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BONITAH
Age 6
Grade 1
Bonitah’s favorite subject is math and when she grows up, she wants to become a doctor.
Her schooling is made possible by Father Alex You Memorial School in Mubende, Uganda, an ELMA Community Grants Program grantee.

Cover and inset photo, Jjumba Martin

Contents
A Note from the CEO

THOMAS McPARTLAND
Chief Executive Officer
The ELMA Philanthropies Services

During 2015 and 2016, ELMA achieved key milestones including the celebration of our 10th anniversary. During this period, we expanded our activities and impact in a number of important ways which are highlighted throughout this Progress Report.

Ebola and Syria (Page 48)
The war in Syria and the related refugee crisis has exposed unprecedented numbers of children and families to a mix of toxic stresses. A global response is required to deal with the damage already inflicted and to mitigate further trauma for increasing numbers of those who are displaced and underserved. Disease outbreaks such as Ebola have reminded us that fragile health systems and limited numbers of appropriately skilled human resources can be easily overwhelmed, creating crisis far beyond the immediate consequences of a particular health emergency.

Unfinished Business in Pediatric HIV (Page 20)
In addition to responding to the Syrian refugee crisis and Ebola, during 2015 and 2016, ELMA focused on expanding HIV prevention, testing, and treatment services to children and adolescents through our Unfinished Business initiative. While pursuing this effort, it became apparent that adolescents – particularly girls – face an ever-growing set of challenges to their health, educational opportunities, and their ability to realize their full potential. Moving forward, ELMA will seek to better understand and address the urgent health and education needs of adolescent girls in Africa.

Music and Youth Development (Page 54)
In the United States, we will focus on expanding The ELMA Music Foundation’s Music and Youth Development Alliance (MYDA) to support a greater number of organizations using music as a driver of holistic youth development.

What continues to define ELMA is a belief in what is possible tempered by the understanding that pragmatic, measured, and contextually correct interventions are needed to address the myriad of challenges our world, and particularly Africa, face. My hope for the future is best embodied in our cover photo of smiling Bonitah. I choose to believe her hopeful gaze is not just focused upon what is immediately in front of her but also upon the far horizon of what is possible if we remain confident and diligent in our collective efforts.
The ELMA Philanthropies Services is the services arm of The ELMA Group of Foundations.

From locations in New York, Cape Town, Johannesburg, and Kampala, The ELMA Philanthropies team develops program strategies, identifies and explores investment opportunities, monitors and evaluates investment performance, and manages strategic partnerships for The ELMA Group of Foundations.
The ELMA Foundation
The ELMA Foundation’s mission is to improve the lives of Africa’s children and youth through the support of sustainable efforts to advance education, improve health, and relieve the effects of poverty.

The ELMA Group of Foundations provides sizable philanthropic assistance to high-impact initiatives within each foundation’s area of focus.

The ELMA Relief Foundation
The ELMA Relief Foundation provides post-disaster emergency assistance throughout the globe with special attention to the needs of children, who often suffer disproportionately in the aftermath of such tragedies.

The ELMA Music Foundation
The ELMA Music Foundation invests in organizations in South Africa and the United States that either support youth development through music or provide assistance to members of the music community who undergo personal and financial hardship.

The ELMA Growth Foundation
The ELMA Growth Foundation invests exclusively in Africa in the growth of initiatives focused on the economic and social development of low-income individuals, families, and communities.

The ELMA South Africa Foundation
The ELMA South Africa Foundation funds selected programs not aimed specifically at children, within the country of South Africa.

The ELMA Vaccines and Immunization Foundation
The ELMA Vaccines and Immunization Foundation’s mission is to expand vaccine and immunization coverage for children globally.
NORTH AMERICA

REGIONAL INVESTMENTS

Global
The ELMA Foundation
The ELMA Relief Foundation
The ELMA Vaccines and Immunization Foundation

Africa
The ELMA Foundation
The ELMA Growth Foundation

COUNTRY-SPECIFIC INVESTMENTS

Burkina Faso
The ELMA Relief Foundation

Guinea-Bissau
The ELMA Vaccines and Immunization Foundation

Haiti
The ELMA Relief Foundation

Jordan
The ELMA Foundation

Kenya
The ELMA Foundation
The ELMA Growth Foundation

Lebanon
The ELMA Relief Foundation

Lesotho
The ELMA Foundation

Liberia
The ELMA Foundation

Malawi
The ELMA Growth Foundation

Mali
The ELMA Vaccines and Immunization Foundation

Mozambique
The ELMA Foundation

Namibia
The ELMA Foundation

Niger
The ELMA Vaccines and Immunization Foundation

Nigeria
The ELMA Relief Foundation

Rwanda
The ELMA Foundation
The ELMA Growth Foundation

Sierra Leone
The ELMA Relief Foundation

South Africa
The ELMA Foundation
The ELMA Music Foundation
The ELMA Growth Foundation
The ELMA South Africa Foundation

South Sudan
The ELMA Relief Foundation

Swaziland
The ELMA Foundation

Syria
The ELMA Relief Foundation

Tanzania
The ELMA Foundation
The ELMA Growth Foundation

Uganda
The ELMA Foundation
The ELMA Growth Foundation

United States
The ELMA Music Foundation

Yemen
The ELMA Relief Foundation

Zambia
The ELMA Foundation
The ELMA Vaccines and Immunization Foundation

Zimbabwe
The ELMA Foundation
The ELMA Relief Foundation
The ELMA Vaccines and Immunization Foundation
The ELMA Foundation is the primary foundation within The ELMA Group of Foundations, and since the commencement of its activities in 2005, has grown into one of the world’s largest private foundations focused exclusively on children in Africa.

The ELMA Foundation’s investments fall within five portfolios:
- Education
- Health
- ELMA Community Grants Program
- Other Grant Investments
- Impact Investments
In pursuit of its mission, The ELMA Foundation makes investments in programs and organizations that support the education and development of African children.

In particular, ELMA’s education investments seek the following returns:

- African children have access to quality early childhood care and development, and are prepared to learn and participate in primary education to maximize their long-term potential
- African teachers are trained, supported, and retained to provide high-quality teaching
- African schools are well-managed to provide quality education for their learners
- African children successfully transition from one grade to the next on time with appropriate academic knowledge and life skills

To ensure long-term sustainability, ELMA’s education investments aim to:

- Align with government priorities while catalyzing the operationalization of relevant policies and service delivery
- Increase coverage, equity, and quality of educational services
- Support Africa-based organizations
EARLY CHILDHOOD DEVELOPMENT (ECD)

MOZAMBIQUE
ASSOCIACAO WONA SANANA
General support for a leading ECD civil society organization to implement its new strategic plan, strengthen its M&E systems, and further its influence on a national scale

RWANDA
HARVARD UNIVERSITY
Project support to implement and test the effectiveness of a family-based home visiting intervention to promote ECD for vulnerable children ages 0-3, as part of Rwanda’s national social protection program

UNICEF
Project support to train half of the pre-primary teachers in Rwanda to deliver the new pre-primary curriculum, disseminate supportive teaching and learning materials to all pre-primary schools, and strengthen pre-service teacher training

SOUTH AFRICA
AFRICAN SELF HELP TRUST
General support for a well-established ECD training organization that undertakes ECD center development and practitioner training in underprivileged areas in Gauteng

WORDWORKS
General support for an organization that supports early language and literacy development in the first eight years of children’s lives

ZAMBIA
CAMFED
Project support for scholarships for young women to become ECD teachers

