Northwest Bronx Community and Clergy Coalition

2017 Annual Report

Fordham University
McGinley Ballroom
March 24, 2018
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**Whose Bronx? Our Bronx!**

We are fighting for Our Bronx—harder and stronger together. We are building a future now where we own Our Bronx—in every way. Join us!
Dear members, allies, friends, and supporters,

In 2017, the Northwest Bronx Community and Clergy Coalition (NWBCCC) moved into powerful action at home and on the national stage to defend the dignity of poor and working class communities of color and build a future for Our Bronx where all can thrive. With our partners across NYC we passed landmark legislation—the first of its kind in the nation—to protect low-income tenants from predatory landlord harassment and guarantee their access to legal counsel in court. We built interdependence between organizations across the Bronx and NYC to fight back against gentrification through the Bronx Coalition for Community Vision and the launch of a NYC Tenants Union. And we stepped up to leadership roles in coalitions like Small Business NYC and Communities Together for Health Equity to demand investment in the economic sustainability and holistic wellbeing of our communities.

We know our victories and our partnerships are only as strong as the vision and commitment to strategic collaboration that guides them towards transformation over the long haul. So we undertook a long-term strategic planning process to put forth an inspiring and bold vision across our campaigns and organization and design a road map to build the power to get there together. We launched a Civic Action Bootcamp and Civic Engagement Program that contributed to a significant increase in voter turnout in the democratic primaries in Council District 14. NWBCCC members pledged to run for elected office and took on leadership roles at the People’s Action national RiseUP! Convention. Housing Justice built a Steering Committee to deepen tenant leaders’ ownership of every aspect of their campaigns. We established leadership bodies for public feedback and accountability around economic development in our community and supported small business owners to be citywide leaders in the fight against displacement.

Sistas and Brothas United youth demonstrated fierce and visionary leadership in all areas—organizing for and facilitating restorative justice programs in schools, conducting community research and outreach around tenants’ rights and resources, demanding development without displacement, and trailblazing new areas of work around participatory budgeting and civic engagement. Young people launched their exhibition The Pipeline to combine arts and organizing to foster dialogue around the violence of the School-to-Prison Pipeline and the transformative impact of youth-led, restorative justice alternatives across the Bronx.

In service of our commitment to build our own Bronx economy, we broke down silos across sectors and issues to develop our Bronx Healthy Buildings Program as a holistic model for healthy, affordable, energy-efficient housing. We leveraged city, state, federal, and private investment to improve quality of life in Bronx buildings while ensuring deep affordability and preventing asthma-related hospitalizations. Finally, together with Bronx health and educational institutions and agencies, we are building pipelines for high-roads employment to sustain our communities. We are grateful for the vision of our members and the support of our partners and excited for the year ahead!

Chhaya Chhoun
Board President
**Board of Directors and Affiliate Members**

Mekong NYC, **Chhaya Chhoum, President**

NWBCCC Housing Committee, **Juan Nunez, Vice President**

Manhattan College, **Margaret Groarke, Treasurer**

Bronx Cooperative Development Initiative / MIT Co-Lab, **Yorman Nunez, Secretary**

2785 Sedgwick Avenue Tenant Association, Sergio Cuevas

Fordham University, Jeannine Hill Fletcher

Fort Independence Park Neighborhood Association, Jack Marth

God's Fellowship Temple, Pastor Edwin Pierce

Kingsbridge Heights Neighborhood Improvement Association, Elizabeth Thompson

Mary Mitchell Family & Youth Center, Wanda Salaman

Our Lady of Angels Parish, Brad Hinze

Sistas and Brothas United, Geovanny Ayala & Aaron Acevedo

**Additional Affiliate Members**

New Day Methodist Church

Groundswell

Tremont United Methodist Church

Calvary United Methodist Church

St. Nicholas of Tolentine

St. Simon Stock

Fordham Manor
The Northwest Bronx Community and Clergy Coalition (NWBCCC) is a grassroots, member-led organization that has worked to transform the communities of the Northwest Bronx since 1974. Our mission is to unite diverse people and institutions to work for economic democracy and racial justice through intergenerational community organizing. For over 42 years, the NWBCCC has supported Bronx residents to develop visionary leadership, build community power, and revitalize their neighborhoods.

Local clergy, lay, and community leaders founded our organization in response to the wave of disinvestment, arson, and abandonment that threatened to destroy the Bronx in the early 1970s. We take direct action to confront injustice and win concrete victories that change material conditions, giving people a sense of the power of our community. We invest in our members’ capacity for a Bronx where our and govern the assets our community. Our with other grassroots participate in an array of movement for justice on levels.

Our membership guides our work around issues that deeply impact their lives and are aligned with our mission. Over the years we have fought for safe, affordable, and energy-efficient housing; healthy communities with green space; high-quality public schools where students can learn with dignity; community-led economic development; living wage green jobs, immigrant rights; and many other issues.

In all areas, we organize to win local victories and broader policy change that address the root causes of structural injustice around these issues. Where business, education, and government as usual fail our people, we build new institutions in our community and develop alternative models that put residents at the center of decision-making and ownership. Over the decades we have achieved powerful victories, including:

- We launched a Weatherization Assistance Program that has installed building upgrades to improve the energy-efficiency, health, and safety of thousands of low-income households.
- We founded our youth organization, Sistas and Brothas United (SBU), which has passed legislation for educational justice on local and national levels and channeled millions of dollars towards school construction, restorative justice in schools, and free student metrocards.
- We established affordable housing corporations and research institutions.
- We passed the Community Reinvestment Act and reformed the national lending practices of Freddie Mac to improve housing conditions in coalition with grassroots organizations across the country.
- We passed landmark legislation in NYC for Living Wages, universal legal counsel for low-income tenants, and small business protections.
• We negotiated a comprehensive, historic Community Benefits Agreement for the redevelopment of the Kingsbridge Armory.
• We defended public hospitals from closure, expanded labor and delivery services in the North Bronx, and designed innovative models for holistic community health planning.

Leadership Development and Civic Engagement

Elections Bootcamp
This year our flagship leadership development program, the Community Leadership Academy (CLA), built the skills and expertise of our leaders to engage meaningfully in the 2017 New York City municipal elections. The CLA was foundational for our organization in leveraging the elections to advance the goals of each of our issue campaigns. The objectives of this year’s CLA included:

1. Understand how the electoral process can influence policy and develop approaches to advance our issue agendas;
2. Analyze the current local political landscape;
3. Create storytelling strategies that interrupt dominant narratives of the political establishment and uplift our values around justice and liberation through our campaigns;
4. Build critical skills for field campaigns, including door-knocking, voter engagement and registration, and get-out-the-vote activities to mobilize constituents to the polls.

Our members had a unique opportunity to build with one another across issue areas and with trainers that brought deep experience in civic engagement. This year’s training cycle included three daylong sessions, engaged 20 leaders and honored 15 graduates who completed the entire program. Our leaders put their skills into action through organizing a successful candidates’ forum in New York City Council District 14 and a robust get-out-the-vote campaign a month before the New York City primary elections, which saw a significant increase in voter turnout for District 14. In this way, the CLA expanded the capacity of our diverse membership to advance our mission for racial and economic justice in the context of our local political arena.

