

**URPL-GP.2415: PUBLIC POLICY AND PLANNING IN NEW YORK CITY**  
**Fall 2015 Syllabus**  
**New York University**  
**Robert F. Wagner School of Public Service**

Wednesday 4:55pm - 6:35pm  
GCASL, 238 Thompson St, RM 279  
Office Hours: Monday 2-4pm  
(And by appointment)

Professor Mitchell L. Moss  
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**Course Description:**

This course is designed to provide students with an understanding of New York City's governments and politics. We will examine the role of the mayor and other elected officials, organization of the municipal government, and the way in which state and regional governments affect public services and city policies. The course will explore the way in which political and economic forces affect public policies for planning and physical development, public schools, economic development, disaster management, redevelopment of lower Manhattan, congestion pricing, and waterfront development.

**Required Texts:**

Berg, Bruce. *New York City Politics: Governing Gotham*. New Jersey: Rutgers University Press, 2007.

Caro, Robert. *The Power Broker: Robert Moses and The Fall of New York*. New York: Knopf Books, 1974.

Hamill, Pete. *Downtown: My Manhattan*. New York: Little, Brown and Company, 2004.

**Recommended:**

Cook, Kevin. *Kitty Genovese: The Murder, the Bystanders, the Crime that Changed America*. New York: W.W. Norton & Company, 2014.

Dwyer, Jim, and Kevin Flynn. *102 Minutes: The Untold Story of the Fight to Survive Inside the Twin Towers*. New York: Times Books, 2004.

Glanz, James, and Eric Lipton. *City in the Sky: The Rise and Fall of the World Trade Center*. New York: Times Books, 2003.

Hammack, David C. *Power and Society: Greater New York at the Turn of the Century*. New York: Columbia University Press, 1982.

Homberger, Eric. *The Historical Atlas of New York City: A Visual Celebration of 400 Years of New York City's History*. New York: Henry Holt and Co., 2005.

Hoving, Thomas. *Making the Mummies Dance: Inside the Metropolitan Museum of Art*. New York: Simon and Schuster, 1993.

Kasinitz, Philip, John Mollenkopf, and Mary Waters. *Becoming New Yorkers: Ethnographies of the Second Generation*, New York: Russell Sage Foundation, 2004.

Kroessler, Jeffrey A. *New York Year by Year*. New York: New York University Press, 2002.

Kurlansky, Mark. *The Big Oyster: History on the Half Shell*. New York: Random House, 2006.

McNickle, Chris. *To Be Mayor of New York: Ethnic Politics in the City*. New York: Columbia University Press, 1993.

Page, Max. *The Creative Destruction of Manhattan 1900-1940*. Illinois: University of Chicago Press, 1999.

Revell, Keith D. *Building Gotham: Civic Culture and Public Policy in New York City, 1898-1938*. Maryland: Johns Hopkins University Press, 2002.

Scobey, David. *Empire City: The Making and Meaning of the New York City Landscape*. Pennsylvania: Temple University Press, 2002.

Shorto, Russell. *The Island at the Center of the World: The Epic Story of Dutch Manhattan, the Forgotten Colony That Shaped America*. New York: Doubleday, 2004.

Traub, James. *The Devil's Playground: A Century of Pleasure and Profit in Times Square*. New York: Random House, 2004.

#### **Website Resources:**

New York City Gov: [www.nyc.gov](http://www.nyc.gov)  
NYC Independent Budget Office: <http://www.ibo.nyc.ny.us>  
NY State Office of the Comptroller: <http://www.osc.state.ny.us>  
NYC Department of City Planning: <http://www.nyc.gov/planning>  
Citizens' Budget Commission: [www.cbc.org](http://www.cbc.org)  
Curbed: <http://curbed.com/>  
Gothamist: <http://gothamist.com/>  
Gotham Gazette, [www.gothamsazette.org](http://www.gothamsazette.org)  
The Politicker: <http://www.politicker.com/>  
City Room: <http://cityroom.blogs.nytimes.com/>  
The Daily Politics: [www.thedailypolitics.com](http://www.thedailypolitics.com)  
The New York Times: [www.nytimes.com/](http://www.nytimes.com/)  
Plan NYC: <http://www.plannyc.org/>  
Times union blog: [blogs.timesunion.com/capitol](http://blogs.timesunion.com/capitol)  
Wall Street Journal Blog: [blogs.wsj.com/metropolis](http://blogs.wsj.com/metropolis)  
New York Magazine: [nymag.com/daily/intel](http://nymag.com/daily/intel)  
Gawker: [www.gawker.com](http://www.gawker.com)  
New York Post: [www.nypost.com/blogs/knickerbocker](http://www.nypost.com/blogs/knickerbocker)  
Observer- politics: [www.observer.com/politics](http://www.observer.com/politics)  
Room eight: [www.r8ny.com](http://www.r8ny.com)  
Education: [www.gothamschools.org](http://www.gothamschools.org)  
Politico: [www.politico.com/](http://www.politico.com/)  
Manhattan Institute: [www.manhattan-institute.org/](http://www.manhattan-institute.org/)  
Fiscal Policy Institute: <http://fiscalpolicy.org/>  
City and State: <http://cityandstateny.com/>

## Course Requirements & Assignments:

Students should do the required reading, most of which is accessible through the required books and the NYU Classes site (<https://newclasses.nyu.edu/>) for this course. The course grade will be based on written work. Students will be required to submit one one-page paper (250-300 words), a book review (500–1000 words), a take-home exam, and a research paper (2000-2500 words) dealing with a public policy or community conflict in New York City. All written work should be submitted in hard copy to Prof. Moss or placed in his mailbox at The Puck Building, 3<sup>rd</sup> floor. The requirements for the short papers and research paper will be posted on the NYU Classes site.

