Reflections from Gillian Itsimaera, Nauru Department of Audit, and Sisilia Feiloaki, Tonga OAG on the Financial Audits Secondment Technical Support (FASTS) Program for NAURU SAI

When auditors from three other SAIs in the region arrived to offer hands-on learning experiences and expertise, the Nauru Department of Audit experienced a true example of ‘Pacific Auditors Working Together’ in PASAI.

The FASTS Program, a peer-to-peer support initiative in the form of secondments from around the PASAI region, was designed to provide technical assistance to Nauru SAI with the 2015-16 Whole of Government financial statement audit.

The first secondee arrived on 11 March 2018. Hailing from Fiji SAI, Mr Emosi Rokoleakai was warmly welcomed by Nauru SAI, who are keen to learn and to further develop their auditing skills, especially in financial audits. He assisted with the Planning Phase of the audit which included the allocation of audit components to SAI staff. After six weeks with us, Emosi completed his secondment and departed Nauru on 8 April.

After a three-week gap, Violet Roebeck-Fasavalu, our secondee from Samoa SAI, arrived in Nauru for the second phase of the program. Violet provided guidance on the audit fieldwork, letting the staff have hands-on experience with the audit.

The extra week in May was a bonus to Nauru SAI as Violet got to stay five weeks instead of four. It was a teary farewell for all on 1st June.
The final stage of the program came with the arrival of Sisilia Feiloaki from Tonga SAI on 1 July 2018. As with the two previous secondees, Lia’s assistance with the audit proved to be especially beneficial for capacity building of the staff. It was obvious that, even though there’s still a long way to go, there’s been a huge improvement in the understanding of the audit work for the staff. Overall, it has been a successful program with many lessons learned and friendships formed. We hope that the secondees have benefitted from and enjoyed the experience as much as the staff of Nauru SAI!

Nauru SAI would like to express its acknowledgement and appreciation to PASAI and ADB and also the SAIs of Fiji, Samoa and Tonga who made this possible.

My experience in Nauru was unique, challenging and rewarding. In order to make a positive contribution to the Audit Office, one has to embrace the whole of government operation, to understand the big picture instead of singling out the audit office as a silo. Understanding the culture, which has a great impact on the way the office operates, also contributes to better understanding and appreciation of this big picture.

To come to terms with this and to reframe the perspective into a ‘can do’ attitude was challenging. However, every day spent in the office was also very fulfilling. From explaining in detail the audit program of a specific account balance to running after the information requested, the whole experience was an adventure. Working through something that they had not done before with each staff member gave me the satisfaction and knowledge that, every day, I was contributing to the betterment of their auditing skills.

Obtaining information from the line ministries and the Finance department was a struggle. At times like this I would have to think outside of the box - taking what would work in an ideal audit situation and tailoring it to make it work in Nauru, whilst maintaining professionalism and getting the information we needed. This was productive, because it was only through these experiences that the relevant departments were exposed to the kind of information auditors were after, and will continue to ask for in future audits.

Above all else, the hospitality of the staff at the office and their interest in learning made the whole experience enjoyable. I strongly believe that Nauru Audit Office has the potential to grow; as long as the right support is provided, we will see them flourish in the future.

*Sisilia Feiloaki, TOAG*
As part of a pilot involving only a few SAIs around the world, the Tonga Office of the Auditor-General (TOAG) moved onto the next phase of their implementation of international standards on performance audit with a week-long workshop facilitated by Maria Lúcia Lima, from SAI Brazil and IDI, and PASAI’s Eroni Vatuloka.

The first phase of the implementation of the ISSAIs - mapping the current performance audit practice to determine the ISSAI implementation needs - was completed earlier in the year. Components relating to financial and compliance audits were then carried out in May 2018.

The July workshop prepared the TOAG staff for the second phase of the ISSAI implementation, focussing on the adoption of the ISSAs compliant audit methodology and the conduct of the pilot audits.

Once completed, the pilot audits will go through a quality assurance process (phase III), to ensure that the audit results have complied with the ISSAI. It is hoped that these pilot audits will open up more performance audits of government programs to report on economy, efficiency and effectiveness in the execution of government budgets.

As a result of the workshop, TOAG has now obtained the full complement of the International Standards of Supreme Audit Institutions (ISSAIs) across the methodologies of compliance, financial and performance audits.

Says Auditor-General, Sefita Tangi: ‘The TOAG is very fortunate to have undertaken this project, ensuring full compliance with ISSAIs and meeting the needs of the Legislative Assembly - especially the Standing Committee on Finance and Public Accounts, the executive government and the public entities.’

