes. Our CEZ model is empowering hundreds of local churches to begin building a legacy of hope, generosity and self-reliance that sustains progress long after we depart.
There are no easy answers here, but that does not mean life has to be hopeless for the millions of displaced. Lives are being rebuilt, one step at a time.

REALITY IS SINKING IN FOR REFUGEES ACROSS THE MIDDLE EAST.

While families who fled their home countries had planned to return when war and violence dissipated, devastating ongoing conflict has threatened this dream for many. Now, as what was supposed to be a temporary solution gives way to a long-term reality, refugee families are facing yet another wave of grief and suffering from a danger just as crippling: the loss of hope.

As refugee families struggle to adjust to life in a new country, high rates of depression, feelings of isolation and rising levels of domestic violence overwhelm many. Mounting pressures are forcing families to resort to negative coping mechanisms that disproportionately endanger women and children. Child begging, child labor and early marriage as a means of economic survival have become all too common.

There are no easy answers here, but that does not mean life has to be hopeless for the millions of displaced. Lives are being rebuilt, one step at a time, in ways that are beginning to repair the hurts and hopelessness. Ways that don’t grab headlines but which quietly restore dignity, love and hope.

Each Wednesday, a group of ten Syrian women sit together in Amena’s home. A 15-by-15-foot room with one rug, four mattresses and an old television set is a warm and welcoming sight to the women gathered here.

As Mirna quiets the group, the women look on expectantly. It’s the fourth meeting of a three-month mothers’ group curriculum, Mothers Looking Forward, and though...
once nervous and quiet, the women are now eager to begin their evening together.

The group is designed to promote healing and positive coping skills by giving mothers a safe space to connect, share their stories, express emotions and receive psychosocial support.

Last week was a poignant week for the group. The women shared their stories with one another through a simple yet powerful activity. Using a rope to portray their life journey, they placed flowers and stones along it to represent the joys and losses of their lives. Despite the stones—and the stories that came with them—the small room was also filled with flowers. A simple image, yet one that conveyed great optimism and hope for a brighter future.

Next week, Mirna is planning a lesson on self-care. She smiles as she tells me what she’s preparing—a mani-pedi party, facemasks included. “They will love it!” she exclaims.

Mothers’ groups are just one example of our many programs purposefully designed to enhance women’s health and well-being, catalyze empowerment, challenge harmful gender norms and provide opportunities for leadership. As these women spend the next several months with Mirna, they will learn about their inherent worth and will be empowered to take small but significant steps forward in their new lives. As these steps begin to transform their hearts, minds and communities, a movement characterized by love, healing and the restoration of hope begins to take shape.

No story better exemplifies this than Sahar’s.

Sahar fled to Jordan with her husband and children to escape the bombings in her home country of Syria. For months, she mourned the loss of her home, her country and everything familiar to her. Seeking encouragement, she turned to World Relief and found the courage to fight against her despair. Having been a preschool teacher back home, Sahar partnered with World Relief to begin a club for refugee children in the living room of her own home. Since then, she has opened fourteen other kids clubs, where refugee children can play games and take basic lessons in Arabic, geography, math, science and art. Sahar explains:

“We try to sit and talk with each child, listening to them, and processing the loss and the violence they have seen. The children love coming to the club. They have made friends. It has become a place of community. My hope is that in the future there will not just be these fourteen clubs, but twenty, even twenty-five clubs!”
World Relief has met women like Sahar in some of the most violent corners of this earth. Women who made dangerous journeys across deserts and seas to seek refuge for their children. Women who have pulled their children from beneath the rubble of destroyed homes, schools and hospitals. Women who have had to discontinue their education because of conflict. Women who have returned to their destroyed homes, beginning the courageous work of rebuilding even in the midst of uncertainty. Women who have volunteered long hours to serve others, even when their own needs were profound.

Across the Middle East today, God is using women to multiply small acts of love for thousands of wounded and traumatized refugee children and families. These brave and beautiful women are leading our response and radically demonstrating what it looks like to love courageously and hope faithfully.

And they have shown us what it means to truly love.

They have shown us that love is not weakness in the wake of hatred and violence.

**They have shown us that love is not a passive act.**

They have shown us that love, like the kind that Sahar chooses every day, is an act of defiance.

And it is in this love—this powerful, transformative love—that we see women leading communities into the fullness of life that God intended. And into hope.
As Jesus modeled, love is to be offered sacrificially. To the stranger, the prisoner, the orphan, the widow. And to the refugees—our neighbors.