ZIMBABWE
CAMFED
Project support for scholarships for young women to become ECD teachers

CAPE EDUCATIONAL TRUST
General support for an organization expanding access to ECD through center and home-based ECD platforms and through the provision of an essential package of services to children

THE DG MURRAY TRUST
Project support for life Libeartwana, a national initiative to develop quality, scalable, and sustainable ECD programs for disadvantaged children

KHULULEKA COMMUNITY EDUCATION DEVELOPMENT CENTRE TRUST
General support for an ECD training and implementation organization focused on increasing the number of trained ECD practitioners in the Eastern Cape

SMARTSTART
General support to seed an organization that aims to expand access to quality, affordable early learning for children by developing a network of licensed ECD facilitators and registered ECD “social franchises” throughout South Africa

TRAINING AND RESOURCES IN EARLY EDUCATION
General support for KhwZulu-Natal (KZN)’s largest ECD organization that provides integrated, coordinated, and quality ECD services for families and vulnerable children

JF KAPNE CHARITABLE TRUST
Project support for the provision of comprehensive ECD services to 80% of eligible children in rural Mhondoro/Ngezi and Sanyati districts

Project support to renovate and equip 106 classrooms and create ECD centers in rural Mhondoro/Ngezi and Sanyati districts

SOUTHERN AFRICA LEAP SCIENCE AND MATHS SCHOOL
General support in the form of a challenge grant for a network of secondary schools specializing in math and science and serving students from disadvantaged backgrounds in three provinces

NEW LEADERS FOUNDATION
Project support for a pilot program seeking to demonstrate that a combination of user-friendly data dashboards and coaching school leaders on how to use them to make informed decisions will lead to improved school management

STRONGER SCHOOLS PROVIDING QUALITY EDUCATION
LIBERIA
ABSOLUTE RETURN FOR KIDS
Project support for year one of a five-year plan to build the capacity of the Liberian Ministry of Education to contract the management of public schools to private operators in an effort to improve numeracy and literacy outcomes

SOUTH AFRICA
SAVE THE CHILDREN SOUTH AFRICA
Project support to improve the quality of up to 100 teacher graduates through specialized recruitment, mentoring, and exposure to best practice in high functioning schools in Thabo Mofutsanyana District in Free State

UNIVERSITY OF CAPETOWN, SCHOOLS DEVELOPMENT UNIT
Project support for the development of a Grade R (Kindergarten) Early Mathematics Program, including the related teaching and learning materials, and the training of 3,800 Grade R teachers in the Western Cape

TEACHER TRAINING, DEVELOPMENT AND SUPPORT

Photo Left: Africa University   Photo Right: Jjumba Martin, Father Alex You Memorial School
UNIVERSITY OF JOHANNESBURG
Project support to (1) establish a Centre for African Language Teaching and (2) support the foundation phase education program at the Teacher Education Campus in Siyabuswa

UGANDA
STIR EDUCATION
General support, restricted to Uganda, for an organization enhancing learning outcomes by equipping and motivating teachers to improve classroom practices

ZAMBIA
VLAMSE/VERENIGING VOOR ONTWIKKELINGSSAMENWERKING EN TECHNISCHE FOUNDATION BISTAND (VVOB)
Project support to create teaching practice systems in five Colleges of Education in Zambia to enable ECD Education lecturers to mentor student teachers during their teaching internships

EDUCATION SPECIAL OPPORTUNITIES

AFRICA

AFRICA UNIVERSITY
Renewal scholarship support for 43 students to complete their undergraduate degree
Challenge grant to encourage support from African donors and project support to strengthen AU’s development capacity related to African donors

AFRICAN LEADERSHIP ACADEMY
No-interest unsecured loan (forgivable based on sustainable milestones) to support sustainability of an African educational institution developing the next generation of African leaders

SOUTH AFRICA

IKAMYA YOUTH
General support for a growing after-school tutoring organization that has a proven track record in improving educational outcomes for disadvantaged high school students

THE LEARNING TRUST
General support to an organization providing capacity building services and financial support to start-up education organizations in the Western and Eastern Cape provinces

Implemented the most effective strategy to tackle poverty and inequality, Camfed educates vulnerable and disadvantaged girls and young women living in Sub-Saharan Africa and empowers them to become leaders of change in their communities.

In 2015, through direct scholarships and funding from community members and the women of Camfed’s alumnae network, CAMA, Camfed supported 538,782 children to attend school.

Selected Education Investments active during 2015 and 2016

Camfed

Implementing the most effective strategy to tackle poverty and inequality, Camfed educates vulnerable and disadvantaged girls and young women living in Sub-Saharan Africa and empowers them to become leaders of change in their communities.

In 2015, through direct scholarships and funding from community members and the women of Camfed’s alumnae network, CAMA, Camfed supported 538,782 children to attend school.
In pursuit of its mission, The ELMA Foundation invests in programs and organizations that support the healthy growth and development of African children.

In particular, ELMA’s health investments seek the following returns:

- African mothers have access to appropriate maternal and newborn care so they can ensure their newborns have the best possible start in life.
- African children and mothers have the nutrition they need to develop into their true potential.
- African women and children avoid HIV infections and those living with HIV survive and thrive.
- African children have access to appropriate preventative and curative health services and treatment so they can survive and thrive.

To ensure long-term sustainability, ELMA’s investments aim to:

- Strengthen health systems with a particular focus on infrastructure and human resources for health.
- Increase coverage, equity, quality, and safety of integrated health services.
- Support Africa-based organizations.
CREATING AN AIDS-FREE FUTURE FOR AFRICA’S CHILDREN

ELMA’s Unfinished Business initiative aims to expand HIV prevention, testing, treatment, and treatment retention services for children and adolescents in high-burden countries in Africa.

The term “Unfinished Business” is based on the realization that early gains in investing in pediatric HIV while impressive, were still not enough to find, test, and treat all children living with HIV, or to prevent new infections.

Between 2006 and 2011, alongside UNITAID, the Elton John AIDS Foundation, the Bill and Melinda Gates Foundation, and the Children’s Investment Fund Foundation, ELMA invested in the Clinton Health Access Initiative (CHAI)’s ground-breaking HIV program, which helped reduce the price of pediatric HIV treatment from USD745 per child per year in 2005 to USD103 per child per year by 2010. CHAI supported national governments to scale-up early infant diagnosis, resulting in more than 8,000 facilities diagnosing HIV in infants at the end of 2010, compared to less than 200 in 2005. At the end of 2010, 305,000 children living with HIV were accessing treatment, compared to less than 20,000 in 2005.

In spite of these gains, in 2013, only a quarter of the 2.6 million children living with HIV (88% of whom were in Africa) had access to treatment1.

To help close this gap, ELMA has combined forces with a group of concerned funders, implementing partners, and governments to make significant investments towards achieving an AIDS-free generation of children and adolescents in multiple high-burden countries in Africa. This synopsis focuses on concerted efforts made in South Africa, Uganda, and Zimbabwe, three countries that together account for 22% of the world’s children living with HIV2.

Using 2013/2014 government targets to define our investment goal, ELMA’s Unfinished Business initiative aims to find an additional 80,000 HIV-positive children and adolescents in these countries, support their rapid enrollment onto Antiretroviral Therapy, and provide support services to ensure retention. To achieve this, ELMA has invested in 21 implementing partners who have the knowledge and resources to reach, treat, and support children in districts with the highest number of HIV-positive children who are not yet diagnosed or on treatment.

