Guiding Principles for Implementation

The Advisory Working Group (AWG) developed the following set of implementation principles for the City to incorporate, planning, implementation and ongoing operation of a pilot project:

- **Leadership Development** - Embedded in any project there should be some intention around who will carry the work forward in the future, including considerations of leadership training opportunities.
- **Emergency Preparedness** – Leverage these kinds of opportunities to build human capital and help people grow their skills along with the infrastructure in the direction of preparedness for future events.
- **Sustainability** – Utilize sustainable, ecologically-sensitive materials, soft infrastructure over hard, and renewable, clean energy. The pilot project should not increase the burden on the health and physical well-being of the Hunts Point community.
- **Leverageable** – Given that the available funds for this project are small in comparison to the need, prioritize projects that will draw additional investment from the City, State, Federal and other interested parties.
- **Stakeholder participation in an ongoing way** – AWG engagement should not end “when the shovel goes in the ground.” There has to be an ongoing sense of accountability and participation from key stakeholders from the community and industry, including this AWG.
- **Transparency and Coordination from government agencies and utilities with regards to other capital investment projects/studies** – Keep AWG members aware of future capital investments on the horizon, making budgetary information as transparent as possible on an ongoing basis.
- **Local procurement** - Make sure money invested in these kinds of projects by the government circulates in the South Bronx (local goods, labor and services).
- **Local Hiring and Training** – Leverage this process and project to ensure that people who are ready to enter the workforce can learn and find jobs.
- **High road economic development project** – Union jobs, prevailing wage, reward people for their efforts and the sweat of their brow. Any jobs related to these projects should be living wage jobs.
- **Multiple benefits** – Projects should be of broad benefit, for example serving needs and interests of both business and community and/or providing protection against major climate events while also providing everyday benefits
- **Ongoing mechanism for translation of terms/categories/concepts** – Everyone in the room should have enough information to participate. Make sure everyone understands what is being discussed.
- **Scalability** - Find ways to scale projects in an orderly fashion and in a way that does not overrun the budget.
- Consider critical vulnerabilities of the community for people who live in the neighborhoods.
- Integrate these principles/criteria into other City projects and capital investments.