THE CARVER FOUNDATION OF NORWALK, INC.
FINANCIAL REPORT
FOR THE YEAR ENDED JUNE 30, 2020
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INDEPENDENT AUDITOR'S REPORT
INDEPENDENT AUDITOR’S REPORT

To the Board of Directors
The Carver Foundation of Norwalk, Inc.

We have audited the accompanying financial statements of The Carver Foundation of Norwalk, Inc., (a non-profit organization), which comprise the statement of financial position as of June 30, 2020, and the related statements of activities, functional expenses, and cash flows for the year then ended, and the related notes to the financial statements.

Management’s Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor’s Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor’s judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity’s preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity’s internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.
INDEPENDENT AUDITOR'S REPORT

Continued...

Opinion

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of The Carver Foundation of Norwalk, Inc., as of June 30, 2020, and the changes in its net assets and its cash flows for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Hope & Hernandez, P.C.
Bridgeport, Connecticut
November 16, 2020
FINANCIAL STATEMENTS
## THE CARVER FOUNDATION OF NORWALK, INC.
### STATEMENT OF FINANCIAL POSITION
### JUNE 30, 2020

<table>
<thead>
<tr>
<th></th>
<th>Without Donor Restrictions</th>
<th>With Donor Restrictions</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>ASSETS</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Current Assets:</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Cash</td>
<td>$ 974,853</td>
<td>$ 30,775</td>
<td>$ 1,005,628</td>
</tr>
<tr>
<td>Investments</td>
<td>12,121</td>
<td>0</td>
<td>12,121</td>
</tr>
<tr>
<td>Program Accounts Receivable, Net</td>
<td>460</td>
<td>0</td>
<td>460</td>
</tr>
<tr>
<td>Contributions and Grants Receivable, Net</td>
<td>116,388</td>
<td>0</td>
<td>116,388</td>
</tr>
<tr>
<td>Prepaid Insurance</td>
<td>28,081</td>
<td>0</td>
<td>28,081</td>
</tr>
<tr>
<td>Total Current Assets</td>
<td><strong>1,131,903</strong></td>
<td><strong>30,775</strong></td>
<td><strong>1,162,678</strong></td>
</tr>
<tr>
<td>Non-Current Assets:</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Fixed Assets, net of accumulated depreciation of $704,255</td>
<td><strong>1,001,902</strong></td>
<td><strong>1,758,281</strong></td>
<td><strong>2,760,183</strong></td>
</tr>
<tr>
<td><strong>TOTAL ASSETS</strong></td>
<td><strong>$ 2,133,805</strong></td>
<td><strong>$ 1,789,056</strong></td>
<td><strong>$ 3,922,861</strong></td>
</tr>
</tbody>
</table>

## LIABILITIES AND NET ASSETS

<table>
<thead>
<tr>
<th></th>
<th>Without Donor Restrictions</th>
<th>With Donor Restrictions</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>Current Liabilities:</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Accounts Payable</td>
<td>$ 53,472</td>
<td>$ 0</td>
<td>$ 53,472</td>
</tr>
<tr>
<td>Accrued Payroll</td>
<td>92,283</td>
<td>0</td>
<td>92,283</td>
</tr>
<tr>
<td>Deferred Revenue</td>
<td>102,900</td>
<td>0</td>
<td>102,900</td>
</tr>
<tr>
<td>Paycheck Protection Program Note Payable</td>
<td>598,300</td>
<td>0</td>
<td>598,300</td>
</tr>
<tr>
<td>Line of Credit</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>Total Current Liabilities</td>
<td><strong>846,955</strong></td>
<td>0</td>
<td><strong>846,955</strong></td>
</tr>
<tr>
<td>Net Assets</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Without Donor Restrictions</td>
<td><strong>1,286,850</strong></td>
<td>0</td>
<td><strong>1,286,850</strong></td>
</tr>
<tr>
<td>With Donor Restrictions</td>
<td>0</td>
<td><strong>1,789,056</strong></td>
<td><strong>1,789,056</strong></td>
</tr>
<tr>
<td><strong>Total Net Assets</strong></td>
<td><strong>1,286,850</strong></td>
<td><strong>1,789,056</strong></td>
<td><strong>3,075,906</strong></td>
</tr>
<tr>
<td><strong>TOTAL LIABILITIES AND NET ASSETS</strong></td>
<td><strong>$ 2,133,805</strong></td>
<td><strong>$ 1,789,056</strong></td>
<td><strong>$ 3,922,861</strong></td>
</tr>
</tbody>
</table>