HIV-positive children on treatment in 2015:

- South Africa: 44% of 360,0003
- Uganda: 22% of 197,8864
- Zimbabwe: 27% of 170,0005

ELMA’s goal is for an additional 80,000 HIV-positive children and adolescents to be on treatment by 2018

1 “U.S. Philanthropic Support to Address HIV/AIDS in 2014.” Funders Concerned About AIDS. fcaaids.org/resources
In South Africa, community-based and facility-based implementing partners are working jointly with provincial Departments of Health in nine high-burden districts across three provinces. They aim to close approximately one-third of the national pediatric treatment gap by using a systems improvement approach that involves collaborative assessment and rapid roll-out of what works to find, test, and treat hard-to-reach children and adolescents.

In Uganda, CHAI and the Ministry of Health are coordinating a joint effort between Mildmay Uganda, Baylor College of Medicine Children’s Foundation, and Elizabeth Glaser Pediatric AIDS Foundation, to find, test, and treat previously unreached children and adolescents in 19 high-burden districts. These implementing partners are working intensely to improve facility-based testing and care. Africaid, a leader in adolescent-focused HIV counseling and care, is supporting the government and all of the national treatment partners to set up peer-led support groups that offer services tailored to the needs of adolescents.

Looking forward, ELMA is applying a gender analysis to HIV testing, treatment, and, importantly, prevention. This is because adolescent girls and young women in Sub-Saharan Africa are becoming newly infected with HIV in increasing numbers. In 2015, 450,000 new infections occurred among adolescent girls and young women ages 15-24 in Sub-Saharan Africa, or approximately 8,600 new infections per week, creating an urgency to find and treat girls who have already been infected, and prevent new infections in this particularly vulnerable population. Several factors increase young women and girls’ risk of contracting HIV, including high rates of school drop-out and gender based violence. ELMA is currently working with governments, non-governmental partners, and sector experts on how best to prevent new infections in adolescent girls and young women.

ELMA’s Unfinished Business in Pediatric HIV will remain unfinished until a much higher number of HIV-positive children and adolescents in our priority geographies are found and linked to life-long treatment, and the rate of new infections has reduced significantly, particularly in adolescent girls. To this end, ELMA will continue to invest in prevention, testing, and treatment programs to ensure all children and adolescents survive and thrive.

Unfinished Business Grantees

**SOUTH AFRICA**
- KwaZulu-Natal
  - AIDS Foundation South Africa
  - mothers2mothers
  - Networking HIV/AIDS Community of South Africa
  - Trust for Health Systems Planning and Development
  - Wits Health Consortium
  - ZoeLife Innovative Solutions
- Johannesburg
  - Access Health Institute
  - Community AIDS Response
  - Grassroot Soccer
  - HIVSA
  - Right to Care
  - Wits Health Consortium
- Eastern Cape
  - UNICEF

**UGANDA**
- Baylor College of Medicine Children’s Foundation Uganda
- Elizabeth Glaser Pediatric AIDS Foundation
- Infectious Diseases Institute
- Mildmay Uganda
- Clinton Health Access Initiative

**ZIMBABWE**
- Africaid
- Clinton Health Access Initiative
- World Education
CHILD AND ADOLESCENT HEALTH

AFRICA

THE END FUND
General support to an organization aiming to control and eliminate the most prevalent neglected tropical diseases (NTDs) by providing technical assistance and funding to high impact NTD programs

UNIVERSITY OF CAPE TOWN
Project support for the African Pediatric Fellowship Program to train pediatric specialists from university hospitals across Africa

Project support for the Child Nurse Practica Development Initiative to support postgraduate scholarships and build clinical pediatric nursing capacity in East and Southern Africa

MALAWI

UNIVERSITY OF MALAWI, COLLEGE OF MEDICINE
Project support to provide postgraduate pediatric training for 16 doctors

Project support for scale-up of Bubble Continuous Positive Airway Pressure breathing therapy in 10 government and eight Christian Health Association of Malawi (CHAM) hospitals, and the provision of equipment, training, and mentoring in all 28 government hospitals and eight CHAM hospitals

Project support for scholarships for 15 Bachelor of Science (BSc) Clinical Officer in Pediatrics and Child Health, 20 BSc Clinical Officer in Anaesthesia and Intensive Care, and four Master of Medicine in Anaesthesia and Intensive Care

UNIVERSITY OF MALAWI, KAMUZU COLLEGE OF NURSING
Project support to train 15 Master of Science (MSc) and 48 BSc child health nurses and build the grantee’s capacity to deliver the MS in Child Health Nursing programs

NAMIBIA

THE SYNERGOS INSTITUTE
Project support for constructing and operationalizing 20 primary healthcare clinics

SOUTH AFRICA

NELSON MANDELA CHILDREN’S HOSPITAL TRUST
Project support for the construction and commissioning of the recently opened Nelson Mandela Children’s Hospital

Support for costs incurred in its operations during the initial three-year post-construction period of the Nelson Mandela Children’s Hospital

UNTHOMBOYOUTH DEVELOPMENT FOUNDATION
General support to an organization focused on increasing and retaining rural health professionals

WITS HEALTH CONSORTIUM
Project support to build the Emphemweni Services and Research Unit at Rahima Moosa Mother and Child Hospital

TANZANIA

CHILDREN IN CROSSFIRE
Project support for a pediatric oncology program to improve treatment, care, and support for children with cancer

JOAN AND SANFORD L. WELL MEDICAL COLLEGE OF CORNELL UNIVERSITY
Project support to establish a pediatric burn unit at Sekou Toure Regional Referral Hospital

UGANDA

CLINTON HEALTH ACCESS INITIATIVE
Project support to increase uptake of Oral Rehydration Salts/Zinc (ORS/Zinc) to treat diarrhea in children

Project support to improve national supply, logistics, and distribution of diagnostics and treatments for pneumonia, malaria, and diarrhea and to improve case management among private providers in nine high-burden districts in Uganda

THE INTERNATIONAL UNION AGAINST TB AND LUNG DISEASE
Project support to improve childhood TB diagnosis, treatment, and prevention by developing a sustainable delivery model for childhood TB control

ZIMBABWE

UNIVERSITY OF ZIMBABWE - COLLEGE OF HEALTH SCIENCES
Project support for 11 scholarships for pediatric postgraduate training to increase the number of pediatricians in central and provincial hospitals

HIV AND TB

South Africa, Uganda, and Zimbabwe

HIV Unfinished Business grants are listed on page 23

AFRICA

FOUNDATION FOR INNOVATIVE NEW DIAGNOSTICS
Project support for optimization and validation of an accurate, cost-effective, and easy-to-use diagnostic for children with TB

PEDIATRIC AIDS TREATMENT FOR AFRICA
General support to an African network that develops capacity of frontline health-care providers in 24 countries to test, treat, and provide care for children living with HIV

LESOTHO

CLINTON HEALTH ACCESS INITIATIVE
Project support to expand access to pediatric care and treatment through outreach and mobile health in a joint effort with the Vodafone Foundation and Government of Lesotho

MALAWI

CLINTON HEALTH ACCESS INITIATIVE
Project support to close the pediatric HIV and TB care and treatment gap by supporting ministries of health and key partners

LWALA COMMUNITY ALLIANCE
General support for an organization scaling up the delivery of integrated under five and HIV Prevention of Mother-to-Child Transmission (PMTCT) healthcare through facility based and community outreach interventions in North Kamangala, Western Kenya, which has a population of 20,000