PASAI acknowledges the kind contribution of the Australia Department of Foreign Affairs and Trade (DFAT), the New Zealand Ministry of Foreign Affairs and Trade (MFAT) and IDI in the program.
Margaret Crawford honoured in Public Sector Women Awards

The Auditor-General for New South Wales, Margaret Crawford, has been honoured as an outstanding leader in the public service, with her name included in this year’s Top 50 Public Sector Women list.

The Top 50 list recognises exceptional NSW-based leaders across all levels of government who transform communities and build high-performing teams. The list also seeks to redress gender imbalance in executive positions within the state’s public sector.

According to NSW Public Service Commission Workforce Profile 2017, women make up 64.4 per cent of the NSW Public Sector workforce yet hold only 37.4 per cent of leadership positions. And within the 128 local councils in NSW, just 14 per cent of CEOs or General Managers are women.

Nominated for her remarkable leadership over a number of years and across a diverse range of sectors, including community, transport and gaming regulation, Margaret is proud to not only be included in the Top 50 but to represent an organisation that champions women in leadership.

‘The Audit Office of New South Wales is committed to increasing the number and visibility of women in leadership. We aim to have at least 50 per cent of new graduates being women and have created a diversity inclusion and accessibility roadmap that targets an inclusion rate of 50 per cent for women across all classifications by 2020,’ Margaret said.

To see the Top 50 list visit The Mandarin or to learn more about the awards go to publicsectorwomen.com.au.
Pacific Team-mates: Using TeamMate AMS in SAI
SOLOMON ISLANDS
By full-time auditor, part-time TeamMate Champion and occasional guest writer, Vincent Tapidaka

SAI SI has been using TeamMate since April, 2016. The version used then was R10.4.2, and we started the roll-out with thirty licences. The pilot project was for a Provincial Audit; now the roll-out has expanded to Ministry and Financial audits, with the number of users increasing to 34 in 2017. In September 2017, TeamMate upgraded to R12.1.

The SAI has five TeamMate Champions who are all full-time auditors (three Audit Managers and two Senior Auditors). TeamMate Consultations for SAI SI take place on Mondays (3pm-4pm) and Fridays (10am-12pm). All the SAI SI TeamMate Champions have attended teammate training both locally and regionally (Australia, New Zealand), and TeamMate Champions Johnson Lobo and Vincent Tapidaka both attended the TeamMate University in Sydney and TeamMate User Forum in Melbourne in November, 2017.

Now let us flash back to where it all begin. Back in 2015, planning, executing and reporting the audit required SAI Solomon Islands to have both manual and electronic files and store them separately. At preliminary meetings or during the course of the audit, auditors would need to carry files to clients. The requirements to have the audit files centrally located might not be met, especially if an officer was off duty or absent at the time of audit finalisations. These were especially challenging times, because you might not know what exactly your team members had been doing since their worked files were on their computers or flash drives. You would only find out about it during meeting updates.

The setup of audit files was also somewhat of a burden. Manually, the lever arch was obtained, and with the use of paper, scissors and a marking pen, you labelled your audit file. You would then get dividers and organize your table of contents. Referencing was difficult to do with any certainty. Audit observations, reviewed notes and reports were done separately.

From the moment Technical Advisers were available to assist the SAI SI under the Regional Assistance to Solomon Islands (RAMSI) program, the need for change was identified - a need for a system where files could be more centrally located, and accessed at any time convenient for supervisors and audit managers to monitor the work progress against budgeted deadlines. The introduction and roll-out of TeamMate has helped a lot in terms of managing the Whole Audit Cycle, allowing for all the work performed to be updated and annotated in TeamMate in a timely manner. TeamMate tells you the frequency of times you accessed the project file or files within a particular audited area, so team members can know who has updated the required files and who has not or who has not started work on the areas of which work should already have begun.
As with any new systems introduced, TeamMate Audit Management System has had its critics. Some users were not accustomed to trying a new system and this slowed them down in getting a handle on things. However, as users are operating the TeamMate Audit Management System on the job, it invites them to practise what they gained from training and makes it more meaningful, and with the hierarchy levels of access to the system, the ‘big bosses’ can daily monitor audit projects daily, even generating specific reports within TeamMate to get updates, see what progress has been made or investigate an area of interest.