Civic Engagement
The election of Donald Trump marked an escalation of right-wing, reactionary forces advancing a white supremacist, corporate, and patriarchal agenda through electoral politics on the local, state, and national level. In light of that fact, it was our assessment that we must pay close attention to elections and voter engagement to disrupt the attacks on our communities. The Bronx has one of the lowest voter turnout rates in New York City, symptomatic of a lack of faith in a political system that responds to the interests of the 1% over that of poor communities of color like ours. But we took inspiration from grassroots movements across the country and globe to activate residents to demand more from public servants and seize political power to make government work for the people.
With these factors in mind, our organization engaged the 2017 New York City Municipal elections to build infrastructure to shift public policy, and affect long-term ambition to build real Bronx residents, we boot-camp vis-à-vis our Academy, held a forum, and executed a vote campaign in City Council District 14 to activate residents to demand more from public servants and seize political power to make government work for the people.

City Council District 14 Candidates Forum

Through regular monthly Civic Engagement committee meetings, members and leaders from all of our organization’s issue areas consolidated a platform for City Council District 14 candidate engagement, rooted in our campaign agendas and organizational values. Through this effort, leaders from across our committees, often siloed in their respective issue areas, collaborated to create a shared agenda and set of goals and to implement every facet of the forum. Furthermore, we deepened our intergenerational organizing, as the planning towards the candidates’ forum drew from the dynamism and insight of our youth members and elders.

Our candidates’ forum convened over 200 voters and residents to learn about where the contenders for City Council District 14 stood on critical issues of housing, health, economic development, education and climate change. Furthermore, leaders from our various issue areas challenged candidates to pledge their support to our social justice platform for this City Council district. We raised awareness for the September 12th election primaries, registered and committed community members to vote, and invited them to join our voter turnout efforts in a district where turnout is abysmally low.

Get Out the Vote Campaign

Building on the momentum that the elections boot-camp and candidates forum generated, members and staff executed a robust voter engagement program to mobilize residents of City Council District 14 to the polls. Beginning five weeks prior to the September primaries, NWBCCC leaders conducted door-knocking, phonebanking, and voter engagement and registration to motivate their neighbors to make our community’s voice heard at the ballot box. Our consistent and sustained program contributed to an unusually high voter turnout in a district with historically abysmal results and an election cycle citywide where turnout was very low. District 14 constituents cast 7080 votes in the 2017 Democratic primary, an increase by almost 20% from 2013. We are enthusiastic about the potential for continued growth of our community’s power in the arena of electoral politics in the coming years.
People’s Action
In April, over 40 leaders and staff from our organization joined over 1,000 grassroots leaders and organizations from across the country, to celebrate the launch of our new shared national organization, People’s Action. The historic RiseUp! Founding Convention took place in Washington, D.C., one hundred days into the Trump presidency with the following goals:

1. Build a Long-Term Agenda that points to transformative change;

2. Stop attacks on people of color, immigrants, women, Muslims and LGBTQ people;

3. Gather with friends and allies to celebrate what we have won and the movement we are building together.

Grounded in the theme “Moving from Protest to Power,” we took a deep dive into the long-term vision People’s Action is building, aimed at resisting the Trump agenda while seizing this moment to change dominant narratives, lay the groundwork for systemic transformation, and build power through mass organizing. Our members participated in powerful direct actions, plenaries and workshops; learned about the strategies and successes from our partners across the country; and returned home with renewed energy and ideas for moving from protest to power.

NWBCCC Housing Committee leader, Nova Lucero, co-facilitated a deep dive session on the long-term agenda we are building as a national network to transform our nation’s politics from the ground up. Health Committee Leader Sean Butler shared lessons learned from our campaign to leverage public and hospital policy and resources to invest in our members’ plan for the holistic health of the Bronx. After participating in the movement politics session on why people from the grassroots should think about electoral power, five leaders from our organization publicly pledged to run for office in the next five years.

In a series of direct actions, we mobilized over a thousand people outside the White House to demand a federal budget that benefits our people and planet instead of corporate greed and the Wall Street elite. NWBCCC Health Committee leader D’Andre Penn spoke powerfully about equitable access to quality health care and was one of a dozen leaders who participated in a civil disobedience action, refusing to leave until Donald Trump gave us a budget for the people and resulting in their arrest. Donald Trump stood outside of the White House for about fifteen minutes,
observing the testimonies and the arrests as they happened. Next, People’s Action leaders stormed the Heritage Foundation, a conservative think tank that designed many of the racist, classist, and misogynistic policies the Trump administration promotes. We took over the building lobby, chanting, “Shut it down!” and grassroots leaders testified before the building to demand that the puppeteers behind Trump’s Death Budget cut the puppet strings. Housing Committee Leader Sergio Cuevas shared the impact of these policies on the Bronx and called on the Heritage Foundation to stop advancing an agenda that terrorizes, impoverishes, pollutes, and kills working class communities of color. Dozens of our members received training and took on roles as bus captains, marshalls, social media team members, and more to support the success of these large-scale, invigorating actions.

Finally, with input from our membership, People’s Action launched a national campaign for democratic, community-controlled housing to counter the crisis of affordable housing and displacement that threatens poor communities of color across the country. We are excited to work together with partner organizations to build a movement for an audacious, long-range vision for housing that’s no longer a commodity but a human right.

Housing Justice

2017 saw an escalation of attacks on low-income tenants in the Bronx and across NYC. Predatory equity landlords, who purchase properties at too high a price for the existing rents to support, aggressively pushed poor and working-class tenants out of their homes, banking on the next wave of gentrification to enable them to charge higher rents. The City advanced neighborhood rezonings that threaten to displace existing residents and small businesses. Although NWBCCC tenant leaders joined with the citywide Rent Justice Coalition to demand a rent rollback for rent stabilized apartments and mobilized a powerful presence at public hearings, the City’s Rent Guidelines Board approved rent increases of 1.25 percent for a one-year lease and two percent for a two-year lease.

In the face of these attacks, the NWBCCC Housing Justice Committee is building their leadership capacity to take on bolder campaigns for structural change. This year, NWBCCC joined with other grassroots organizations across the Bronx and NYC to build an unprecedented movement for housing as a human right. We recognize that we can’t transform our exploitative, greed-driven housing system unless we grow a strong leadership body with directly-affected tenants at the center. That’s why fifteen core housing leaders, a majority of whom are low-income women of
color, stepped up to create a steering committee to lead the NWBCCC’s Housing Justice work. Last fall, this body engaged in a challenging and forward-thinking process to develop our purpose, structure, analysis of conditions in our community, and plan of action for the Committee to build power with a broader network. The Housing Justice Committee now has a structure in place to take on powerful campaigns in the New Year.