MOZAMBIQUE

FUNDACAO ARIEL GLASER CONTRA O SIDA PEDIATRICO
Project support to improve pediatric and maternal TB diagnosis, prevention, and treatment in four high-burden districts in Maputo Province

SOUTH AFRICA

UNIVERSITY OF KWAZULU-NATAL
Project support to the 20,000+ Partnership for HIV Survival to rapidly implement the 2010 WHO guidelines on PMTCT and HIV and Infant Feeding in Ixopo District, as part of the Partnership

SWAZILAND

ELIZABETH GLASER PEDIATRIC AIDS FOUNDATION
Project support to expand access to HIV testing and treatment by accelerating implementation of Provider Initiated Testing and Counseling for children along the introduction of new Point of Care Early Infant Diagnostic technology
Selected Health Investments active during 2015 and 2016

ClintOn Heath Access Initiative
Project support to close the pediatric HIV and TB care and treatment gap by supporting ministries of health and key partners

ELIZABETH GLASER PEDIATRIC AIDS FOUNDATION
Project support to expand access to HIV testing and treatment by accelerating implementation of Provider Initiated Testing and Counseling (PITC) and scaling for children alongside the introduction of new Point of Care Early Infant Diagnostic technology

MATERNAL AND NEWBORN HEALTH

ETHIOPIA
UNICEF
Project support to scale up community-based newborn care including testing and treatment of neonatal sepsis

KENYA
KISUMU MEDICAL AND EDUCATIONAL TRUST
Project support to alleviate postpartum hemorrhage death and disability by accelerating uptake of the Uterine Balloon Tamponade package in four high-burden counties

MALAWI
FRIENDS OF SICK CHILDREN
Project support for extensions and alterations to the Kangenze Mother Care Ward at Queen Elizabeth Central Hospital in Blantyre

UNIVERSITY OF MALAWI, KAMUZU COLLEGE OF NURSING
Project support for scholarships for 80 students to obtain a BSc in Nursing and Midwifery

SOUTH AFRICA
PHLANI NUTRITION CENTRES TRUST
General support for an organization that trains “mentor mothers” to provide home-based health services to pregnant women and children under five, including antenatal care, infant and young child feeding counseling, early identification and rehabilitation of under-nourished children, and ECD

PRAEKELT FOUNDATION
Project support in partnership with Johnson & Johnson, for MamConnect, a national Department of Health-led mobile health initiative to connect pregnant women to public health facilities, send them messages about their and their baby’s health, and thereby improve uptake of antenatal and postnatal care

UNIVERSITY OF KWAZULU-NATAL, CENTRE FOR RURAL HEALTH
Project support for implementation of the KZN Initiative for Newborn Care (KINIC) in partnership with the KZN Department of Health

UNIVERSITY OF LIMPOPO TRUST
Project support for implementation of the national newborn care strategy and for the improvement of newborn and pediatric health in Limpopo by scaling priority interventions province-wide

TANZANIA
COMPREHENSIVE COMMUNITY BASED REHABILITATION IN TANZANIA
Project support for the construction of the Babado Maternity Hospital

IFAKARA HEALTH INSTITUTE
Project support to improve districts’ capacities to manage obstetric emergencies through the introduction of the non-pneumatic anti-shock garment and a ‘closed user group’ mobile support system

PATHFINDER INTERNATIONAL
Project support to improve pre and post-natal care, birth attendance, HIV testing, counseling, and treatment for mothers and newborns in hard to reach locations

PHARMACCESS
Project support to build capacity of private providers to deliver an expanded range of quality maternal, newborn, and child health services for rural poor communities

TOUCH FOUNDATION
Project support to strengthen Bugando Hospital into a center of excellence for nurse training, in part by expanding external rotations for Assistant Medical Officers and Nurses

UGANDA
BAYLOR COLLEGE OF MEDICINE CHILDREN’S FOUNDATION
Project support for the Saving Mothers Giving Life program that expands safe birth services to women and newborns during the critical period of labor, delivery and first 48 hours postpartum

INFECTIOUS DISEASES INSTITUTE
Project support for the Saving Mothers Giving Life program that expands safe birth services to women and newborns during the critical period of labor, delivery and first 48 hours postpartum

THE UNIVERSITY OF CALGARY
Project support to establish an East Africa center of excellence in simulation training, research, and skills enhancement in maternal and newborn care at Makerere University of Science and Technology

ZAMBIA
AFRICARE
Project support for the renovation of high-quality sustainable maternity homes to increase access to quality intrapartum care among vulnerable rural women

BOSTON UNIVERSITY
Project support for the renovation of 12 maternity homes to increase quality intrapartum care for vulnerable rural women

CENTRE FOR INFECTIOUS DISEASE RESEARCH IN ZAMBIA (CIDRZ)
Project support for the Preterm Research Resource Initiative which ensures women at risk for preterm delivery receive high-quality clinical care

ZIMBABWE
THE UNIVERSITY OF CALGARY
Project support for the renovation of 12 maternity homes to increase quality intrapartum care for vulnerable rural women

CITIZENSHIP
Project support for the construction of the Babado Maternity Hospital

ECD
Project support for the improvement of newborn and early childhood development and rehabilitation of under-nourished children

HIV
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Project support for the implementation of the KZN Initiative for Newborn Care (KINIC) in partnership with the KZN Department of Health

UNIVERSITY OF LIMPOPO TRUST
Project support for the implementation of the national newborn care strategy and for the improvement of newborn and pediatric health in Limpopo by scaling priority interventions province-wide

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ECD
Project support for the improvement of newborn and early childhood development and rehabilitation of under-nourished children
The ELMA Foundation: HEALTH

NUTRITION ETHIOPIA & RWANDA

CLINTON HEALTH ACCESS INITIATIVE
Project support to reduce childhood malnutrition through advisory and brokerage services to the governments of Ethiopia and Rwanda to set up in-country production and distribution of complementary foods for babies (6-23 months), and pregnant and lactating women.

SOUTH AFRICA

UNIVERSITY OF KWAZULU-NATAL, CENTRE FOR RURAL HEALTH
Project support to improve exclusive breastfeeding rates in KZN through the KZN Initiative for Breastfeeding Support, a partnership of KZN Department of Health, Centre for Rural Health and UKZN Department of Pediatrics and Child Health.

ZIMBABWE

ABSOLUTE RETURN FOR KIDS
Project support to improve obstetric and newborn care by strengthening the capacity of front line health care workers to deliver quality services across 10 districts.

ZIMHEALTH
Project support to expand the maternity unit at Mabvuku Polyclinic in Harare to include an obstetric theatre and neonatal unit.

LIBERIA

CLINTON HEALTH ACCESS INITIATIVE
Project support to secure resources and establish critical core capacity within the Ministry of Health and national institutions for the launch of a National Health Workforce program.

UGANDA

GLOBAL HEALTH CORPS
Project support for a public health fellowship program supporting the placement of young Ugandan professionals in organizations that provide child-focused health services.

LAUNCHING HEALTH OPPORTUNITIES

RWANDA

CLINTON HEALTH ACCESS INITIATIVE
Project support to review and implement mid-course corrections in Rwanda’s Human Resources for Health Program and operationalize the Academic Consortium for Human Resources for Health, Inc. to assist other African countries who seek to adopt a similar model.
In Africa, particularly in rural areas, community-based organizations (CBOs) are often the only safety net for children with the greatest developmental and survival needs. CBOs often serve areas that governments, markets, and large non-governmental organizations (NGOs) do not reach.

