



Program Management International Summit

29th October 2015

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Welcome & Introduction

It is my great pleasure to welcome you all to this the inaugural Program Management International Summit taking place today. I hope you will find this event stimulating, interesting, thought provoking and above all an enjoyable experience.

Projects and programs are now the centre stage of all business, regardless of market sector. They are no longer the orphan children of the construction and civil engineering industries, where a project manager could often be found wearing a hard hat, safety boots and high-vis jacket.

Nowadays, project and program managers come from a variety of backgrounds and disciplines. Therefore, as this profession is evolving and morphing through many market sectors, it is seeking out a form that is acceptable to all. There is no "one size fits all"; the variety and nature of projects now demand that PMs have an ever increasing set of competencies and capabilities.

We are at the dawn of a new era in Project and Program Management so let's embark on that journey together as we explore and break new ground to evolve this discipline into the profession it so rightly deserves to be.

Raymond Poole



ADRIAN CRONIN
Systems and Finance at Ervia
– Major Projects
ACMA CGMA

Adrian has 18 years' experience of ERP implementations beginning his career as a SAP implementation consultant in the Procure to Pay space. During this time he has been involved in the deployment of large integrated systems including the project management of the implementation of an energy trading system. Adrian project managed the implementation of the Oracle Purchasing module in Bord Gais for over 200 users, he supported it through an upgrade path for several years.

Adrian is a qualified CIMA management accountant, he moved to the Business Development unit in Bord Gais following 2 years leading a supply chain optimisation project that delivered real business benefit. He also worked on developing new business areas for the gas network business and was responsible for several business case developments.



ANTHONY HARKINS
Senior Independent Consultant
B.E. (Civil), C.Eng, Eur. Ing. (FEANI),
F.I.E.I., F.C.I.Arb., D.A.L. & D.I.A.L.,
Certificate in European Law, D.L.S.,
Dip.E.I.A.Mgt, Dip Mediation Studies

With an unparalleled wealth of experience in Civil Engineering in Ireland, Tony is an expert on Claims Processes (Ireland's 6 public works contracts & RIAI, IEI Forms of Contracts, FIDIC Internationally, NEC3 in the UK and others) and has successfully worked on Delay Analysis Interpretation, Dispute Resolution and the Arbitration – Mediation – Conciliation processes for numerous clients. Tony also has strong knowledge of contracts, risk assessments/management, methods of measurement and specifications for numerous projects and has vast experience working with clients to guide, mentor and advise to guarantee success. Anthony has partnered with Raymond Poole, MD of PMIS Ltd. for over 20 years providing a unique professional service to their clients unsurpassed by any other organisation.



GEOFF ROBERTS
Director of Energy Industry
Strategy at Oracle
BSc

Geoff is a Chartered Surveyor with more than 34 years of experience in all aspects of project management & cost control. Geoff has been with Oracle Primavera for 15 years and is currently Director, Energy Industry Strategy. This role is a global role with the remit to ensure the solution they offer their customers is a best in class offering to support Asset intensive process based organisations. To this end Geoff meets with customers and prospective customers

worldwide to understand these processes and software requirements to ensure the most valued enhancements and/or potential acquisitions are included in Oracle Primavera product roadmap.



JACKIE CAMPBELL
Senior Manager, FSO Advisory
EMEIA at Ernst & Young
MScPM (Hons), PMP

Jackie is a Senior Manager with Ernst & Young and supports clients on the Strategic vision of how technology will transform the business and the know how to implement the change. Jackie has extensive experience in Supplier/Vendor Management – Outsourcing and Insourcing strategies, Strategic Management, Business and Technology Transformation, Change Management, Product Management (Full Lifecycle), PMO, Business Process/Technology Re-engineering on high profile complex Change Programmes in challenging environments to achieve EBITDA savings. She has directed programmes with full scope delivery accountability using a People Centre Implementation approach to manage complex stakeholder relationship management delivering significant cost efficiencies while optimising Operational performance.



JOHN LAMBIE
Principal Project Controls
Manager at ISG plc FCI0B

John Lambie has over 27 years' experience in the construction industry as a Planner and senior manager in a diverse range of projects spread across industries ranging from Hi-Tech to Pharmaceuticals to Civils to Building. He has worked for such organisations' as John Sisk & Son Ltd., Bovis Lend Lease and John Laing Construction. He is currently employed by ISG plc as their Principal Project Controls Manager managing a global portfolio of projects. John has been employed as the Senior Planner on such high profile projects as Dundrum Town Centre, Powerscourt 5 star hotel, Grand Canal Theatre & Commercial development, AIB Headquarters, Mater Hospital and Data centres in Blanchardstown and Grangecastle to name just a few.