**Building Highlights**

Throughout 2017, our staff worked with tenants in 30 buildings in the Northwest Bronx to form tenants associations. Core leaders of the Housing Justice Committee facilitated multiple workshops in churches, community spaces, and building lobbies to educate tenants about their rights, how to form a tenant association, and prepare them to build power together through multiple strategies to hold landlords and banks accountable. Tenants receive individual legal counseling and a variety of resources. Through this process, our Housing Justice Committee has developed powerful leaders that have motivated their neighbors to take action together and have seen many improvements to their living conditions through their collective efforts.

At **2060 Grand Concourse**, tenants struggling with a persistent lack of repairs, pest infestations, frivolous court cases, and other forms of harassment decided to form a tenant association to take on their predatory equity landlord, David David. The tenants association collected petitions, submitted a Division of Housing and Community Renewal (DHCR) rent reduction application, and met with the management to address concerns.

Unsatisfied with the landlord’s response, they sent their DHCR application and petitions to David David’s bank, Capital One, to demonstrate that they were investing in a landlord who abused tenants and refused to maintain the building. In August, Senior Vice Presidents from Capital One came to the building for a guided tour with tenants to observe the building conditions. The bank representatives brought David David, who called the super to fix the repairs they identified as they moved through the building. The tenants association also took their landlord to court for repairs through an Housing Part (HP) action. In December 2017, tenants won their drawn-out legal battle, securing rent rebates and a legally binding commitment from the landlord to fix all violations in every apartment in the case. Capital One continued to follow up with the David David and our Housing Committee and took a
second tour in early 2018 to confirm that management had completed these repairs. The tenants also won the rent reduction for building-wide services and repairs, and have seen increased services in recent months.

Tenants at 1841-47 University Ave organized a tenant association that also used organizing and legal strategies to win needed repairs. They took their landlord to court twice through two HP actions for repairs in individual apartments, and organized a powerful press conference that was covered by print and visual media. Through their hard work, they brought their landlord and City Councilmember Fernando Cabrera to the table to negotiate repairs and better communication moving forward.

Tenants of 85 Strong Street reactivated their tenants association to fight their owner’s application for a Major Capital Improvement for $229,700 ($7.94 per room), which would have permanently raised rents. They submitted a strong opposition to their building owner’s MCI application with the support of the Urban Justice Center. In the summer of 2017, the 85 Strong Street Tenant Association filed an HP action in Housing Court against their landlord for their persistently nonfunctional elevator. Over 50% of the building participated in the legal action, swiftly securing a trial that resulted in the landlord agreeing to install a new elevator and waive his right to charge an MCI for the work.

**Stabilizing NYC**

Through Stabilizing NYC (SNYC), we collaborate with 18 other organizations to build a powerful citywide movement across to challenge some of the largest and most abusive predatory equity landlords. These landlords seek to increase their profits through denying basic housing repairs and services and charging illegal fees and rent hikes. They use illegal tactics--such as fraudulent court cases or verbal and physical intimidation--to force tenants out, transition apartments out of rent stabilization, and renovate buildings to attract a higher-paying class of tenants. Our citywide housing work against predatory equity garnered broad exposure, increased investment, and necessary organizing tools to support bold, tenant-led action.

Our Housing Justice Committee outreached to over 15 buildings owned by predatory equity landlords Ved Parkash and David David and supported residents to form tenants associations, challenge landlord neglect and harassment, and win much needed repairs. This year, Parkash tenant leaders joined a citywide rally outside of a shareholders meeting of Signature Bank, Parkash’s primary lender. NWBCCC tenant leaders testified about their hostile living conditions.
and picketed beside the entrance as shareholders entered the building. As a result, Signature Bank representatives held a meeting with tenants, conducted inspections in several Parkash buildings where we organize tenant associations, and have followed up to ensure Parkash has made needed repairs. Additionally, tenants successfully pressured Parkash to grant their request for tenants to select a new management company to oversee repairs in their buildings. After a two-year intensive organizing campaign, Parkash tenant leaders have transitioned several tenants associations to be self-organized. Meanwhile, housing organizers have worked with tenant leaders to form tenants associations in three buildings owned by David David and to launch a David David Tenants Coalition to challenge harassment and demand repairs across his portfolio of buildings.

Alongside our Bronx SNYC partners, we launched a focus group in January of 2017 to broadly survey tenants across the Bronx, Manhattan, Brooklyn and Queens and identify common themes to create a citywide narrative around tenants’ experiences of predatory equity. We published these findings in the report, “SNYC The Predatory Equity Story: Tenant Perspectives on Speculative Landlords, Displacement, and Fighting for Justice.” Tenants successfully lobbied their City Council Members to increase SNYC’s budget from $2 million to $2.5 million to broaden our efforts. Additionally, we organized the City Council to pass Intro 1210 to create a watchlist for predatory equity landlords to publicly expose their abusive practices and gain additional leverage to bring them to the table to negotiate with tenants.

Currently, NWBCCC is joining with other organizations from SNYC to form a New York City Tenants’ Union to build a broader movement to challenge predatory equity, laws that favor real estate profits over tenants’ rights, and gentrification of low-income communities. Tenant leaders from NWBCCC Community Action for Safe Apartments, Mothers on the Move, and Banana Kelly have united to establish a structure as a Bronx-wide tenant union and create goals to build tenant power at the local level. We will bring our vision and experience to the larger city-wide body in the coming year to launch the citywide Tenants’ Union.

**Landlord Ambassadors Program**

In the midst of New York City’s housing affordability crisis, owners of small to mid-sized apartment buildings have face obstacles to keeping rents affordable because they are more vulnerable to swings in the market. This year the NWBCCC was one of three community based organizations to pilot the Landlord Ambassadors Program--receiving training from Enterprise Community Partners and the New York City Department of Housing Preservation and Development (HPD) to connect small property owners with resources to preserve the affordability of their buildings in order to keep tenants in their homes and stabilize communities.

This year, we worked with 11 small, owner-occupied buildings, most of which were in both financial and physical distress. We worked with these landlords to develop a strategy to address these
challenges without pushing out struggling, low-income tenants. We helped them navigate and connect to affordable housing preservation financial tools from HPD that ensure long-term affordability and fund major upgrades to their buildings. Through our Bronx Healthy Buildings Program, residents are protected from rent increases, and also receive education and upgrades to make their homes healthier and safer. We also offered intensive technical assistance to multifamily property owners on the city’s tax lien docket to stabilize neighborhoods and reduce the risk that a property will go to tax sale.

Development Without Displacement

Jerome Avenue Rezoning: Bronx Coalition for Community Vision

Since 2014, NWBCCC has organized with other Bronx organizations and labor unions as part of the Bronx Coalition for a Community Vision (BCCV) to demand that the proposed rezoning of 93 blocks along Jerome Avenue reinvests in our community and prevents the displacement of poor and working class people of color from their homes or businesses with incoming development. BCCV engaged thousands of community members through community forums, visioning sessions, and surveys to create a comprehensive policy platform to ensure a just rezoning through real affordable housing, high-roads jobs with local hire, strong anti-harassment and anti-displacement measures, and real community participation.

