ELMA is made up of several philanthropic foundations, each with its own focus areas, goals, and measures of success. Each foundation invests in high-impact organizations that further its objectives. Select investments that were active in 2019 and 2020 are featured throughout these pages, grouped by foundation and focus area. Key initiatives and achievements of ELMA and our partners are highlighted throughout.

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INTRODUCTION

Through partnerships with governments, other philanthropists, and most importantly our grantees, ELMA rapidly accelerated the growth and impact of our philanthropy in 2019 and 2020.

In 2019, the primary growth areas of ELMA’s philanthropy were: strengthening the health workforce; supporting mothers, caregivers, and children through the critical newborn and early childhood phases; and investing in community-based organizations, who are so often the first to respond to the needs of children and families in Africa.

While this report highlights much of the important work ELMA supported in 2019, the majority of it focuses on ELMA’s and our partners’ response and adaptation to COVID-19 in 2020.

The pandemic has strained already vulnerable health systems, which, with limited medical personnel and shortages of PPE and supplies, have valiantly struggled to manage surges in patients requiring critical care, while continuing to deliver routine health services. At the start of 2021, there were roughly 90 million confirmed COVID-19 cases globally, and 2 million confirmed COVID-19 deaths. The African continent had 2.3 million cases and 52,905 deaths; more than half of confirmed cases and 70 percent
To address this profound humanitarian crisis, ELMA drew on 15 years of experience investing in and with African governments, community-based organizations, universities, and non-governmental organizations to deploy over USD70 million to mitigate the direct and indirect impacts of COVID-19 on children, families, and communities across the world, primarily in Africa.

The majority of ELMA’s 2020 COVID-19 investments were made in the following areas:

Direct COVID-19 Response – These investments seek to control the spread of COVID-19 and mitigate its direct medical impacts on health and survival. Investments to date have supported governments’ and NGO partners’ emergency response efforts; protected and equipped health and community workers; developed and where possible scaled diagnostics and therapeutics; and expanded access to essential medical interventions and tools such as medical oxygen, pulse oximeters, and ventilators. Many of our investments in this area are purely emergency response, while others, such as those building the oxygen ecosystem or scaling up virtual COVID-19 and ongoing health training, are pandemic-inspired innovations to build back better systems and processes coming out of the pandemic.

Protecting Essential Services – These investments seek to ensure the hard-earned gains in maternal, newborn, and child health are protected during the pandemic, and that pregnant women, mothers, and their children continue to access quality antenatal, intrapartum, postnatal, early childhood, and nutritional care and support.

Supporting Early Childhood Development (ECD) and Learning – These investments focus on minimizing the impacts of lockdowns and school closures on ECD and learning.

Safety Net Support for Vulnerable Communities – These investments focus on supporting families and communities as they navigate the indirect impacts of COVID-19 on their livelihoods, incomes, food security, well-being, and safety. ELMA has prioritized the most vulnerable and marginalized, including migrants, survivors of gender-based violence, and low-income households.

In terms of economic and social impacts, the United Nations estimates that a further 200 million people will be forced into poverty as a result of the pandemic. The World Bank estimates that COVID-related school closures could cause an additional 72 million primary school-age children to fall into learning poverty (cannot read or understand age-appropriate text). In the long-term, COVID-19-related school closures and learning loss puts this generation of students at risk of losing about USD10 trillion in future lifetime earnings, an amount equivalent to almost 10 percent of global GDP. Already marginalized learners may fall even further behind.

INTRODUCTION

Shining Hope for Communities (SHOFCO)

of deaths were in South Africa. These are only the confirmed COVID-19 cases and deaths. Experts suggest actual COVID-19 cases and deaths may be under-reported, and the indirect impacts on the overall health system could be even more dire. For example, in South Africa, there was a 30 percent increase in maternal deaths during the 2020 lockdown, compared to the same period in 2019.

In terms of economic and social impacts, the United Nations estimates that a further 200 million people will be forced into poverty as a result of the pandemic. The World Bank estimates that COVID-related school closures could cause an additional 72 million primary school-age children to fall into learning poverty (cannot read or understand age-appropriate text). In the long-term, COVID-19-related school closures and learning loss puts this generation of students at risk of losing about USD10 trillion in future lifetime earnings, an amount equivalent to almost 10 percent of global GDP. Already marginalized learners may fall even further behind.
COVID-19 has confirmed and reinforced key tenets of ELMA’s philanthropy.

Firstly, African children — and the families and caregivers that support them — are centered in our COVID-19 response. While we have focused extensively on the direct medical impacts of COVID-19, we also continue to ensure routine health and early childhood services are protected and are reaching the continent’s most vulnerable. Secondly, no health response - whether emergency or routine - is possible without appropriately trained, supported, equipped, and remunerated health workers. From community health workers monitoring symptoms, contact tracing, and leading social distancing and hand-washing campaigns, to clinical care workers connecting COVID-19 patients to oxygen, to scientists sequencing the SARS-CoV-2 genome, people drive change. This is why the first building-block of ELMA’s strategy to improve the lives of children in Africa pre-pandemic, during the pandemic, and post-pandemic, is investing in the health workforce. Thirdly, the pandemic and related lockdowns and travel restrictions demonstrated that the “fly-in, fly-out” model of development is outdated, and in fact never worked. African organizations and leadership are and always have been essential to driving crisis response, innovating for the future, and building resilient systems to prevent and withstand future catastrophes. Fourthly, the magnitude of the pandemic, which at the time of this writing is still in full force across the globe, requires multi-sectoral collaboration, and decisive and large-scale financing from people and organizations with resources to share. And finally, the pandemic demonstrated that ELMA achieves the greatest impact when we are a philanthropic partner that listens to, responds to, believes in, and backs organizations and people rooted in the communities they serve.

3 UN News. “COVID-19 could see over 200 million more pushed into extreme poverty, new UN development report finds.” 3 December 2020.
COVID-19 Response

In 2020, The ELMA Group of Foundations invested broadly and deeply—especially in Africa—to support children, families, and communities affected by COVID-19

FOCUS AREAS
Direct COVID-19 Response
Protecting Essential Services
Supporting Early Childhood Development & Learning
Safety Net Support for Vulnerable Communities

Grantee: Ubuntu Pathways
Geography: South Africa
Focus Area: Safety Net Support for Vulnerable Communities
Direct COVID-19 Response

These investments aim to control the spread of COVID-19 and mitigate its direct medical impacts.

In 2020, **ALIMA** distributed 635 oxygen concentrators, 454 pulse oximeters, and 330,000 masks throughout 12 West African countries.

