VILLAGE HEALTH WORKS
ANNUAL REPORT 2013

Where there is health, there is hope.
2013 AT A GLANCE
HEALTH CARE
28,150 patient visits.

PEACEBUILDING & RECONCILIATION

EDUCATION
102 preschoolers & 250 after-school students

AGRICULTURE, LIVESTOCK, & ENVIRONMENTAL PROTECTION
65 cooperatives & 600 household gardens

ECONOMIC DEVELOPMENT
4 cooperatives in baking, sewing, & basket-weaving.
2013 TIMELINE

JAN 6
Stephen Jackson, Chief of Staff at the UN Office in Burundi, visited VHW’s site.

JAN 24
An Evening of Giving, organized by the NYC Women’s Committee, raised $30,000 for the Women’s Health Pavilion capital campaign.

FEB 16
After five international musician-educators trained 100 children and five instructors in recorder playing and the fundamentals of western music theory, they coordinated the first cross-cultural musical concert in Burundi, with special guests including the U.S. Ambassador Dawn Liberi.

APR 6
VHW officially launched the 25-student English Access Program funded by the U.S. Department of State.

APR 15-17
VHW founder and CEO, Deo Niyizonkiza spoke at the Global Philanthropy Forum in Redwood City, CA.

APR 23
Ken Inadomi, VHW’s liaison with Project Redwood, visited Kigutu for Harvest Day.

MAY 2
Ride for World Health raised $25,000 for VHW.

MAY 16
The NYC Women’s Committee hosted a cocktail reception with Deo and Dr. Paul Farmer.

JUN 2
Deo received an honorary doctor of laws degree from Williams College.

JUN 19
Deo spoke at the Wheelock Global Causes International Conference in Boston, MA.
JUL 5  The King Baudouin Foundation visited VHW’s site.
JUL 12  VHW convened its annual education forum, with a special focus on early childhood development.
AUG 29  Deo received the Eisenhower Medallion Award from People to People International.
SEP 13  VHW’s board of directors held a strategic planning retreat in NY, together with the chair of the in-country board, Dr. Theodore Niyongabo, and Country Director, Gerard Hakizimana.
SEP 28  President Pierre Nkurunziza visited VHW’s site.
OCT 3   UNFPA representatives visited VHW’s site.
NOV 7   VHW’s Napa committee organized a fundraiser in Napa that raised $55,000 for the Women’s Health Pavilion capital campaign.
NOV 13  Deo spoke at the annual Global Washington Conference.
NOV 15  VHW officially opened an early childhood development center, funded by UNICEF.
DEC 4   Deo spoke at the Houston Grantmaker’s Forum in Houston, TX, hosted by the AllPeopleBeHappy Foundation.
DEC 27  VHW convened its annual community forum and officially inaugurated its second staff residence building.
“The strength of Village Health Works is rooted in the local community’s deep commitment to our vision and their active participation in realizing its promise.”
I have just returned from Kigutu and it thrills me to report how much progress we have made over the past seven years.

Back in 2007 we started, quite literally, with nothing but a vision and a donated plot of earth on an overgrown hilltop in a neglected land. This land was populated by a displaced people ravaged by civil war and united only by the misfortune of geography and their collective loss, remorse, and suffering.

The vision was to create a compassionate and dignified environment in which to provide healing and hope. That vision might have remained just a dream. Yet, from the moment that the first bricks were molded out of the very earth upon which Village Health Works now stands and operates, this vision no longer belonged to me alone.

Village Health Works is a locally led organization that implements local solutions to local challenges. Our model provides quality, compassionate health care in a dignified environment. It is supported by comprehensive education, agriculture, economic development, and peace building programs.

The strength of Village Health Works is rooted in the local community’s deep commitment to our vision and their active participation in realizing its promise.

We have come a long way together. Our success to date, and in the future, depends on the generous support of a larger international community. Many of you have travelled to Kigutu yourselves and witnessed the needs and the extraordinary developments that have taken place. I have been so deeply touched and inspired by your engagement and investment over the years. Thank you.

Looking forward, Village Health Works is poised to further advance our vision and mission. In the next year we plan to extend the impact of our model programs; hire additional staff, including management positions; and break ground on critical capital projects, including a women’s health pavilion and surgical suite, a hydroelectric project, a warehouse, a preschool, and additional staff residences.

On behalf of everyone at Village Health Works, thank you for your involvement, commitment, friendship, and partnership.

With warmest regards,

Deogratias Niyizonkiza
Founder & Chief Executive Officer
Village Health Works consulted approximately 170 patients per day, in addition to inpatients in our 40-bed wards. In 2013, we provided 28,150 clinical consultations, with the following patient demographic breakdown: 73% from our catchment area; 11% internally displaced persons; 18% repatriated refugees; and 67% women and children (0-5 years old).
Belyse is a 22-year-old woman, who lives on Karirimvya hill, a 4-hour-long, mountainous hike away. Despite the distance, she visited Village Health Works regularly for prenatal care, while one of our community health workers offered vital follow-up care. On October 8th, 2013, Belyse gave birth to a healthy baby girl, pictured here after receiving vaccinations at VHW’s health center.