See accompanying notes and accountant's report.
THE CARVER FOUNDATION OF NORWALK, INC.
STATEMENT OF ACTIVITIES
FOR THE YEAR ENDED JUNE 30, 2020

<table>
<thead>
<tr>
<th>Revenues:</th>
<th>Without Donor Restrictions</th>
<th>With Donor Restrictions</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>Contributions</td>
<td>$ 449,437</td>
<td>$ 250,915</td>
<td>$ 700,352</td>
</tr>
<tr>
<td>Fundraisers</td>
<td>239,335</td>
<td>0</td>
<td>239,335</td>
</tr>
<tr>
<td>Grants</td>
<td>3,140,592</td>
<td>0</td>
<td>3,140,592</td>
</tr>
<tr>
<td>Program Fees</td>
<td>871,537</td>
<td>0</td>
<td>871,537</td>
</tr>
<tr>
<td>Interest &amp; Dividend Income</td>
<td>4,204</td>
<td>0</td>
<td>4,204</td>
</tr>
<tr>
<td>In-Kind Revenue</td>
<td>52,305</td>
<td>0</td>
<td>52,305</td>
</tr>
<tr>
<td>Net Assets Released From Restrictions</td>
<td>286,099</td>
<td>(286,099)</td>
<td>0</td>
</tr>
</tbody>
</table>

Total Revenues: 5,043,509 (35,184) 5,008,325

Operating Expenses:

<table>
<thead>
<tr>
<th></th>
<th>Without Donor Restrictions</th>
<th>With Donor Restrictions</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>Program Services</td>
<td>4,486,334</td>
<td>48,896</td>
<td>4,535,230</td>
</tr>
<tr>
<td>Management and General</td>
<td>177,303</td>
<td>0</td>
<td>177,303</td>
</tr>
<tr>
<td>Fundraising/Development</td>
<td>480,895</td>
<td>0</td>
<td>480,895</td>
</tr>
</tbody>
</table>

Total Expenses: 5,144,532 48,896 5,193,428

Changes in Net Assets from Operations: (101,023) (84,080) (185,103)

Non-Operating Activities:

<table>
<thead>
<tr>
<th></th>
<th>Without Donor Restrictions</th>
<th>With Donor Restrictions</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>Investment Return, Net</td>
<td>10,916</td>
<td>0</td>
<td>10,916</td>
</tr>
</tbody>
</table>

Changes in Net Assets

<table>
<thead>
<tr>
<th></th>
<th>Without Donor Restrictions</th>
<th>With Donor Restrictions</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>(90,107)</td>
<td>(84,080)</td>
<td>(174,187)</td>
</tr>
</tbody>
</table>

Net Assets, Beginning of Year

<table>
<thead>
<tr>
<th></th>
<th>Without Donor Restrictions</th>
<th>With Donor Restrictions</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>1,376,957</td>
<td>1,873,136</td>
<td>3,250,093</td>
</tr>
</tbody>
</table>

Net Assets, End of Year

<table>
<thead>
<tr>
<th></th>
<th>Without Donor Restrictions</th>
<th>With Donor Restrictions</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>$ 1,286,850</td>
<td>$ 1,789,056</td>
<td>$ 3,075,906</td>
</tr>
</tbody>
</table>

See accompanying notes and accountant's report.
## THE CARVER FOUNDATION OF NORWALK, INC.
### STATEMENT OF FUNCTIONAL EXPENSES
#### FOR THE YEAR ENDED JUNE 30, 2020