- **African Center of Excellence for Genomics of Infectious Diseases at Redeemer’s University, Nigeria**
  - Project support for contributions to the national response to COVID-19, including expanding testing capacity and genomic sequencing

- **West Africa**
  - Project support for Sentinel, a pandemic preemption system for real-time detection of viral threats

- **Alliance for International Medical Action (ALIMA), West & Central Africa**
  - Project support to procure PPE, medicines, and supplies necessary for response to COVID-19 in 12 countries of operation

- **Assist International, Ethiopia**
  - Project support to scale up production and provision of oxygen therapy and deploy biomedical engineers to rapidly fix essential equipment to respond to COVID-19

- **Catholic Relief Services, Kenya**
  - Project support for COVID-19 infection prevention and control in Nairobi and Kisumu counties

- **Center for Public Health and Development, Kenya**
  - Project support to increase oxygen production and distribution to COVID-19 treatment centers, install piping at high-volume hospitals, and train health workers

- **Clinton Health Access Initiative, Africa**
  - Project support for the introduction of 1.145 million rapid, point-of-care antigen tests for the diagnosis of COVID-19 in 16 African countries in partnership with the Africa CDC

- **Delta Philanthropies, Zimbabwe**
  - General support for COVID-19 response interventions, as well as overall disaster relief and preparedness

- **Zimbabwe**
  - Donations to purchase 48 ventilators to be distributed to healthcare facilities

- **The DG Murray Trust, South Africa**
  - Project support for the procurement and distribution of PPE to 120,000 frontline community care workers

- **South Africa**
  - Project support to create and disseminate COVID-19 prevention messages to populations in low-resource settings through radio
Project support for the Therapeutics and Diagnostics Accelerator, which aims to develop new COVID-19 therapies and tests in low and middle-income countries

Project support to build critical care capacity to monitor and treat patients with COVID-19 and support uptake of Comprehensive Care Ventilators in public hospitals

Project support to initiate a multi-country franchise business to increase medical oxygen supply to peri-urban and rural areas

Project support to protect frontline health workers in Migori County, including the procurement and distribution of PPE, drugs, essential supplies, and training for COVID-19 response

Project support for COVID-19 preparedness and response at St. Damien Pediatric Hospital

Project support to partner with Ministries of Health on COVID-19 emergency preparedness including protecting essential health services and coordinating the procurement, allocation, and distribution of PPE in select public hospitals

Project support to expand a COVID-19 on-demand information service disseminated through WhatsApp

Project support to rapidly scale up a proven virtual learning and tele-mentoring model to equip over 350,000 frontline clinicians and public health workers, to respond to COVID-19 and improve health systems

Project support for a community-led response to combat the spread of COVID-19 in 11 urban slums

Project support to procure, distribute, and support uptake of pulse oximeters for frontline health workers to triage and monitor patients with COVID-19

Project support to provide PPE, training courses, and mobile apps to community health workers providing routine health services and COVID-19 response

Project support to procure, distribute, and support uptake of pulse oximeters for frontline health workers to triage and monitor patients with COVID-19

Project support to facilitate the roll-out of low-cost asthma pump spacers to four provinces for the treatment of bronchospasm during the COVID-19 pandemic

Project support to increase COVID-19 testing capacity by the National Health Laboratory Service through procurement, training, and distribution of fully automated RNA extraction and PCR amplification and detection equipment and reagents

Project support to conduct a Phase III clinical trial in the use of COVID-19 Convalescent Plasma to treat moderately to severely ill COVID-19 patients

Contribution to fund initiatives that augment the South African government’s COVID-19 health response

Project support to expand a COVID-19 on-demand information service disseminated through WhatsApp

Project support to secure PPE for nurses and staff

Project support to procure oxygen and essential supplies for COVID-19 prevention and care

Project support for the Wits Paediatric Fund to procure and distribute essential equipment and supplies for COVID-19 care for children, adolescents, and pregnant women to academic hospitals

Project support for Digital Medical Education International Collaborative (Digital MEdIC) to create and disseminate COVID-19 visual health education resources to populations in low-resource settings through digital platforms
Project support to restore essential maternal and neonatal health services disrupted by COVID-19, by providing PPE and basic maternal and newborn care equipment at five central and two provincial hospitals, including the national COVID-19 treatment center at Parirenyatwa Academic Hospital.

Project support to mitigate facility-based service disruptions due to COVID-19 by decentralizing essential child health services to the community level in three districts.

Project support for a digital health platform that provides timely information and referrals for 430,000 pregnant women as well as mentorship for 3,500 health workers to ensure access to health services during the COVID-19 pandemic.

In 2020, the Newborn Essential Solutions and Technologies (NEST) partnership equipped 29 hospitals in Kenya and Malawi with life-saving newborn technologies and PPE, including distribution of 52,000 face shields designed by engineering students at local universities.

In 2020, the Newborn Essential Solutions and Technologies (NEST) partnership equipped 29 hospitals in Kenya and Malawi with life-saving newborn technologies and PPE, including distribution of 52,000 face shields designed by engineering students at local universities.

Project support to protect access to essential maternal, newborn, and adolescent health services during COVID-19.

Project support to strengthen COVID-19 preparedness and response in order to sustain maternal and newborn health services in various hospitals.
Supporting Early Childhood Development & Learning

These investments aim to reduce the impacts of school closures on early childhood development and learning.

- **Aga Khan Foundation, Uganda**: Project support to adapt ECD activities to a remote platform, and lead the Ministry of Education and Sports’ early learning response and transition plans during and post COVID-19.

- **Center for Global Development, Africa**: Project support for the development of policy guidance for governments regarding school closures and reopenings as it relates to COVID-19 and other pandemics.

- **The DG Murray Trust, South Africa**: Project support for Ilifa Labantwana to provide food and nutrition support to 14,000 children and 2,713 ECD staff made vulnerable by COVID-19, and enable 515 unregistered ECD sites to meet the COVID-19 re-opening requirements.

- **South Africa**: Project support to set up the application and verification processes that will enable ECD practitioners to access the ZAR588 million ECD employment stimulus package made available by the South African government during the COVID-19 pandemic.

- **Innovations for Poverty Action, Ghana**: Project support to work with the Ministry of Education to develop and implement evidence-based kindergarten policies and practices and to adapt and implement distance learning early childhood interventions during COVID-19.

- **Lively Minds, Ghana**: Project support to bolster the Ministry of Education’s efforts to provide early childhood education during the COVID-19 pandemic and re-integrate kindergarten learners, teachers, and parents when schools re-open.

- **Opportunity International, Rwanda**: Project support to keep 890 teachers on payroll for three months during the COVID-19 pandemic.

- **Promoting Equality in African Schools (PEAS), South Africa**: General support to a leading network of affordable secondary schools that provides technical assistance to government and non-state providers, and enabling PEAS the flexible funding to meet unknown needs of its students and staff related to COVID-19.

