

# **AEG Stakeholder Challenge – Mobility & Transportation**

## **Commercial Fleets**

***Rachel Flynn-Kasuba  
Clean Transportation Manager  
National Grid  
December 2020***

***Disclaimer: All statements are made on behalf of the speaker and do not necessarily represent the official position of National Grid.***

**nationalgrid**



# ABOUT NATIONAL GRID

## National Grid US:

National Grid is a US energy company, delivering electric, gas, and clean energy to communities in MA, RI and NY.

## Serving 20 Million:

5,300,000 Residential +  
600,000 Commercial +  
300 Wholesale  
= 6 million customer accounts

## Residential & Commercial Customers by Region:



1.9 million (32%)



0.5 million (8%)



3.6 million (60%)

## National Grid Ventures (NGV):

A distinct commercial unit that owns and operates energy businesses in competitive markets in the UK and US.

## National Grid UK:

Owns and operates the electricity transmission network in England and Wales. Operates Scottish Networks. Owns and operates gas National Transmission System in Great Britain.

# Overview

## Massachusetts Fleet Landscape

**>200,000**  
Fleet Vehicles

**>12,000**  
Fleet Customers

**<<1%**  
Currently Electrified

**30% by 2030**  
State Goal

## Key Fleet Customer Segments

Transit Agencies



School Districts



Public



Commercial



*Least predictable, geo flexibility, may operate across multiple states, etc*

# Opportunity & Scope of the Challenge

---

## The Opportunity

- Reduce *overall* GHG emissions from fleet transportation by 4 – 20x (depending on vehicle type)
- Reduce *local* air pollution (PM2.5) from transportation, especially in disadvantaged communities
- Attract early movers in fleet electrification to MA, thereby accelerating state climate goals

## The Root Challenge

- The needs and expectations of fleet customers electrifying their vehicles are much different than traditional electric customers' needs and are significantly more unpredictable in terms of timing, scale, and location.
- E.g., An electric fleet customer could require 200 kW or 2+ MW with extremely variable timeline; equivalent of an apartment complex showing up on wheels.

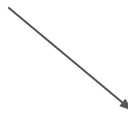
# Details of the Challenge

---

## The Challenge

Fleet Customer needs are unique and these customers historically don't have much utility interaction. However, electrifying a depot requires *a lot* of utility collaboration (esp to do so cost effectively & quickly).

At scale could be 10+ MW per electric fleet depot.



## Typical Scenarios

Customer scopes nearly entire project with no utility involvement. Then requests large load increase with short turn-around time (can be expensive for customer).

or

Customer doesn't know where to start and requests lots of detailed information or assistance utility is not currently allowed to provide.

## Key Obstacles

1. Ensuring customers get the information *they need* upfront to adequately plan & create a roadmap for electrification.
2. Ensuring customers coordinate early and often with their utility – including communicating their roadmaps & checking in frequently.
3. Ensuring timelines and expectations are aligned between customers, utilities, and other key stakeholders.

# How Utilities Can Help & Benefits of Close Collaboration

---

## How National Grid (or Other Utilities) Can Help:

1. Work with key stakeholders to help streamline the process and align expectations
2. Provide insight into roughly how much electric capacity is available at the customer site *at the time*\*
3. Provide a dedicated point of contact to help fleet customers navigate the utility process
4. For certain customers, help create the “fleet roadmap to electrification” and/or provide funding for “make-ready” infrastructure upgrades (roadmaps currently available for 100 public customers in MA, infrastructure funding is limited).

## What National Grid *Cannot* Do:

1. Treat EV customers differently than other customers
2. Reserve electric system capacity for customers because they *might* electrify in the future

## Potential Benefits of Close Collaboration Between Fleet Customer & Utility:

1. Lower cost project & faster turn arounds
2. Better understanding of bill impacts for customer
3. Opportunity for better utilization of renewable resources (if charging is timed correctly)
4. Less frustration for all involved

## Stakeholder Prompt

---

*Regarding Commercial Fleets, to achieve Boston & Massachusetts' 2050 Carbon & Equity goals, the most critical obstacle to overcome is ...*

*...establishing early and frequent collaboration  
between fleet customers and the utility  
during the fleet electrification planning process.*