This year, we engaged the Bronx community around the Jerome Avenue rezoning through monthly steering committee and community meetings. We co-hosted teach-ins to educate residents, small businesses and auto merchants around the City’s proposal and our platform and to ensure broad community input guided our organizing efforts and shaped our demands. We demonstrated community power through marches, rallies, and press conferences--including the March to Keep the Bronx Affordable in which hundreds of residents, business owners, and members of labor unions processed down the Grand Concourse to demand that the City’s land use process reflect our demands. Through our united efforts in the Bronx and with partners across the city, we won landmark legislation to protect low-income tenants, small business owners and workers, including Right to Counsel, Certificate of No Harassment, and the Worker Safety Bill (Intro 1447).
We mobilized hundreds of residents to Community Board hearings and the Borough President’s hearing and held meetings with City Council members to educate them about the community’s policy priorities and to renegotiate the Jerome Avenue rezoning proposal.

Certificate of No Harassment
In 2017, we took the lead on the BCCV’s demand for the City Council to pass legislation for a citywide Certificate of No Harassment (CONH), which would protect tenants from landlord harassment as strategy to push out low-income tenants in order to make renovations or rebuild the property to raise rents.

In buildings such as 2055 Harrison Avenue, the landlord has taken tenants to court under false accusations of not paying rent—a process that is both financially and emotionally taxing for tenants to resolve. Under a CONH these kinds of harassment tactics will not pay as a business model. Building owners who apply for a permit from the NYC Department of Buildings (DOB) to demolish or renovate their building must first prove they have not engaged in harassment. In addition to considering verified cases of harassment, DOB will survey tenants, community organizations, and legislators about the landlord’s history. If a landlord is found to have harassed tenants, they would not be able to secure permits for five years—unless they make a substantial portion of their building affordable to low-income families, with no public subsidy.

NWBCCC met with District 7 City Council Member Fernando Cabrera among other representatives to educate them about tenants’ experiences and the need for the bill’s protections. NWBCCC joined with community organizations as part of the Coalition Against Tenant Harassment to protest on the City Council steps on October 26th to call on legislators to pass the bill. On November 30th 2017, the City Council passed CONH legislation to expand the existing program for tenants citywide—especially those in distressed buildings with high levels of landlord harassment. Targeted communities in all five boroughs that are being rezoned will be automatically covered, including Districts 4, 5, and 7 along the Jerome Avenue corridor. Additionally, any buildings that have had a court finding of harassment or show high indicators of physical distress or ownership turnover are also protected by CONH. We are enthusiastic about this important organizing tool in the fight against landlord harassment in the Bronx and across the city.

Right to Counsel
Last year, NWBCCC worked as part of the citywide Right to Counsel Coalition to pass the first law in the nation to establish universal access to legal representation in housing cases for low-income tenants. This year, NWBCCC has educated tenants that live within Bronx zip codes 10457, 10467, and 10468 about their right to representation in housing court. Within these zip codes, which have some of the highest rates of eviction in the city, one in four households will be taken to housing court. We conducted outreach and education to tenants in buildings where we actively organize or where we made first contact in order to equip a broad base of residents with the necessary information for their protection. We collected important
feedback on how to improve the program, such as how to address
   distrust between tenants and lawyers or the need to expand the
   program to New York City Housing Authority tenants. Right to Counsel
   is an important organizing tool to provide tenants with a safety net to
   defend against eviction so that they can bolder and more proactive
   action, such as eviction blockades. Presently we are working
   with other community organizations to prepare for a Town Hall in April

2018 to expand our education campaign and prepare for further collective action.

**Bronxwide Development without Displacement Table**

Low-income communities of color across the City are experiencing significant gentrification
pressures as landlords seek to capitalize off of a rising tide of new development. This year the
Bronx has faced two proposed rezonings totaling 213 blocks, over 20 massive development
projects planned or under construction with unaffordable market-rate housing, hundreds of other
small projects underway, a state-directed proposal to shift use of the Sheridan Expressway (a major
thoroughfare that cuts through a struggling residential community), and the impending
development of the world’s largest Armory.

Our communities are fighting development projects, policies and economic proposals that threaten
to severely displace low-income people of color or exclude them from the planning processes and
economic opportunities promised through these efforts. Policy and decision-makers often avoid
real community engagement, arguing that residents cannot understand the complexities of
development or are unwilling to compromise. But we know that excluding the critical knowledge
of local residents prevents long-term problem solving for truly equitable development and bars the
needs, interests, and aspirations of our people from the plan for our community’s future.

While these fights are crucial to the immediate survival of neighborhoods, they often don’t lead to
long term systemic shifts or significant wins. In fact, many of the development project fights are
organizing to either curb the negative impact of existing policies, practices, and projects or aim to
make new proposals less damaging. We decided that in order to build a fundamentally different
future, we needed to work with other communities across the Bronx to build a broader and more
unified resistance address underlying root causes of that which excludes low-income people so that
our people won’t be displaced over time.

While community organizations will continue to organize around the aforementioned policies, for
real community participation in development decisions and fight bad developers and landlords, we
believe that we must also develop grassroots leadership that will create the alternative to our
current realities building the communities we wish to see. The movement moment right now calls
for our creativity and innovation that builds meaningful collective governance and shared
ownership for the long term sustainability of our communities.
This year, we worked with the Bronx Cooperative Development Initiative to convene a development without displacement table of 9 community organizations fighting development projects and proposals in their own neighborhoods across the Bronx. Our partners named the challenge of fighting individual development projects without building coordination, collective analysis, and shared strategy development. Although these community groups have been working to fight displacement and preserve affordability, there was an expressed need to plan and strategize across the borough with an explicit framework of building long-term community wealth and democratic governance for existing residents.

We helped convene the table monthly for strategy development and to support coordination across neighborhoods. Together, we have committed to:

- Finalize and disseminate a shared principles platform
- Facilitate participatory regional community asset mapping
- Develop an interactive online map of seven prioritized development projects identifying investment, ownership, and other important data sets that would support strategy
- Create a digital timeline highlighting moments for key solidarity and opportunities for proactive coordination across priority projects
- Collaboratively design alternative development models and scenario planning that leverage a community wealth and democratic governance framework

Equitable Economic Development

**Kingsbridge Armory Redevelopment Alliance (KARA)**

Our work around equitable economic and community development in 2017 lifted up our shared belief that residents should lead the visioning and decision-making around economic development in our community and should benefit directly and indirectly from the wealth it generates.

We continued to organize Bronx community members around the redevelopment of the Kingsbridge Armory as the Kingsbridge National Ice Center in order to maximize the comprehensive Community Benefits Agreement (CBA). We outreached to new residencies like the Bailey Houses and revitalized long-standing relationships with institutions like Kingsbridge Heights Community Center and Fordham Hill Oval in order to ensure that our community is informed and engaged in the process. We facilitated the formalization of the CBA Signatories and of the Community Advisory Council to establish effective structures for public oversight and community voice throughout the life of the project and to hold developers accountable to commitments. In October the New York State Urban Development Corporation held a public hearing where 20 of our members, including youth leaders and leaders from faith-based and community organizations, gave
strong testimonies to urge the State to approve a loan of $138 million to begin redevelopment. In November the New York State Economic Development Corporation approved the loan to redevelopment the Kingsbridge Armory.

