



- Team has over \$20 billion of investing and transaction experience in major US markets
- Current focus on commercial assets in New York
 City, Philadelphia, Chicago, Washington, DC and Boston
- Strategic Joint Ventures *with multi billion dollar* real estate investment and operating firms
- \$350 million of transactions completed or under way in 2016













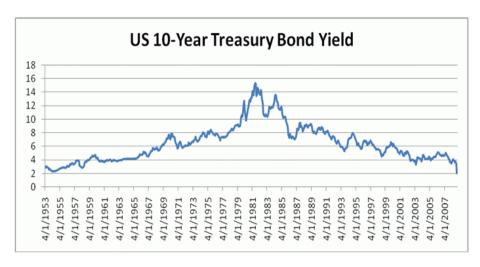




The Global Agreements – Global Trends Effecting Investment Decisions

- 1. Continued geopolitical and capital market uncertainty
- 2. US remains focus for global capital preservation
- 3. US economic fundamentals remain relatively strong
- 4. Interest rates will rise

	GDP \$ in Trillions	GDP Growth
United States	17.4	2.40%
China	10.3	7.40%
Japan	4.6	-0.10%
Germany	3.9	1.60%
United Kingdom	2.9	1.70%
France	2.8	0.20%
Brazil	2.3	0.10%
Italy	2.1	-0.40%
India	2.1	7.40%
Russia	1.9	0.60%



The Real Estate Rationale



Healthy Predictable Current Income

Inflation Hedge

Interest Rate Advantage

High Risk-Adjust Returns

Long Term Upside Potential

Favorable Occupier Fundamentals



Catalyze Pivoting Submarkets



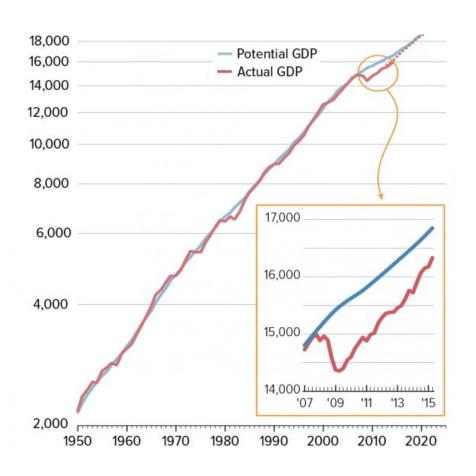
U.S. Markets	Property Appreciation	Transitioning Market Appreciation
Philadelphia	7.1%	20%
San Francisco	5.0%	20%
New York	4.9%	35%
Seattle	4.9%	25%
Washington D.C.	3.7%	17%
Boston	3.1%	15%
Portland	2.9%	26%

Activate Orphan Assets



- ✓ Return Assets to Tax Rolls
- ✓ Reduce Public Operating Expenses
- ✓ Receive Up-Front Cash Influx
- ✓ Catalyze inactive Space
- ✓ Create Economic Multiplier
- ✓ Create Direct and Indirect Jobs

Arbitrage Crisis and Uncertainty

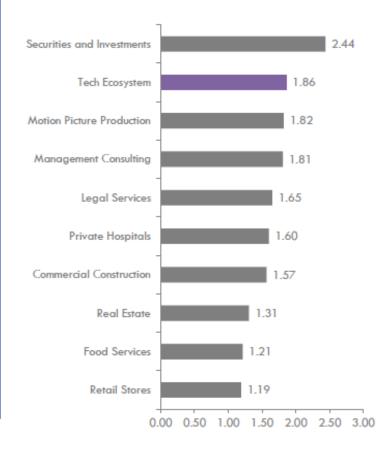




Be Deliberate about to Attracting Job Creators

		High Tech Job Growth
1	San Francisco	51.1%
2	Austin	34.2%
3	San Francisco Peninsula	30.1%
4	New York (Manhattan)	22.6%
5	Silicon Valley	19.9%
6	Chicago	19.3%
7	Seattle	16.9%
8	Raleigh-Durham	16.8%
9	Boston	15.7%
10	Salt Lake City	15.7%
	Denver	13.3%
12	Portland	12.6%
13	Los Angeles	11.7%
14	Atlanta	10.7%
15	Baltimore	10.0%
16	Orange County	9.3%
17	Philadelphia	4.0%
18	San Diego	3.9%
19	Pittsburgh	2.2%
20	Washington, D.C.	0.8%

Sector Job Multipliers



Accommodate and Adjust to More Diverse Realities