- **Vuleka, South Africa**: Project support to effectively re-open a network of low-cost schools, and retain its staff in order to provide affordable, quality education to children.

In 2020, Ilifa Labantwana and SmartStart provided 41,763 children and 3,615 ECD practitioners with food vouchers, and 1,752 ECD centers with PPE to safely reopen during the COVID-19 pandemic in South Africa.
Safety Net Support for Vulnerable Communities

These investments aim to support the basic needs of particularly vulnerable communities during the pandemic.

ACFS Community Education and Feeding Scheme South Africa

Donation to provide food for children and families made vulnerable due to COVID-19 and the national lockdown

Alliance for International Medical Action (ALIMA) Chad

Project support for scale-up of surveillance and treatment of severe acute malnutrition cases in COVID-19-affected communities in N’Djamena

Arcenciel Ethiopian Airlines Freedom Fund Ethiopia, Lebanon

Investment to holistically repatriate and reintegrate at least 300 Ethiopian migrant women made vulnerable by COVID-19, the Beirut Port blast, the Kafala labor system, and the economic crisis in Lebanon

Edesia Global

Project support for the provision of ready-to-use therapeutic and supplementary food commodities to front-line emergency responders facing increased demand and decreased supply in the midst of the global COVID-19 pandemic

Future Families South Africa

Project support for direct financial relief to refugee and migrant families and individuals affected by COVID-19

GiveDirectly Kenya, Togo

Project support for cash transfers to 300,000 COVID-19-affected individuals

Harlem Children’s Zone United States

Project support to provide COVID-19 relief for children and families in Atlanta, Chicago, Detroit, Harlem, Minneapolis, Newark, and Oakland

Jazz Foundation of America United States

Donation to provide emergency relief support to musicians impacted by COVID-19

Jerusalem Children and Community Development Organization Ethiopia

Project support to provide emergency response to community-based organizations serving households affected by COVID-19

Lifeline South Africa South Africa

Contribution for national gender-based violence response efforts during COVID-19

MusiCares Foundation United States

In honor of Hugh Masekela’s legacy, a donation to MusiCares’ COVID-19 Relief Fund, which provides support to musicians affected by the pandemic

National Shelter Movement of South Africa South Africa

Project support for the continued operation of up to 86 women’s shelters, offering accommodation, psychosocial support, and medical services for survivors of gender-based violence during the COVID-19 lockdown

Rape Crisis Cape Town Trust South Africa

Donation for continued emergency COVID-19 support and gender-based violence response in the urban and peri-urban areas

Refuge Social Services South Africa

Project support for assistance to vulnerable migrants, refugees, and asylum-seekers in KwaZulu-Natal and Eastern Cape during the COVID-19 pandemic

RefugePoint Kenya

Project support for relief services to refugee populations impacted by the COVID-19 crisis in Nairobi

Robin Hood Foundation United States

Project support for the COVID-19 Relief Fund to support New Yorkers with food, housing, job security, and other critical relief

Scalabrini Centre of Cape Town South Africa

Project support for assistance to vulnerable migrants, refugees, and asylum-seekers in the Western Cape during the COVID-19 pandemic

South Africa Partners South Africa

Contribution to support ongoing national COVID-19 response efforts in correctional facilities

Sweep South Foundation Southern Africa

Donation to an emergency COVID-19 fund that provides support to 4,000 domestic workers through an online platform

Ubuntu Pathways South Africa

Contribution to support Ubuntu’s COVID-19 relief response in the townships surrounding Port Elizabeth, Eastern Cape

World Central Kitchen United States

Project support to provide nutritious meals to COVID-19-impacted communities and increased job security for restaurant workers in Oakland, California

In 2020, over 100,000 people in Kenya and Togo received unconditional cash transfers from GiveDirectly.
The ELMA Foundation
invests in organizations that improve the lives of children in Africa

FOCUS AREAS
Build the Workforce Supporting Children
Survive to Thrive
Early Childhood Development
AIDS-Free
Eliminate Neglected Tropical Diseases
Private Sector Solutions

Grantee
The African Paediatric Fellowship Programme (APFP)

Geography
Africa

Focus Area
Build the Workforce Supporting Children
Build the Workforce Supporting Children

These investments aim to increase the quality and quantity of the workforce supporting children.

- **African Paediatric Fellowship Programme (APFP) Africa**: Partnership between University of Cape Town, Department of Paediatrics and Child Health, University of KwaZulu-Natal Centre for Rural Health, and University of Witwatersrand to build the pediatric workforce in Africa. Between 2008 and 2020, APFP trained 196 pediatric specialists from 16 countries.

- **Assist International Tanzania**: Project support to improve the quality of anesthesia education and clinical care at Catholic University of Health and Allied Sciences, Muhimbili University of Health and Allied Sciences, and Kilimanjaro Christian Medical University College.

- **Baylor College of Medicine Children’s Foundation Uganda**: Project support to expand Uganda’s Pediatric Hematology Oncology specialty training for 18 new fellows and 17 specialty nurses.

- **Clinton Health Access Initiative Africa**: Project support to expand and improve the quality of Ethiopia’s national medical residency program.

- **Clinton Health Access Initiative Ethiopia**: Project support to establish national pediatric workforce targets and strategic training plans.

- **Clinton Health Access Initiative Malawi, Zambia**: Project support to strengthen capacity of Bahir Dar University and Mekelle University to deliver competency-based anesthesia training and produce more anesthetists.

- **Rwanda**: Project support to secure financial resources and support the Government of Rwanda and national institutions to implement the national strategy for health professions development.

- **Columbia University Africa**: Contract to conduct a mapping of children’s hospitals in Sub-Saharan Africa.

**At the end of 2020, nearly 16,000 community health workers were providing healthcare to 9.68 million people in Ethiopia, Kenya, Liberia, and Uganda using digital tools developed by Last Mile Health, Living Goods, and Medic.**
Partnership between Aga Khan University in Kenya, Clinton Health Access Initiative, Gertrude’s Hospital Foundation, Kenya Pediatric Research Consortium, Moi University College of Health Sciences, and University of Nairobi to build and expand the capacity of Kenyan institutions to train and deploy 141 pediatric sub-specialists and pediatric nurses by 2023.

General support for two organizations partnering to build exemplary digitally-supported community health worker programs in five countries.

Project support for in-service training and mentorship of 200 health workers and 30 health facility managers to improve the quality of newborn care in six high-volume health facilities.

General support for a digital health organization leading the development and scale-up of the Community Health Toolkit, a software platform that supports community health workers in delivering care to children and families.

Project support to build the capacity of Matany Nurse and Midwifery Training School to deliver competency-based nursing and midwifery education, and increase production of enrolled nurses and midwives in Karamoja region.