Small Business Protections
In 2015, we began working with small businesses along the Kingsbridge Road and Jerome Avenue corridors--many of whom have been in the community for twenty to thirty years. We have conducted ongoing outreach efforts to understand individual and collective issues they face with their landlords, including refusal to renew leases, denial of gas services, hikes in water charges, and long-term storefront vacancies. In 2017, we activated our deep relationships with small business owners to work together to protect and grow their businesses and re-invest in their community. We are working with business leaders to develop a new Kingsbridge Merchant Association to support business owners to plan for their sustainability and take collective action for protections and investment.

In December of 2017, businesses along Kingsbridge Road received a wave of Stop Work Orders notifying them that they were not in compliance with State regulation regarding workers compensation insurance. This action troubled business leaders in light of ongoing speculation and harassment from landlords seeking to leverage the redevelopment of the Kingsbridge Armory to attract commercial tenants that can afford higher rents. NWBCCC responded quickly, working with the revitalized Kingsbridge Merchant Association to hold a meeting with the New York State Department of Labor and New York State Workers Compensation Board. We educated business owners about workers compensation regulations and assisted all business owners to assemble all required documents for compliance.

NWBCCC was one of five organizations awarded a contract from the City to provide commercial lease assistance and legal services to small businesses across the Bronx.

As part of United for Small Business NYC (USBnyc), we join with legal and community groups across the city to turn the tide against displacement of small businesses from our city as landlords aim to make way for higher-paying commercial tenants. Together we seek policy protections and resources for small businesses can thrive. In June 2017, USBnyc rallied at the steps of City Hall to
call for an end to harassment and displacement of small businesses citywide. We called for a comprehensive platform to safeguard small businesses, including funding for legal services, protection for immigrant business owners and workers, a non-profit commercial development fund, and penalties for landlords who warehouse vacant commercial properties for long periods of time.

In September 2017, NWBCCC was one of five organizations awarded a contract from the City to provide commercial lease assistance and legal services to small businesses across the Bronx. We supported business owners to negotiate leases, understand their rights to take landlords to court for harassment, and connect with free legal representation. We aim to expand our alliance with small business owners in order to mitigate small businesses displacement, resolve commercial tenant harassment, and protect local jobs in marginalized and recently-rezoned communities.

### Energy Democracy and Climate Justice

This year we invested in our leadership to resist our extractive and exploitative energy economy and enable community ownership of clean energy generation and prepare our workforce for local, green jobs.

Every month, low-income families in the Bronx have to choose between paying for rent, utilities, food, and medical costs. In May 2017, NWBCCC partnered with Councilman Ritchie Torres’ office and Public Utility Law Project to host a Utility Consumer’s Know Your Rights Train-the-Trainers. More than a dozen core leaders, staff members of elected officials’ offices, and community partners learned how to assist community members facing energy debt to understand their legal protections and available resources to avoid heat or electricity shut offs in their homes.

In October, board members Pastor Edwin Pierce and Sergio Cuevas attended the People’s Action People and Planet First Summit. Our leaders learned how to apply a framework for a Just Transition to our work—moving our communities from a toxic, extractive, and exploitative energy economy and towards a regenerative economy that invests in affordable, clean energy and creates high roads, living-wage jobs.

### Bronx Healthy Buildings Program

Because of a history of toxic and extractive development, the Bronx is the poorest urban county in the nation, with children twice as likely to be hospitalized because of asthma compared to other U.S. children. So in 2015, we launched the Bronx Healthy Buildings Program as a cross-sector initiative to promote holistic community health by addressing the upstream causes of asthma-related emergency department visits, hospitalizations, and missed school or work days. Our
holistic approach eliminates asthma triggers and poor conditions in the home, reduces energy costs and greenhouse gases in Bronx buildings, and invests in high-road jobs and local contractors.

This year we completed the pilot phase of the program and secured additional investment through the Bronx Partners for Healthy Communities Innovation Fund to continue to expand the program. We conducted building repairs and upgrades in three multifamily properties owned by Fordham Bedford Housing Corporation and Kenny Naseb. We formed tenant associations with in those buildings to identify needed upgrades, work with the landlord to complete them, and negotiate other improvements to quality of living. We worked with Bronx Partners for Healthy Communities and a.i.r. bronx to send Community Health Workers into those apartments to offer home-based asthma education and materials to prevent avoid asthma attacks in their apartments.

We also invested in training pipelines to prepare community members for jobs associated with the Healthy Buildings Program and provide professional development. NWBCCC worked with the Bronx Cooperative Development Initiative to train community members—including youth leaders—in research methods to conduct surveys to support the evaluation of the Healthy Buildings Program’s successes and learnings. In June we trained 20 building managers, supers, Weatherization Assistance Program staff, and tenant leaders on benefits of and how to implement Integrated Pest Management (IPM) in buildings to ensure health, safety, and energy efficiency. We also secured $90,000 of investment for Hostos Community College to develop and implement a IPM workforce development program to prepare Bronxites to meet the growing demand for IPM as an healthy and effective means to pest proof buildings and reduce asthma attacks.
Weatherization Assistance Program

NYS Weatherization Assistance Program (WAP) is funded by the U.S. Department of Energy and the Department Health & Human Services (under LI-HEAP) to provide a variety of energy-efficiency, health, and safety services to eligible households with incomes at or below 60% of state median income. WAP is administered by NYS Homes & Community Renewal (NYSHCR). NWBCCC has been a provider of high-quality Weatherization services since 1983. The program’s purpose is to install energy conservation measures in the homes & apartments of low-income community residents—especially homes occupied by the elderly, persons with disabilities, families with children, and households with a high energy burden.

The Weatherization Assistance Program helps to reduce national energy consumption, reduce carbon emissions that contribute to climate change, and lessen the impact of higher energy costs on low-income families. The program also improves the health and safety of assisted households, significantly improving quality of life through installing smoke & carbon monoxide detectors, noting or correcting conditions that may allow dangerous mold to grow, or replacing unsafe heating systems or drafty windows.

In the 2017-18 program year, ending 3/31/16, approximately 350 units in multi-family apartment buildings and one to four family homes will be completed. This includes apartment buildings ranging in size from seven to 75 units, consisting of privately-owned buildings & HDFCs (non-profits) and units in one to four family resident owners. WAP is NWNCCC’s Healthy Buildings Ambassador Initiative to address concerns in the home that relate to the health and well-being of the occupants by leveraging funds to perform a more comprehensive scope of work.

Installed measures are determined by in-house staff, who perform a customized, on-site energy audit & fuel analysis. Computerized energy audit software prioritize the most cost-effective conservation measures. Work done this year may include: heating and domestic hot water system replacement; replacement of apartment windows; roof, sidewall, & pipe insulation; electrical LED upgrades in apartments & public areas; replacement of inefficient refrigerators with Energy-Star units; implementation of air-sealing measures like weather-stripping, door sweeps and caulking; and installation of “low-cost” measures in apartments, such as smart-strips, low-flow faucet & shower fixtures, smoke and CO detectors, and radiator vents, as needed.