As CHRIST-FOLLOWERS, we are called to love with abandon—with pure faith and an open heart. Putting the needs of others above our own. And we are to expect nothing in return. As Jesus modeled, love is to be offered sacrificially. To the stranger, the prisoner, the orphan, the widow. And to the refugees—our neighbors. All made in the image of God.

Sanjay, a refugee from Myanmar turned successful business owner, knows what it means to receive this kind of self-sacrificing love.

Myanmar, formerly known as Burma, is home to the world’s longest-running civil war. For years, the Burmese people have suffered through ethno-religious violence and military control. There have been mass killings, stories of villages being burned to the ground and women being tortured—all because of their ethnicity or religious beliefs. Some call it ethnic cleansing, others have begun to call it genocide.

In 2003, when the military police visited Sanjay’s home and started asking questions, his parents knew something was terribly wrong. They feared for their children’s lives. They realized their only choice to keep their family safe was to leave the country; they fled to Malaysia without documentation. As unregistered refugees, Sanjay’s family lived in fear, hiding from immigration patrols, until one day Sanjay got caught. He spent over a year in a Malaysian prison for not having the necessary paperwork. But what Sanjay saw as catastrophic at the time proved to be a blessing in disguise.

At the time of his capture, the United Nations High Commissioner for Refugees (UNHCR) was conducting interviews in that same prison. After vetting Sanjay and hearing what he experienced in Myanmar, they offered him the opportunity to resettle in the U.S.

In 2007, Sanjay arrived in the U.S. with a mix of fear and uncertainty. He had to learn a new culture, a new language, an entirely new way of life. But he was determined
to make a way for himself and take advantage of his second chance.

Upon arriving in Jacksonville, Florida, Sanjay was warmly greeted by World Relief volunteers—men and women who put their love into action and helped Sanjay every step of the way. “They are like family to me,” Sanjay says. The completion of everyday tasks such as navigating a grocery store full of foreign products, became huge accomplishments. But with the help of his new “family,” Sanjay not only survived—he flourished.

Sanjay enrolled in both English and job readiness classes with World Relief. He made use of every tool available to him to rise out of dependence and blossom into self-sufficiency. And five years ago, Sanjay became a U.S. citizen. He started a successful Asian supermarket and began giving back to the community, to the country he now calls home and to World Relief, where he now serves as a volunteer.

Love always perseveres.

Today, Sanjay joyfully shares with other refugees the self-sacrificing love he once received, multiplying the impact of that love to serve hundreds of new Americans. “Without World Relief, I wouldn’t be here,” he says. The volunteers who became Sanjay’s family have also been transformed by this journey of service, and today, Sanjay’s community sees what is possible when a refugee or immigrant is greeted with love rather than fear. And it is this narrative of love, welcome and mutual transformation that characterizes the refugee and immigrant story in Jacksonville.

At World Relief, we believe that to love is to welcome. That is why we continue to commit ourselves to resource, support and welcome refugees and immigrants from all around the world. Loving them not simply as a number, but as unique individuals with stories to be celebrated and honored. Loving them as Jesus first loved us, and witnessing the transformative power of that love across entire communities.

We each have a role to play, stories to share, skills to employ and lives to touch. God’s love is never meant to be hoarded, but shared and multiplied. Like the feeding of the five thousand, Jesus is able to take our feeble offerings of love and multiply them (Ephesians 3:20).

If you had told Sanjay ten years ago that today he would be a successful American business owner, I doubt he would have believed it. But therein lies the beauty of God’s love put into action and multiplied through his people—in Sanjay’s life, and in so many of our own.

And that kind of love never fails.
Love in action is relational, lived out in communities around the world as individuals invest their time and resources in the lives of their neighbors.

When Jesus was asked to clarify the biblical command to love our neighbors, he told the story of a traveler in need who had been the victim of injustice and of a neighbor who came upon him. This neighbor saw his vulnerability, was moved to compassion and came to his aid. Our commandment is clear: “Go and do likewise.”

Love in action is relational, lived out in communities around the world as individuals invest their time and resources in the lives of their neighbors. This life-on-life ministry is important work that should never be underestimated. And yet, as we welcome new refugees and other immigrants to communities throughout the U.S., it’s not always enough. We occasionally encounter the need to put love into action by raising our voices for just policies that impact our most vulnerable neighbors.