## Course Schedule:

- 1 | September 2: How New York Differs from other Large Cities: Demographic and Economic Trends.
- 2 | September 9: September 11th and the Redevelopment of Lower Manhattan
- 3 | September 16: The City's Charter, Structure, and Relationship with the State
- 4 | September 23: The Mayor in New York: Power and Influence
- 5 | September 30: Regional Authorities: MTA and Port Authority
- 6 | October 7: New York City Finances and Budget
- 7 | October 14: Land Use Planning, Landmark Preservation, and Physical Development
- 8 | October 21: The Politics of Public Safety
- 9 | October 28: Transportation Policies and Plans
- 10 | November 4: How Media Shapes Public Policy
- 11 | November 11: Schools and Education: Governance and Conflicts
- 12 | November 18: Public Spaces, Parks, and the Waterfront
- 13 | December 2: Economic Development: Case Studies
- 14 | December 9: The Politics of Inequality

## Week 1 | September 2 | How New York Differs from other Large Cities: Demographic and Economic Trends.

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### Required:

1. Lobo, Arun P., and Joseph J. Salvo. "The Newest New Yorkers: Characteristics of the City's Foreign-born Population." *The City of New York: Department of City Planning*, 2013. Chapters 2 and 3. pp 9-94. [http://www.nyc.gov/html/dcp/pdf/census/nny2013/nny\\_2013.pdf](http://www.nyc.gov/html/dcp/pdf/census/nny2013/nny_2013.pdf)
2. Hamill, Pete. *Downtown: My Manhattan*. New York: Little, Brown, 2004. pp 1-180.
3. White, E. B. *Here Is New York*. New York: Harper, 1949.  
<http://110h2011.qwriting.qc.cuny.edu/files/2011/09/White.pdf>  
<http://grammar.about.com/od/shortpassagesforanalysis/a/ebwnycpass07.htm>
4. Glaeser, Edward L. "The Reinventive City, New York Remains Rich in the Ultimate Resource: Human Capital." *City Journal*. Special Issue 2009.  
[http://www.city-journal.org/2009/nytom\\_reinventive-city.html](http://www.city-journal.org/2009/nytom_reinventive-city.html)

5. Roediger, David R. "Inside the Wail: New Immigrant Racial Consciousness." In *Working toward Whiteness: How America's Immigrants Became White: The Strange Journey from Ellis Island to the Suburbs*. New York: Basic, 2005. pp 93-103.

Optional:

Glazer, Nathan and Daniel P. Moynihan. 1970. *Beyond the Melting Pot: the Negroes, Puerto Ricans, Jews, Italians and Irish of New York City*. Massachusetts: M.I.T. Press, 1963. Introduction, pp. 1-23. <https://archive.org/details/beyondmeltingpot1963glaz>

Foner, Nancy. "How Exceptional Is New York? Migration and Multiculturalism in the Empire City." *Ethnic and Racial Studies* 30 no. 6 (2007): pp 999-1023. <http://macaulay.cuny.edu/eportfolios/peoplingnyc2012wednesday/files/2012/01/Foner-how-exceptional-new-york.pdf>

Mollenkopf, John. "The Rise of Immigrant Influence in New York City Politics." In *New York and Amsterdam: Immigration and the New Urban Landscape*, edited by Nancy Foner. New York: NYU Press, 2014. pp 203-27. <http://muse.jhu.edu/books/9780814738221/9780814738221-15.pdf>

NYC Department of City Planning, New York City Population Projections by Age/Sex & Boroughs 2010-2040, Dec 2013. [http://www.nyc.gov/html/dcp/pdf/census/projections\\_report\\_2010\\_2040.pdf](http://www.nyc.gov/html/dcp/pdf/census/projections_report_2010_2040.pdf)

## **Week 2 | September 9 | September 11<sup>th</sup> and the Redevelopment of Lower Manhattan**

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Required:

1. Rice, Andrew. "The Saving of Ground Zero," *Bloomberg Businessweek*, August 3, 2011. <http://www.bloomberg.com/bw/magazine/the-saving-of-ground-zero-08032011.html>
2. Glanz, James and Eric Lipton. "City in the Sky." In *City in the Sky: The Rise and Fall of the World Trade Center*. New York: Times Books, 2003.
3. Goldberger, Paul. "Shaping the Void." *The New Yorker*, September 12, 2011. <http://www.newyorker.com/magazine/2011/09/12/shaping-the-void>
4. Huxtable, Ada Louise. "The Death of the Dream for the Ground Zero Site." *The Wall Street Journal*, April 20, 2005. <http://www.wsj.com/articles/SB111395250748411350>
5. Mahler, Jonathan. "The Bloomberg Vista." *The New York Times Magazine*, September 10, 2006. <http://www.nytimes.com/2006/09/10/magazine/10bloomberg.html?pagewanted=all>
6. Moss, Mitchell L. "The Redevelopment of Lower Manhattan: The Role of the City." In *The Contentious City: the Politics of recovery in New York City*, edited by John Mollenkopf. New York: Russell Sage Foundation, 2005.
7. "The Brain Gain: How the Region's Shifting Demographics Favor the Lower Manhattan Business District." *Downtown Alliance NY*. October 2012. [http://www.downtownny.com/sites/default/files/The%20Brain%20Gain\\_Final\\_2012.pdf](http://www.downtownny.com/sites/default/files/The%20Brain%20Gain_Final_2012.pdf)

Optional:

Anderson, Kenneth. "Of 9/11 Memorials, Monuments, and the WTC." *The Volokh Conspiracy*, September 11, 2011. <http://volokh.com/2011/09/11/of-911-memorials-monuments-and-the-wtc/>

Clarke, Katherine. "Downtown is looking up: The post-9/11 rebirth of the Financial District is here." *NY Daily News*, May 16, 2014. <http://www.nydailynews.com/life-style/manhattan-post-9-11-rebirth-works-article-1.1794305>

Dwyer, Jim, and Kevin Flynn. *102 Minutes: The Untold Story of the Fight to Survive inside the Twin Towers*. New York: Times Press, 2005.

Iovine, Julie. "The Skyscraper as a Pillar of Confidence." *The Wall Street Journal*. September 8, 2011. <http://www.wsj.com/articles/SB10001424053111904537404576550753689370760>

Leonard, Mike and Caroline Winter. "One World Trade Center Rises, Along With Its Rents." *Bloomberg Businessweek*, May 3, 2012. <http://www.businessweek.com/articles/2012-05-03/one-world-trade-center-rises-along-with-its-rent>

Salvo, Joseph J., Lobo, Arun Peter, and Alvarez, Joel A. "A Pre- and Post-9/11 Look (2000-2005) at Lower Manhattan." Population Division, New York City Department of City Planning. [http://www.nyc.gov/html/dcp/pdf/census/pre\\_post\\_911.pdf](http://www.nyc.gov/html/dcp/pdf/census/pre_post_911.pdf)

"The Plan for Lower Manhattan." *Lower Manhattan Development Corporation*. Renew NYC, 2007. [http://www.renewnyc.com/ThePlan/general\\_project\\_plan.asp](http://www.renewnyc.com/ThePlan/general_project_plan.asp)

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**Week 3 | September 16 | The City's Charter, Structure, and Relationship with the State**

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Required:

1. Berg, Bruce F. 2007. *New York City Politics: Governing Gotham*. New Jersey: Rutgers University Press. Chapters 3, 7 and 8.  
Online Access: [Through NYU Libraries NYU Ebrary and ProjectMuse](#)
2. City of New York, City Charter. Introduction (1-2), Mayor (3-19), Council (21-49) and Organizational Chart  
Charter: [http://www.nyc.gov/html/records/pdf/section%201133\\_citycharter.pdf](http://www.nyc.gov/html/records/pdf/section%201133_citycharter.pdf)  
Chart: <http://www1.nyc.gov/assets/home/downloads/pdf/reports/2014/NYC-Organizational-Chart.pdf>
3. Fine, Elizabeth, and James Caras. "Twenty-Five Years of the Council-Mayor Governance of New York City: A History of the Council's Powers, the Separation of Powers, and Issues for Future Resolution." *New York Law School Law Review* 58 (2013): 119 - 136.  
<http://www.nylslawreview.com/wp-content/uploads/sites/16/2013/10/Fine-and-Caras.pdf>
4. Schwarz Jr., Frederick A.O. and Eric Lane. "The Policy and Politics of Charter Making: The Story of New York City's 1989 Charter." *New York Law School Law Review* 42 (1998).
5. New York State Senate. "Branches of Government in New York State."  
<http://www.nysenate.gov/branches-government>

6. Dearstyne, Bruce, "The Mayor and the Governor: A History of Tension and Cooperation." *Gotham Gazette*, August, 13, 2015. <http://www.gothamgazette.com/index.php/opinion/5846-the-mayor-and-the-governor-a-history-of-tension-and-cooperation>
7. Gelinas, Nicole. "To Really See New York City Inequality, Just Ride the Subway." *New York Post*, August 16, 2015. <http://nypost.com/2015/08/16/to-really-see-new-york-city-inequality-just-ride-the-subway/>
8. Surico, John. "Does Staten Island Get Its Fair Share?" *Gotham Gazette*, August 14, 2015. <http://www.gothamgazette.com/index.php/government/5849-does-staten-island-get-its-fair-share>

Optional:

Barry, Francis S. *The Scandal of Reform*. New Jersey: Rutgers University Press, 2009. Chapters 10 and 11.