Weatherization is a grant program; improvements in rental housing are not subject to Major Capital Improvement rent increases. This serves to improve and maintain safe, affordable housing for Bronx residents with low incomes. Building owners are encouraged to contribute matching funds or in-kind work toward the weatherization work scope and must maintain the property in

The Weatherization Assistance Program helps to reduce national energy consumption, reduce carbon emissions that contribute to climate change, and lessen the impact of higher energy costs on low-income families.
good repair. NWBCCC also makes its best effort to leverage funds for improvements from other sources, including NYSERDA-MPP, EmPower, Con Edison & other NYS and NYC initiatives.

WAP works to include the inclusion of state-certified Minority & Women-Owned Business Enterprises (MWBE), working to meet NYSHCR goals.

### Health Justice

Our Health Justice Committee builds democratic community power to address the root causes of health disparities and promote holistic physical, mental, and social well being. This year we continued to build our coalitions with labor and health advocacy organizations to hold our government and hospitals accountable to providing quality healthcare for all. A dozen Health Justice Committee leaders joined with the New York State Nurses Association to testify at the Health and Hospitals public hearing around Public Hospitals in the Bronx. And Health Justice Committee leader D’Andre Penn gave testimony and participated in a civil disobedience action before a thousand people in front of the White House to demand a People’s Budget that invests in healthcare as a human right.

NWBCCC is working to shift policy and investment to ensure access to quality healthcare for all and build community-based models of public health planning and preventative care for holistic community partnered with Department of Hygiene to pilot a public health part of their Take Initiative to inequity and the health outcomes based in experiences, vision. Through forums, we top barrier to health in our community and began developing strategies around workforce development and community-based conflict resolution to address its root causes.

NWBCCC is working to shift policy and investment to ensure access to quality healthcare for all and build community-based models of public health planning and preventative care for holistic community wellness. Last year, we New York City Health and Mental community-driven planning process as Care New York address health root causes of poor through solutions community members’ expertise, and workshops and identified violence as a

This year, we refined our community health action plan and partnered with Hostos Community College to develop a 40-hour training curriculum to prepare Bronxites for living wage jobs in Integrated Pest Management. There is a growing demand for Integrated Pest Management in the Bronx and NYC as a proven strategy to prevent pest eliminate asthma triggers in the home. In the first phase of the program, we will train and place 30 community residents for free in high-paying IPM jobs in the Bronx. Mary Mitchell Family and Youth Center, NWBCCC affiliate and leader on our Health Justice Committee, successfully secured City funding to bring a Cure Violence Program to invest in residents of the Crotona Community to be trained and employed as violence interrupters.
to take proactive steps to resolve conflict before it becomes violent and respond immediately when violence occurs.

The NWBCCC is prototyping innovative initiatives around workforce development to feed into high-road jobs as a response to violence in order to secure further investment of hospital and government resources to bring them to scale and expand to other sectors. The Health Justice Committee examined the process, priorities, and legal provisions around the Community Health Needs Assessments of Bronx hospitals to better understand the ways in which hospital Community Benefit dollars can invest in social and economic determinants of health. We are uplifting our community health planning process as a prototype for how hospitals can meaningfully invest in community capacity to identify health priorities and obstacles and create effective solutions.

Additionally, we are calling on our state government to invest in community-based organization’s capacity to drive decision-making as New York State redesigns healthcare delivery to reinvest in Medicaid, focus on preventative care, and reduce avoidable hospital visits. We became the Co-Lead of the Bronx Hub of Communities Together for Health Equity, which secured $2.5 million to build capacity for community organizations in across NYC to engage with the NYS Delivery System Reform Incentive Payment (DSRIP) Program. As Co-lead of the Bronx Hub, we have recruited and convened 15 community-based organizations to develop our understanding of DSRIP and health system transformation and build a shared vision around addressing root causes of poor health and high rates of emergency room visits. We are coordinating with the citywide body around how to bring community power and vision to transform our health system for health equity and long term sustainability.
Educational Justice

Dismantling the School-to-Prison Pipeline
This year youth organizations brought transformative approaches to school safety to the forefront of public conversations in city, state and national arenas. Through intensive leadership development, Sistas and Brothas United (SBU) built a large base of youth from across the Bronx to share their experiences with and work to dismantle the School-to-Prison Pipeline (STPP)--the policies and practices that push students out of school and on a pathway to prison, including:

- Harsh school discipline policies that overuse suspension and expulsion for minor offenses,
- Increased policing and surveillance that create prison-like environments in schools,
- Over-reliance on referrals to law enforcement and the juvenile justice system, and

Youth leaders continued to organize to shift the school discipline code and resource allocation towards restorative justice programs that work with young people to collectively develop meaningful responses to conflict that repair harm, foster empathy, and invest in holistic mental health supports.

Local Work
Students at the Grace Dodge Educational Campus experience persistent fights and conflicts between students from the campus’ different schools, stemming from a lack of shared space and limited to no social workers and guidance counselors. Youth leaders are working to expand a restorative justice program at the Bronx Academy for Software Engineering to encompass all schools on the campus and connect to citywide campaigns for increased access to guidance counselors and social workers. Youth leaders trained more that 15 students on restorative practices and facilitated powerful circles to discuss issues of conflict resolution and mental health they face. These students developed a plan to build campus-wide unity through shared interactive events and expansion of restorative justice practices, including mediation circles as a first approach to resolve conflict prior to resorting to suspensions and community-building circles to build relationships between students and teachers and shift campus culture.
Students at the Columbus Campus identified that persistent conflict between and suspension of students stemmed from a lack of shared space and activities between schools on the campus, students receiving detention or suspension for leaving the lunchroom to pursue extracurricular programming offered by other schools, and the absence of a campus-wide commitment to restorative justice. Youth leaders organized two campus-wide gatherings of more than 40 youth across all five schools to develop a shared list of priorities and needed resources, including a more diverse book selection in the school library, establishment of a campus-wide restorative justice program, more Advanced Placement (AP) classes accessible to students from all schools, and a policy to enable students to have access to all tutoring and extracurricular programs offered across schools. They met with four out of five school principals to discuss the list and agreed on future campus unity days where students could share their cultures through food, dance, dress, and history and foster collaboration through games in which students from all schools participate. They also identified shared AP classes amongst all schools on campus. Lastly students and principals agreed upon a generative system of communication between students and administration going forward to support increased input from students.

Over the summer, eight SBU youth, alumni, and staff ran a six-week leadership development program with 48 youth from across the Bronx. The facilitation team designed a curriculum to equip young people with a solid foundation on the STPP, principles and practices of restorative justice, and community organizing skills. We offered a variety of constructive and creative outlets for young people to express their experiences with both criminalization and community-building and supported them to bring their newfound skills and knowledge back to their schools and communities. We prepared participants to develop campaigns around the issues impacting them, highlighting specific strategies and tactics, such as how to use social media platforms to increase awareness and mobilize community. Youth organized a powerful community event with residents from across the Northwest Bronx, portraying their experiences with housing, the environment, policing, sexuality, gender identity, and more through poetry, prose, music, dance, photography, and painting.

