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Dear Friends,

I am proud to share with you our Annual Report for 2014, which presents the achievements we have made through your generous support.

While I am sure you know something of Village Health Works’ beginnings, it is worth taking a look back in time to realize how far we have come. We started from scratch in 2006 with no money, but with a big vision: to bring health, hope and decency where it had been lost. This vision brought together former enemies of war and turned them into collaborators and friends, and this community collaboration, which drives Village Health Works, remains unmatched.

The community donated land to Village Health Works (VHW) and built a road linking the village of Kigutu to the main road with their own hands. A year later we opened our health center and found that the building process itself had started the healing process for our community suffering from the trauma of war.

VHW has continued to grow since those early days. Our focus in 2014 was on strengthening existing programs and building a high-functioning team, both in Burundi and in New York. As an organization, we seek to model internally the caring and responsibility that will return decency to a society that has lost it. In 2014, we improved our procedures and lines of communication, prioritized our goals, and developed strategies for responding to the complex realities we encounter on a daily basis in Burundi. These efforts have produced tangible results as well as stronger ties with the community, the government of Burundi, our partners and supporters.

Our work leaves a lasting impression both on those we treat and those who are spreading the word about VHW far and wide. Each year we see more patients, and they are coming from farther and beyond our catchment area. To address this growing need, in 2014 we expanded our clinical and management team to include a new clinical programs director, additional nursing staff, a psychosocial care coordinator, a dedicated monitoring and evaluation coordinator, a new information system team, a facilities director, an architect, and a communications and strategy director. Our 190 community health workers continue to visit patients in their homes to supervise their medications, monitor pregnancies and other conditions.

Our growth in 2014 improved not only the quality of clinical care for our patients, but also the infrastructure that serves them.

Through the generous gift from two of our board members, VHW built a new building that includes a larger pharmacy (allowing us to receive better pricing for bulk purchases of medications), four large rooms for patient counseling, medical equipment storage, staff and community training. This is part of what we call the “make ready work” in our plan to build a Women’s Health Pavilion.
MAKING PROGRESS & MOVING FORWARD IN OUR MISSION

As we build new infrastructure, we are focused on job creation and skill building. In this way, VHW’s physical expansion is part of our effort to fight poverty. Our medical campus is becoming a truly dignified environment where not only patients are being treated but also where people are trained to live more fulfilling lives.

During the fourth quarter, we signed an agreement with the Burundian Ministry of Education to assume management of the Kigutu primary school serving over 500 children. We are delighted by this partnership, but feel a great responsibility to provide the best education we can possibly deliver. In 2014 we were able to build a new pre-school for the 97 children enrolled in our early childhood education program and our plans are to expand the education infrastructure from there. The need is great and we have assembled a team to address the physical and programmatic items necessary to serve this primary school. We still believe that education is the key to the sustainability of VHW’s efforts, transforming every child into an agent for health, community participation, prosperity and happiness.

All of these achievements are made possible by teamwork, effective thinking and noble action. I hope you realize how vital your contribution this year has been. Our progress is additive: every advance builds on what came before. We will continue to treat more patients in 2015 because of the exceptional care we were able to deliver in 2014. The government and community turn to us for education because they believe in our vision and mission, and because they have seen what we have already accomplished with our health care programs. This momentum needs to keep building until our vision becomes a reality.

On behalf of Village Heath Works and the community of Kigutu, I thank you from the bottom of my heart and invite you to enjoy this Annual Report for 2014. It is the latest chapter in the story of your generosity!

With gratitude,

Déogratias Niyizonkiza,
Founder and CEO of Village Health Works
• Population: **10.4 million**, the 2nd most densely populated country in Africa

• Childbirth mortality: **740 per 100,000** in Burundi vs. 510 in Sub-Saharan Africa overall and 28 in the United States

• **Per capita GDP**: $267, the 3rd lowest in the world

• 80% of Burundians live below the International Poverty Line (< $1.25/day)

• 75% of Burundians suffer from malnutrition

• The 2013 UN Human Development Index rates Burundi 178th out of 187 countries

• Patient-doctor ratio: 50,000:1 in Burundi, vs. 400:1 in the US

• IFPRI Global Hunger Index: Burundi rated the "Hungriest Place on Earth"

• Burundi is a largely rural country with only 11.2% of the population living in cities. 90% of the economy is based on agriculture

• At the current rate, Burundi will be completely deforested in 29 years
Village Health Works (VHW) is a 501(c)(3) nonprofit organization operating in rural Burundi. Our mission is to provide world-class, compassionate health care in a dignified environment and to rebuild peace after Burundi’s prolonged civil war (1993-2006).