Launched in 2012, The ELMA Community Grants Program (ECGP) provides grants, mostly in the form of general support, to CBOs and other small NGOs in Southern and East Africa that provide direct humanitarian services to children and their families.

These services aim to provide for the following essential needs for children:

- **Physiological needs** – such as food, water, clothing, and shelter
- **Safety needs** – such as protection, psycho-social support, and health

Using creative and resourceful methods, organizations supported through The ELMA Community Grants Program work with local communities and families to reach some of the most marginalized and vulnerable groups in society, from children with disabilities to unaccompanied minors crossing country borders.

In addition to ELMA’s financial investment, certain grantees supported by The ELMA Community Grants Program receive tailored support to assist their learning and capacity in the areas of fundraising, financial management, leadership, monitoring and evaluation, and program development.

With a relatively small financial investment and additional support, these organizations are able to better serve their beneficiaries.
AFRICA
FOUNTAIN OF LIFE
Provides comprehensive trauma and psychosocial counseling, community awareness, and linkage to support services for children and adolescent victims of sexual abuse and gender-based violence

KENYA
DIGNITAS PROJECT TRUST
Provides marginalized community educators in five informal settlements with training, coaching, and professional development

LITTLE ROCK ECD CENTER
Provides inclusive ECD education and housing to special needs children, orphans, and vulnerable children

RIZIKI KENYA
Provides orphans and other vulnerable children with access to quality education, healthcare, and improved nutrition

STARA PEACE WOMEN ORGANIZATION
Provides education, food, and psychosocial support to orphans and vulnerable children

LESOTHO
GROW
Provides care for orphans and vulnerable children by addressing issues of food security, livelihood recovery, and non-normal education of herder boys

PHELSEANONG PITSENG WITH DISABLED GROUP
Provides disabled orphaned, and other vulnerable children with nutrition, school boarding facilities, health, and educational support

ST BERNADETTE RESOURCE CENTRE FOR THE BLIND
Provides a specialized primary school and boarding facilities for visually impaired and blind children

MOZAMBIQUE
ASSOCIACAO MOSCABICANA PARA O DESENVOLVIMENTO COMUNITARIO CONCERTADO
Provides ECD, nutrition, educational, and prevention of mother-to-child transmission support to vulnerable families

ASSOCIACAO MOVIMENTO SOCIAL SÃO GABRIEL
Provides ECD and education services, nutritional support, and after-school activities for vulnerable children

ASSOCIACAO PARA O DESENVOLVIMENTO COMUNITARIO KUWANGISANA
Provides ECD, remedial education, and prevention of mother-to-child transmission of HIV services to women and children

NAMIBIA
THE ASSOCIATION FOR CHILDREN WITH LANGUAGE, SPEECH AND HEARING IMPAIRMENTS OF NAMIBIA
Provides quality, specialized education and other services to disadvantaged deaf and hearing-impaired children and their caregivers

LIGHT FOR THE CHILDREN FOUNDATION
Provides nutrition, education, and home-based care to orphans and other vulnerable children

OMBETJAYINGA ORGANISATION (TRUST)
Supports vulnerable adolescents and youth in schools and community clubs using the creative arts as a medium, alongside psychosocial support

OONTE ORPHANS AND VULNERABLE CHILDREN ORGANIZATION
Provides nutrition, education, and psychosocial support to orphans and other vulnerable children

SOUTH AFRICA
ANNA FOUNDATION
Provides quality after-school services to disadvantaged children living in rural farming communities

AREBAKENG MULTIPURPOSE AND PALLIATIVE CARE CENTRE
Provides a continuum of care from ECD to after-school care, for orphaned and vulnerable children

MUKISA FOUNDATION
In 2015, Mukisa provided more than 800 disabled children and their caregivers with free quality education, therapy, and counseling services.

In addition to direct service provision, Mukisa helps children with special needs reach their full potential by advocating on their behalf to government, and supporting the collaboration of community members, service providers, and other non-profit organizations serving children with special needs.

Photo: Jjumba Martin, Father Alex You Memorial School

Photo: Jjumba Martin, Mukisa

Photo: Jjumba Martin, Father Alex You Memorial School

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Photo: Jjumba Martin, Father Alex You Memorial School

Photo: Jjumba Martin, Father Alex You Memorial School
(continued)

SOUTH AFRICA

BULUNGULA INCUBATOR
Provides children with quality education, nutrition, health, and basic services

HANTAM COMMUNITY EDUCATION TRUST
Provides a continuum of integrated educational and humanitarian care for rural children and youth

HI HOPEs
Provides early intervention services and support to hearing impaired infants and their families

LESEDI EDUCARE ASSOCIATION
Provides children with access to quality ECD through training, education, and support programs in rural and urban communities

MALAMULELE ONWARD
Provides comprehensive rehabilitation therapy to children with cerebral palsy who live in underserved rural areas

MESSINA COMMUNITY HOME BASED CARE PROJECT
Provides healthcare, nutrition, social services, and life skills training to vulnerable families and orphaned children through home visits and two community drop-in centers

NET VIR PRET
Provides integrated after-school care and youth development to vulnerable young children and adolescents living on farms

THE PEBBLES PROJECT TRUST
Provides a continuum of care to children living on farms from ECD to after-school clubs

THOLUWAZI UZVIKELLE
Provides integrated care, focused on early childhood and youth development, to vulnerable children and youth

UHAMB0 FOUNDATION
Provides training and support services for families and communities of children with disabilities

WOZA MOYA COMMUNITY DEVELOPMENT PROJECT
Provides quality home-based care and essential support to orphaned and vulnerable children and their families

YUSURUNTO
Training community members on social, economic, and agricultural development, and trains teachers and caregivers on best practices in ECD

UGANDA

BLESS A CHILD FOUNDATION
Provides treatment services and palliative care to pediatric cancer patients

BUGERERE EDUCATION SUPPORT ORGANIZATION
Provides disadvantaged children and families with access to free quality formal education, meals, scholastic materials, and vocational skills training

CHILD RESTORATION OUTREACH
Connects street children with their families and empowers them to become productive members of their communities

THE SHAMBA TRUST
Provides educational, nutritional, and psychosocial support and access to health services for children at three neighborhood care points

SIPHILELE MATERNAL AND CHILD HEALTH
Provides health and nutrition services to pregnant women and vulnerable children in disadvantaged peri-urban areas

SWAZILAND

CABRINI MINISTRIES
Provides comprehensive, integrated health care, education, and psychosocial support services to children and their families

MOYATRUST
Provides holistic care to orphaned and vulnerable children in rural communities

ST JOSEPH’S BOARDING HOUSE
Provides boarding facilities, nutrition, after-school activities, and other support to orphaned and vulnerable children attending primary and high school

ZAMBIA

AFRICA DIRECTIONS
Youth-led organisation that provides a wide range of services including psycho-social support, health services, and life skills training to young people aged 14-26

CHILDREN IN DISTRESS (CINDI KITWE TRUST)
Provides essential services to children and their caregivers in peri-urban communities

SOFTWARE EDUCATION
Provides safe learning environments and education for children in rural populations and training for community members to develop their own sustainable livelihood projects

TUNAWEZA CHILDREN’S CENTRE
Provides children with special needs access to therapy specialized education, and day programs

WELLS OF HOPE MINISTRIES
Provides educational, psychosocial, medical, and feeding support to children of prisoners and similar care to their parents

ZAMBIAN INSTITUTE FOR SUSTAINABLE DEVELOPMENT
Provides underprivileged adolescents and youth with educational support and youth development interventions