The work done by Champions is as follows but not limited to: drafting of the SAI SI TM AMS Policy Guideline; assisting TeamMate Users with training and trouble-shooting; liaising with interested stakeholders; general Administration (Add users; Liaise with IT; Assist with TeamMate projects set up), creating Audit Templates; rolling forward Audit Projects; liaising with other SAs for trouble-shooting; liaising with Wolters Kluwer’s team; assisting with stakeholders TeamMate info, and providing reports for Audit Management summary reports. These tasks are performed as and whenever required amongst audit engagements.

With each experience on training, on-the-job or trouble-shoots, Champions get to know more and are able to help enhance the benefits TeamMate offers. Users become more advanced, knowing how to operate the system well and help other users improve in terms of knowledge and application. It helps with Champions - especially when champions are not full-timers – to ease the burden of workload distribution.

So for me as a TeamMate Champion, what has stood out from the Use of TeamMate Audit Management System?

Firstly, the BENEFITS:

- Effective, efficient Audit Management Tool;
- Files, work accessibility for controls, monitoring and evaluation;
- Work performance enhancement tool;
- Work offline with the TM AMS;
- Help & support is available from Wolters Kluwer Team and Networking through PASAI’s Facebook Forum

CHALLENGES:

- Champions are not full-time, and TeamMate requires time;
- Not all SIOAG TM AMS Users use TeamMate for their audit projects;
- Housekeeping required by TM AMS Champions to ensure there are no duplicate audit projects.

LESSONS LEARNT:

- Audit Managers should have hands on the TM AMS
- All Audit Branches should have all its audit in TM AMS
- Audit Managers should ensure no duplication of Audit Projects.
- All SIOAG TeamMate Champions to fully assist with Teams they are part of.
- Implement the SIOAG TeamMate Policy Guideline.

NEEDS:

- Data Analytics
- Champions time for TeamMate housekeeping.
  - TeamStore {Audit issues, audit observations, audit recommendations}
  - TeamStore {Audit programs, Audit standard references}
  - Model audit file index;
  - Customized audit report for Financial and Performance Audits

PLANS:

- Utilize other TeamMate Module
  - Team Schedule
  - Team TEC
  - Team Central
  - Team Risk
- Get audit clients to access TM AMS but read-only for Management Responses.

Having come this far has been no easy road for SAI SI. We encountered problems - but help is available. SAI SI would recommend TeamMate Audit Management System, especially with the current world of technology. For Audits and Audit Management to be efficiently, effectively and economically making a difference in the lives of ordinary citizens and stakeholders, the use of TeamMate -with the associated supporting applications {Data Analytics, etc.} it can offer now and into the future - is recommended.

Our thanks go to DFAT for funding the software and to Vance and team for providing assistance. SAI SI would like to acknowledge the Technical Adviser, Peter Vesely (TA SAI SI 2013-2014) who has been instrumental in SAI SI TeamMate arrangements, documentations and populating TeamMate. Without his tireless efforts and commitments SAI SI TM would not have come thus far. Ann Kilpatrick has been instrumental in resolving all SAI SI trouble shoots, and we have been helped by TeamMate networking with other SAs in New Zealand, Australia, PNG, Fiji, Cook Islands and Samoa.)
The INTOSAI Development Initiative (IDI) and the UN Department of Social and Economic Affairs (DESA) jointly organised a Supreme Audit Institutions (SAI) Leadership and Stakeholder workshop on the Contributions of SAI to the Sustainable Development Goals (SDGs) in New York at the UN headquarters from 19 to 20 July 2018.

Participants shared and discussed their experiences and lessons learned from auditing governments’ preparedness for SDG implementation. Fiji’s Office of the Auditor-General was represented at the workshop by their Directors of Audits, Mr. Kuruwara Tunisalevu (above right, first from left) and Mr. Dineshwar Prasad (above right, far right), and PASAI CEO Mr. Tiofilusi Tuieti (above right, centre) presented on the learnings and challenges from the Cooperative Performance Audit on the preparedness of Governments in the PASAI region during the session for small island developing states (SIDS).

A common challenge found across SIDS was the lack of data available for SDG indicators, which limits the ability to assess progress. Even within government, SDG awareness still needs to be strengthened to facilitate a whole of government approach to implementing the SDGs. Policy coherence was also discussed at length as a common challenge for most countries.

Many discussion items resonated with the Fiji SAI. Says Dineshwar Prasad: ‘One valuable piece of learning from the discussions came from Singapore. With a very limited land area for growth, they have been planning for sustainable development and will keep planning for 50 years into the future. Notably, they expanded the whole of government approach to sustainable development into a whole of nation approach.’

