In 2011, Village Health Works built capacity and inspired hope in over 250,000 Burundians. Our doctors, nurses and community health workers provided 15,000 people with primary health care in a dignified environment, regardless of their ability to pay. We launched an educational initiative that will offer material support, technical assistance and training to teachers and students in our catchment area—thereby improving the odds for over 22,500 students. We gave over 10,000 people access to clean water and sanitation. We expanded income-generating cooperatives involving over 600 families with a targeted focus on aiding the most marginalized individuals—specifically strengthening agricultural cooperatives and food security programming for recently repatriated Burundians and debuting craft cooperatives for female survivors of gender-based violence.

Community led, Community driven.
The key to sustainable change in Burundi and beyond.

Village Health Works understands that improving the well-being of the most impoverished and marginalized populations is not only entirely possible—it is also an essential investment for society. Everyday, we are demonstrating the high value of an approach that is grounded in community engagement at all levels—including patients, staff, government and senior leadership.

Village Health Work’s Impact

In 2011, Village Health Works built capacity and inspired hope in over 250,000 Burundians.

- Our doctors, nurses and community health workers provided 15,000 people with primary health care in a dignified environment, regardless of their ability to pay.
- We launched an educational initiative that will offer material support, technical assistance and training to teachers and students in our catchment area—thereby improving the odds for over 22,500 students.
- We gave over 10,000 people access to clean water and sanitation.
- We expanded income-generating cooperatives involving over 600 families with a targeted focus on aiding the most marginalized individuals—specifically strengthening agricultural cooperatives and food security programming for recently repatriated Burundians and debuting craft cooperatives for female survivors of gender-based violence.
Dear Friends,

Village Health Works marked its fifth year of operations at the end of 2011, having achieved remarkable success: more than 60,000 patients treated, more than 100 community health workers in the field, the country’s premiere food security program with 16 agricultural cooperatives, the launch of comprehensive gender-based violence treatment and prevention programs, a university-wide partnership with Columbia University, and unprecedented community engagement, recognized by global health leaders such as Dr. Paul Farmer and IRC President George Rupp.

With this track record of success, we’ve undertaken a long-term strategic planning process as we consider the road ahead. What do we want to accomplish in the next five years? To answer this question we engaged all our community stakeholders: Our staff, board, partners, donors, in-country council, friends and, most importantly, the community we serve. What emerged is a bold vision—to be a center of excellence, and the premiere teaching organization for community-driven global health and development organizations in Africa.

To realize this vision we will build out our infrastructure, expand partnerships, bring on specialized staff and expand our reach. We will construct a pediatrics pavilion, a center for internal medicine, a pathology lab and education facilities. We will further engage the schools of dentistry, medicine, teaching, business and engineering at Columbia University. We will recruit the best practitioners of specialized medicine to Kigutu’s preeminent facility. We will deliver academic and technical training in agriculture, nursing, medicine, renewable energy, language, economic development and teaching.

With partners and friends around the world we will make it happen. Few NGOs are willing or able to operate in Burundi—and even fewer in southern Burundi. Yet the Kigutu community has never failed to achieve its goals. Village Health Works’ partners have recognized the importance of our work and the powerful impact of their involvement.

We have an ambitious vision, but half-measures will not bring the change we need. After years of work in global health, we know that only by establishing an integrated suite of world-class services can we break the cycle of human misery and catalyze transformative change.

Since our founding, the cornerstone of VHW’s success has been our conviction that a truly effective community-driven collaboration is the best way to accomplish meaningful and lasting change. We count you as part of the VHW community, thank you for your partnership and are proud to enter VHW’s second five years arm-in-arm with you.

Sincerely,

Deogratias Niyizonkiza
Founder

David Cohen
Executive Director
Clinical Services
In the past four years we have implemented comprehensive clinical programs and served the needs of over 60,000 patients. Our well established HIV, TB, malnutrition and chronic disease programs continue to grow and achieve outstanding patient outcomes. Our clinical programs offer a broad range of services, including primary care, child survival, women’s health, specialty clinics, counseling and inpatient treatment. The heart of our health outreach is our growing Community Health Worker program that allows us to reach a wider and wider area.

Building Peace
In post-conflict areas, building a lasting peace can only be accomplished if economies grow, disparate groups begin to work together and people start to believe that the future is bright. Through our outstanding health and education programs, VHW is building a lasting peace for a region that has suffered decades of war and strife. Former enemies, who have been dehumanized by misery and poverty now work together, offer each other compassionate medical care and are building the local economy in partnership. This work is often unrecognized amidst our structured programs, but its importance should never be underestimated as we work together to build a thriving community.

Food Security Programs
Food is medicine. That’s why the Food Security Program was our first community development initiative. Staff and community volunteers harvest from the Food Security Program gardens to distribute food and seedlings to patients and parents of children in our malnutrition ward. They also receive education sessions on nutrition twice a week. We also provide training programs in our demonstration garden and seedling distribution to outpatients, community volunteers and more distant residents via home visit staff.

The Year in Review
Removing impediments to potential: Comprehensive services are key.

Village Health Works’ recognizes three pillars—health care, community development and education—as critical to achieving sustainable change in impoverished, post-conflict areas. While many NGOs focus their efforts on a single area of service—agriculture, education or health care, our model tackles all of these issues by intertwining best practices in health, development and education with constant input from our community members. Experience has taught us that only through a complete set of services are we able to address the range of issues Burundians face and that these issues are deeply intertwined.