Project support for Digital Medical Education International Collaborative (Digital MEdIC) to deliver high-quality digital video content for health worker education, training, and service delivery.

Project support to establish regional training hubs for pre-service and in-service newborn care training of health professionals.

Project support for the Child Nurse Practice Development Initiative to build pediatric nurse training and clinical capacity across the continent.

Project support to provide postgraduate pediatric training for 16 doctors.

Project support to double the training capacity of Kenya Medical Training College for the Nurse Anesthetist program, and scholarship support to train, deploy, and mentor 25 Nurse Anesthetists in underserved areas.

Project support to strengthen the teacher development system and link pre-service and in-service training by implementing a high-quality induction year for newly qualified teachers.

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The Kenya Paediatric Fellowship Programme (KPFP) will graduate 141 child health specialists by the end of 2023.
Survive to Thrive

These investments aim to make pregnancy and delivery safe for more women, and ensure newborns receive appropriate care.

**Clinton Health Access Initiative**
- **Uganda, Zambia**: Project support to mentor and equip community and facility health workers, improve referral and emergency transport, and strengthen the supply chain to expand access to critical life-saving services and commodities for mothers and newborns.

**Jhpiego**
- **Ethiopia**: Project support to introduce group antenatal care and point of care screening and treatment for common infections during pregnancy to reduce low birth weight, prematurity, and maternal and neonatal infections.

**Tanzania**: Project support to train and mentor multidisciplinary surgical teams in 40 high-volume facilities to improve the safety and quality of maternal surgical care, thereby reducing maternal sepsis.

**Praekelt Foundation**
- **South Africa**: Project support to continue providing ongoing support, updates, and maintenance for the digital platform, MomConnect, and the associated help desk.

**Stichting PharmAccess International**
- **Tanzania**: Project support to build capacity of private providers to deliver an expanded range of quality maternal, newborn, and child health services in rural areas.

**St. Mary’s Hospital Lacor**
- **Uganda**: Project support to expand and equip the maternity unit at St. Mary’s Hospital Lacor, and the antenatal clinics at three health centers in its network.

**St. Raphael of St. Francis Hospital Nsambya (Nsambya Hospital)**
- **Uganda**: Project support to improve neonatal outcomes in three high-volume private not-for-profit hospitals in Kampala, through in-service newborn resuscitation training and mentorship of health workers, infection control, and establishment of a human milk bank.

**UNICEF Uganda**: Project support to design, develop, pilot, and evaluate the mobile phone-based FamilyConnect program in 19 districts.

**UNICEF Tanzania**: Project support for the Mobilizing Maternal Health Program to sustainably scale up the emergency referral and transportation system across all districts in Shinyanga region.

**Touch Foundation Tanzania**: Project support for Phase 1 implementation of Newborn Essential Solutions and Technology (NEST), a comprehensive model to sustain quality newborn care by providing affordable technology and equipment, and training health workers in use and maintenance.
Early Childhood Development

These investments aim to improve access to quality early childhood care and education.

- **Aga Khan Foundation Uganda**
  - Project support to improve early childhood services and strengthen the role of district officials, in three districts covering a population of more than 4 million people, to coordinate and monitor delivery of early childhood services.

- **Boston College Rwanda**
  - Project support to implement and test the effectiveness of a family-based home visiting intervention to promote ECD for vulnerable children ages 0-3, as part of the national social protection program.

- **BRAC Uganda Uganda**
  - Project support to expand an ECD play-based model in three districts, and to document and deepen evidence base on its potential impact on child outcomes, sustainability, and scalability.

- **The Early Care Foundation South Africa**
  - Project support to expand an initiative whereby community workers make regular home visits to low-income families with young children to improve parent/child interactions, and ultimately, improve child outcomes.

- **Cape Educational Trust South Africa**
  - General support for an organization demonstrating the delivery of an essential package of services to 10,000 children through practitioner training and center and home-based ECD platforms.

- **The DG Murray Trust South Africa**
  - Project support to develop an assessment tool to measure children’s readiness for Grade 1 in South Africa.

- **South Africa**
  - Project support to assist the Department of Social Development to successfully implement the Early Childhood Conditional Grant, which increases funding to early childhood services.

- **The Early Care Foundation South Africa**
  - Project support for the Grow Great Initiative, focused on halving stunting in South Africa by 2030, through household visits and mass media campaigns to improve nutrition for children and pregnant women.

- **Francois Xavier Bagnoud (FXB) Rwanda**
  - Project support for an organization that develops ECD centers and trains practitioners in low resourced areas in five provinces.

- **Plan International / Jjumba Martin**
  - Project support to implement and test the effectiveness of a family-based home visiting intervention to promote ECD for vulnerable children ages 0-3, as part of the national social protection program.

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- **THE ELMA FOUNDATION**

These investments aim to improve access to quality early childhood care and education.
<table>
<thead>
<tr>
<th>Organisation</th>
<th>Country</th>
<th>Support Description</th>
</tr>
</thead>
<tbody>
<tr>
<td>Khululeka Community Education Development Centre Trust</td>
<td>South Africa</td>
<td>General support for an ECD training and implementation organization focused on expanding integrated ECD programs and increasing the number of trained ECD practitioners in the Eastern Cape.</td>
</tr>
<tr>
<td>Kyambogo University</td>
<td>Uganda</td>
<td>Project support to train and certify 120 ECD tutors at diploma level and to develop an accelerated pre-service and in-service training program.</td>
</tr>
<tr>
<td>Lively Minds</td>
<td>Ghana</td>
<td>Project support to expand and replicate a home-based ECD model to reach an additional 1,750 children in Koboko and Moyo districts in West Nile region through the establishment of 35 Home-Learning Centers and provision of play and learning materials.</td>
</tr>
<tr>
<td>Plan International</td>
<td>Uganda</td>
<td>Project support to improve access to quality ECD services for 4,000 children, strengthen parent and caregiver knowledge and skills, and document best practices of a community-based ECD model.</td>
</tr>
<tr>
<td>Ilifa Labantwana</td>
<td>South Africa</td>
<td>General support to an organization focused on ensuring 1 million children ages 0-5 are accessing quality government subsidized ECD services and are developmentally on track to begin school.</td>
</tr>
<tr>
<td>RedEarth Education</td>
<td>Uganda</td>
<td>Contract for providing technical support and training to Kyambogo University to develop an accelerated ECD pre-service and in-service tutor and caregiver training program.</td>
</tr>
<tr>
<td>Sabre Education</td>
<td>Ghana</td>
<td>Project support to embed the fast-track teacher training methodology for kindergarten teachers into Colleges of Education and the Ghana Education Service in Central and Western Regions and to pilot a year of support for newly qualified teachers.</td>
</tr>
<tr>
<td>School Readiness Initiative</td>
<td>Ethiopia</td>
<td>General support for an organization providing quality ECD services to over 5,000 children annually including teacher training, health checks, deworming, and ECD materials development.</td>
</tr>
<tr>
<td>SmartStart</td>
<td>South Africa</td>
<td>General support for a social franchise aiming to provide 1 million children ages 3-4 with quality early learning programs annually by 2026.</td>
</tr>
<tr>
<td>Training and Resources in Education</td>
<td>South Africa</td>
<td>General support for an organization that provides integrated, coordinated, and quality ECD services targeting families and vulnerable children ages 0-4 across three provinces.</td>
</tr>
<tr>
<td>Wordworks</td>
<td>South Africa</td>
<td>General support for an organization that supports early language and literacy development in the first eight years of children’s lives.</td>
</tr>
</tbody>
</table>
Project support to strengthen pediatric and adolescent HIV service delivery through technical support in high-burden countries, coordination of global tools and best practices, and accelerated access to recommended pediatric drugs and formulations.