“On the second day, Dorothy Lucks, Co-chair of EVALSDGs, said ‘there are complementary roles for audit and evaluation functions, with the strength of auditing being in compliance, financial, institutional, and process accountability and the strength of evaluation being in assessing the merit, worth and value of interventions,’” continues Kuruwara Tunisalevu.

‘Auditing alone may not be enough for the monitoring and evaluation of the implementation of SDGs. Even though we can conduct performance audit, assessing efficiency, economy and effectiveness
of the strategies and implementations, in Fiji, our audit mandate does not allow us to question or evaluate policies. This is where evaluation can come in to complement the audit. The Fiji National Development Plan has also correctly allocated the monitoring and reporting role to the Fiji Supreme Audit Institution (OAG FIJI) and the monitoring and evaluation role to the Ministry of Economy. Greater engagement is really necessary for the audit and evaluation to work together.”

Other discussions touched on capacity development to prepare SAIs in their roles towards SDGs, on the relationship between SAIs and external stakeholders regarding SDG implementation and the role of SAIs, and on how SAIs can contribute to the HLPF 2019 review of implementation of SDG 16.

Next year, forty-two countries - including Fiji, Nauru, New Zealand, Palau, Tonga and Vanuatu from the PASAI region - will conduct Voluntary National Reviews (VNRs) for HLPF 2019 which will address the theme ‘Empowering people and ensuring inclusiveness and equality’.

All the materials (presentations and remarks), recording of the event, and pictures from the meeting are available at http://bit.ly/SAIs4SDGs
At the beginning of July I had the privilege of representing PASAI and New Zealand’s Office of the Auditor-General at a meeting of the IntoSAINT (International Organisation of Supreme Audit Institutions Self-Assessment Integrity) working group in Mexico City. The SAI of Mexico is the chair of the IntoSAINT working group and they were supported to host the meeting by funding from the INTOSAI Capacity Building Committee.

It was a fabulous trip in all respects – especially in regards to hearing all the latest about the INTOSAI Self-assessment of Integrity tool, IntoSAINT.

IntoSAINT is a self-assessment tool that all SAIs and other public entities can use for analysing integrity risks and assessing the maturity of their integrity management systems. The self-assessment is conducted during a structured two-day workshop. Moderated by a trained facilitator, the workshop evaluates the perceptions and experiences of a cross-section of staff related to integrity systems of the organisation. At the end, the facilitator provides management recommendations for better supporting the integrity of the organisation in question. The organisation gets a great base on which to further develop and refine its integrity policy, while, at the same time, staff benefit by learning about integrity awareness.

The IntoSAINT tool fits with the SAI Performance Measurement Framework (PMF) assessment, referred to in SAI 4(i). If you use the IntoSAINT tool, your SAI PMF score will improve. It is also compatible with the INTOSAI Development Initiative ‘SAIs fighting corruption’ program that is already underway in the PASAI region. In addition, the IntoSAINT tool provides a way to carry out the assessment of integrity that is now required, so that a SAI can assert that it is fully compliant with the ISSAI 30 Code of Ethics for SAIs.

The tool was originally developed by the Netherlands Court of Audit about eight years ago, to enable public sector entities to evaluate the integrity risks and the maturity of integrity systems and controls. It has been used in SAIs across the globe, in both developing and developed countries, and OLACAFs and the SAI of Mexico have also had a good level of uptake in public sector organisations.

The results will vary significantly depending on the maturity of the systems and controls already in place. One of the things I think is particularly effective about the tool is that it cuts through the “tick box” approach to assessing what integrity controls are in place, and enables an evaluation of whether the controls are operating effectively. For example, an organisation may have a code of conduct, conflict of interest policy, rotation policy or a gift declaration policy. However, does a cross-section of employees feel that these are applied equally to all staff?

The working group spent time at the meeting considering how to further improve the tool, drawing on the experiences over recent years and bringing together materials that have developed into a revised set of program resources. The goal of the working group is to see the tool formally endorsed at INCOSAI 2019.

In the PASAI region, integrity system maturity may vary widely, but there is a consistent drive to improve. The New Zealand Government strongly encourages the development of good governance systems in the Pacific, and it supported our participation in this
meeting primarily with the goal of evaluating whether the tool could be a worthwhile addition to PASAI’s toolbox.

