

Martin O'Malley
Governor

Anthony G. Brown
Lt. Governor



Alvin C. Collins
Secretary

MARYLAND DEPARTMENT OF GENERAL SERVICES

FACILITIES OPERATIONS & MAINTENANCE • FACILITIES PLANNING, DESIGN & CONSTRUCTION
PROCUREMENT & LOGISTICS • REAL ESTATE

September 27, 2011



Ms. Caroline Moore, CEO Ekistics, LLC
Managing Member State Center, LLC
3420 2nd Street, Suite 320
Baltimore, Maryland 21225

Dear Ms. Moore,

Given the recent media regarding the status and progress of the State Center project in Baltimore, I am writing to reaffirm the full commitment of the Maryland Department of General Services to the project and to supporting the efforts of your team to proceed with Phase 1 as expeditiously as possible.

As you know, the State Center project is the largest TOD project in Maryland, and DGS and MDOT, along with other State departments and agencies, have invested considerable time and resources over the past 7 years to develop a plan that will not only address the urgent need for replacement and renovation of the existing state office buildings on the existing campus, but also take advantage of this historic opportunity to develop a new vibrant mixed-use community on top of and adjacent to the key transport hubs already in place at State Center.

We are aware of the tremendous support you and the development team have generated in the surrounding communities, and appreciate all of the effort you continue to put in to move the project forward. It is unfortunate that the project is being opposed in the courts in a misguided attempt to improve fortunes in another part of the City. However, we are confident that a project of this importance to the citizens of the State of Maryland and the City of Baltimore will continue to move forward and become a reality.

We look forward to continuing this exciting effort with you and your team, and to proceeding with Phase 1 of the development and leasing plan as soon as possible.

Sincerely Yours,

A handwritten signature in blue ink that reads "Alvin C. Collins".

Alvin C. Collins
Secretary

CC: Michael Gaines, Assistant Secretary