DR JOHN LANNON
Lecturer at University of
Limerick

Dr John Lannon is based at the Centre for Project Management (CPM) in the University of Limerick. He is a programme director of the Centre's online MSc in Project and Programme Management and teaches on a number of other programmes. His research addresses the particular needs of organisations and projects that aim to deliver positive social change, with a focus on knowledge and information management, stakeholder

engagement, accountability and impact assessment. In recent years he has worked with a number of non-governmental organisations, looking at how information and communication technologies and information systems can help address challenges at societal or organisational level.



JOHN RAYNER
Managing Director at Scalar
Limited
MIOd

John is an industry recognised NEC3 specialist providing clients with sensible, commercially sound NEC3 advice, expertise, knowledge and training. John has a first class honours degree in Civil Engineering Commercial Management from Nottingham Trent University and has worked with some of the UK's most well-known construction industry companies including Transport for London, London Underground, Balfour Beatty and Mouchel plc. John 'cut his teeth' on NEC3 contracts in 1997 and hasn't looked back since. John has been working as an independent consultant since 2006 and provides NEC3 consultancy services including training, tender support, post contract support and contract drafting.



DR JON BROOME
Chair of Contracts &
Procurement SIG at Association
for Project Management

Dr Jon Broome has been involved with the development of the NEC since 1993 and is an acknowledged expert and accomplished presenter on it. His career started in 1990 as a site-based civil engineer, working for a national contractor. In 1993 he returned to the University of Birmingham to research the applied use of the recently published NEC, under one of its two original co-instigators. This led to him contributing to the 2nd and 3rd editions of the Engineering & Construction Contract (and it being acknowledged in the contract), being awarded his PhD in 1998 and the publication of his first top-selling NEC User's Guide in 1999, amongst many other papers and articles on the subject. The last strand to Jon's bow is helping contractors win work on their non-financial technical or quality submissions. Jon was initially asked to write responses to questions on the NEC. These read well, so along with Jon's insights from applied psychology, he up-skilled himself through training and is now regularly asked to contribute and review bids, as well as facilitate large bid teams. The largest of these was for a £2.5 billion PFI bid (which was won).

Agenda for Program Management International Summit (PMIS15) on 29th October 2015 at IMI Incorporating Oracle Primavera Irish User Conference (OPIUC2015)

Time	Track 1		Track 2		Track 3	
	Topic	Presenter	Topic	Presenter	Topic	Presenter
8:00	Registration, Coffee & Networking					
8:30	Welcome & Introduction	Raymond Poole				
8:45	Presentation 01:	Keynote Speaker – Brent Pope				
9:45	Presentation 02:	Oracle Primavera Roadmap – Geoff Roberts, Ray Williams, Aidan Waters				
10:45	Coffee & Networking					
11:00	Presentation 03:	John Rayner	Presentation 04:	Dr John Lannon	Presentation 05:	Tony Banks
	The NEC3 Accepted Programme – Does its commercial management really matter?		The Development of Project Management as a Professional Discipline		Oracle Primavera for Construction Industry – EPC & Owners Perspective	
11:45	Presentation 06:	Anthony Harkins	Presentation 07:	Luke Devenish	Presentation 08:	Nick Brown
	Is it feasible (in the context of the GCCC Forms) to obtain the Agreement of the Employer/ER to the Method of Delay analysis at the outset of a Project?		Planning your Project's Talent Acquisition Strategy		Effective Cost Management for Major Capital Projects	
12:30	Lunch & Networking					
13:30	Presentation 09: The 7 Questions of Change – Peter de Jager					
14:30	Presentation 10:	Jon Broome	Presentation 11:	Liam Dillon	Presentation 12:	Geoff Roberts
	The 6 levels of Programming under the NEC3 Contract		The Value of Risk Management to Projects & Programs		Oracle Primavera Unifier – Product Overview	
15:15	Coffee & Networking					
15:30	Presentation 13:	Anthony Harkins/ Ray Williams	Presentation 14:	Niall Murphy	Presentation 15:	Richard Casey
	Using Programmes to manage Projects contracted using the GCCC Forms		How Effective Adoption of EPPM Gives Organisations the Edge		DPS Case Study – Plan, Do, Check, Act on a Project Scale	
16:15	Presentation 16:	Philip Martin	Presentation 17:	Jackie Campbell	Presentation 18:	Adrian Cronin/ Ray Williams
	Project Control and Visibility – Make it Simple		Organisation Change and Six Sigma Dynamics		Ervia Case Study – Enterprise Implementation of Oracle Primavera P6 EPPM and OPCM	
17:00	Presentation 19:	Raymond Sexton	Presentation 20:	Geoff Roberts/ Raymond Poole	Presentation 21:	John Lambie
	Project Management – Art, Science or Bull?		Cradle to Grave of an EPPM Implementation		Managing an Integrated Master Schedule on Large Scale Projects in Primavera P6	
17:45	Wrap Up & Networking					