Project support for optimization and validation of an accurate, cost-effective, and easy-to-use diagnostic for children with tuberculosis.

General support to an organization focused on strengthening pediatric and adolescent HIV service delivery through technical support, advocacy, and research to a network of frontline healthcare providers in high-burden countries.

Project support to scale pediatric HIV case finding approaches, identify effective pediatric linkage & retention models, and develop national pediatric and adolescent costed work-plans.

These investments aim to ensure that children and adolescents with HIV are identified, treated early, and maintained on treatment.

100,000 HIV-positive children and adolescents in South Africa and Uganda were newly initiated on treatment between July 2015 and December 2020 as a result of ELMA’s “Unfinished Business” suite of investments.

South Africa partners: AIDS Foundation of South Africa, Anova Health Institute, Clinton Health Access Initiative, Health Systems Trust, Wits Health Consortium

Uganda partners: Baylor College of Medicine Children’s Foundation Uganda, Clinton Health Access Initiative, Elizabeth Glaser Pediatric AIDS Foundation, Infectious Diseases Institute, Mildmay Uganda
**Eliminate Neglected Tropical Diseases**

These investments aim to control and, where possible, eliminate NTDs

**The Carter Center**

*Uganda*

Project support to eliminate river blindness in an area bordering South Sudan and the Democratic Republic of Congo

**Drugs for Neglected Diseases Initiative**

*Democratic Republic of Congo*

Project support to rollout fexinidazole, a newly approved oral treatment for African Sleeping Sickness, by training frontline health workers, equipping laboratories at facilities, and testing and treating at-risk populations in remote/rural areas

**The END Fund**

*Africa*

General support to an organization investing in the scale-up of integrated cost-effective NTDs programs through technical assistance and strategic re-granting activities

**Chad, Ethiopia, Mali, Niger, Senegal, Sudan**

Project support to eliminate river blindness and lymphatic filariasis in six African countries via the Reaching the Last Mile Fund

**Sightsavers**

*Africa*

Project support for the Deworming Innovation Fund, focused on supporting innovations in eliminating transmission of schistosomiasis and soil-transmitted helminths

**Funded by The ELMA Foundation (UK)**

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Between August 2018 and June 2020, Sightsavers’ AcceleraTE program managed 43,500 cases of advanced-stage trachoma and delivered 27.4 million preventative NTD treatments.
In addition to ELMA’s core grant-making, from time to time, ELMA invests in companies and pooled investment vehicles that aim to improve healthcare and education through the private sector.

The following were active impact investments in 2019 and 2020:

- **Adjuvant Capital Africa Health Fund**
  - Investment in a private equity fund that aims to drive meaningful public health improvements by investing in technologies targeted towards low and middle-income countries

- **CarePay International**
  - Investment in a mobile health wallet platform that links participants, healthcare providers, and healthcare payers to provide fast, efficient, and transparent treatment and payment

- **CureVac**
  - Investment in a biotechnology company that focuses on using messenger RNA to develop new therapeutics and vaccines

- **GroFin Small Growing Business Fund**
  - Investment in a debt fund focusing on small and growing businesses in high-impact sectors such as health and education across Africa; GroFin’s investment is coupled with support services to give the underlying businesses the best chance at repaying debt and becoming sustainable

- **Medical Credit Fund**
  - Investment in a fund that provides loans, alongside local banks, to healthcare providers serving poor and underserved communities; all borrowers participate in a quality improvement program aimed at increasing the quality of services offered by the provider

- **Mwabu Group**
  - Investment in an education technology company that creates interactive e-learning content and resources for primary school students and teachers

- **SPARK Schools**
  - Investment in a private company that has established a chain of affordable primary schools reaching a market segment that currently has few quality options; SPARK uses a blended learning model with highly trained teachers and technology to keep costs under control
**Camfed International, Africa**

Contribution to engage Bridgespan in a collaborative planning process to develop Camfed International’s next five-year (2020-2025) strategic plan

*Funded by The ELMA Foundation (UK)*

**Tanzania**

Project support to facilitate and design an actionable national scaling plan to integrate Camfed’s Learner Guide program into Tanzania’s Ministry of Education’s secondary school system

*Funded by The ELMA Foundation (UK)*

**Children’s Health Fund, United States**

General support to an organization delivering high-quality health care to nearly 125,000 children in underserved communities, via mobile clinic outreach services in partnership with academic hospitals in 16 states and the District of Columbia

**Clean Air Fund, United Kingdom**

General support for a pooled philanthropic fund to tackle the health emergency of outdoor air pollution, particularly its effects on the health and development of children

*Funded by The ELMA Foundation (UK)*

**Clinton Health Access Initiative, Ethiopia**

Project support for Phase 1 of 3 of the Government of Ethiopia’s plan to achieve universal healthcare; Phase 1 entails developing investment plans and mobilizing resources for Phase 2

**Co-Impact, Africa**

Investment in a pooled fund for systems change in the areas of health, education, and economic opportunity in the Global South; ELMA funds are restricted to investments that benefit children in Africa

**Delta Philanthropies, Zimbabwe**

Contribution to support the expenses incurred in implementing Delta Philanthropies’ core projects through its implementing partner in Zimbabwe, the Higher Life Foundation

**The Door - A Center of Alternatives, United States**

Project support for sub-granting and technical assistance to community-based organizations serving children and youth

**Jerusalem Children and Community Development Organization, Ethiopia**

Project support for an organization seeking to stop the spread of child sexual abuse material on the internet and arm frontline responders with the technology to protect children faster

**Thorn Global**

General support for a premier research, advocacy, and policy development institute whose work increases the evidence base for child-centered policies and action

**University of Pretoria, South Africa**

General support for a social justice institute focused on advancing the realization of children’s rights in South Africa