I was really impressed by the achievement in other regions as a result of using the IntoSAINT tool. I think it could be very valuable in the PASAI region and could also be useful to test the quality of New Zealand’s own already highly developed integrity systems.

Of course, rolling out anything in PASAI is dependent on funding – so gauging the interest of PASAI member organisations and then seeking funding partners will be critical to bringing PASAI into the IntoSAINT program.

I will be presenting more information about IntoSAINT at the upcoming PASAI Governing Board and Congress in August and holding discussions with our twinning partners about their interest in the tool.

My thanks to MFAT and their funding that enables New Zealand to support PASAI and enabled me to participate in this meeting, and also to SAI Mexico for being such gracious hosts and enthusiastic champions for improving integrity in our SAIs and our public sector entities.
INTOSAI WGEA meeting, Bandung, Indonesia, July 2018

Jonathan Keate and Pat Johnson represented New Zealand’s Office of the Auditor-General and the ACAG PASAI Regional Working Group on Environmental Auditing (RWGEA) at the 18th Assembly meeting of the INTOSAI Working Group on Environmental Auditing (WGEA), in Bandung, Indonesia, in July 2018. Bandung, the capital of the West Java province, is Indonesia’s third largest city (population around 2.5 million), densely populated and full of people and traffic, and amid volcanoes and tea plantations. The meeting was hosted by the Chair of the WGEA, the SAI of Indonesia. There were 91 attendees from 41 SAIs, including New Zealand, Australia and Fiji from the PASAI region.

Quality of the urban environment

One of the meeting themes was how to improve the quality of the urban environment, with very engaging presentations from the mayors of Bandung and Surabaya City (Indonesia’s second largest city) on sustainability initiatives in their cities. Both mayors have architectural/urban planning backgrounds.

The examples they gave were notable for their innovation and citizen participation. Some examples included ‘pick up trash’ days (where on three days a week, school children spend 10 minutes picking up rubbish within 100 m radius); transport initiatives such as carless days, bike to work, walk or bike to school, and requiring children to attend their nearest school to reduce traffic. Other projects involved citizens doing clean-up projects in return for a new facility such as a public library, often with some private sector funding as well. One particularly innovative scheme enabled people to pay for their bus fares with recyclable plastic! We found these to be some very impressive sustainability initiatives in cities with big challenges, and food for thought for other cities.

Cooperation

One of the WGEA’s focus areas is cooperation, and we heard about several recent or current cooperative audits in other regions, including a cooperative audit in Europe on air pollution, a cooperative audit in Africa on protecting the Congo Basin, a coordinated audit of preparedness of national governments in South America to implement the United Nations SDGs, and a cooperative audit in Asia on protecting water quality.

These audits often involve countries that share a resource because they all border it (Congo Basin), or an issue that can move across borders such as air pollution, so the context is a bit different than for our Pacific Islands separated by vast ocean. Jonathan gave an update on PASAI’s SDGs audit in a shared regional update session with the five other RWGEAs, and the WGEA members are very encouraged by progress in the PASAI region.
Training

Another WGEA focus area is training, including the annual environmental audit training course in India and the online training offered by the EUROSAI WGEA secretariat known as the Massive Open Online Course (MOOC) Introduction to Environmental Auditing in the Public Sector. We encourage PASAI members to consider enrolling staff in this free online course.

WGEA projects

The meeting was also a working meeting, with the leaders of each of the 12 WGEA projects leading a discussion session to get feedback and ideas from the WGEA membership. These sessions help the project leaders finalise the guidance, research and training products.

Pat (left in picture) and Jonathan helped colleagues from the European Court of Audit run a session on improving the visibility and impact of environmental audit work. Mark Rodrigues (right in picture) from the Australian National Audit Office (ANAO) presented in a session on data analytics, and Grant Hehir, the Auditor-General of the ANAO gave a keynote presentation on how audits can help to improve urban environments.

Of the 12 WGEA guidance, research and training projects, those of particular interest to PASAI members should be:

- Visibility of environmental auditing – sharing good practice about how to improve visibility and impact;
- Climate change – strengthening resilience and adaptive capacity to climate related events;
- Auditing agriculture and food production;
- Delivering the SDG agenda through environmental auditing;
- Training materials on greening the SAI, waste management, and environmental data.

Says first-time attendee, Mark Rodrigues: ‘The INTOSAI WGEA meeting provided the opportunity to hear how other SAIs are approaching common themes and emerging challenges in environmental auditing, and to share the experience of the Australian National Audit Office. Sessions on improving the quality of urban environment, sustainable land management and WGEA projects provided valuable insights into the contribution of effective performance auditing. It was also very interesting to hear about the range of environmental initiatives underway in Indonesia.