MAPALO SUPPORT GROUP
Provides HIV-positive mothers with best feeding practices and HIV-exposed infants with nutrition while eliminating mother-to-child transmission activities

SPECIAL HOPE NETWORK ZAMBIA
Provides special education and therapeutic services to children with intellectual disabilities and support to their caregivers

TINY TIM AND FRIENDS
Provides medical, nutritional, and psychosocial support to HIV-positive orphans, vulnerable children, and pregnant women

VILLAGE OF HOPE - MONGU BRANCH
Provides nutrition, medical care, education, and psychosocial support to orphans and vulnerable children and their families

ZIMBABWE

CHEDZA CHILD CARE CENTRE
Provides a broad spectrum of educational, health, and financial assistance to vulnerable children (ages 3-18), and their caregivers

CHEDZA COMMUNITY WELFARE TRUST
Provides educational, health, and psychosocial services to children in rural disadvantaged communities

CHILD PROTECTION SOCIETY
Provides essential health, education, and protection services to children in high-density suburbs

EDWARD NOLOFYO MEMORIAL TRUST
Provides access to educational and literacy resources in rural and urban schools and communities through library programs

FAMILY AIDS COUNSELLING TRUST – CHiredzi
Provides holistic care to orphaned and vulnerable children and families affected by HIV in rural and urban communities

HEATHER CHIMHOGA ORPHAN CAME
Provides education, nutrition, and medical provisions to orphans and vulnerable children

KIDZCANE CHILDREN’S CANCER RELIEF
Provides medical and psychosocial care to children living with cancer and blood disorders

NHAKA FOUNDATION
Provides access to ECD and nutritional support to rural children

NZEVE DEAF CHILDREN’S CENTRE
Provides a holistic education and psycho-social intervention for deaf children and their families

ROZARIA MEMORIAL TRUST
Provides educational and nutritional support to children affected by HIV/ AIDS, while empowering the community to reduce the spread of HIV and promote positive living
On a select basis, The ELMA Foundation makes grant investments that may not fit neatly within, or that bridge our Education or Health program strategies.

Examples to date include:

- **Children’s rights** – supporting organizations or programs that advance the legal rights of children
- **Children’s policy formation** – providing support so that public policy as it concerns children is formed on well-documented facts and evidence
- **Vocational training** – assisting disadvantaged youth to have practical vocational training to prepare them for the job market
Selected Other Grant Investments active during 2015 and 2016

**ETHIOPIA**

**JERUSALEM CHILDREN AND COMMUNITY DEVELOPMENT ORGANIZATION**
Project support for re-granting and training assistance to community-based organizations serving vulnerable children

**SOUTH AFRICA**

**ACFS COMMUNITY EDUCATION AND FEEDING SCHEME**
General support for a long-standing South African organization that provides mass feeding, health, and nutrition support to children living in Soweto and the East Rand

**LEGAL RESOURCES TRUST**
Project support to strengthen organizational capacity and sustainability for the advancement of children’s rights

**SALESIAN INSTITUTE YOUTH PROJECTS**
General support for an organization providing education and vocational training of disadvantaged youth living in and around Cape Town

**UNIVERSITY OF PRETORIA, CENTRE FOR CHILD LAW**
General support for a social justice institute focused on advancing the realization of children’s rights in South Africa

**UNIVERSITY OF CAPE TOWN, CHILDREN’S INSTITUTE**
General support for a premier research, advocacy, and policy development institute, whose work increases the evidence base for child-centered policies and action

*Photo: Max Bastard, TREE*

*Photo: Mario Rabie, Wordworks*
ELMA’s Impact Investment Portfolio is comprised of for-profit entities that are mission aligned with The ELMA Foundation’s focus on improving the lives of African children.

With over-burdened and in some cases failed public services, many private companies are providing essential healthcare and education services across the African continent for both poor and middle class communities. More than 50% of health services in Africa are provided by private companies1. Thus to reach an even greater number of children with improved education and healthcare services, via its Impact Investment strategy, ELMA continues to build a portfolio of both pooled investment funds and direct investments into individual companies that are mission aligned with ELMA.

DIRECT INVESTMENTS

CUREVAC
Investment in a German-based biotechnology company that is developing a number of product lines using mRNA technology. Of most interest to ELMA is the vaccine technology that, if successful, could eliminate the need for cold storage which currently hampers vaccine delivery in many African countries.

SHONAQUIP
No-interest, no-fee loan to a private South African company that manufactures quality, adjustable, modular children’s posture support wheelchairs and posture management systems appropriate for resource poor settings. Shonaquip’s products come standard with occupational therapy support.

POOLED INVESTMENT FUNDS

AFRICA HEALTH FUND
Investment in a private equity fund that invests in private sector health care providers serving low to middle income populations in Africa.

INVESTMENT FUND FOR HEALTH IN AFRICA II
Investment in a private equity fund that targets both a financial and social return by investing in private healthcare companies in Sub-Saharan Africa.

MEDICAL CREDIT FUND
Investment in a fund that provides loans, alongside local banks, to healthcare providers serving poor and underserved communities in a number of African countries. All borrowers participate in a quality improvement program aimed at increasing the quality of services offered by the provider.

SPARK SCHOOLS
Investment in a private company that has established a chain of affordable primary schools reaching a market segment that currently has few quality options. SPARK uses a blended learning model with highly trained teachers and technology to keep costs under control.
The ELMA Relief Foundation

The ELMA Relief Foundation supports relief efforts for populations affected by both natural and man-made disasters, with a special emphasis on children.

ELMA Relief investments fall into three clusters:

- **Response** – meeting the urgent needs of affected communities in a timely manner immediately following disaster onset
- **Recovery** – rebuilding communities following a disaster
- **Risk Reduction** – alleviating the suffering of underserved low-income communities affected by cyclical and predictable disasters
The 2014 Ebola outbreak in West Africa was an acute health crisis, with over 11,000 individuals dying from infection out of over 28,000 total reported cases. Beyond the devastating impact on those who suffered from the disease, the outbreak impacted every facet of life in the affected countries. Health and education service delivery was interrupted for months, economic and livelihood activities suffered due to fear and stigma, and many children lost their parents and caretakers.

In 2015 and 2016, as part of its approach to investing in both immediate response and longer-term recovery activities, The ELMA Relief Foundation provided support to six organizations: Action Against Hunger, Alliance for International Medical Action, Catholic Relief Services, International Rescue Committee, Last Mile Health, and Médecins du Monde.

Through grants to these organizations, The ELMA Relief Foundation has:

- Supported over 100 health facilities to resume or continue provision of primary and maternal healthcare, management of acute malnutrition, and response to pediatric emergencies
- Supported the resumption of education activities for over 7,500 children in 27 schools
- Supported the provision of psychosocial support to 5,700 children affected by Ebola, and case management services to 500 children made newly vulnerable by the outbreak

In response to this crisis, The ELMA Relief Foundation has established a special budget to support responses in education and health care services for children impacted by this emergency. Organizations supported to date are: Catholic Relief Services and its local partner Caritas Jordan, Médecins Sans Frontières, the International Rescue Committee, and War Child Holland.