To paraphrase Dr. Martin Luther King Jr., loving our neighbor certainly means being the “Good Samaritan” who helps the traveler beaten along the road—but when we continually encounter victims of such injustice, part of loving also means asking, “what’s wrong with this road?” And in doing so, we are raising our voices together to confront unjust systems that are inhibiting our neighbors from fully flourishing.

In February 2017, at a time when key decisions were being made to determine the future of the U.S. refugee admissions program, World Relief published a full-page ad in the Washington Post that respectfully expressed our concerns. Church leaders from every state signed on, including nationally prominent pastors and leaders such as Tim and Kathy Keller, Max Lucado, Ann Voskamp, Scott Sauls and Eugene Cho.

Calling on our elected officials to care for the vulnerable as they make important decisions is a way for us to steward not just our resources and our time, but our influence, as we ourselves stand with the vulnerable.
When we opened up the letter online for signatures after its release, thousands more signed on in support. We saw the ripple effect of our effort spreading out as pastors and leaders nationwide were empowered to lead their congregations in changing narratives generated by fear. Proverbs 31:8 tell us to “speak up for those who cannot speak for themselves, for the rights of all who are destitute.” World Relief’s voice in the public square is a critical part of our witness and discipleship as followers of Jesus. We believe that loving our neighbor includes caring for the systems and structures in which they live and encouraging others to do the same.

Convening a Christian conscience on behalf of refugees and other vulnerable immigrants is indeed a core call of World Relief—an integral way that we empower local churches to serve and stand with the vulnerable. We consider it an essential task to engage the American church and remind leaders and congregations alike that our Christian faith should compel us to seek justice and mercy for the powerless and suffering. In increasingly divisive times, we are proud of our leading role as a thoughtful voice in the U.S. evangelical community.

We also believe that such advocacy is an important witness to a watching world about the character of Jesus. Millions outside the church worldwide are watching how Christians respond to the global refugee crisis. Will they see the bride of Christ being marked by welcome, love and advocacy, or fear, hostility and indifference? And what will they conclude about Jesus?

It is not new for the church to use its voice to speak up for our neighbors. It is part of our historic call and identity. And for nearly four decades, World Relief has helped thousands of churches and tens of thousands of volunteers express that call by welcoming refugees. Whatever the changes to policy, our call and our commitment to putting love in action remain the same. We will still stand. And we hope you will stand with us.
Where WE WORK
U.S. OFFICE LOCATIONS
California
  Modesto
  Sacramento
  Southern California
Florida
  Jacksonville
Georgia
  Atlanta
Illinois
  Chicago
  DuPage/Aurora
  Moline
Maryland
  Baltimore
Minnesota
  Minneapolis-St. Paul
North Carolina
  Triad
  Durham
Ohio
  Akron
South Carolina
  Upstate SC
Tennessee
  Memphis
Texas
  Fort Worth
Washington
  Tri-Cities
  Seattle (Kent)
  Spokane
Wisconsin
  Fox Valley

PROGRAM & PARTNER COUNTRIES
Burundi
Cambodia
DR Congo
Germany
Haiti
Indonesia
Iraq
Jordan
Kenya
Malawi
Mozambique
Nepal
Nicaragua
Pakistan
Philippines
Rwanda
Somalia
South Sudan
Sudan
Syria
Turkey
Yemen
Zambia
Love never fails

Overcoming poverty and injustice through love in action
Impact

AROUND THE WORLD

75,000 VOLUNTEERS

REACHING

7 MILLION BENEFICIARIES

ACROSS

7 SECTORS

An estimated 80% of those who directly benefit from World Relief’s programs are women and children.

Health & Nutrition  Child Development  Refugee & Immigration Services  Disaster Response  Economic Development  Peacebuilding & Community Resilience  Advocacy & Mobilization

20  World Relief 2017 Annual Report
World Relief brings sustainable, lasting change to communities at the hands of local volunteers—members rooted in their community and its churches, who know best what their people need. These men and women are God’s love in action.