We believe in the transformative power of dignity in healing patients, communities, and societies.

We believe that providing health care and education in collaboration with the community is the most powerful way to accomplish meaningful and lasting change.

We believe that the provision of high quality health care catalyzes improvements in multiple sectors such as agriculture, education, economic development, and peace-building.

We believe in a comprehensive definition of sustainability that is measured by the value of the lives we save and the broad impacts of our work in the communities we serve.

We believe our scalability derives from continually perfecting our model and demonstrating its success to inspire others to emulate our community-driven approach.

Health for development and peace – VHW’s goal is to improve the physical and mental well-being of the most impoverished and marginalized people in its catchment area, a task that is not only possible but essential for any society.

Community-based care – VHW is demonstrating the value of an approach grounded in engagement with the community at all levels. Of VHW’s 150 full time employees, 99% were born and raised in Burundi. VHW also has 190 Burundian community health workers supporting our programs.

A synergy of services – Outcomes lead to increasingly enthusiastic community engagement, inspiring others to emulate our approach—the best proof of the scalability of our efforts.

Environmental conservation – VHW uses solar panels and is currently building a hydro plant to support its growing energy needs.
**February 22**th and **23**th: VHW held two public awareness campaigns attended by 400 people in our catchment area, promoting reconciliation, peace building, and children’s education.

**February 23**: Deo was honored by his Holiness the Dalai Lama as an *Unsung Hero of Compassion*.

**February 7**: Global Health Equity Social in San Francisco: VHW organized the Bay Area’s first Global Health Equity Social. This happy hour event brought together employees, students, and volunteers from FACE AIDS, and UCSF, along with action-oriented individuals from across the global health sector.

**March 22**: Deo attended the Clinton Global Initiative University annual conference in Phoenix, AZ. (photo: Deo with Chelsea Clinton)

**March**: Women’s Agricultural Training Session for 2014.

**April 10**: Deo visited Ireland for a seminar commemorating the 20th Anniversary of the Rwandan Genocide and the Burundian Civil War. (photo: Deo interviewed at Journal.ie TV)

**April 11**: 2nd Global Health Equity Social in San Francisco.

**April-June**: VHW held 8 awareness campaigns in local villages.

**April 17**: Books for Kigutu Third Annual Garage Sale raising money for Kigutu’s preschool.

**April 23**: 30-minute radio broadcast launched in Kigutu with a weekly focus on early childhood development and adult literacy.

**May 23**: Opening of the new school building. (photo: left Gloriose Niménya, Bururi’s governor & right Johannes Wedenig, UNICEF representative)

**May 17**: Books for Kigutu Third Annual Garage Sale raising money for Kigutu’s preschool.

**May 24**: 30-minute radio broadcast launched in Kigutu with a weekly focus on early childhood development and adult literacy.
July 2014

To prepare for the new school year, notebooks were distributed in August.

August 24th: Annual education forum took place in Kigutu.

August 2nd & 23rd: the VHW Arts and Culture team, with the help of Wendy Steiner and Nina Stern, hosted two concerts to raise awareness about the mission and vision of the organization.

August 2nd: Holiday Luncheon in NY hosted by Sharon Jacob & Jennifer Green.

July 29th: Ismael Mbengue, UNFPA rep, & Anne Peretz, VHW BOD chair, in Kigutu distributing bicycles to CHW.

August 2nd & 23rd: the VHW Arts and Culture team, with the help of Wendy Steiner and Nina Stern, hosted two concerts to raise awareness about the mission and vision of the organization.

October 10th: Deo spoke at a panel on saving lives, strengthening communities during the 11th Hour Project of the Schmidt Family Foundation event in San Francisco, CA.