<table>
<thead>
<tr>
<th>Program Services</th>
<th>After School Programs</th>
<th>Summer Programs</th>
<th>Community Programs</th>
<th>Total Program</th>
<th>Management and General</th>
<th>Fundraising/Development</th>
<th>Totals</th>
</tr>
</thead>
<tbody>
<tr>
<td>Salaries</td>
<td>$2,099,244</td>
<td>$635,039</td>
<td>$95,536</td>
<td>$2,829,819</td>
<td>$92,741</td>
<td>$259,405</td>
<td>$3,181,965</td>
</tr>
<tr>
<td>Payroll Taxes</td>
<td>193,711</td>
<td>58,599</td>
<td>8,816</td>
<td>261,126</td>
<td>8,558</td>
<td>23,937</td>
<td>293,621</td>
</tr>
<tr>
<td>Employee Benefits</td>
<td>148,280</td>
<td>11,329</td>
<td>32,842</td>
<td>192,451</td>
<td>1,681</td>
<td>49,442</td>
<td>243,574</td>
</tr>
<tr>
<td>Professional Fees</td>
<td>47,488</td>
<td></td>
<td></td>
<td>47,488</td>
<td>23,552</td>
<td>21,931</td>
<td>92,971</td>
</tr>
<tr>
<td>Supplies &amp; Program Services</td>
<td>370,286</td>
<td>23,143</td>
<td>22,783</td>
<td>416,212</td>
<td>9,257</td>
<td>37,028</td>
<td>462,497</td>
</tr>
<tr>
<td>Voice &amp; Data</td>
<td>5,527</td>
<td></td>
<td></td>
<td>5,527</td>
<td>14,713</td>
<td>436</td>
<td>20,676</td>
</tr>
<tr>
<td>Postage &amp; Shipping</td>
<td>28</td>
<td>10</td>
<td></td>
<td>38</td>
<td>3,551</td>
<td></td>
<td>3,589</td>
</tr>
<tr>
<td>Occupancy</td>
<td>70,226</td>
<td>4,389</td>
<td>4,389</td>
<td>79,004</td>
<td>1,756</td>
<td>7,023</td>
<td>87,783</td>
</tr>
<tr>
<td>Travel</td>
<td>409</td>
<td></td>
<td></td>
<td>409</td>
<td></td>
<td>1,495</td>
<td>1,904</td>
</tr>
<tr>
<td>Meetings, Conferences &amp; Training</td>
<td>1,251</td>
<td>2,840</td>
<td></td>
<td>4,091</td>
<td>2,229</td>
<td>1,575</td>
<td>7,895</td>
</tr>
<tr>
<td>Printing/Copying &amp; Advertising</td>
<td></td>
<td></td>
<td>172</td>
<td>172</td>
<td>150</td>
<td>11,077</td>
<td>11,399</td>
</tr>
<tr>
<td>Stipends/Scholarships</td>
<td>80,000</td>
<td></td>
<td></td>
<td>80,000</td>
<td></td>
<td>750</td>
<td>80,750</td>
</tr>
<tr>
<td>Transportation</td>
<td>130,413</td>
<td>37,261</td>
<td>18,630</td>
<td>186,304</td>
<td></td>
<td></td>
<td>186,304</td>
</tr>
<tr>
<td>Insurance</td>
<td>101,911</td>
<td>6,369</td>
<td>6,369</td>
<td>114,649</td>
<td>2,548</td>
<td>10,192</td>
<td>127,389</td>
</tr>
<tr>
<td>Service Fees &amp; Interest Expense</td>
<td>67,849</td>
<td>4,241</td>
<td>4,241</td>
<td>76,331</td>
<td>7,022</td>
<td>6,783</td>
<td>90,136</td>
</tr>
<tr>
<td>Dues, Subscriptions &amp; Licenses</td>
<td>626</td>
<td>515</td>
<td></td>
<td>1,141</td>
<td>6,475</td>
<td>3,617</td>
<td>11,233</td>
</tr>
<tr>
<td>Bad Debt Expense</td>
<td>83,256</td>
<td></td>
<td>695</td>
<td>83,951</td>
<td></td>
<td></td>
<td>83,951</td>
</tr>
<tr>
<td>Depreciation</td>
<td>122,789</td>
<td>7,674</td>
<td>7,674</td>
<td>138,137</td>
<td>3,070</td>
<td>12,279</td>
<td>153,486</td>
</tr>
<tr>
<td>In-Kind Expenses</td>
<td>8,225</td>
<td>800</td>
<td>9,355</td>
<td>18,380</td>
<td></td>
<td>33,025</td>
<td>52,305</td>
</tr>
</tbody>
</table>