- 270,000+ women and men economically empowered to save, loan and spend wisely
- 795,000+ individuals met with aid in times of disaster
- 63,000+ children learning and playing in development clubs
- 31,900+ vulnerable immigrants welcomed, educated and advised
- 216,000+ farmers and their families eating well after learning agricultural best practices
- 4,400+ churches empowered to serve the vulnerable in their communities

**NOTE:** World Relief employs best practices and meets professional standards for measuring the impact of our programs. Due to the complex circumstances in which World Relief operates, all numbers included in the annual report are to be taken as approximations.
FINANCIAL SUMMARY

2016 REVENUE

2016 EXPENSES

2017 REVENUE

2017 EXPENSES

2016 REVENUE

2016 EXPENSES

2017 Total Revenue FY17
$79,194,318

2017 Total Operating Expenses FY17
$78,057,470

Total Revenue FY16
$71,310,089

Total Operating Expenses FY16
$71,168,872

Fundraising & G&A Expenses $12,961,839

Fundraising $4,895,120

Fundraising $4,146,330

General & Administrative $8,066,719

General & Administrative $7,059,183

Programs $65,095,631

Programs $59,963,359

16.37% 15.71%

10.33% 9.92%

83.39% 84.26%
# Statement of Financial Position

For the year ending September 30, 2017

## Current Assets

<table>
<thead>
<tr>
<th></th>
<th>2017</th>
<th>2016</th>
</tr>
</thead>
<tbody>
<tr>
<td>Cash and Cash Equivalents</td>
<td>$8,594,680</td>
<td>$7,216,274</td>
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<tr>
<td>Investments, at Market</td>
<td>663,537</td>
<td>182,751</td>
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<td>Receivables</td>
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<tr>
<td>Grants</td>
<td>4,463,775</td>
<td>5,347,328</td>
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<td>Contributions</td>
<td>1,200,000</td>
<td>1,055,000</td>
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<tr>
<td>Other</td>
<td>555,226</td>
<td>51,827</td>
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<tr>
<td>Microenterprise and Agriculture Loans - Net</td>
<td>2,857,070</td>
<td>2,432,915</td>
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<tr>
<td>Prepaid Expenses and Other Assets</td>
<td>913,698</td>
<td>629,151</td>
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<tr>
<td>Minority Interest in Net Assets</td>
<td>7,353,244</td>
<td>7,321,465</td>
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<tr>
<td>Plant and Equipment - Net of Accumulated Depreciation</td>
<td>4,403,228</td>
<td>4,485,559</td>
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<tr>
<td><strong>Total Assets</strong></td>
<td><strong>31,004,458</strong></td>
<td><strong>28,722,270</strong></td>
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</table>

## Liabilities

<table>
<thead>
<tr>
<th></th>
<th>2017</th>
<th>2016</th>
</tr>
</thead>
<tbody>
<tr>
<td>Accounts Payable and Accrued Liabilities</td>
<td>5,905,702</td>
<td>5,261,472</td>
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<tr>
<td>Deferred Revenue</td>
<td>480,282</td>
<td>646,818</td>
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<tr>
<td>Long-Term Debt</td>
<td></td>
<td></td>
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<tr>
<td>General</td>
<td>3,388,325</td>
<td>3,477,006</td>
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<tr>
<td>Microenterprise/Agricultural Development</td>
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<td>1,424,683</td>
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<td>Other Liabilities</td>
<td>614,678</td>
<td>715,130</td>
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<tr>
<td><strong>Total Liabilities</strong></td>
<td><strong>11,864,415</strong></td>
<td><strong>11,525,109</strong></td>
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## Net Assets

<table>
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<tr>
<th></th>
<th>2017</th>
<th>2016</th>
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<tbody>
<tr>
<td>Common Stock</td>
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<td>1,000</td>
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<tr>
<td>Non-Controlling Interest</td>
<td>761,214</td>
<td>13,290</td>
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<td>Net Assets</td>
<td>13,989,325</td>
<td>14,257,471</td>
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<td><strong>Total Unrestricted Net Assets</strong></td>
<td><strong>14,751,539</strong></td>
<td><strong>14,271,761</strong></td>
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<tr>
<td>Temporarily Restricted Net Assets</td>
<td>4,388,504</td>
<td>2,925,400</td>
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<tr>
<td><strong>Total Net Assets</strong></td>
<td><strong>19,140,043</strong></td>
<td><strong>17,197,161</strong></td>
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<tr>
<td><strong>Total Liabilities and Net Assets</strong></td>
<td><strong>31,004,458</strong></td>
<td><strong>28,722,270</strong></td>
</tr>
</tbody>
</table>
# STATEMENT OF ACTIVITIES AND CHANGES IN NET ASSETS