October 6th: In NYC, Ba Mama Bacu Bose/All of our Mothers concert, a performance organized by Rebecca Bellingham, raised awareness about Women’s Health problems in Burundi through stories/songs.

October 17th: Deo received the Otis Social Justice award from the Wheaton College, Norton, MA. (photo: Deo with Nancy & Charlie Wolf)

October 28th: Deo and Tracy Kidder spoke at Justin Siena High School, Napa, CA about VHW’s story and Strength in What Remains.

November 5th to 8th: Participated in the African Leadership Networks 5th Annual Conference in Kigali, Rwanda.

November 5th: Deo and Tracy Kidder spoke at Justin Siena High School, Napa, CA about VHW’s story and Strength in What Remains.

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November 5th to 8th: Participated in the African Leadership Networks 5th Annual Conference in Kigali, Rwanda.
Providing Quality Health Care – In 2014, Village Health Works recorded a total of 23,673 consultations and hospitalized 1,231 patients. As part of our preventive services, we continued providing family planning services, vaccinations, and health education sessions led by our Community Health Workers (CHWs). In 2014, 563 pediatric patients received vaccinations. We delivered 169 babies despite the fact that we do not officially have a birthing room. The most common conditions treated were malnutrition, malaria, parasites and infectious diseases, pregnancies, and non-communicable diseases, such as diabetes and hypertension. A total of 2,536 patients were newly screened for HIV, of whom 115 tested positive in 2014; VHW follows a total of 503 HIV+ patients, supplying antiretroviral therapy for 303. 201 patients were screened for TB (143 tested positive and are receiving treatment), and 781 children (< 5 years) were treated for malnutrition.

Training and Mobilizing Community Health Workers – Throughout our catchment area, VHW employs 190 CHWs, who receive intensive training, followed by monthly review sessions on HIV/AIDS, TB, malnutrition, family planning, chronic diseases (diabetes, high blood pressure, asthma, and epilepsy), gender-based violence, and early childhood development. On average in 2014, CHWs visited 3,121 patients per month. However, there remain challenges in monitoring our CHWs, and in 2015, we will conduct a CHW program review and hire a dedicated CHW Program Manager.

Tackling Malnutrition – VHW has identified the interconnected problems of malnutrition and lack of access to family planning as a major 2015 priority. We are building a comprehensive program that will: 1) identify and intervene early in cases in our catchment area, and 2) coordinate our school feeding, demonstration gardens, agricultural co-ops, and inpatient nutrition program.
23,673 Consultations
23,673 people were seen at the clinic. 1,231 received treatment.

2,536 HIV Screenings
115 were found HIV+ and received treatment.

201 TB Screenings
143 treated in the Sharon McKenna Community Health Center.

4,479 Diagnoses of Non-communicable Disease
1,944 patients treated:
- 259 diabetes
- 1,102 hypertension
- 395 epilepsy
- 188 asthma

563 Children Vaccinated
for BCG, Polio, Pentavalent, PCV-13, Rotarix, VAR, VAT, and Vitamin A.

169 Deliveries
of which 164 were live births. All deliveries at VHW are natural births.

781 Childhood Malnutrition Cases
All the food produced in VHW’s fields and demonstration gardens and by its livestock husbandry feeds the patients of the Sharon McKenna Community Health Center.
2014 HIGHLIGHTS

Opening of the New Preschool Building – In partnership with UNICEF, VHW constructed a brand new preschool with three classrooms, a library, and restrooms. Through this major infrastructure addition, VHW can lay the foundations for high-quality education in a clean, modern environment.

2014 Education Programs:

- **Preschool** – 97 children, ages 4 to 5, were enrolled in our early childhood development classes, where the teacher-student ratio is 1:15.
- **After-school** – After taking VHW’s academic review classes for the 6th-grade leaving examinations, students at Kigutu’s primary school scored 17% higher in 2014 than in the previous year. Over 100 children participate in VHW’s after-school drumming, dancing, and recorder training programs, developing fundamental educational skills such as listening, cooperation, and physical coordination, in addition to musical expertise.
- **Secondary-school English Access Program** – 20 students took English enrichment courses through the Access Program, run by VHW under the sponsorship of the US Embassy and the US State Department.
- **Adult literacy** – 10 adults enrolled in the 2014 literacy course and 6 completed it successfully.