Online Access: [Available through NYU Libraries NYU Ebrary and Project Muse](#)

Creelan, Jeremy M. and Laura M. Moulton. "The New York State Legislative Process: An Evaluation and Blueprint for Reform." New York: The Brennan Center for Justice at NYU School of Law, 2004. Executive Summary, pp. vii-xiv.

[http://www.brennancenter.org/sites/default/files/legacy/d/albanyreform\\_finalreport.pdf](http://www.brennancenter.org/sites/default/files/legacy/d/albanyreform_finalreport.pdf)

Feldman, Daniel L. and Gerald Benjamin. "The New York State Legislature—On Balance." In *Tales from the Sausage Factory: Making Laws in New York State*. New York: State University of New York Press, 2010. Chapter XI, 307-332, Online Access: [Available through NYU Libraries NYU Ebrary](#)

Pecorella, Robert. "The Two New Yorks in the Twenty-first Century: The City and State." In *Governing New York State*, edited by Jeffrey M. Stonecash, John Kenneth White, and Peter W. Colby. New York: State University of New York Press, 2006.

Online Access: [Available through NYU Libraries NYU Ebrary and Project Muse](#)

Norden, Lawrence, David E. Pozen and Bethany L. Foster, "Unfinished Business: New York State Legislative Reform 2006 Update." New York: The Brennan Center for Justice at NYU School of Law, 2006. [http://brennan.3cdn.net/0961322f1132c4f8b4\\_u9m6ivo30.pdf](http://brennan.3cdn.net/0961322f1132c4f8b4_u9m6ivo30.pdf)

## **Week 4 | September 23 | The Mayor in New York: Power and Influence**

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Required:

1. McNickle, Chris. *To Be Mayor of New York: Ethnic Politics in the City*. New York: Columbia University Press, 1993. Chapters 5, 11, and 13.
2. Cannato, Vincent J. "Assessing the Lindsay Years." In *The Ungovernable City: John Lindsay and His Struggle To Save New York*. New York: Basic Books, 2001.
3. McNickle, Chris. "Measuring Mayor Dinkin's Mettle." In *The Power of the Mayor: David Dinkins, 1990-1993*. New Jersey: Transaction Publishers, 2013.

4. Mahler, Jonathan. *The Bronx Is Burning: 1977, Baseball, Politics, and the Battle for the Soul of a City*. New York: Picador, 2005. Section 37, pp 217-234.
5. Hamill, Pete. "Personality with a Point." In *New York Comes Back: The Mayoralty of Edward I. Koch*, edited by Michael Goodwin. New York: Powerhouse Books, 2006.
6. Mollenkopf, John. "A Changing City." In *New York Comes Back: The Mayoralty of Edward I. Koch*, edited by Michael Goodwin. New York: Powerhouse Books: 2006.
7. Corbett, Glenn. "Control." In *America's Mayor, America's President?: The Strange Career of Rudy Giuliani*, edited by Robert Polner. New York: Soft Skull Press, 2007.
8. Powell, Michael. "Sensitivity." In *America's Mayor, America's President?: The Strange Career of Rudy Giuliani*, edited by Robert Polner. New York: Soft Skull Press, 2007.
9. Moss, Mitchell. "A Great Mayor Says Goodbye." *Observer*, October 1, 2013.  
<http://observer.com/2013/10/a-great-mayor-says-goodbye/>
10. Bagli, Charles. "Generosity." In *America's Mayor, America's President?* edited by Robert Polner. New York: Soft Skull Press, 2005.
11. Tomasky, Michael. "Popularity." In *America's Mayor, America's President?* edited by Robert Polner. New York: Soft Skull Press, 2005.
12. Baker, Kevin. "Legacy." In *America's Mayor, America's President?* edited by Robert Polner. New York: Soft Skull Press, 2005.

Optional:

Kessner, Thomas. "Fiorello LaGuardia and the Challenge of Democratic Planning." In *The Landscape of Modernity: Essays on New York City, 1900-1940*, edited by David Ward and Olivier Zunz. New York: Russell Sage Foundation, 1992.

LaGumina, Salvatore J. "Faith, Power, and Identity: Catholics in New York Politics." In *Catholics in New York: Society, Culture, and Politics 1808-1946*, edited by Terry Golway. New York: Fordham University Press, 2008. Pp. 133-146.

Mollenkopf, John H. "The Koch Era in Perspective and Afterword." In *A Phoenix in the Ashes: The Rise and Fall of the Koch Coalition in New York City Politics*. New Jersey: Princeton University Press, 1992.

Purnick, Joyce. *Mike Bloomberg: Money, Power, Politics*. New York: PublicAffairs Books, 2009.

Rich, Wilbur C. "David Dinkins and Regime Changes." In *David Dinkins and New York City Politics*. State University of New York Press, 2007.