Activities supported by The ELMA Relief Foundation to date include:

- Education, psychosocial support, and protection services to children in Jordan and Lebanon
- Mobile and fixed clinics providing primary and maternal child healthcare services to displaced populations in Lebanon and Jordan
- Direct medical relief in Syria

Roughly 6.5 million people are internally displaced in Syria. Additionally, at least 4.8 million refugees (of which approximately 2.28 million are children) have fled to other countries to escape the conflict in Syria. 4.4 million of these refugees are registered in neighboring countries Turkey, Lebanon, and Jordan. Turkey hosts 2.7 million refugees, making it the world’s largest refugee-hosting nation. Lebanon has the highest number of refugees per capita with a total of 1 million registered refugees in 2016, or roughly 232 registered refugees per 1,000 inhabitants, and an estimate of total registered and unregistered refugees upward in the hundreds of thousands.

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1 United Nations Office for the Coordination of Humanitarian Affairs. unocha.org/syria
2 United Nations High Commissioner for Refugees. data.unhcr.org/syrianrefugees/regional.php

Photo: Janet Kleinbaum, ALIMA
Photo: Louise Annaud, MSF
Selected Relief Investments active during 2015 and 2016

**RECOVERY**

**LIBERIA**

INTERNATIONAL RESCUE COMMITTEE

Project support for the provision of case management to Liberian children made vulnerable by Ebola and capacity building of the Liberian Ministry of Gender, Children, and Social Protection to provide case management services in the future

**LAST MILE HEALTH**

Project support for restoration of health care services following the Ebola outbreak

**SIERRA LEONE**

CATHOLIC RELIEF SERVICES

Project support for restoration of education services and psychosocial support for children

**RESPONSE**

**GLOBAL**

ALLIANCE FOR INTERNATIONAL MEDICAL ACTION (ALIMA)

No-interest, no-fee, unsecured finance to provide ALIMA working capital during predictable cash shortfalls related to delays in disbursement from committed donors, primarily the European Commission’s Humanitarian Office

Rapid response drawdown fund to support emergency assessments and program startups in response to humanitarian emergencies

**INTERNATIONAL RESCUE COMMITTEE**

Project support for the Airbel Research and Development center, which develops and tests innovations in education, employment, health, and safety surrounding global humanitarian crises

**SIERRA LEONE**

CATHOLIC RELIEF SERVICES

Project support for the construction of schools for South Sudanese refugee children in Gambella region

**ETHIOPIA**

CATHOLIC RELIEF SERVICES

Project support for construction of schools for South Sudanese refugee children in Gambella region

**OXFAM AMERICA**

Project support for a sub-granting mechanism to be used by Oxfam to ensure quick and effective emergency response by community-based organizations

**SAVE THE CHILDREN**

Project support for the construction and operations of schools for South Sudanese refugee children in Gambella region

**GUINEA**

ALLIANCE FOR INTERNATIONAL MEDICAL ACTION (ALIMA)

Project support to maintain Ebola surveillance and response capacity and to improve access to pediatric care in the context of Ebola

**JORDAN**

CATHOLIC RELIEF SERVICES - UNITED STATES CONFERENCE OF CATHOLIC BISHOPS

Project support for protection, psychosocial support, pre-school, remedial, and catch-up education services for Syrian refugee children

**INTERNATIONAL RESCUE COMMITTEE**

Project support for the provision of primary and reproductive health services to Syrian refugees through mobile clinics

**SIERRA LEONE**

ACTION AGAINST HUNGER

Project support for the prevention and treatment of acute malnutrition in the context ofEbola

**SOUTH SUDAN**

SAVE THE CHILDREN

Project support for testing and demonstration of efficacy of guidelines, curriculum, and commodities kits as part of a comprehensive Newborn Health in Humanitarian Settings Package

**ZIMBABWE**

JF KAPNIK CHARITABLE TRUST

Project support for the expansion of a school feeding program in the context of drought in Zimbabwe

**HAITI**

NPH USA

Project support for a rehydration center at St. Damien’s Pediatric Hospital, treating cholera and other diarrheal diseases in the context of a worsening cholera outbreak

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**HAITI**

NPH USA

General support for St. Damien’s Pediatric Hospital, Haiti’s premier children’s hospital

**RISK REDUCTION**

**ETHIOPIA**

OXFAM AMERICA

Project support to scale an integrated risk management program designed to build resilience and improve household food security and incomes for farmers as part of the larger IR4 Rural Resilience Initiative

**RELIEF SPECIAL OPPORTUNITIES**

**GLOBAL**

ALLIANCE FOR INTERNATIONAL MEDICAL ACTION (ALIMA)

General support to enable a growing humanitarian organization to expand its footprint, improve the quality of its programs, and diversify its funding base

**HAITI**

NPH USA

General support for St. Damien’s Pediatric Hospital, Haiti’s premier children’s hospital
Focused primarily in the United States, The ELMA Music Foundation has a dual purpose: to invest in organizations that use music to improve outcomes for children and youth and to assist members of the music community undergoing financial or personal hardship.

In 2015 and 2016, The ELMA Music Foundation expanded its portfolio in the following areas:

- Improving the quality of and access to after-school music programming that attracts and retains low-income youth into comprehensive youth development programs
- Improving, expanding, or sustaining school music programs linked to education outcomes
Music and Youth Development Alliance

MUSIC PROGRAMS HELP YOUTH BECOME GOOD PEOPLE, NOT JUST GOOD MUSICIANS

With support from The ELMA Music Foundation, the Music and Youth Development Alliance (MYDA) was launched in 2013 as a nation-wide coalition of community-based organizations across the United States that use music as a youth development tool.

MYDA complements The ELMA Music Foundation’s financial investments by providing time and space for our Music and Youth Development grantees to collaborate and learn from one another, thereby improving their music programs and wrap-around services. During 2015 and 2016, MYDA formalized its vision and mission, collaborated on the album *Youth in Revolt, Volume 2: No Labels* (available on SoundCloud), and shared resources and best practices on developing youth leadership, connecting young people with music industry professionals, and developing a shared monitoring and evaluation system.

Currently, MYDA is made up of the following organizations, which serve nearly 4,000 young people ages 14-21 from underserved communities across the United States:

- **The Door** in New York City
- **Neutral Zone** in Ann Arbor, Michigan
- **RYSE Center** in Richmond, California
- **A Place Called Home** in South Central Los Angeles, California
- **Renaissance Youth Center** in Bronx, NY

Each MYDA organization provides robust music and arts programming which includes instrumental training, digital music creation, song writing, video production, and live performances, along with integrated wrap-around services that address the multi-dimensional needs of young people.

These services range from healthcare - both mental and physical - to job training, school readiness, and legal aid. However, it is the youth members’ interest in music that inspires them to join these organizations, thus providing them with the opportunity to access additional resources.