**TOTALS**

$3,531,519 $792,209 $211,502 $4,535,230 $177,303 $480,895 $5,193,428

See accompanying notes and accountant's report.
### Operating Activities:

<table>
<thead>
<tr>
<th>Description</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Change in Net Assets</td>
<td>$ (174,187)</td>
</tr>
</tbody>
</table>

Adjustments to reconcile change in net assets to net cash provided by operating activities:
- Depreciation Expense: $153,486

### Change in Fund Assets and Liabilities:

<table>
<thead>
<tr>
<th>Description</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Decrease in Accounts Receivable</td>
<td>1,006</td>
</tr>
<tr>
<td>Decrease in Contributions and Grants Receivable</td>
<td>43,485</td>
</tr>
<tr>
<td>Increase in Prepaid Insurance and Services</td>
<td>(2,820)</td>
</tr>
<tr>
<td>Increase in Accounts and Payroll Payable</td>
<td>81,608</td>
</tr>
<tr>
<td>Decrease in Deferred Revenue</td>
<td>(100,190)</td>
</tr>
</tbody>
</table>

Net Cash Provided by Operating Activities: $2,388

### Investing Activities:

<table>
<thead>
<tr>
<th>Description</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Purchase of Fixed Assets</td>
<td>(83,700)</td>
</tr>
<tr>
<td>Net Investment Activity</td>
<td>1,352</td>
</tr>
</tbody>
</table>

Net Cash Used by Investing Activities: $(82,348)

### Financing Activities:

<table>
<thead>
<tr>
<th>Description</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Paycheck Protection Program Note Proceeds</td>
<td>598,300</td>
</tr>
</tbody>
</table>

Net Cash Provided by Financing Activities: $598,300

Increase in Cash: $518,340

Cash at Beginning of Year: $487,288

Cash at End of Year: $1,005,628

### Supplementary Disclosures of Cash Flow Information:

Cash paid for:
- Interest: $5,325
- Income Taxes: $-

See accompanying notes and accountant’s report.
NOTES TO THE FINANCIAL STATEMENTS
NOTE 1 - NATURE OF ACTIVITIES AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Nature of Activities

Founded in 1938 as a neighborhood community center, named the 2013 “Nonprofit of the Year” by the Norwalk Chamber of Commerce, Carver today is the largest provider of free after-school programs for elementary, middle and high school students in Norwalk, Connecticut. Carver’s mission is to close opportunity gaps for all vulnerable children and ensure they graduate high school on time and college-ready. To achieve its mission, Carver combines a set of key partnerships between school districts and their highly skilled educators, community organizations and parents to deliver after school, summer and community programs that consistently demonstrate striking results. Carver’s reach includes almost all Norwalk Public Schools, Carver Community Center in Norwalk and the Classical Studies Magnet Academy in Bridgeport. Carver’s vision, strategies for impact, resource development, organizational effectiveness and program activities are consistently linked to carefully evaluated student outcomes. Carver’s after school students grow faster academically than the national average in each grade. Since 2005, 100% of Carver seniors have graduated high school on time and almost all become first generation college students. Carver also offers college scholarship funds, winning basketball travel teams, a parent leadership academy, spring and fall college tours, community food drives and holiday events, and more for the benefit of the Norwalk community.

Summary of Significant Accounting Policies

Basis of Presentation

The Foundation’s financial statements have been prepared in accordance with U.S. generally accepted accounting principles, which require the Foundation to report information regarding its financial position and activities according to the following net asset classifications:

Net assets without donor restrictions: Net assets that are not subject to donor-imposed restrictions and may be expended for any purpose in performing the primary objectives of the organization. These net assets may be used at the discretion of the Foundation’s management and the board of directors.

Net assets with donor restrictions: Net assets subject to stipulations imposed by donors, and grantors. Some donor restrictions are temporary in nature; those restrictions will be met by actions of the Foundation or by the passage of time. Other donor restrictions can be perpetual in nature, where by the donor has stipulated that the funds be maintained in perpetuity.
NOTE 1 - NATURE OF ACTIVITIES AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES - Continued

Donor restricted contributions are reported as increases in net assets with donor restrictions. When a restriction expires, net assets are reclassified from net assets with donor restrictions to net assets without donor restrictions in the statement of activities.