“She is a gift from God,” said Belyse.

Claver Ndaho lives with his wife and two children in the town of Karonda. He is one of our 100+ community health workers, who provide care for approximately 500 households. Claver received his training from Village Health Works, and learned how to recognize symptoms for illnesses like malaria, tuberculosis, HIV, and malnutrition. Claver makes regular rounds to his designated households, referring patients to our health center, offering advice on issues like family planning, and supporting HIV and TB patients by collecting their medications on a monthly basis, and ensuring their adherence to treatment.

Claver was diagnosed as HIV positive in 2002, while he was living as a refugee in Tanzania. He told us:

“When I was first diagnosed with HIV, I lost all hope of living. I really thought I would die soon. Then I had some training and I realized that with the right treatment, I could live with HIV, and I had hope about life again.”

Claver has since done all he can to learn how to live a long and healthy life with the disease, both as an individual and as a community health worker.
PROGRAM REPORT

AGRICULTURE, LIVESTOCK, AND ENVIRONMENTAL PROTECTION
Benita Nahimana is a 45-year-old widow living in Kigutu. She lost her husband in 1996 and in 2010, she enrolled in Village Health Works’ Women’s Agricultural Training Program. After starting to cultivate her own household garden with our technical support, she soon realized that her and her children’s’ health was drastically improving.

Benita told our ALEP program staff:

“There is no longer malnutrition in my house.”

Growing vegetables helped Benita generate sufficient income to pay for the education of all six of her children. She explained that because of the nutritious vegetables that she’s been growing and selling to her community, she has been able to raise her children in dignity.

Village Health Works’ agriculture, livestock, and environmental protection (ALEP) program focused on spreading sustainable and productive farming and animal husbandry techniques throughout the community. To this end, the ALEP program supported farming and livestock cooperatives, school gardens, household gardens, livestock distributions, and nutrition education classes.

VHW would like to thank Project Redwood, the King Baudouin Foundation, UNICEF, the International Foundation, End Poverty Now, and the African Development Fund for their generous financial support of our cooperatives.

**AT A GLANCE**

- **65** farming and livestock coops (25 families per cooperative on average)
- **$1,700** earned by the coops
- **16,000 kg** of produce --eggplant, sweet potatoes, carrots, tomatoes, beans, pineapple, peanuts, and more! -- consumed and sold by the coops
- **660** goats, **100** chickens, **24** pigs, and **150** bee hives distributed to coops
- **850 kg** produce distributed to families of malnutrition patients
- **125** members of the Women’s Agricultural Training Program
- **20** school gardens, in conjunction with Village Health Works’ early childhood development satellite centers
- **600** household gardens
- **20,000** seedlings of moringa planted on site, and another **20,000** seedlings of moringa distributed to local community members
- **8,000** ecalyptus and calliandra trees planted throughout the community
PROGRAM REPORT

EDUCATION
There were two new additions to VHW’s education programs in 2013: an early childhood development (ECD) center and the English Access Program. The ECD center was supported by UNICEF to offer preschool education, training programs for educators and parents, and satellite centers at four neighboring schools. As part of the English Access Program, high potential 8th grade students were competitively selected to participate in English language and American cultural immersion classes sponsored by the U.S. Department of State.

VHW also continued its after school programs in mathematics, English, French, art, music, and sports. Thanks to the continued support of the AllPeopleBeHappy Foundation, the program was able to expand to include 2nd and 3rd grade students. Many materials were generously donated by the U.S. collaborative effort, Books for Kigutu and its founder, Katherine Leppek.

Eric and Emiline are proud parents of three children, 5-year-old Fabrice, 4-year-old Rodrigue, and 2-month-old Landrine. Emiline delivered Landrine at Village Health Works. She and Eric are active supporters of our work — they come every week to volunteer in “community Fridays.”

Eric and Emiline’s eldest children, Fabrice and Rodrigue are currently enrolled in our preschool program. Emiline says that every day, the children come home and share what they’ve learned. Most recently, 5-year-old Fabrice explained to her mother the importance of good hygiene. Both children are also learning how to count and how to sing! When we asked Emiline whether she plans to send her youngest child, Landrine, to our preschool when she is old enough, she smiled broadly and exclaimed,

“Of course!”
The economic development program aims at providing training for vulnerable community members—mostly women—to lift themselves out of poverty. In 2013, VHW supported one baking cooperative, two weaving cooperatives, one sewing cooperative, and one soap-making cooperative. The soap-making cooperative was temporarily stopped in mid-2013 in order to recruit new trainers and purchase different materials. The other cooperatives are thriving with local business.