**LIAM DILLON****Managing Director at Turlon & Associates***B.Eng., M.Eng.Sc, MPM, PMP®, RMP®, ACP®, PgMP®, PMI-SP®*

Liam has spent the last ten years growing and managing an international training and consultancy firm, Turlon & Associates, who specialise in the development of custom training-ware as well as project management consultancy for various private, public and academic institutions. Liam has partnered with PMIS over the past number of years on a variety of opportunities, so jointly their companies may provide a holistic offering to their shared clientele. Liam is involved with project, programme and portfolio management since 1995, working with various applications and technologies in EMEA, Asia-Pacific and North America. Coupled with his industrial experience, Liam spends time lecturing on the topic of project, programme and portfolio management with various colleges and universities and has presented both nationally and internationally. Liam has served as the President of the Ireland Chapter of PMI and is currently a member of the Board Volunteer Advisory Committee at PMI.

**LUKE DEVENISH****Head of Planning & Project Controls**

Luke Devenish heads up Technology Resourcing's Planning & Project Controls division. Luke is extremely well connected in this sector, using his vast network and reach to secure the very best project controls talent (who often aren't actively on the job market) and then connecting them with the most respected employers working on the juiciest of projects. Luke's uncompromising approach to quality and his consultative approach earns him his client's trust, allowing him to partner with them to fully understand their requirements, from technical skills through to cultural fit, ensuring the best possible match, every time.

**NIALL MURPHY****Vice President of Project Management Institute Ireland**
MMgtSc, BE

Niall is the Vice President of the Ireland Chapter of the Project Management Institute. The Ireland Chapter has over 1,000 members. Niall was a key organizer of the PMI National Conferences in 2014 and 2012. Niall is also a Software Development Manager in Oracle Corporation. Niall defines, leads and delivers programs which span multiple functions and countries.

**NICK BROWN****Managing Director at Emperium Limited***BA (hons)*

In the 1990s Nick was Regional Manager for Primavera Systems and worked closely with Raymond Poole to establish P3 and Expedition as the dominant project management solution in Ireland. Since those trailblazing days Nick has continued to work in project controls, with particular emphasis on Project Cost Management, and now helps companies implement tools and processes for effective performance measurement and forecasting. Nick has worked with owners and contractors worldwide in Oil & Gas, Mining, Infrastructure, Power & Nuclear and most recently has been back in the UK working on a number of major capital projects including Crossrail, Thames Tideway Tunnel, HS2 and the Northern Line Extension.

**PETER DE JAGER****OPIUC2015 Keynote Speaker**

Peter de Jager is a keynote speaker/writer/consultant on the issues relating to the Rational Assimilation of the Future. He has published hundreds of articles on topics

ranging from Problem Solving, Creativity and Change to the impact of technology on areas such as privacy, security and business. His articles have appeared in The Washington Post, The Wall Street Journal, The Futurist and Scientific American.

He is best known to project management audiences for his efforts to create responsible awareness of the Y2K issue – For which he received several awards from IT associations and Government Agencies.

In addition to presentations and seminars on the topics above, he has written dozens of regular columns. These include; Association Trends, CIPS across Canada, Enterprise, Globe & Mail online and Municipal World.

He's spoken in more than 40 countries and is recognised worldwide as an exciting, humorous, provocative and engaging speaker. His audiences have included the World Economic Forum, The World Bank and The Bank for International Settlements.