MYDA is shining a spotlight on programs that use music to change the trajectory of young lives, to positively affect cognitive development, emotional management skills, self-image, relationship building, and perseverance. Beyond 2016, The ELMA Music Foundation will actively support the growth of MYDA to ensure that more young people have the support they need as they transition into adulthood.
Selected Music Investments active during 2015 and 2016

**MUSIC AND YOUTH DEVELOPMENT**

**UNITED STATES**

**A PLACE CALLED HOME**
Project support for the music department of a comprehensive afterschool youth development center in South Central Los Angeles

**THE DOOR - A CENTER OF ALTERNATIVES**
Project support for the music and performing arts programming of a community-based organization that serves youth ages 12-21 in the areas of health, education, the arts, personal development, and career services

**NEUTRAL ZONE**
Project support for a youth-driven music and performing arts program serving teens ages 13-19, many of whom are at-risk and/or from disadvantaged backgrounds

**RENAISSANCE YOUTH CENTER**
Project support for the music program of a community-based youth development organization in Bronx, New York

**RYSE**
Project support for the Media, Arts, and Culture program of a community-based youth development organization that provides a safe space for creative expression, youth leadership, and social justice in Richmond, California

**SOUTH AFRICA**

**THE FIELD BAND FOUNDATION**
Project support for the Field Band Academy which trains disadvantaged youth in music, administration and life skills, and prepares many of them to be band coordinators for the Field Band Foundation

**AFTER-SCHOOL MUSIC PROGRAMS**

**UNITED STATES**

**MAMA FOUNDATION FOR THE ARTS**
Project support for the Harlem-based Gospel for Teens after-school music program, which provides free intensive training and performance opportunities in gospel music for 350 mostly low income teenagers

**IN-SCHOOL MUSIC PROGRAMS**

**UNITED STATES**

**BERKLEE COLLEGE OF MUSIC**
Project support for a joint venture between Berklee College of Music and Little Kids Rock to expand and modernize music education in New York City public schools through training teachers and supplying schools with instruments and modern music technology

**KIPP FOUNDATION**
Project support for music programs and classes in KIPP Public Charter High Schools

**MUSIC SPECIAL OPPORTUNITIES**

**BERKLEE COLLEGE OF MUSIC**
Project support for need-based scholarships for youth from The ELMA Music Foundation’s U.S.-based grantees to attend Berklee College of Music’s four year undergraduate program

**HARLEM CHILDREN’S ZONE**
Project support for the music program of a community-based organization dedicated to the healthy development of children from prenatal through college in Central Harlem

**JAZZ FOUNDATION OF AMERICA**
Project support for the Agnes Varis Jazz in the Schools Program which extends the careers of aging artists and brings music to schools, nursing homes, and hospitals nationwide

**MUSICAiRES FOUNDATION**
Matching grant for the MusiCares 20th Anniversary Campaign to support safety net services for members of the music community who fall on hard times. The ELMA Music Foundation is matching certain contributions (minimum of USD100,000) made by music business executives.

**Photo:** The Field Band Foundation
Beginning its work in 2013, The ELMA Growth Foundation invests exclusively in Africa in:

The economic and/or social development or advancement of low-income individuals, families, or communities

The growth or expansion of initiatives that seek to achieve the relief of poverty and/or the effects of poverty on individuals, families, or communities
<table>
<thead>
<tr>
<th>Country</th>
<th>Project Support</th>
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<tr>
<td><strong>AFRICA</strong></td>
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<tr>
<td><strong>AFRICA SOCIAL ENTREPRENEURSHIP</strong></td>
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<tr>
<td>AFRICA</td>
<td>Project support for the Outstanding Social Entrepreneur Award</td>
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<tr>
<td>ONE ACRE FUND</td>
<td>General support for a rapidly growing social enterprise that offers comprehensive agricultural training, supplies, and financing to improve the livelihoods of subsistence farming families in Africa</td>
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<tr>
<td>BURUNDI</td>
<td>VILLAGE HEALTH WORKS General support for a growing social enterprise focused on improving health, education, and nutrition</td>
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<td>GHANA</td>
<td>ASHESI UNIVERSITY COLLEGE Project support to build a 96 bed student dormitory Project support to procure laboratory equipment required to launch a new engineering program</td>
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<tr>
<td>UGANDA</td>
<td>LIVING GOODS General support for a growing social enterprise focused on scaling a more sustainable community health worker model</td>
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<tr>
<td>ETHIOPIA</td>
<td>PROJECT MERCY, INC. General support for a holistic community development agency serving the rural poor in four regions in Ethiopia through the provision of education, essential health care, vocational training, and water and sanitation</td>
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<td>SOUTH AFRICA</td>
<td>HARAMEE YOUTH EMPLOYMENT ACCELERATOR Project support for the Work Seeker Support program which aims to provide young work-seekers in South Africa with the skills and support to enhance the likelihood of them gaining employment</td>
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**GROWTH SPECIAL OPPORTUNITIES**

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<td>AFRICAN LEADERSHIP ACADEMY</td>
<td>Project support for the Africa Careers Network to place and support alumni who are currently in university, in summer internships at ELMA grantee organizations</td>
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<td>AFRICAN PHILANTHROPY FORUM</td>
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The ELMA South Africa Foundation funds select causes in South Africa that may not directly relate to children.

During 2015 and 2016, The ELMA South Africa Foundation focused on building out its “In Support of the Constitution” grants cluster, which is comprised of organizations protecting the rights of all people in South Africa as enshrined in the Constitution of South Africa.
 HEALTH SYSTEM STRENGTHENING
FORUM OF UNIVERSITY NURSING DEANS OF SOUTH AFRICA (FUNDISA)
Project support to build organizational capacity of key nursing education institution in the Southern Africa region

SOUTH AFRICA PARTNERS
Project support for a partnership between the University of Pretoria, the University of Fort Hare, the Harvard School of Public Health, and the National Department of Health, to build the Albertina Sisulu Executive Leadership Programme in Health (ASELPH)

IN SUPPORT OF THE CONSTITUTION
THE BLACK SASH TRUST
General support for a human rights organization that provides education, training, advocacy, and litigation support to communities to ensure that their human rights and particularly the socio-economic rights enshrined in the Constitution are being realized on the ground

LEGAL RESOURCES TRUST
Project support for organizational capacity building to strengthen the human resources and transformation agenda of the Legal Resources Centre

PROBONO.ORG
General support for an organization that matches attorneys with indigent clients to provide pro bono and high-quality legal services

SECTION 27
General support for a public-interest law and advocacy center that uses litigation, advocacy, and community mobilization to help realize the rights to education, health care, and food

Selected South Africa Investments active during 2015 and 2016

Albertina Sisulu Executive Leadership Programme in Health
Since its launch in 2013, ASELPH has provided executive level training and support to 93 public health managers.

Photo (top): Mario Rabie, Ikamva Youths (Bottom): ASELPH

Photo: Anthony Bila, ASHA Trust

The ELMA South Africa Foundation
Beginning its work in 2012, the ELMA Vaccines and Immunization Foundation’s mission is to expand vaccine and immunization coverage for children globally.

Investments are focused on:
- Improving vaccine coverage in complex emergency situations
- Increasing vaccine coverage through improvements in supply chain management and delivery infrastructure in Africa
- Expediting the introduction of new vaccines that have the potential to greatly impact child mortality and morbidity
Selected Vaccine and Immunization Investments active during 2015 and 2016

**VACCINE SUPPLY CHAIN SOLUTIONS**

**GLOBAL**
- **THE GAVI ALLIANCE**
  - Project support for the Supply Chain Fund, a pilot program to provide rapid, targeted end-to-end vaccine supply chain support

**ETHIOPIA**
- **CLINTON HEALTH ACCESS INITIATIVE**
  - Project support to improve cold chain capacity and effective vaccine management through training of cold chain technicians, optimizing cold chain logistics, and proper temperature monitoring

**ZAMBIA**
- **CENTRE FOR INFECTIOUS DISEASE RESEARCH IN ZAMBIA**
  - Project support for capital purchases and training to expand national cold chain capacity

**VACCINE SYSTEM STRENGTHENING**

**ZIMBABWE**
- **JSI RESEARCH AND TRAINING INSTITUTE**
  - Project support to expand cold chain capacity, improve immunization coverage, and support introduction of rotavirus vaccination in two rural and underserved Zimbabwean provinces
Our Values

- Humility and integrity
- Respect for human dignity
- Pursuit of excellence
- Commitment to partnership
- A results-orientation informed by continuous learning