Ministry of Education Mandate – On December 8, 2014, the Burundi Ministry of Education granted VHW the mandate to administer Kigutu’s primary and secondary schools, adding some 500 children to the 97 enrolled in the VHW preschool. This mandate signals the government’s approval of VHW’s approach to education, and will require an initiative to raise local standards for teachers and facilities. We are actively seeking partners and resources to improve training and infrastructure for both children at all levels and their instructors. See Kigutu Academy p. 20.
97 Preschool Students
The new school building opened serving 97 preschoolers, one 1st-grade class, and one 2nd-grade class.

20 Access Students
20 secondary-school students attended VHW’s Access Program, where they learned English.

10 Adult Literacy Students
10 community members enrolled in the literacy program in Kigutu.

PROGRESS 2013-14

6th-grade scores improved by 17%
VHW’s after-school program for 6th graders provided academic and extracurricular training, producing a significant increase in scores on the National Examinations.

Preschool graduates score 17% higher in primary school
Children who graduated from VHW’s Early Childhood Development (ECD) Program scored 17% higher in their first trimester of primary school than those who had not been part of the ECD program.
2014 HIGHLIGHTS

*Spreading Sustainable and Productive Farming and Animal Husbandry* – VHW continues this key initiative by teaching sound agricultural methods to leaders throughout the catchment area.

*Support to Cooperatives and Household Gardens* – VHW supports agricultural and livestock cooperatives as well as school and household gardens by distributing animals and disseminating information on nutrition. VHW’s 4 Agriculture Extension Workers actively monitor 50 household gardens.

*Food Security Program Partnerships* – VHW thanks Project Redwood, the King Baudouin Foundation, WASH-UNICEF, the International Foundation, End Poverty Now, and the African Development Fund for their generous financial support of our cooperatives.

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**149 Animals Distributed**

This year, VHW distributed 48 chickens, 31 pigs, and 70 goats to the community.

**3.5 Tons of Vegetables Grown**

Spinach: 549 kg, onions: 423 kg, peppers: 361 kg, tomatoes 423 kg, and cabbage: 190 kg to name a few.

**50 Household Gardens Monitored**

4 Agriculture Extension Workers actively monitor 50 household gardens and hold a monthly meeting on best practices.
2014 HIGHLIGHTS

Combatting Poverty – Lack of work skills creates poverty and poverty leads to malnutrition, disease, and depression. VHW provides training to vulnerable community members—mostly women—to help them break out of this cycle of misfortune.

Promoting Cooperative Labor – In 2014, VHW provided training and materials to 1 baking cooperative, 2 weaving coops, 1 sewing co-op, and 1 soap and candle-making coop.

Women’s Empowerment – 99% of those participating in the Economic Development Program are women, many of them past victims of gender-based violence. The cooperatives not only provide the women with a source of income and economic empowerment, but they also offer a safe space for camaraderie and friendship.

55 Co-op Members

VHW managed five co-ops this year: sewing, baking, weaving, and soap and candle making.

$2,846 Profits in 2014

The total revenue of each co-op is shared among all co-op members on a monthly basis.

2,366 Items Produced

185 woven pieces
1,305 baked goods
753 soap bars
123 articles of clothing

ECONOMIC DEVELOPMENT PROGRAM
COMMUNITY STORIES

DELCIA’S STORY

Delicia Igiraneza is a seven-month-old baby girl from Mugara, a small town within the Rumonge commune. When she arrived at the Sharon McKenna Community Health Center in Kigutu a few months ago, she was in critical condition, with shortness of breath and nasal blockage. After a thoracic X-ray, she received a diagnosis of acute laryngitis, with death by asphyxia impending. Thanks to the treatment and monitoring of Village Health Works’s medical team, Delicia is now healthy and breathes normally. The team was able to bring the smile back to her face!