**Vuleka, South Africa**

General support for an organization focused on providing quality education to disadvantaged children by running five low-cost schools

**University of Cape Town (Children’s Institute), South Africa**

Project support to scale up Upstart, an evidence-based, technology-enabled ECD intervention aimed to prepare four-year-olds for kindergarten

**Waterford Institute, United States**

General support for a pooled philanthropic fund to tackle the health emergency of outdoor air pollution, particularly its effects on the health and development of children

*Funded by The ELMA Foundation (UK)*

**University of Cape Town (Children’s Institute), South Africa**

General support for a government plan to achieve universal healthcare; Phase 1 entails developing investment plans and mobilizing resources for Phase 2

**General support for a government plan to achieve universal healthcare; Phase 1 entails developing investment plans and mobilizing resources for Phase 2**

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**General support for a government plan to achieve universal healthcare; Phase 1 entails developing investment plans and mobilizing resources for Phase 2**

**The ELMA Foundation**
The ELMA Community Grants Program supports community-based organizations serving children and families across Southern and East Africa.

Governments, markets, and large non-governmental organizations are often unable or unwilling to reach the most marginalized and vulnerable children; community-based organizations fill this gap. During the COVID-19 pandemic, community-based organizations supported by ELMA provided families with essential care and support.

Launched in 2012, The ELMA Community Grants Program (ECGP) provides grantees with flexible funding as well as tailored capacity-building support in the areas of fundraising, financial management, leadership, measurement and evaluation, and program development.

<table>
<thead>
<tr>
<th>Grantee</th>
<th>Geography</th>
<th>Focus Area</th>
</tr>
</thead>
<tbody>
<tr>
<td>Chiedza Child Care Centre</td>
<td>Zimbabwe</td>
<td>The ELMA Community Grants Program</td>
</tr>
<tr>
<td><strong>THE ELMA COMMUNITY GRANTS PROGRAM</strong></td>
<td><strong>KENYA</strong></td>
<td><strong>MALAWI</strong></td>
</tr>
<tr>
<td>----------------------------------------</td>
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</tr>
<tr>
<td><strong>The Action</strong></td>
<td><strong>Stara Peace Women Organization</strong></td>
<td><strong>Children of Blessing Trust</strong></td>
</tr>
<tr>
<td>Foundation</td>
<td>Provides education, food, and psychosocial support to orphans and vulnerable children in Kibera</td>
<td>Provides therapeutic and health services, nutrition, and specialized education for disabled and malnourished children</td>
</tr>
<tr>
<td><strong>Hatua Likoni</strong></td>
<td><strong>Tumaini International Trust</strong></td>
<td><strong>Foundation for Community and Capacity Development</strong></td>
</tr>
<tr>
<td>Organization</td>
<td>Provides education sponsorship and medical care to orphans and vulnerable children, and training for caregivers and communities in income-generating activities</td>
<td>Provides ECD, community prevention of mother to child transmission of HIV, adolescent HIV prevention, and vocational skills training for youth in Nkhokota</td>
</tr>
<tr>
<td><strong>Jitegemee</strong></td>
<td><strong>Village HopeCore International</strong></td>
<td><strong>Fountain of Life</strong></td>
</tr>
<tr>
<td>Children's Program</td>
<td>Provides vulnerable children with access to education and medical care, and livelihood support to their caregivers</td>
<td>Provides trauma and psychosocial counseling, community awareness, and linkage to support services for child and adolescent victims of sexual abuse and gender-based violence in four districts</td>
</tr>
<tr>
<td><strong>Kakenya's Dream</strong></td>
<td><strong>Women's Institute for Secondary Education and Research</strong></td>
<td><strong>LESOTHO</strong></td>
</tr>
<tr>
<td></td>
<td>Provides educational and health support to girls and their communities</td>
<td></td>
</tr>
<tr>
<td><strong>Little Rock ECD Center</strong></td>
<td><strong>MALAWI</strong></td>
<td><strong>Th uso-E-Tla-Tsoa-Kae Primary School</strong></td>
</tr>
<tr>
<td></td>
<td><strong>MALAWI</strong></td>
<td>Provides education sponsorship, nutrition, and specialized education for disabled and malnourished children</td>
</tr>
<tr>
<td></td>
<td><strong>LESOTHO</strong></td>
<td>Provides health care and educational support for orphaned and vulnerable children in partnership with local communities</td>
</tr>
<tr>
<td><strong>Pepo La Tumaini Jangwani</strong></td>
<td><strong>MALAWI</strong></td>
<td><strong>Phelisanong Pitseng with Disabled Group</strong></td>
</tr>
<tr>
<td></td>
<td><strong>LESOTHO</strong></td>
<td>Provides education, food, and psychosocial support to orphans and vulnerable children in Kibera</td>
</tr>
<tr>
<td><strong>Riziki Kenya</strong></td>
<td><strong>LESOTHO</strong></td>
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<tr>
<td></td>
<td><strong>LESOTHO</strong></td>
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</tbody>
</table>

In 2019, Kidzcan, the only organization in Zimbabwe dedicated to supporting children with cancer, provided specialized care and services to 895 children.
Mozambique continued

Association Moçambicana de Apoio á Criança Órfã de Pais Vitimas De HIV-SIDA
Provides health, education, vocational development, and livelihood support to children and their families in Maputo and Gaza provinces.

Association Moçambicana para o Desenvolvimento Comunitario Concertado (AMDECC)
Provides ECD, nutrition, education, and prevention of mother to child transmission of HIV support to vulnerable families living in Maputo and Gaza provinces.

Association Movimento Social São Gabriel
Provides ECD, educational services, nutritional support, and after-school activity for children living in Matola City.

Associação Pára o Desenvolvimento Comunitário Kuwangisana
Provides ECD, remedial education, and prevention of mother to child transmission of HIV services to women and children living in rural Sofala Province.

Associação Wona Sanana
Provides technical support to ECGP Philanthropies staff and community-based organizations in Mozambique during the grant development and grant management processes.

Caritas Regional De Chokwe
Provides ECD services, nutritional, and housing support to orphaned and vulnerable children in the Gaza Province.

The Association for Children with Language, Speech and Hearing Impairments of Namibia
Provides quality, specialized education and other services to disadvantaged deaf and hearing-impaired children and their caregivers.

Cheshire Homes (Namibia) Trust
Project support to provide term-time accommodation, therapeutic treatment, and assistance to children with disabilities in the Zambezi and Kavango regions.

Light for the Children Foundation
Provides nutritional, educational, and home-based care for orphans and vulnerable children in Gobabis.

Oonte Orphans and Vulnerable Children Organization
Provides nutrition, education, and psychosocial support to orphans and other vulnerable children in Ondangwa.