In 2011, Village Health Works successfully expanded clinical and diagnostic capacity, grew agricultural training programs, launched income-generating cooperatives and premiered an education initiative focused on providing material and technical support to regional teachers and students.

From Left to Right: The VHW pharmacy fills prescriptions for patients on-site, a critical step in ensuring patients access to the proper medications; Columbia Dental School Instructors and Oral Surgeons provide instruction to Kigutu physicians; Patients queue to receive outpatient treatment.
Preventable Chronic Conditions: Cynthia’s Story — Dr. Melino Ndayizigiye, VHW Clinical Director

In early January of 2011, we admitted Cynthia—a 16-year-old young woman from a nearby village—to our health center for treatment of tropical diabetes and severe malnutrition. Tropical diabetes is caused by the calcification of the pancreas due to cyanide poisoning, a condition all too common in communities where cassava makes up the bulk of the daily diets. Roughly 82% of the population in our catchment area has a diet likely to be only cassava due to lack of knowledge about other types of food.

At the time we saw Cynthia, she had severe marasmus, with hair loss and changes to her skin, and also a blood glucose level of 544 mg/dL (normal adult range is closer to 100 mg/dL). We hospitalized Cynthia and were able to balance her required dose of insulin with therapeutic milk, which contains sugar. While her case was clinically quite challenging, our staff provided consistent, quality care and in time she improved enough to go home.

After she was released, she took insulin for four months and her blood sugar stabilized. Cynthia became a part of our Women’s Agricultural Training Program. She gained access to training and learned what to eat and not to eat. After four months, she was able to stop taking insulin, but continued to come to the Kigutu health center for follow up visits and her blood sugar remained stable. Today, Cynthia remains in good health without insulin. Our clinical team has determined that through initial treatment and ongoing dietary maintenance (including no eating of cassava) her pancreas has been able to recover and once more produce the appropriate amount of insulin.

While she was here for follow up, I showed her a picture of herself at her last visit, and she was surprised, saying “I was almost dead then, but now Village Health Works’ has given me back my life.”
Financial Review

Balance Sheet

All figures in USD  As of December 31, 2011  2010

<table>
<thead>
<tr>
<th>Assets</th>
<th>2011</th>
<th>2010</th>
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</thead>
<tbody>
<tr>
<td>Cash and cash equivalents</td>
<td>552,362</td>
<td>24,581</td>
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<td>Grants and contributions receivable</td>
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<td>267,357</td>
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<tr>
<td>Fixed Assets</td>
<td>490,759</td>
<td>475,907</td>
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<tr>
<td>Total assets</td>
<td>1,370,720</td>
<td>767,845</td>
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</table>

<table>
<thead>
<tr>
<th>Liabilities and net assets</th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Liabilities</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Accounts payable</td>
<td>21,292</td>
<td>23,943</td>
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<tr>
<td>Accrued Expenses</td>
<td>19,418</td>
<td>7,944</td>
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<tr>
<td>Deferred Revenue</td>
<td>41,398</td>
<td>-</td>
</tr>
<tr>
<td>Total liabilities</td>
<td>82,108</td>
<td>31,887</td>
</tr>
</tbody>
</table>

| Net assets                    |           |            |
| Unrestricted                  | 785,130   | 735,958    |
| Temporarily restricted         | 503,842   | -          |
| Total net assets              | 1,288,962 | 735,958    |

| Total liabilities and net assets | 1,370,720 | 767,845 |

* 2011 financials are projected with formal audit pending.

Left to right: VHW's animal husbandry program provides training in livestock care and supports cooperatives through a livestock distribution program; A small section of VHW's gardens.

Board of Directors
Craig Nerenberg, Chairperson
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Richard J. Deckelbaum
Paul English
Paul Farmer
Tracy Kidder
Deogratias Niyizonkiza
Joiia S. Mukherjee
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Dziwe Ntaba, Director of Programs
Nestor Mitabeteganya, Country Director
Melino Ndayizigiye, Medical Director
Gerard Nayuburundi, Community Development Director
Lisha McCormick, Development Director
Gerard Niriranyuhura, Director of Operations – Burundi
Marjlyn Montoya, Director of Operations – United States
Claire Espey, Director of Finance
Arnaud Niyongabo, Manager of Capital Projects

Left to right: VHW's water and sanitation program is the sole source of clean water for many in our region; A Burundian and American flag fly at the health center entrance; An infant receiving inpatient care for malnutrition.
How you can help support Village Health Works

Inform
Join VHW’s online global village at villagehealthworks.org to receive important program updates and news about policy and developments that are important to you.

Volunteer
VHW relies on volunteers with special skills to aid our work and a network of envoys to help spread awareness about our mission. For more information about how you can get involved, contact Volunteer@villagehealthworks.org.

Donate
Give online by visiting our website at villagehealthworks.org
Make a tax-deductible contribution by mail to:
Lisha McCormick, Development Director, Village Health Works,
12 East 33rd Street 4th Floor, New York, NY 10016
Village Health Works accepts gifts in the form of securities.
For more information contact Lisha McCormick, Development Director: 917-546-9219

Raise Money
Start your own fundraiser to support VHW and bring health and hope to those we serve.

To learn more, visit Building the Village Fundraising site at villagehealthworks.org