The WGEA assembly will next meet in 2019, in Thailand, before the INCOSAI meeting to be held in September 2019. In the meantime the WGEA steering committee will complete the projects in the work program, ready for consideration and approval at the 2019 assembly meeting, and plan the work program for the next work period 2020-22.

For more information about the meeting see https://www.environmental-auditing.org/
Contact jonathan.keate@oag.govt.nz or pat.johnson@oag.govt.nz
Weekly blogs, monthly newsletters and infinite web visits …

An update on PASAI communications

PASAI blog

SAIs, staff and guest bloggers are sharpening their pencils and polishing up their video presentations to contribute ‘general interest’ items from around the region - and even the world - for our weekly blog that appears on PASAI’s website and social media pages. So far we’ve heard from Allen Parker on life as a Pacific Island AG, and from Somalia SAI’s AG, HE Mohammed Ali, on setting up office in fragile states. Stay tuned for more Wednesday Weeklies.

Newsletter

The newsletter you’re now reading has taken many forms over the years. Since August 2017, PASAI has issued ‘Monthly Bulletins’, and previously PASAI issued Quarterly newsletters called PASAI Bulletins from 2010 to March 2017.

As it is now covering other items of general interest, celebrations of success, technical reports (which will be back very soon) and news from around the region and beyond, in addition to the program updates and media releases that have previously formed the core of the communication package, we’ve now decided to call the monthly communication a ‘newsletter’. If we backdate this to when the quarterly bulletins and monthly updates were combined to form the ‘Monthly Bulletin’, this will mean that the July newsletter is Issue 12.

So welcome to Issue 12 of the PASAI Monthly Newsletter. Subscribe if you haven’t already, and if you would like to see your own information featured here, please send your articles for future issues to Jill Marshall, Communications Advisor on jill.marshall@pasai.org.

Website

The PASAI website has a new-look homepage, featuring the PASAI Journey video, the new written blog pieces, a Twitter feed and other interactive components to make the site more clear and user-friendly.

Over time, we’ll be updating and refreshing the other pages to ensure transparency of our information for citizens, SAIs and government entities, and to improve navigation around the site. If you have suggestions on what you’d like to see on the PASAI website, let us know.
Website and Social Media analytics – July 2018

All our traffic – to the website and all our social media channels – is steadily increasing, as you can see from the data below.

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Traffic Overview:

- **Unique Visitors**: 1,244 (+59.3% mo/mo)
- **Visits**: 1,402 (+40.6% mo/mo)
- **Pageviews**: 3,321 (+35.9% mo/mo)

Visits by week (Sun, Jul 1-Tue, Jul 31, 2018):

- Sun, Jul 15-Sat, Jul 21: 381 visits

Traffic Overview:

- **Visits by Device Type**:
  - Desktop: 1,125 (77%)
  - Mobile: 390 (24%)
  - Tablet: 69 (4%)
  - Unknown: 11 (1%)

- **Visits by Source**:
  - Direct: 805 (50%)
  - Google: 469 (29%)
  - Facebook: 144 (9%)
  - Twitter: 69 (2%)
  - Others: 141 (9%)

- **Visits by Browser**:
  - Chrome: 663 (42%)
  - Chrome Headless: 196 (12%)
  - IE: 135 (9%)
  - Facebook App: 126 (8%)
  - Others: 464 (29%)
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Daily data is recorded in the Pacific time zone.

Total Page followers as of today: 475

**Benchmark**

Compare your average performance over time.
PASAI CALENDAR

- 27 August, 2018: 19th PASAI Governing Board Meeting, Brisbane, Australia.
- 28 August – 30 August 2018: 21st PASAI Congress, Brisbane, Australia.
- 3 September – 6 September, 2018: INTOSAI CBC and IDI meetings, Kuwait.
- 3 September – 6 September, 2018: F.A.S.T.S Program, Nauru - PASAI M&E
- 4 September – 6 September, 2018: PFM Symposium, Nuku’alofa, Tonga.
- 1 October – 5 October 2018: Enhancing PFM systems, Fiji.
- 1 October – 5 October 2018: Strategic Plan support, PNG

For further information, please contact PASAI’s Communications Advisor:
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(If you no longer wish to receive this newsletter, please email secretariat@pasai.org)