His presentations and workshops are highly interactive, fun, irreverent to mistaken ideas and most distinctively – provocative. He forces the audience, by demonstrating conflicts between their stated beliefs and behaviours, to think differently about what they thought they knew. You can read much of his work in the publications section of www.technobility.com and you can view many of his webinars at www.vimeo.com/technobility

**PHILIP MARTIN****CEO of Cora Systems Ltd.***B.Eng H's, E.S.*

Philip has over 25 years in the Portfolio, Programme and Project Management Sector, Some of Philip's experience has been gained from working throughout Europe primarily in the Telecoms sector before establishing his company Cora Systems Ltd, developing Software Solutions for the Public (Local Government, NHS), Private & International Markets in Ireland, UK, Europe & USA. Philip has a deep understanding of Project and Programme Management, Benefit Realisation, and the needs for Control and Visibility within an organisation.

**RAYMOND POOLE****Managing Director of PMIS Ltd.***M.I.E.I. Dip Eng. Dip A.D.R. Dip in PM*

Raymond has over 35 years' experience within the Project, Program and Portfolio Management arena. During his early career he worked on numerous high-profile Civil Engineering projects within Ireland and overseas. Since 1996 he has predominantly spent most of his time engaged in helping companies take a Project Management approach to their organisation through the implementation of Oracle Primavera EPPM solutions. He has been engaged by companies within the Engineering, Hi-Tech, Transport, Oil & Gas and Utilities sectors both at home in Ireland and internationally. In addition to project managing such EPPM implementations he is also heavily involved in maturing the workforce of his corporate clients to increase their capabilities/competencies and expertise in Planning, Scheduling, Contract, Project and Program Management. He has also been involved in numerous arbitrations acting as Subject Matter Expert in relation to Forensic Delay Analysis on Schedules. Raymond is a strong advocate of Knowledge Transfer which he has a proven track record of with his international clients. Currently Raymond is studying for an MSc in Project & Program Management at CPM, University of Limerick.

**RAYMOND SEXTON****Founder of Tangible Ireland***B.E. (Civil), M.Sc., C.Eng. M.I.E.I*

Raymond is a Chartered Engineer who has successfully performed a variety of engineering and management roles in Ireland, Scotland, Norway and Australia. Civil by discipline, graduating from UCC in 1983 he progressed to a Master of Science in Marine Technology at the University of Strathclyde in 1987. In the late 1980's he migrated to Australia and from a career perspective moved from design to project management and ultimately to business development and management consulting. He has worked for, or advised Australian Defence Industries, PM Group, EG Pettit, Bovis Lend Lease

and myriads of Engineering SMEs. In recent years he spearheaded the Tangible Leadership Series which has delivered almost 50 leadership seminars around Ireland and overseas including New York, Sydney and London. He is a Board Member of the Dublin Civic Trust, has recently completed a 3 Year Term as a Director of Premium Power and is a former Chairman of Engineers Ireland's Benevolent Fund. To update his relevance in a dynamic market place he is currently studying for a Senior Executive MBA with the Melbourne Business School at the University of Melbourne.

**RICHARD CASEY****Lean Construction Systems Consultant***B Eng*

Richard is a Senior Lean Manufacturing and Construction Project Manager with DPS Advanced Technology Group. Richard has over 20 years' experience in the Semiconductor High Volume Manufacturing and Construction Sectors in Ireland and the US completing Project Management, Project Systems Design and Lean Program Implementation. Richard has significant experience in lean principles implementation of productivity systems and structure for manufacturing and construction as well as extensive experience in developing productivity improvement systems to reduce waste and eliminate impacts from design through to commissioning for large capital projects. Richard's experience covers all aspects of Semiconductor Installation from Basebuild, AMHS and Tool Installation. Richard is author of a number of papers on 'People Development' and has published his own book on Goal setting and problem solving techniques for new managers. Richard has also developed productivity improvement systems such as CTIR (Cycle time interrupt) for improving TPT through manufacturing processes, General Contractor Safety System (GCSS) for optimising safety resources on construction projects and the Daily Milestone tracker (DMT) for tracking and managing large scale project progress.

**TONY BANKS****Strategic Engagement Director at Oracle**
B.A.Sc

Tony Banks has been involved with Project Portfolio Management for over twenty years, in a variety of roles including Consultancy, Support Delivery and Product Strategy. Today, Tony works closely with organisations who are looking to implement a PPM solution, and helps them understand how they can achieve success with PPM by driving better selection and execution of all their programmes and projects.



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