BERNADETTE’S STORY

Bernadette Nkuyibihari leads the bakery co-op. She returned to Burundi after 32 years of exile in Tanzania, where she had learned how to bake bread. With this skill and VHW’s support, she was able to launch a bakery co-op in Mugara, later adding muffins to bread produced. “It was a real party when I made muffins for my grandchildren” says Bernadette. As the profit grew, Bernadette was able to provide her family with better quality food, and thus improve their health: “Now, we can regularly afford food thanks to the co-op”, she says.

LOWIS’S STORY

Lowis Congera is a 78 year-old woman who joined the VHW community in its earliest days. “At first, we leveled the land and planted the lawn, but then had to build the road.” It was a mammoth undertaking, since they were often digging through rock, but the prospect of a clinic in this area was so exciting that spirits remained high, and a year later, the Sharon McKenna Community Health Center opened. VHW exists thanks to the dedication and hard work of pioneering volunteers like Lowis. “The joy of building a clinic outweighed everything,” she says.
MAXIMIZING VHW’S IMPACT

In order to optimize our impact, in 2014 VHW:

- Hired two new specialists, one in Monitoring and Evaluation and one in Electronic Medical Records (EMR), to assure the accurate collection and evaluation of data;
- Redefined our catchment area, in consultation with community members, a decision that will allow us to sharpen the monitoring of all services and increase the impact of our work. The new catchment area (see map below) covers 18 hills inhabited by 119,000 people living in 19,000 households.
LOOKING FORWARD – THE WOMEN’S HEALTH PAVILION

VHW aims to expand clinical capacity by constructing a Women’s Health Pavilion (WHP) designed to meet the specific health care needs of women and children.

- The current clinic does not have surgical capacity. The WHP will provide safe delivery of babies, emergency obstetrical procedures, and vital neonatal care.
- International clinical partners will train VHW providers from across the region.

What is the expected impact of the Women’s Health Pavilion?

- Initially, it will provide maternal and neonatal care, including emergency obstetric services in a large region where current services are either nonexistent or appallingly inadequate.
- Ultimately, it will have the staff and facilities necessary to carry out general emergency surgery for both women and men. With 120 beds and four operating rooms, it will fill a nationwide void in providing specialized surgical care (abdominal surgery, orthopedics, ophthalmology, oncology, fistula repair, etc.).
- Complicated surgeries will initially be performed by international clinical partners, who will then train VHW health care personnel – and eventually, physicians and nurses from across Burundi and East and Central Africa as a whole.

Update on the WHP Capital Campaign

- Preparatory Work – Work on the support infrastructure of the hospital has begun: an additional water tank, supply roads, and a hydro plant to meet increased electricity needs (all funded).
- Equipment – We are in discussions on a current proposal with the International Medical Equipment Collaborative where they would provide ~80% of all equipment required for the hospital (valued at $3.57 million).
- Hospital Structure – In order to break ground, VHW must raise the cost of the physical structure of the hospital: $3.25 million.
Design and Renderings provided by Architect Clay Miller, from Bergen Street Studio
LOOKING FORWARD – THE KIGUTU ACADEMY

The Kigutu Academy will serve as a world-class model of education for children from preschool through high school, and for the professional development of teachers and principals from around Burundi. The cornerstone of this academy is the new UNICEF-funded early childhood development center, which comprises an on-site preschool and the support of six schools in the catchment area. Through this program VHW provides preschool and parental education, and in some locations, early childhood nutrition and health services.

Educational Priorities

• Increasing literacy, knowledge, and skills to promote self-actualization, good citizenship, and productivity
• Demonstrating the essential interconnection between health and education
• Providing professional and technical training that will lead to enhanced job opportunities and profitable self-employment

Planning Goals

• Expanding Early Childhood Development Center; Building Lower School (Grades 1-5) and Upper School (Grades 6-12)
• 40 students per grade, 520 students total
• 14 classrooms at 750 ft² (70 m²) per classroom: 10,500 ft² (980 m²) in total
• Auditorium, library, science and technology labs: 3,200 ft² (300 m²) in total
• Administrative offices, teachers’ rooms, kitchen, sanitation, and storage: 5800 ft² (540 m²) in total
- Design and renderings provided by Erinn McGurn and the team from ScaleAfrica
- Current construction costs estimate for building the entire academy: $930,000
2014 was an exciting year for Village Health Works, with significant growth in personnel, revenue, and administrative and management capacity, both in Burundi and in the US.
Statement of Financial Position  
For the year ended December 31, 2014 and 2013