For the year ending September 30, 2017

## Support & Revenue

<table>
<thead>
<tr>
<th></th>
<th>Unrestricted</th>
<th>Temporarily Restricted</th>
<th>2017</th>
<th>2016</th>
</tr>
</thead>
<tbody>
<tr>
<td>Private contributions</td>
<td>$ 4,785,920</td>
<td>$ 16,553,722</td>
<td>$ 21,339,642</td>
<td>$ 18,431,383</td>
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<tr>
<td>Government and other public grants</td>
<td>51,063,380</td>
<td>–</td>
<td>51,063,380</td>
<td>46,776,420</td>
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<tr>
<td>MED banking revenue</td>
<td>988,818</td>
<td>–</td>
<td>988,818</td>
<td>870,919</td>
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<tr>
<td>Other revenue</td>
<td>5,802,478</td>
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<td>5,802,478</td>
<td>5,231,367</td>
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<tr>
<td>Net assets released from restrictions</td>
<td>15,090,618</td>
<td>(15,090,618)</td>
<td>–</td>
<td>–</td>
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<tr>
<td><strong>Total Support and Revenue</strong></td>
<td><strong>77,731,214</strong></td>
<td><strong>1,463,104</strong></td>
<td><strong>79,194,318</strong></td>
<td><strong>71,310,089</strong></td>
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## Expenses

**Program Ministries**

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<th></th>
<th>2017</th>
<th>2016</th>
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</thead>
<tbody>
<tr>
<td>USA Programs</td>
<td>39,350,399</td>
<td>39,117,428</td>
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<tr>
<td>Overseas Programs</td>
<td>21,490,955</td>
<td>17,325,491</td>
</tr>
<tr>
<td>Disaster Response</td>
<td>4,254,277</td>
<td>3,520,440</td>
</tr>
<tr>
<td><strong>Total Program Ministries</strong></td>
<td><strong>65,095,631</strong></td>
<td><strong>59,963,359</strong></td>
</tr>
</tbody>
</table>

**Support Ministries**

<table>
<thead>
<tr>
<th></th>
<th>2017</th>
<th>2016</th>
</tr>
</thead>
<tbody>
<tr>
<td>General and administrative</td>
<td>8,066,719</td>
<td>7,059,183</td>
</tr>
<tr>
<td>Fundraising</td>
<td>4,895,120</td>
<td>4,146,330</td>
</tr>
<tr>
<td><strong>Total Support Ministries</strong></td>
<td><strong>12,961,839</strong></td>
<td><strong>11,205,513</strong></td>
</tr>
</tbody>
</table>

**Total Expenses**

<table>
<thead>
<tr>
<th></th>
<th>2017</th>
<th>2016</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Total Expenses</strong></td>
<td>78,057,470</td>
<td>71,168,872</td>
</tr>
</tbody>
</table>

**Excess of Revenue Over Expenses**

<table>
<thead>
<tr>
<th></th>
<th>2017</th>
<th>2016</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>(326,256)</strong></td>
<td><strong>1,136,848</strong></td>
<td><strong>141,217</strong></td>
</tr>
</tbody>
</table>

## Other Changes

<table>
<thead>
<tr>
<th></th>
<th>2017</th>
<th>2016</th>
</tr>
</thead>
<tbody>
<tr>
<td>Loss on minority interest in net assets, net</td>
<td>(24,388)</td>
<td>(147,380)</td>
</tr>
<tr>
<td>Gain on sale of fixed assets</td>
<td>321,222</td>
<td>769,816</td>
</tr>
<tr>
<td>Issuance of capital in consolidated MFI</td>
<td>509,200</td>
<td>–</td>
</tr>
<tr>
<td>Gain (loss) on discontinued operations</td>
<td>–</td>
<td>6,399</td>
</tr>
<tr>
<td><strong>Change in Net Assets</strong></td>
<td><strong>479,778</strong></td>
<td><strong>770,052</strong></td>
</tr>
</tbody>
</table>

## Net Assets

<table>
<thead>
<tr>
<th></th>
<th>2017</th>
<th>2016</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Beginning of Year</strong></td>
<td><strong>14,271,761</strong></td>
<td><strong>17,197,161</strong></td>
</tr>
<tr>
<td><strong>End of Year</strong></td>
<td><strong>14,751,539</strong></td>
<td><strong>17,197,161</strong></td>
</tr>
</tbody>
</table>

View our complete financial statements online at [worldrelief.org](http://worldrelief.org).
Dear children, let’s not merely say that we love each other; let us show the truth by our actions. 1 JOHN 3:18

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