Measure of Operations

The statement of activities reports all changes in net assets from operating and non-operating activities. Operating activities consist of those items attributable to the Foundation's ongoing programs and interest and dividends earned on investments. Non-operating activities are limited to resources that generate return from investments and other activities considered to be of a more unusual or nonrecurring nature.

Contributions

Contributions received are recorded as net assets without donor restrictions or net assets with donor restrictions, depending on the existence and/or nature of any donor-imposed restrictions. When a restriction expires (that is, when a stipulated time restriction ends or purpose restriction is accomplished), net assets with donor restrictions are reclassified to net assets without donor restrictions and reported in the statement of activities as net assets released from restrictions.

Contributed property and equipment are recorded at fair value at the date of donation. Contributions with donor-imposed stipulations regarding how long the contributed assets must be used are recorded as net assets with donor restrictions; otherwise, the contributions are recorded as net assets without donor restrictions.

In-kind Contributions

In-kind contributions represent the value of donated materials and are recorded when these contributions are both specifically identifiable and can be objectively valued in monetary terms (fair market value, as determined by management).

Support and Revenue Recognition

Revenues and expenses are recognized on the accrual basis of accounting which recognizes revenues when earned and expenses when incurred.
NOTE 1 - NATURE OF ACTIVITIES AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES - Continued

Accounting Policies

The presentation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and the disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reported period. These assumptions include but are not limited to the depreciable lives of long-lived assets and allocation of functional expenses. Actual results could differ from those estimates.

Revenue Recognition from Programs

Program revenue is reported at the amount that reflects the consideration to which the Foundation expects to be entitled in exchange for providing programs to its clients. Revenue is recognized as performance obligations are satisfied. Any unearned amounts for payments received in advance are included in deferred revenue.

Program accounts receivable consists of the following at June 30, 2020 and 2019:

<table>
<thead>
<tr>
<th></th>
<th>2020</th>
<th>2019</th>
</tr>
</thead>
<tbody>
<tr>
<td>Program Accounts Receivable</td>
<td>$460</td>
<td>$1,466</td>
</tr>
<tr>
<td>Allowance for Doubtful Accounts</td>
<td>-0</td>
<td>-0</td>
</tr>
<tr>
<td>Total</td>
<td>$460</td>
<td>$1,466</td>
</tr>
</tbody>
</table>

Cash and Cash Equivalents

For purposes of the Statement of Cash Flows, the Foundation considers all highly liquid investments with an initial maturity of three months or less to be cash equivalents.

Investments

Investments are recorded at cost, if purchased, or at fair value, if donated. Thereafter, investments are reported at their fair values in the statement of financial position, and changes in fair value are reported as investment return in the statement of activities. Purchases and sales of securities are reflected on a trade-date basis. Gains and losses on sales of securities are based on average cost and are recorded in the statement of activities in the period in which the securities are sold. Interest is recorded when earned. Dividends are accrued as of the ex-dividend date.
NOTE 1 - NATURE OF ACTIVITIES AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES - Continued

Fixed Assets and Accumulated Depreciation

Fixed assets are recorded at cost and include expenditures that naturally increase values or extend useful lives. Contributed assets are recorded at their fair market value at the date of receipt as determined by the Foundation. Depreciation is computed over the estimated useful lives of the assets, which range from 5 to 39 years, using the straight-line method for financial and tax reporting purposes. Expenditures in the nature of normal repairs and maintenance are charged to operations as incurred.

Subsequent Events

Date of Management Evaluation - Management has evaluated subsequent events through November 16, 2020, the date on which the financial statements were available to be issued.

Management has not identified any significant subsequent events requiring disclosure.

Functional Expenses

The costs of providing program and other activities have been summarized on a functional basis in the statement of activities and presented in detail in the statement of functional expenses. Accordingly, certain costs have been allocated among the programs and supporting services benefited. Such allocations are determined by management on an equitable basis.