Online Access: [Available through NYU Libraries NYU Ebrary and Project Muse](#)

Rich, Wilbur C. "Who Runs the City? Union Bosses or the Mayor?" In *David Dinkins and New York City Politics: Race, Images, and the Media*. New York: State University of New York, 2007.

Online Access: [Through NYU Libraries NYU Ebrary and Project Muse](#)

Siegel, Frederick F., and Harry Siegel. *The Prince of the City: Giuliani, New York and the Genius of American Life*. California: Encounter Books, 2005.

## Week 5 | September 30 | Regional Authorities: MTA and Port Authority

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### Required:

1. Caro, Robert. "Change in Major." In *The Power Broker: Robert Moses and the Fall of New York*. New York: Knopf Books, 1974.
2. Caro, Robert. "The Best Bill Drafter in Albany." In *The Power Broker: Robert Moses and the Fall of New York*. New York: Knopf Books, 1974.
3. Doig, Jameson. "Epilogue: Triumphs and Travails of an Aging Empire." In *Empire on the Hudson: Entrepreneurial Vision and Political Power at the Port of New York Authority*. New York: Columbia University Press, 2001.
4. Moss, Mitchell and Hugh O'Neill. "A Port Authority That Works." *NYU Rudin Center*. March 2014. [http://wagner.nyu.edu/rudincenter/wp-content/uploads/2014/04/PortAuthorityFINAL\\_Web.pdf](http://wagner.nyu.edu/rudincenter/wp-content/uploads/2014/04/PortAuthorityFINAL_Web.pdf)
5. Dague, Jamison. "How is the Port Authority Doing?" *Citizens Budget Commission*, 2014. <http://www.cbcny.org/cbc-blogs/blogs/update-port-authority-budget-reform>
6. DiNapoli, Thomas. "Public Authorities by the Numbers." *Office of the State Comptroller*, December 2104. [http://osc.state.ny.us/reports/pubauth/PA\\_by\\_the\\_numbers\\_12\\_2014.pdf](http://osc.state.ny.us/reports/pubauth/PA_by_the_numbers_12_2014.pdf)
7. Fitzgibbons, Emma. "Schumer Says Corporation Should Oversee Hudson Tunnels Project." *The New York Times*, August 11, 2015. <http://www.nytimes.com/2015/08/12/nyregion/schumer-says-corporation-should-oversee-hudson-tunnels-project.html?ref=topics>

### Optional:

Benjamin, Gerald and Richard P. Nathan. *Regionalism and Realism: A Study of Governments in the New York Metropolitan Area*. Washington, D.C.: Brookings Institution Press, 2001. Chapters 3, 6, 7, and 8.  
Online Access: [Through NYU Libraries NYU Ebrary](#)

Dague, Jamison, "Righting the Ship: A Course Toward Fiscal Sustainability for the Region's Maritime Ports," *Citizens Budget Commission*, 2015.  
[http://www.cbcny.org/sites/default/files/REPORT\\_PORTCOMMERCE\\_01132014.pdf](http://www.cbcny.org/sites/default/files/REPORT_PORTCOMMERCE_01132014.pdf)

Henderson, Keith. "Other Governments: The Public Authorities." In *Governing New York State*, edited by Robert F. Pecorella and Jeffrey M. Stonecash. Online Access: [Through NYU Libraries NYU Ebrary and Project Muse](#)

McGeehan, Patrick. "La Guardia Airport to Be Overhauled by 2021, Cuomo and Biden Say." *The New York Times*, July 27, 2015.  
<http://www.nytimes.com/2015/07/28/nyregion/la-guardia-airport-to-be-rebuilt-by-2021-cuomo-and-biden-say.html>

"New York's Public Authorities: Promoting Accountability and Taming Debt." *Citizens Budget Commission*. 2006. [http://www.cbcny.org/sites/default/files/reportsummary\\_authorities\\_06012006.pdf](http://www.cbcny.org/sites/default/files/reportsummary_authorities_06012006.pdf)



## Week 6 | October 7 | New York City's Finances and Budget

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### Required:

1. "City of New York Executive Budget Fiscal Year 2016: Budget Summary." In Fiscal Year 2016 Executive Budget. Office of Management and Budget, 2015. [http://www.nyc.gov/html/omb/downloads/pdf/sum5\\_15.pdf](http://www.nyc.gov/html/omb/downloads/pdf/sum5_15.pdf)
2. New York City Independent Budget Office. "Understanding New York City's Budget: A Guide." 2013. <http://www.ibo.nyc.ny.us/iboreports/understandingthebudget.pdf>
3. Citizens Budget Commission, "How Much Do Taxes Matter? What Economists Can and Cannot Tell NYC Policymakers." 2006. [http://www.cbcny.org/sites/default/files/report\\_taxes\\_12112006.pdf](http://www.cbcny.org/sites/default/files/report_taxes_12112006.pdf)
4. DiNapoli, Thomas and Kenneth Bleiwas, "Review of the Financial of the City of New York." *Office of the State Comptroller*, August 2015. <http://www.osc.state.ny.us/osdc/rpt3-2016.pdf>
5. Max, Ben. "De Blasio's Executive Budget: What We Know So Far." *Gotham Gazette*, May 07, 2015. <http://www.gothamgazette.com/index.php/government/5714-de-blasio-executive-budget-2016-what-we-know-so-far>
6. Netzer, Dick and Jewel Bellush. "The Economy and the Governing of the City." In *Urban Politics: New York Style*. United Kingdom: Routledge Books, 1990.
7. Bardin, Rachel, and Michael Dardia. "The Cost of More Cops: A Full Accounting." *Citizens Budget Commission NY*. 4 August 04, 2015. <http://www.cbcny.org/cbc-blogs/blogs/cost-more-cops-full-accounting>