Many of the women participating in the economic development program are past victims of gender-based violence. Thus, the cooperatives not only provide the women with a source of income and economic empowerment, but they also offer a safe space for camaraderie and friendship.

PROGRAM SPOTLIGHT

Aline Toyi is a 28-year-old woman, married with five children. She is a member of VHW’s sewing cooperative and has already learned to make tote bags, wallets, yoga mat bags, and clothes for women and children. She is proud to be a women’s cooperative member because it has enabled her to make enough money without having to ask her husband for any financial assistance.

She says that the new income she has generated has helped her receive more respect from her husband.

Items produced by the women’s cooperatives—including baskets, bracelets, tote bags, wallets, and belts—were sold online via the website, beautifulburundi.bigcartel.com. In the fall of 2013, VHW sold the baskets and bags at Boho Lifestyle, a home goods and clothing boutique in downtown Napa Valley, CA. The economic development program staff also tested and developed new products, such as laptop cases and yoga bags.
## Financial Summary

### For the year ended December 31,

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<tr>
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<th>2013*</th>
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<tr>
<td><strong>Revenue</strong></td>
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<td>Contributions and other income</td>
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<td>Grants and awards</td>
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<td>Gifts in kind and contributed services</td>
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<td>Pharmacy revenue</td>
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<td>Net assets released from restrictions</td>
<td>554,485</td>
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<td><strong>Total Revenue</strong></td>
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<th><strong>Expenses</strong></th>
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<td>Program services</td>
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<td>Development</td>
<td>106,411</td>
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<td>Administration</td>
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<td><strong>Total Expenses</strong></td>
<td>1,182,341</td>
<td>1,351,873</td>
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<th><strong>Changes in Temporarily Restricted Net Assets</strong></th>
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<td>(554,485)</td>
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<td>Increase in temporarily restricted net assets</td>
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<td><strong>Increase in Net Assets</strong></td>
<td>488,800</td>
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| **Net assets at beginning of year**            | 1,768,817 | 1,330,968 |
| **Net Assets at End of Year**                  | 2,257,617 | 1,768,817 |

*2013 financials are projected with formal audit pending.

### Balance Sheet

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<tr>
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<th>2013*</th>
<th>2012</th>
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<tr>
<td><strong>Assets</strong></td>
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<td>Cash and cash equivalents</td>
<td>715,216</td>
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<td>Grants and contributions receivable</td>
<td>415,005</td>
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<td>Fixed assets</td>
<td>1,178,412</td>
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<td>Other assets</td>
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<td><strong>Total Assets</strong></td>
<td>2,312,633</td>
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<th><strong>Liabilities</strong></th>
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<td>Current Liabilities</td>
<td>33,760</td>
<td>129,118</td>
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| **Net Assets**       |       |      |
| Unrestricted         | 1,534,815 | 943,112 |
| Temporarily restricted| 922,259 | 764,009 |
| **Total Net Assets** | 2,457,074 | 1,707,121 |
| **Total Liabilities and Net Assets** | 2,490,834 | 1,836,239 |

*2013 financials are projected with formal audit pending.
## BUILDING A MOVEMENT

### BOARD OF DIRECTORS

<table>
<thead>
<tr>
<th>Anne Peretz (Chair)</th>
<th>Deogratias Niyizonkiza (Founder &amp; CEO)</th>
<th>Dziwe Ntaba (Co-founder &amp; Chief Programs Officer)</th>
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<tr>
<td>Jozelyn Davis</td>
<td>Tracy Kidder</td>
<td>Lesley King</td>
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<td>Richard Deckelbaum</td>
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<td>Paul English</td>
<td>Youngme Chung</td>
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<td>Paul Farmer</td>
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### INSTITUTIONAL SUPPORTERS

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### ADVISORY BOARD

| Jozelyn Davis (Chair) | Peter Awn | Louise Braverman | Anne Bugge | Sarah Bennison Machiels | Susan Feagin | Laura Frost | Steven Glickel | Etsuko Haring | Tom Henry | Sharon Howe | Sharon Jacob | Arlen Mack | William McClure | Jack McGourty | James O’Malley | Sandhya Persad | David Roubini | Leila Ruckenstein | Mary Kay Smith-Fawzi | Wendy Steiner | Judy Stone | Frederick Wiseman | Ziporah Wiseman |

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Over the next five years, we plan to:

1. Expand clinical capacity by constructing the Women’s Health Pavilion, a state-of-the-art teaching hospital designed to save mothers and children’s lives, and honor human dignity. The Women’s Health Pavilion will provide safe delivery of babies, safe emergency obstetrics care, vital neonatal care, and the capacity to develop comprehensive surgical services. Partnerships with outstanding academic medical institutions will strengthen the capacity of Village Health Works’ clinical providers.

2. Establish Kigutu Academy, a model teaching institution, where teachers and principals from across Burundi will come for professional development. The initial cornerstone of this academy is our UNICEF-supported early childhood development center.