The expenses that are allocated include the following:

<table>
<thead>
<tr>
<th>Expense</th>
<th>Method of Allocation</th>
</tr>
</thead>
<tbody>
<tr>
<td>Chief Executive Officer’s Salary</td>
<td>Time and Effort</td>
</tr>
<tr>
<td>Chief Financial Officer</td>
<td>Time and Effort</td>
</tr>
<tr>
<td>Chief Operating Officer’s Salary</td>
<td>Time and Effort</td>
</tr>
<tr>
<td>Executive Administrative Assistant’s Salary</td>
<td>Time and Effort</td>
</tr>
<tr>
<td>Manager of Administration’s Salary</td>
<td>Time and Effort</td>
</tr>
<tr>
<td>Payroll Taxes</td>
<td>Time and Effort</td>
</tr>
<tr>
<td>Employee Benefits</td>
<td>Time and Effort</td>
</tr>
<tr>
<td>Occupancy</td>
<td>Square Footage</td>
</tr>
</tbody>
</table>
NOTE 2 - INCOME TAXES

The Foundation operates as a tax-exempt organization under Section 501(c)(3) of the Internal Revenue Code. Pursuant to Section 501(c)(3) of the Internal Revenue Code, the activities engaged in by the Foundation are not subject to federal or state income taxes. The tax years 2016 through 2019 remain open to examination by the Internal Revenue Service.

NOTE 3 - CONCENTRATION OF CREDIT RISK

Financial instruments that potentially subject the Foundation to concentration of credit risk consists principally of cash. The Foundation at June 30, 2020, maintained $333,242 in cash balances in excess of Federal Deposit Insurance Corporation (FDIC) limits. The Foundation has not incurred any losses in the past and it believes it is not exposed to any significant credit risk.

NOTE 4 – AVAILABILITY AND LIQUIDITY

The following represents the Foundation’s financial assets at June 30, 2020:

Financial assets at year end:

- Cash and cash equivalents $1,005,628
- Investments 12,121
- Program Accounts Receivable 460
- Contributions and grants receivable 116,388
  Total Financial Assets $1,134,597

Less amounts not available to be used within one year -0-

Financial assets available to meet general expenditures over the next twelve months $1,134,597

The Foundation has a $500,000 line of credit available to meet cash flow needs.

NOTE 5 – PROGRAM ACCOUNTS RECEIVABLE

Program accounts receivable and contributions and grants receivable are stated at the amount management expects to collect from outstanding balances. Management provides for probable uncollectible amounts through a provision for bad debt expense and an adjustment to a valuation allowance based on its assessment of the current status of individual accounts. The allowance balances at June 30, 2020 are $0.
NOTE 6 - INVESTMENTS - FAIR VALUE MEASUREMENTS

Fair value is defined as the price that would be received to sell an asset in the principal or most advantageous market for the asset in an orderly transaction between market participants on the measurement date. Fair value should be based on the assumptions market participants would use when pricing an asset. U.S. generally accepted accounting principles establish a fair value hierarchy that prioritizes investments based on those assumptions. The fair value hierarchy gives the highest priority to quoted prices in active markets (observable inputs) and the lowest priority to an entity’s assumptions (unobservable inputs). The Foundation groups assets at fair value in three levels, based on the markets in which the assets and liabilities are traded and the reliability of the assumptions used to determine fair value. These levels are:

Level 1 Unadjusted quoted market prices for identical assets or liabilities in active markets as of the measurement date.

Level 2 Other observable inputs, either directly or indirectly, including:
- Quoted prices for similar assets/liabilities in active markets;
- Quoted prices for identical or similar assets in non-active markets;
- Inputs other than quoted prices that are observable for the asset/liability; and,
- Inputs that are derived principally from or corroborated by other observable market data.

Level 3 Unobservable inputs that cannot be corroborated by observable market data.

The Foundation’s investments are reported at fair value in the accompanying statement of financial position at June 30, 2020 as follows:

<table>
<thead>
<tr>
<th></th>
<th>Fair Value</th>
<th>Quoted Prices in Active Markets for Identical Assets</th>
</tr>
</thead>
<tbody>
<tr>
<td>Cash &amp; Cash Equivalents</td>
<td>$ 1,483</td>
<td>$ 1,483</td>
</tr>
<tr>
<td>Equities</td>
<td>10,638</td>
<td>10,638</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>$ 12,121</strong></td>
<td><strong>$ 12,121</strong></td>
</tr>
</tbody>
</table>

The class of assets shown are the class of assets reported by the investment advisor.
NOTE 7 - FIXED ASSETS

Below is a summary of fixed assets at June 30, 2020:

Without Donor Restrictions

<table>
<thead>
<tr>
<th>Asset</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Building Improvements</td>
<td>$1,283,946</td>
</tr>
<tr>
<td>Furniture and Fixtures</td>
<td>8,459</td>
</tr>
<tr>
<td>Vehicles</td>
<td>114,743</td>
</tr>
<tr>
<td>Machinery and Equipment</td>
<td>145,280</td>
</tr>
<tr>
<td>Sub-Total Depreciable Assets</td>
<td>1,552,428</td>
</tr>
<tr>
<td>Less: Accumulated Depreciation</td>
<td>(555,526)</td>
</tr>
<tr>
<td>Net Book Value of Depreciable Assets</td>
<td>996,902</td>
</tr>
<tr>
<td>Land</td>
<td>5,000</td>
</tr>
<tr>
<td><strong>TOTAL</strong></td>
<td><strong>$1,001,902</strong></td>
</tr>
</tbody>
</table>

With Donor Restrictions

<table>
<thead>
<tr>
<th>Asset</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Building</td>
<td>$1,907,010</td>
</tr>
<tr>
<td>Less: Accumulated Depreciation</td>
<td>(148,729)</td>
</tr>
<tr>
<td><strong>TOTAL</strong></td>
<td><strong>$1,758,281</strong></td>
</tr>
</tbody>
</table>

On June 22, 2017, the City of Norwalk gifted the building located at 7 Academy Street to The Carver Foundation of Norwalk. The gift is classified as With Donor Restrictions. If the Foundation ceases using the building as a neighborhood community center, ownership of the building reverts back to the City of Norwalk.

NOTE 8 - DEFERRED REVENUE

During the year ended June 30, 2020, the Foundation received fees and grants for programs to be run subsequent to year end. These fees and grants have been deferred and will be recognized as revenue in the year earned.

NOTE 9 - LINE OF CREDIT

The Foundation has a $500,000 line of credit with Patriot National Bank, secured by a first security interest on Carver’s business assets. Interest on the outstanding balance is payable monthly at a 6% annual interest rate. The credit line expires March 1, 2021. As of June 30, 2020, the credit line balance outstanding is $0.
NOTE 10 – PAYCHECK PROTECTION PROGRAM NOTE PAYABLE

On April 22, 2020, the Foundation received $598,300 in Paycheck Protection Program (PPP) funds from the First County Bank. The note bears interest at 1% and is repayable in 24 equal monthly payments. Repayment of the note begins 10 months (August 6, 2021) after the end of the 24 week covered program period (October 6, 2020). Under the parameters of the PPP program, the Foundation may at any time prior to August 6, 2021, apply for loan forgiveness by submitting documentation to First County Bank supporting that the loan proceeds were used in accordance with PPP’s allowable expense categories.

NOTE 11 – NET ASSETS

Net assets with donor restrictions are as follows for the year ended June 30, 2020:

<table>
<thead>
<tr>
<th>Specific Purpose</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Completion of Technical Center</td>
<td>$30,775</td>
</tr>
<tr>
<td>Use Building as a Community Center</td>
<td>$1,758,281</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>$1,789,056</strong></td>
</tr>
</tbody>
</table>

NOTE 12 - EMPLOYEE BENEFITS

Deferred Compensation Plan - The Foundation maintains a 457(b)(7) plan open to all full time employees. The Foundation makes no contributions to the plan which is administered through the Vanguard Group.

NOTE 13 - OPERATING LEASES

The Foundation entered into a 42 month lease for a postage machine on June 7, 2010. The lease expired December 7, 2013 and has continued on a month-to-month basis at a rate of $188 per quarter.

The Foundation entered into a 63 month operating lease for two copiers in March, 2016 with monthly lease payments of $669. The Foundation entered into a 48 month operating lease for a copier in June, 2020 with monthly lease payments of $985. Minimum lease payments are as follows:

<table>
<thead>
<tr>
<th>Year</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>2021</td>
<td>$19,179</td>
</tr>
<tr>
<td>2022</td>
<td>11,820</td>
</tr>
<tr>
<td>2023</td>
<td>11,820</td>
</tr>
<tr>
<td>2024</td>
<td>10,835</td>
</tr>
<tr>
<td>2025</td>
<td>-0-</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>$53,654</strong></td>
</tr>
</tbody>
</table>