### Optional:

Citizens Budget Commission. "Budget Navigator: New York City and New York State's Revenue and Expenses." <http://www.cbcny.org/summary>

Decide NYC, "The New York City Budget Process." 2014. <http://www.decidenyc.com/issues/the-new-york-city-budget/>

## Week 7 | October 14 | Land Use Planning, Landmark Preservation, and Physical Development

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### Required:

1. Caro, Robert A. *The Power Broker: Robert Moses and the Fall of New York*. New York: Knopf, 1974. Chapters 20-44. pp 615-1016.
2. Hammack, David M. "Comprehensive Planning before the Comprehensive Plan: A New Look at the Nineteenth-Century American City." In *Two Centuries of American Planning*, edited by Daniel Schaffer. Maryland: The Johns Hopkins University Press, 1988.

3. Scobey, David M. *Empire City: The Making and Meaning of the New York City Landscape*. Pennsylvania: Temple University Press, 2002. Chapters 1-4.
4. Spann, Edward K. "The Greatest Grid: the New York Plan of 1811." In *Two Centuries of American Planning*, edited by Daniel Schaffer. Maryland: The Johns Hopkins University Press, 1988.  
<http://corlears-hook-studio-ii.wikispaces.com/file/view/the+greatest+grid+the+new+york+plan+of+1811.pdf>
5. Rybeczynski, Witold. "Don't Plan on It: Centralized city planning is not the answer to the problems facing America's cities." *Slate*, March 31, 2010.  
[http://www.slate.com/articles/arts/architecture/2010/03/dont\\_plan\\_on\\_it.html](http://www.slate.com/articles/arts/architecture/2010/03/dont_plan_on_it.html)
6. Flint, Anthony. "The Battle of Washington Square Park." In *Wrestling with Moses: How Jane Jacobs Took On New York's Master Builder and Transformed the American City*. New York: Random House, 2009.
7. Jackson, Kenneth T. "Robert Moses and the Rise of New York: The Power Broker in Perspective." In *Robert Moses and the Modern City: The Transformation of New York*. New York: W.W. Norton, 2007.

Optional:

Marcus, Norman. "Brief History of the Zoning Resolution." In *Zoning for the New Century: A 50 Year Perspective*, Real Estate Board of New York 2000.

New York City Department of City Planning, Zoning Handbook, 2006. Also see: "Strategic Plan" and Status of Department of City Planning Initiatives: Chronological by Borough."  
[www.nyc.gov/planning](http://www.nyc.gov/planning)

**Week 8 | Oct 21 | The Politics of Public Safety**

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Required:

1. Attinger, Joelle. "The Decline of New York." *Time*, September 17, 1990.
2. Zimring, Franklin E. *The City That Became Safe: New York's Lessons for Urban Crime and Its Control (Studies in Crime and Public Policy)*. New York: Oxford University Press, 2012. Chapters 1-5.
3. Moynihan, Daniel P. "Defining Deviancy Down." In *Miles to Go: A Personal History of Social Policy*. Massachusetts: Harvard University Press, 1996.
4. Kelling, George. "How New York Became Safe: The Full Story." *City Journal*, Special Issue 2009.  
[http://www.city-journal.org/2009/nytom\\_ny-crime-decline.html](http://www.city-journal.org/2009/nytom_ny-crime-decline.html)
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## Week 9 | Oct 28 | Transportation Policies and Plans

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6. Vision Zero:
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Optional:

The City of New York, "OneNYC: The Plan for a Strong and Just City." pp. 84-99

<http://www.nyc.gov/html/onenyc/downloads/pdf/publications/OneNYC.pdf>

The City of New York, "PLANyc: A Greener, Greater New York." Section on Transportation, pp. 86-99

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[http://transalt.org/sites/default/files/news/reports/streets\\_to\\_live\\_by.pdf](http://transalt.org/sites/default/files/news/reports/streets_to_live_by.pdf)

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[http://www.transalt.org/sites/default/files/news/reports/schaller\\_Feb2006.pdf](http://www.transalt.org/sites/default/files/news/reports/schaller_Feb2006.pdf)

## **Week 10 | Nov 4 | How Media Shapes Public Policy**

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**Guest Speaker. Readings to be assigned.**