These youth leaders continued to develop their talent and engage their community through designing an interactive art gallery that display their experiences with harsh disciplinary practices in their schools. “The Pipeline” invited more than 50 community leaders, parents, elected officials, and other young people to deepen discussions on the STPP and get engaged in our organizing efforts to

The “Pipeline” invited more than 50 community leaders, parents, elected officials, and other young people to deepen discussions on the School to Prison Pipeline and get engaged in our organizing efforts to create solutions.
create solutions. Youth art pieces highlighted the physical, emotional and mental hardships of attending schools that enforce harsh, zero-tolerance approaches to discipline or that do not have the resources to support them academically and emotionally. The creative and embodied nature of their art pieces invited participants to go beyond statistics and debates to experience the multifaceted issues through the vantage point of young people. Attendees had the opportunity to converse with the artists to deepen their understanding of the violence they confront in their schools and their inspiration for change.

City & State Campaigns
As a part of the citywide and statewide coalitions the (Urban Youth Collaborative and Dignity in Schools), youth leaders testified at the Department of Education’s Discipline Code Hearing to demand an end to suspensions for Level Three Infractions, specifically B21 or “Defying Authority” and call for the implementation of restorative practices as an alternative. Each year, thousands of students are suspended for minor infractions that school staff deem defiance of authority, such as talking back to a teacher or failure to remove a hat. The broad and discriminatory application of B21 fails to reduce conflict or address the root of behavioral issues, and disproportionately affects students of color, students with special needs, and LGBTQ students. Youth leaders testified at the City Council Budget Hearing to advocate for more resources towards social and emotional supports and an increase in funding for the citywide restorative justice initiative. Youth urged the City Council to apply pressure on the Department of Education to allocate more funds towards restorative practices instead of punitive practices that push youth out of school and into the prison system like suspensions, arrests, and summonses.

SBU youth leaders testified at the City Council Budget Hearing to advocate for more resources towards social and emotional supports and an increase in funding for the citywide restorative justice initiative.

Early in the year, youth leaders lobbied and gained support from Assemblymen and senators for the Safe and Supportive Schools Bill, which will eliminate suspensions for Kindergarten to Third Grade, require training for Safety Agents on how to work with young people, increase guidance counselors in schools, and implement more training on restorative justice and best practices that help students learn from their mistakes.

SBU leaders contributed to a report that called for the divestment from policing in schools and an investment in support systems for restorative justice, guidance counselors, and social workers. Youth launched the report in April and held a forum soon after, inviting youth from across the city to share their findings and develop a common strategy. The forum brought together more than 100 youth from all 5 boroughs.

In September as a part of the Urban Youth Collaborative youth leaders led a rally and march to end arrest and summonses in schools. SBU youth leaders spoke powerfully about their experiences with harsh discipline measures, such as the painful social and emotional impact of being handcuffed for a minor situation in school.
After a major violent incident at a Bronx high school made headlines, school discipline, bullying, and mental health became highly-discussed topics across the city. SBU responded quickly to underscore that increased police presence and zero-tolerance disciplinary measures as a response to such incidents will not ensure the long-term health and safety of young people. Youth leaders met with the Mayor’s Office of Criminal Justice and Education to stress their vision for safe and supportive schools which includes more guidance counselors and social workers, restorative justice practices, and health and mental support for young people.

**Student Success Center**

SBU’s Student Success Center orients students and their families on the high school and college selection and application process and offers holistic academic and career counseling. In 2017, the tutoring program increased the number of middle schoolers who received tutoring. Many of these students received support with State exams as well as homework help. Tutors supported students academically and also guided them and their families through the high school selection process. Tutors helped students and families conduct research and visit high school open houses. Additionally, more students received support with preparation for Regents Examinations during the months of January and June.

During the Spring of 2017, SBU supported a group of more than 20 high school Sophomores and Juniors begin their college selection process. We conducted trainings on the fundamentals of the college search and what to expect when going to college. They developed lists of colleges in which they were most interested based on location, academic and career goals, and financial aid needs and opportunities. In order to expand the participants’ knowledge of colleges, SBU organized a week of college visits where students explored five New York colleges in Schenectady, Albany, Troy, and the Bronx.

During the Fall 2017 our college program ran five workshops on what to expect with financial aid and how to apply. We helped more than 40 students and parents complete their Financial Aid applications. More than 50 students applied to over 200 colleges and universities are currently awaiting acceptances.
Strategic Planning
This year, we launched our strategic planning process that will guide our work for the coming decades. Recognizing that our commitment to racial justice and economic democracy through intergenerational community organizing requires a multi-generational struggle, we embarked on articulating an ambitious long-term vision for the Bronx. Thirty of our leaders and staff worked together in a yearlong process to articulate the root causes that are at the heart of the injustices we see around housing, health, economic development, climate and our youth. We assessed that in order to transform the current concentration of wealth and power in the hands of corporations and big banks our campaigns must reach beyond what is winnable. So we developed a ten-year agenda with a shared set of long-term goals for our work ahead and strategies to achieve them, grounded in a shared analysis of the obstacles and opportunities we face. These goals strive for structural or radical transformation, which seeks to fundamentally reorganize our society for people power, transferring wealth and decision-making power from profit-making entities towards peoples’ institutions and making governing institutions more democratic. We will finalize our strategic plan in the first half of 2018.
Treasurer’s Financial Report

As reported at Annual Meeting, March 24, 2018

Our income for the 2017 fiscal year was $2,649,877. Most of this, $1,448,100, was for the Weatherization Assistance Program. The remaining $1.2 million covered our organizing work, and the management and maintenance of the organization. We made a balanced budget for the year, and we kept our word. We spent $2,447,571, thus increasing our net assets by $202,306. This makes us financially healthier as an organization.

While we continue to carry a large debt, $234,408, we paid off more than $40,000 of it this year. We hope to make even more progress on that in 2018. To meet this goal, events like our Annual Anniversary Gala (which raised $100,870 in 2017), and grassroots fundraising (like the raffle we are doing today) are important, as we cannot use grants to pay our debt.

Our accounts receivable (the money other people owe us) has grown over the last year, from $397,230 to $482,035. This is largely due to the slow pace at which the State and City reimburse us for our contracts with them. This is costly to us, as it prevents us from paying off our debt as quickly as we would like. We are keeping on top of them, and we hope they pay us more efficiently in the coming year.

Our auditors made no negative comments about our financial position, or our financial practices. We are grateful to those who keep our money and our financial records in such good shape: Trevor Mangaroo, Martina Cabrera, Sandra Lobo, Fran Fuselli, and Kati Lopez.

Attached are the two most important pages from our 2017 Audited Financial Statement.
NORTHWEST BRONX COMMUNITY AND CLERGY COALITION, INC.