The Promiseland Trust
Provides access to education and nutritional support to children in Kuisebo township.

Walvis Bay Child and Family Centre
Provides education, therapy services, and psychosocial support for physically and intellectually disabled children in Walvis Bay.

Namibia

Provides education, shelter, medical care, and re-integration of vulnerable girls rescued from the streets in Kigali and surrounding communities.

Provides education, medical care, food, and psychosocial support to children living with HIV/AIDS in Nyarugenge, Kicukiro, and Gasabo districts.

SOUTH AFRICA

Provides tailored ECD services, nutrition, and transport support to children with disabilities and their families in Somerset West, Western Cape.

Provides services to improve the quality of life of children and youth with disabilities and their families.

Bulungula Incubator
Provides children with quality education, nutrition, health, and basic services in rural Xhora Mouth Administrative Area in Eastern Cape.

RWANDA

Transforms the lives of vulnerable street children by rehabilitating, educating, and providing skills training before reunifying them with their families.

Provides education, shelter, medical care, and re-integration of vulnerable girls rescued from the streets in Kigali and surrounding communities.

Provides education, medical care, food, and psychosocial support to children living with HIV/AIDS in Nyarugenge, Kicukiro, and Gasabo districts.

South Africa

Provides education, therapy services, and psychosocial support for physically and intellectually disabled children in Walvis Bay.

THE ELMA COMMUNITY GRANTS PROGRAM

Klipfont Youth

Adventure Youth
<table>
<thead>
<tr>
<th>Organisation</th>
<th>Description</th>
</tr>
</thead>
<tbody>
<tr>
<td>The Butterfly Art Project</td>
<td>Provides psychosocial support through expressive art therapy for children who experience multiple forms of trauma, and trains caregivers and teachers to facilitate these sessions.</td>
</tr>
<tr>
<td>ChildSafe</td>
<td>Equips parents, caregivers, service providers, and children to reduce preventable childhood injuries and accidents.</td>
</tr>
<tr>
<td>Community Action Towards a Safer Environment</td>
<td>Provides after-school care and youth development to vulnerable young children and adolescents living in Hanover Park, Western Cape.</td>
</tr>
<tr>
<td>Dlalanathi</td>
<td>Provides psychosocial support for children, youth, and their families through play therapy, support groups, training, and mentorship in Willowfontein and uMgungundlovu districts.</td>
</tr>
<tr>
<td>Enlighten Education Trust</td>
<td>Provides educational, recreational, and youth leadership development support to children in underserved communities in the Overstrand District, Western Cape.</td>
</tr>
<tr>
<td>Feed The Babies Fund</td>
<td>Provides nutrition and ECD support services to children, and training for ECD practitioners.</td>
</tr>
<tr>
<td>Ga-Mokaba Reading Room</td>
<td>Provides after-school education and nutrition support, and increases access to community healthcare for children and their families.</td>
</tr>
<tr>
<td>Hantam Community Education Trust</td>
<td>Provides a continuum of integrated educational and humanitarian care for children, youth, and their families living on farms.</td>
</tr>
<tr>
<td>HI HOPES</td>
<td>Provides early intervention services and support to hearing-impaired infants and their families in six provinces.</td>
</tr>
<tr>
<td>Isibani Sethemba</td>
<td>Provides child protection services, livelihoods support, and palliative care to children and their families.</td>
</tr>
<tr>
<td>Kliptown Youth Program</td>
<td>Provides after-school and nutrition support, computer literacy, recreational activities, and vocational development support to children and youth in the densely populated township of Kliptown, Soweto.</td>
</tr>
<tr>
<td>Kuyasa Horison Empowerment</td>
<td>Provides integrated after-school care, ECD services, nutrition support, and youth development to vulnerable children and adolescents living in Kayamandi, Stellenbosch, Western Cape.</td>
</tr>
<tr>
<td>Lesedi Educare Association</td>
<td>Provides children with access to quality ECD in rural and urban communities.</td>
</tr>
<tr>
<td>Malamulele Onward</td>
<td>Provides comprehensive rehabilitation therapy to children with cerebral palsy who live in underserved rural areas.</td>
</tr>
</tbody>
</table>

**THE ELMA COMMUNITY GRANTS PROGRAM**

In 2020, 731 children received nutritional support and after-school programming through Thanda ECD centers in KwaZulu-Natal, South Africa.
<table>
<thead>
<tr>
<th>Organization</th>
<th>Services Provided</th>
</tr>
</thead>
<tbody>
<tr>
<td>Musicworks</td>
<td>Provides psychosocial support through music therapy to children who experience trauma</td>
</tr>
<tr>
<td>Net vir Pret</td>
<td>Provides integrated after-school care and youth development to vulnerable young children and adolescents living on farms in the Barrydale area</td>
</tr>
<tr>
<td>Refugee Children's Project</td>
<td>Provides educational and nutrition support, vocational skills training, and child protection services for refugee children and their caregivers</td>
</tr>
<tr>
<td>The Rachel Swart Fund</td>
<td>Provides assistive devices for children with physical disabilities</td>
</tr>
<tr>
<td>Thanda After-School</td>
<td>Provides ECD, after-school care, and livelihood support to families</td>
</tr>
<tr>
<td>The Ububele Educational and Psychotherapy Trust</td>
<td>Provides community-based psychological care and support to children, pregnant women, and mothers in Alexandra and surrounding areas in Johannesburg</td>
</tr>
<tr>
<td>Uhambo Foundation</td>
<td>Provides training and support services to families and communities of children with disabilities</td>
</tr>
<tr>
<td>Western Cape Forum for Intellectual Disability</td>
<td>Provides advocacy, resources, and support services to organizations that serve children with intellectual disabilities</td>
</tr>
<tr>
<td>The Westlake United Church Trust</td>
<td>Provides quality ECD, support of orphans and vulnerable children, and a community outreach program and support center for disadvantaged families</td>
</tr>
<tr>
<td>Woza Moya Community Development Project</td>
<td>Provides quality home-based care and essential support to orphaned and vulnerable children and their families in rural Ofafa Valley</td>
</tr>
<tr>
<td>Siyakwazi</td>
<td>Provides quality, specialized early childhood services to children with disabilities and their caregivers</td>
</tr>
<tr>
<td>Sunshine Association</td>
<td>Provides ECD services to children with disabilities and training for ECD practitioners and parents to promote inclusive education</td>
</tr>
<tr>
<td>Thanda After-School</td>
<td>Provides ECD, after-school care, and livelihood support to families</td>
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</tr>
<tr>
<td>Zisize (Ingwavuma) Educational Trust</td>
<td>Provides education, health, nutrition, and psychosocial support to children and their families living in rural areas</td>
</tr>
<tr>
<td>Moya Trust</td>
<td>Provides holistic care to orphaned and vulnerable children in the rural communities of the Lombambo Lombdza area</td>
</tr>
<tr>
<td>Siphille Maternal And Child Health</td>
<td>Provides health and nutrition home-based services to pregnant women and vulnerable children in underserved peri-urban areas in Manzini District</td>
</tr>
<tr>
<td>Vusunnotfo</td>
<td>Trains community members on social, economic, and agricultural development, and trains teachers and caregivers on ECD best practices in the rural area Ngonini in the Hhohho region</td>
</tr>
<tr>
<td>Amani Centre for Street Children</td>
<td>Provides rehabilitation, education, and skills training to vulnerable street children before reintegrating them into the community</td>
</tr>
<tr>
<td>Forever Angels</td>
<td>Provides medical care and nutrition to orphans and vulnerable babies in Mwanza</td>
</tr>
<tr>
<td>Malaka Orphanage Foundation</td>
<td>Reintegrates street children into the community and provides a home, education sponsorship, and medical care to those with no caregivers</td>
</tr>
</tbody>
</table>