## **Week 11 | Nov 11 | Schools and Education: Governance and Conflicts**

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2. Haimson, Leonie and Diane Ravitch. "The Education of Michael Bloomberg." *The Nation*, April 17, 2013. <http://www.thenation.com/article/education-michael-bloomberg/>

3. Rogers, David. *Mayoral Control of the New York City Schools*. New York: Springer, 2009. Chapters 3, 4 and 5.
4. Hoxby, Caroline, Sonali Murarka, and Jenny Knag. "How New York City's Charter Schools Affect Achievement." *The New York City Charter Schools Evaluation Project*. September, 2009. [http://users.nber.org/~schools/charterschoolseval/how\\_NYC\\_charter\\_schools\\_affect\\_achievement\\_sept2009.pdf](http://users.nber.org/~schools/charterschoolseval/how_NYC_charter_schools_affect_achievement_sept2009.pdf)
5. Cobb, Jelani. "Class Notes: What's really at stake when a school closes?" *The New Yorker*, August 31, 2015. <http://www.newyorker.com/magazine/2015/08/31/class-notes-annals-of-education-jelani-cobb>

## **Week 12 | Nov 18 | Public Spaces, Parks, and the Waterfront**

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2. Bagli, Charles V. "Civic Group Sues to Halt Hudson River Park Backed by Barry Diller." *The New York Times*. June 11, 2015. [http://www.nytimes.com/2015/06/12/nyregion/civic-group-sues-to-halt-hudson-river-park-backed-by-barry-diller.html?\\_r=0](http://www.nytimes.com/2015/06/12/nyregion/civic-group-sues-to-halt-hudson-river-park-backed-by-barry-diller.html?_r=0)
3. Rosenberg, Eli. "How NYC's Decade of Rezoning Changed the City of Industry." *Curbed NY*, January 16, 2014. [http://ny.curbed.com/archives/2014/01/16/how\\_nycs\\_decade\\_of\\_rezoning\\_changed\\_the\\_city\\_of\\_industry.php](http://ny.curbed.com/archives/2014/01/16/how_nycs_decade_of_rezoning_changed_the_city_of_industry.php)
4. Renn, Aaron M. "Hooray for the High Bridge by Aaron M. Renn." *City Journal*, June 22, 2015. <http://www.city-journal.org/2015/eon0622ar.html>
5. Miller, Stephen. "Turn Times Square Back Into Traffic Hell? Tell Bratton and de Blasio: No Way." *Streetsblog NYC*, August 28, 2015. <http://www.streetsblog.org/2015/08/28/petition-bratton-and-de-blasio-need-to-keep-the-times-square-plazas/>
6. Rosenthal et al. "Shirtless Bodies in Pointless Times Square War." *The New York Times*, August 21, 2015. <http://www.nytimes.com/2015/08/22/opinion/shirtless-bodies-in-pointless-times-square-war.html?smid=tw-share>
7. Brooklyn Bridge Park housing:
  - a. Robbins, Liz. "The Battle of Brooklyn Bridge Park." *The New York Times*, August 1, 2014. <http://www.nytimes.com/2014/08/03/nyregion/the-battle-of-the-brooklyn-bridge-park.html>
  - b. Foderaro, Lisa. "Brooklyn Bridge Park Settles Housing Lawsuit." *The New York Time*, May 27, 2015. <http://www.nytimes.com/2015/05/28/nyregion/brooklyn-bridge-park-settles-housing-lawsuit.html>

Optional:

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Platt, Rutherford H. "The Humane Megacity: Transforming New York's Waterfront." *Environment Magazine*, vol. 51 (4): pp. 46-59. [http://humanemetropolis.org/articles/Platt\\_NYC\\_Waterfront.pdf](http://humanemetropolis.org/articles/Platt_NYC_Waterfront.pdf)

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**Week 13 | Dec 2 | Economic Development: Case Studies**

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Required:

1. O'Neill, Hugh and Mitchell L. Moss. *Reinventing New York: Competing in the next Century's Global Economy*. New York: Urban Research Center, Robert F. Wagner Graduate School of Public Service, New York University, 1991.
2. Moss, Mitchell L. "How New York City Won the Olympics." *Rudin Center for Transportation Policy and Management*. November 2011. [http://wagner.nyu.edu/files/faculty/publications/Olympics\\_in\\_NYC\\_2012\\_REPORT\\_110711.pdf](http://wagner.nyu.edu/files/faculty/publications/Olympics_in_NYC_2012_REPORT_110711.pdf)
3. O'Grady, Jim, and Jonathan Bowles. "Building New York City's Innovation Economy." *Center for an Urban Future*. September 2009. [https://nycfuture.org/pdf/Building\\_New\\_York\\_Citys\\_Innovation\\_Economy.pdf](https://nycfuture.org/pdf/Building_New_York_Citys_Innovation_Economy.pdf)
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5. Forman, Adam. "Creative New York." *Center for an Urban Future*. June 2015. <https://nycfuture.org/pdf/Creative-New-York-2015.pdf>
6. Bram, Jason, and Matthew Ploenzke. "Will Silicon Alley Be the Next Silicon Valley?" *Liberty Street Economics*, July 06, 2015. <http://libertystreeteconomics.newyorkfed.org/2015/07/will-silicon-alley-be-the-next-silicon-valley.html#.VdcwofVhBe>
7. NYU 2031:
  - a. NYU 2031 Plan. <http://www.nyu.edu/nyu2031/nyuinnyu/>
  - b. Community Board 2. [http://www.nyc.gov/html/mancb2/html/nyu\\_2031/nyu\\_2031.shtml](http://www.nyc.gov/html/mancb2/html/nyu_2031/nyu_2031.shtml)
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  - d. Court of Appeals Decision, Deborah Glick v NYU. <https://www.nycourts.gov/ctapps/Decisions/2015/Jun15/107mem15-Decision.pdf>