Statement of Financial Position
As of June 30, 2017
(with comparative totals for 2016)

<table>
<thead>
<tr>
<th></th>
<th>2017</th>
<th>2016</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Assets</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Cash</td>
<td>$548,079</td>
<td>$557,552</td>
</tr>
<tr>
<td>Accounts receivable</td>
<td>482,035</td>
<td>397,230</td>
</tr>
<tr>
<td>Other receivables</td>
<td>4,410</td>
<td>20,207</td>
</tr>
<tr>
<td>Inventory</td>
<td>22,858</td>
<td>24,201</td>
</tr>
<tr>
<td>Prepaid expenses</td>
<td>9,283</td>
<td>6,928</td>
</tr>
<tr>
<td>Security deposit</td>
<td>3,665</td>
<td>3,665</td>
</tr>
<tr>
<td>Fixed assets, at cost, net – Note 8</td>
<td>53,566</td>
<td>22,537</td>
</tr>
<tr>
<td><strong>Total assets</strong></td>
<td>$1,123,896</td>
<td>$1,032,320</td>
</tr>
</tbody>
</table>

|                      |            |            |
| **Liabilities and net assets** |         |            |
| **Liabilities**       |            |            |
| Accounts and accrued expenses payable | $112,315  | $114,969   |
| Line of credit – Note 5 | 234,408   | 275,550    |
| Deferred revenue      | 93,015     | 159,949    |
| **Total liabilities** | $439,738   | $550,468   |

Contingency – Note 4

|                      |            |            |
| **Net assets**       |            |            |
| Unrestricted         | 426,239    | 173,015    |
| Temporarily restricted – Note 6 | 257,919   | 308,837    |
| **Total net assets** | $684,158   | $481,852   |

**Total liabilities and net assets**

<table>
<thead>
<tr>
<th></th>
<th>2017</th>
<th>2016</th>
</tr>
</thead>
<tbody>
<tr>
<td>Total liabilities and net assets</td>
<td>$1,123,896</td>
<td>$1,032,320</td>
</tr>
</tbody>
</table>
# NORTHWEST BRONX COMMUNITY AND CLERGY COALITION, INC.

## Statement of Activities
For the year ended June 30, 2017
(with comparative totals for 2016)

### Revenue and Support

<table>
<thead>
<tr>
<th></th>
<th>Unrestricted</th>
<th>Temporarily restricted</th>
<th>2017</th>
<th>2016</th>
</tr>
</thead>
<tbody>
<tr>
<td>Government grants</td>
<td>$ 1,978,334</td>
<td>$ 1,978,334</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Contributions - foundations/corporate</td>
<td>379,530</td>
<td>133,580</td>
<td>513,110</td>
<td>718,673</td>
</tr>
<tr>
<td>Contributions - individuals/ membership</td>
<td>7,595</td>
<td>7,595</td>
<td>22,593</td>
<td></td>
</tr>
<tr>
<td>Special events</td>
<td>100,870</td>
<td>100,870</td>
<td>95,265</td>
<td></td>
</tr>
<tr>
<td>Less: direct expenses</td>
<td>(14,702)</td>
<td>(14,702)</td>
<td>(11,388)</td>
<td></td>
</tr>
<tr>
<td>Program revenue</td>
<td>15,534</td>
<td>15,534</td>
<td>76,566</td>
<td></td>
</tr>
<tr>
<td>Interest and dividends</td>
<td>173</td>
<td>173</td>
<td>254</td>
<td></td>
</tr>
<tr>
<td>Other</td>
<td>48,963</td>
<td>48,963</td>
<td>21,536</td>
<td></td>
</tr>
<tr>
<td><strong>Total revenue and support</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>before releases</td>
<td>2,516,297</td>
<td>133,580</td>
<td>2,649,877</td>
<td>2,622,138</td>
</tr>
<tr>
<td><strong>Net assets released from restrictions</strong></td>
<td>184,498</td>
<td>(184,498)</td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Total revenue and support</strong></td>
<td>2,700,795</td>
<td>(50,918)</td>
<td>2,649,877</td>
<td>2,622,138</td>
</tr>
</tbody>
</table>

### Expenses

#### Program services

<table>
<thead>
<tr>
<th>Service</th>
<th>2017</th>
<th>2016</th>
</tr>
</thead>
<tbody>
<tr>
<td>Community outreach and education</td>
<td>541,544</td>
<td>541,544</td>
</tr>
<tr>
<td>Weatherization</td>
<td>1,448,100</td>
<td>1,448,100</td>
</tr>
<tr>
<td>Youth</td>
<td>135,080</td>
<td>135,080</td>
</tr>
<tr>
<td><strong>Total program services</strong></td>
<td>2,124,724</td>
<td>2,124,724</td>
</tr>
</tbody>
</table>

#### Supporting services

<table>
<thead>
<tr>
<th>Service</th>
<th>2017</th>
<th>2016</th>
</tr>
</thead>
<tbody>
<tr>
<td>Management and general</td>
<td>279,591</td>
<td>279,591</td>
</tr>
<tr>
<td>Fund raising</td>
<td>43,256</td>
<td>43,256</td>
</tr>
<tr>
<td><strong>Total supporting services</strong></td>
<td>322,847</td>
<td>322,847</td>
</tr>
<tr>
<td><strong>Total expenses</strong></td>
<td>2,447,571</td>
<td>2,447,571</td>
</tr>
<tr>
<td>Change in net assets</td>
<td>(253,224</td>
<td>(50,918)</td>
</tr>
<tr>
<td>Net assets at beginning of year</td>
<td>173,015</td>
<td>308,837</td>
</tr>
<tr>
<td><strong>Net assets at end of year</strong></td>
<td>$426,239</td>
<td>$257,919</td>
</tr>
</tbody>
</table>

**Note:** The numbers in parentheses indicate decreases.
Organizational Directory

General Line: 718-584-0515

Administration
Sandra Lobo  Executive Director  Ext. 324
Thomas Assefa  Organizing Director  Ext. 201
Trevor Mangaroo  Fiscal Director  Ext. 222
Martina Cabrera  Fiscal Assistant  Ext. 224

Equitable Economic Development
Leah James  Lead Organizer  Ext. 321
Evy Viruet  Small Business Organizer  Ext 100

Health Justice and Energy Democracy
Claude Copeland  Energy Organizer  Ext. 312

Housing
Edward Garcia  Housing Organizer  Ext. 322
Adelaide Alexander  Lead Housing Organizer  Ext. 313
Emmanuel Pardilla  Housing Organizer  Ext. 311
Ramon Mendez  Housing Organizer  Ext. 100

Sistas and Brothas United
Jorky Badillo  CNL Organizing Apprentice  Ext. 244
Travis Mariani  After-School Coordinator  Ext. 241
Crystal Reyes  Interim-Director  Ext. 243

Weatherization
Zaida Salaman  Intake/Program Coordinator  Ext. 233
Fran Fuselli  Weatherization Director  Ext. 231
Sherril Pires  Inventory Clerk  Ext. 354
Katiuska Lopez  WAP Deputy Director  Ext. 232
Eduardo Olivo  WAP QCI/Construction Manager  Ext. 211
Marvin Marrero  WAP Energy Auditor  Ext. 236
Chetwood Johnson  WAP Inspector  Ext. 211