<table>
<thead>
<tr>
<th></th>
<th>2014*</th>
<th>2013</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Assets</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Cash and cash equivalents</td>
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<td>711,701</td>
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<tr>
<td>Grants and contributions</td>
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<td>419,838</td>
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<td>receivable</td>
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<td>Fixed assets</td>
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<tr>
<td>Other assets</td>
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<td><strong>Total Assets</strong></td>
<td><strong>$3,041,357</strong></td>
<td><strong>$2,292,468</strong></td>
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<td><strong>Liabilities</strong></td>
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<tr>
<td>Current liabilities</td>
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<td><strong>Net Assets</strong></td>
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<td>Unrestricted</td>
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<td>Temporarily restricted</td>
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<td>918,283</td>
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<td><strong>Total Net Assets</strong></td>
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<td><strong>2,257,968</strong></td>
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<tr>
<td><strong>Total Liabilities and Net Assets</strong></td>
<td><strong>$3,041,357</strong></td>
<td><strong>$2,292,468</strong></td>
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</table>

Statement of Activities  
For the year ended December 31, 2014 and 2013

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<thead>
<tr>
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<th>2014*</th>
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</thead>
<tbody>
<tr>
<td><strong>Revenue</strong></td>
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<tr>
<td>Contributions and other income</td>
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<td>Gifts in kind and contributed services</td>
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<td>Pharmacy and other program sales revenue</td>
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<td>Other income</td>
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<td>2,530</td>
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<td>Net assets released from restrictions</td>
<td>574,493</td>
<td>541,985</td>
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<td><strong>Total Revenue</strong></td>
<td><strong>$2,160,928</strong></td>
<td><strong>$1,497,669</strong></td>
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<tr>
<td><strong>Expenses</strong></td>
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<td>Program services</td>
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<td>Development</td>
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<td>Administration</td>
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<td><strong>Total Expenses</strong></td>
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<td><strong>Changes in Temporarily Restricted Net Assets</strong></td>
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<tr>
<td>Contributions</td>
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<td>Net assets released from restriction</td>
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<td>Increase in temporarily restricted net assets</td>
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<td><strong>Increase in Net Assets</strong></td>
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<td>Net assets at beginning of year</td>
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<td>1,768,817</td>
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<tr>
<td><strong>Net Assets at End of Year</strong></td>
<td><strong>$3,006,677</strong></td>
<td><strong>$2,257,968</strong></td>
</tr>
</tbody>
</table>

* 2014 financial statements are unaudited.
BOARD OF DIRECTORS

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Deogratias Niyizonkiza, Chief
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Secretary
Jozelyn Davis,
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Wendy Steiner
Judy Stone
Frederick Wiseman
Zipporah Wiseman
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GLOBAL VILLAGERS (REGULAR MONTHLY DONORS)

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Ruth Barclay & Terry Martin
Nicholas Barrett
Michaela Barry
Yvonne Barton
Amy Bates
Susan Bies
Deborah Bliss
Rodney Bloom
Frederick Boehm
Conway Burbank
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Sukey Lupton
Christine McClure
Alison Mizner
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INSTITUTIONAL SUPPORTERS

11th Hour Project
55 Degrees, LLC
AllPeopleBeHappy Foundation
Alvernia University
AmazonSmile Foundation
American Assoc of University of Women
Arie and Ida Crown Memorial Berkshire School
Bistro Don Giovanni
Books for Kigutu
Bunny Klein Family Fund
Cardinal Health Foundation Inc.
Cashel Family Fund
CFNCA
Chautauqua Institution
Church of St. Thomas More
Combined Federal Campaign Complete Office
Crown Family Philanthropies
D’Anniballe Houston Group LLC
Delmar Womens Book Club
Drobny Global Asset Management, LP
ELMA Philanthropies
ExxonMobil Foundation
Feinberg Foundation
FHI 360 Development
GiveForward Inc.
Global Strategies
Global Washington
Intl Women’s Health Coalition
Ira N. Langsan & Lillian Langsan Philanthropic Fund
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