8. Rezoning:
  - Rodman, Micah. "Rezoning Midtown East." *Urbanophile*, August 25, 2013. <http://www.urbanophile.com/2013/08/25/rezoning-midtown-east-by-micah-rodman/>
9. Essex Crossing
  - a. Delancey Street Associates LLC. Essex Crossing. <http://essexcrossingnyc.com/>
  - b. Tenement Museum Salutes Essex Crossing. (video) <https://www.youtube.com/watch?t=18&v=L0S79-eTWms>
  - c. Kaysen, Ronda. "New Mixed-Income Housing on the Lower East Side." *The New York Times*, July 24, 2015. [http://www.nytimes.com/2015/07/26/realestate/new-mixed-income-housing-onthe-lower-east-side.html?\\_r=1](http://www.nytimes.com/2015/07/26/realestate/new-mixed-income-housing-onthe-lower-east-side.html?_r=1)

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Moss, Mitchell L. "From Beaver Pelts to Derivatives: Why New York City Thrives." *Rothman's Magazine*, Autumn 2007/Winter 2008.

Partnership for New York City, and GLG. "New Report: NYC Remains the World Financial Capital, but New Regulations, High Costs, & Growing Competition Threaten the Future of Wall Street." June 2015. [http://pnyc.org/news\\_press/new-report-nyc-remains-the-world-financial-capital-but-new-regulations-high-costs-growing-competition-threaten-the-future-of-wall-street/](http://pnyc.org/news_press/new-report-nyc-remains-the-world-financial-capital-but-new-regulations-high-costs-growing-competition-threaten-the-future-of-wall-street/)

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## **Week 14 | Dec 9 | The Politics of Inequality**

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Required:

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2. Parrott, James. "De Blasio's Welfare Reform Correction: Critics who claim we're sliding back to the bad old are blind to reality." *Daily News*, March 27, 2015. <http://fiscalpolicy.org/wp-content/uploads/2015/03/Parrott-welfare-reform-3-27-15.pdf>
3. Kramer, Brent. "Hundreds of thousands of low-income families would benefit from a New York minimum wage increase." *Fiscal Policy Institute*. July 17, 2014. <http://fiscalpolicy.org/wp-content/uploads/2014/07/NY-Minimum-Wage-Help-Low-Income-Families-.pdf>
4. Doar, Robert. "Fighting Poverty the Bloomberg Way." *American Enterprise Institute*, March 26, 2014. <https://www.aei.org/publication/fighting-poverty-the-bloomberg-way/>
5. Giannarelli, Linda, Laura Wheaton, and Joyce Morton. "How Much Could Policy Changes Reduce Poverty in New York City?" *Urban Institute*, 2015.



<http://www.urban.org/sites/default/files/alfresco/publication-pdfs/2000136-How-Much-Could-Policy-Changes-Reduce-Poverty-in-New-York-City.pdf>

6. Pearce, Diana M. "Overlooked and Undercounted: The Struggle to Make Ends Meet in New York City." *Center for Women's Welfare*. December 2014.  
[http://www.cityharvest.org/images/uploads/site/NYC2014SSS\\_Full.pdf](http://www.cityharvest.org/images/uploads/site/NYC2014SSS_Full.pdf)
7. Rankin, Nancy, and Apurva Mehrotra. "Stuck: Low-Income New Yorkers Don't See Themselves Moving Up And Support Policies To Drive Economic Mobility." *Community Service Society*. June 2015. [http://b.3cdn.net/nycss/6d7f4d324b1ee43f6e\\_qzm6vu1ru.pdf](http://b.3cdn.net/nycss/6d7f4d324b1ee43f6e_qzm6vu1ru.pdf)

Optional:

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<http://www.publicsectorinc.org/interviews/robertdoar/>

Doar, Robert. "It was never a 'Great Recession' in New York." *Real Clear Markets*, April 3, 2014.  
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Doar, Robert. "What New York City Can Teach America about Fighting Poverty." *National Review*, April 14, 2014. <http://www.nationalreview.com/corner/375702/what-new-york-city-can-teach-america-about-fighting-poverty-robert-doar>

Robinson, Gail. "What the Campaign's Focus on Inequality Means for New York." *City Limits*, September 3, 2013. <http://citylimits.org/2013/09/03/what-the-campaigns-focus-on-inequality-means-for-new-york/#>