54,052 children with disabilities, their families, and their caregivers are served by 76 of the organizations supported by ECGP.
Monduli Pastoralist Development Initiative
Provides pre-school education to pastoralist children and capacity building to teachers and communities in Monduli and Longido districts

Umoja Tanzania
Provides children who have dropped out of formal education with skills training, feeding, medical care, and psychosocial support

Adina Foundation
Provides physiotherapy, access to surgery, and education to children with mobility disabilities as well as economic empowerment to their parents and communities

African Community Center for Social Sustainability
Provides support to orphans and vulnerable children and community members through education, health care services, and economic empowerment activities in Nakasongola, Kiboga, Luweero, Nakaseke, and Wakiso districts

Arlington Academy of Hope Uganda
Provides opportunity for school-age children to access meals, healthcare, and basic education in Buduuda, Manafwa, and Nambusindwa districts

Art of a Child
Provides quality education, feeding support, and access to safe learning spaces to children and youth living in informal settlements

Bless a Child Foundation
Provides access to treatment, palliative, and psychosocial care to paediatric cancer patients and support to their caregivers in Kampala and Gulu districts

Brick by Brick Uganda
Provides access to quality education, adolescent health, and maternal and newborn care in Rakai District

Child Restoration Outreach
Rebuilds and transforms the lives of vulnerable street children by reconnecting them with their families and empowering them to become productive members of their communities in Mbale, Masaka, Jinja, and Lira districts

Family of Africa
Provides education sponsorship, nutrition, and medical care to children born in prison and other vulnerable children and youth in Kampala, Mukono, and Luwero districts

Fr. Alex You Memorial School
Provides quality nursery and primary education and holistic development for communities in Mubende district

Girl Up Initiative Uganda
Provides adolescents and young women opportunities to thrive and succeed as leaders in their communities through holistic education and livelihood support in Mubende district

Health Child
Provides ECD services, feeding support, healthcare to children and mothers, and livelihood support to women and girls

ELMA’s COVID-19 donation enabled Orphans Uganda Project to provide 480 families and 320 children with food parcels, study materials, PPE, and other essential COVID-19 supplies.
### THE ELMA COMMUNITY GRANTS PROGRAM

**Uganda continued**

<table>
<thead>
<tr>
<th>Organization</th>
<th>Description</th>
</tr>
</thead>
<tbody>
<tr>
<td>Kabubbu Development Project</td>
<td>Provides health care and education services to orphans and vulnerable children, and livelihood support to community members to improve their social and economic well-being in Wakiso District</td>
</tr>
<tr>
<td>Katalemwa Cheshire Home for Rehabilitation Services</td>
<td>Provides comprehensive rehabilitation, nutrition, and education support to children with disabilities, and entrepreneurship training to their caregivers</td>
</tr>
<tr>
<td>Kawempe Home Care</td>
<td>Provides medical care, education sponsorship, and psychosocial support to vulnerable children, and youth with cancer and those affected by HIV/AIDS</td>
</tr>
<tr>
<td>Kyaninga Child Development Centre</td>
<td>Provides therapy care, assistive devices, and access to quality education to children with disabilities</td>
</tr>
<tr>
<td>Mukisa Foundation</td>
<td>Provides therapeutic care, medical treatment, and educational support to children and youth with special needs and their caregivers</td>
</tr>
<tr>
<td>Soft Power Education</td>
<td>Provides safe learning environments and education for children in rural populations and training for community members to develop their own sustainable livelihood projects</td>
</tr>
<tr>
<td>Soledtre Strategie di Pace ONLUS</td>
<td>Provides palliative therapy to vulnerable children with cancer and supports children in refugee host communities to access education, psychosocial support, and healthcare</td>
</tr>
<tr>
<td>SOUL Foundation</td>
<td>Provides education sponsorship to children, and skills training for community members, especially women</td>
</tr>
<tr>
<td>Sponsorship of Orphans Uganda Project</td>
<td>Provides quality education, nutrition, and shelter to orphans and vulnerable children and livelihood support to their parents in six Eastern districts</td>
</tr>
<tr>
<td>United Future Foundation Uganda</td>
<td>Provides quality education, medical care, feeding, and psychosocial support to vulnerable children</td>
</tr>
<tr>
<td>Wakisa Ministries</td>
<td>Provides accommodation, medical care, nutrition, education sponsorship, counselling, and life skills training to pregnant teenage girls in Kampala and Wakiso districts</td>
</tr>
<tr>
<td>Wells of Hope Ministries</td>
<td>Provides educational, psychosocial, medical, and feeding support to children of prisoners and similar care to their parents</td>
</tr>
</tbody>
</table>

### ZAMBIA

<table>
<thead>
<tr>
<th>Organization</th>
<th>Description</th>
</tr>
</thead>
<tbody>
<tr>
<td>Africa Directions</td>
<td>Youth-led organization that provides a wide range of services including psychosocial support, health services, and life skills training to young people ages 4-26 in Lusaka and North-Western provinces</td>
</tr>
<tr>
<td>Children in Distress</td>
<td>Provides essential services to children and their caregivers in peri-urban communities</td>
</tr>
<tr>
<td>Lubuto Library Partners</td>
<td>Provides education, psychosocial support, economic empowerment, creative self-expression, and health information and services to children and adolescents</td>
</tr>
<tr>
<td>Mapalo Support Group</td>
<td>Provides support to HIV-positive mothers and HIV-exposed infants with best feeding and nutrition practices in order to eliminate HIV mother to child transmission</td>
</tr>
<tr>
<td>Pride Community Health Organization</td>
<td>Provides access and early uptake of antenatal care, HIV treatment, and care to vulnerable communities</td>
</tr>
<tr>
<td>Special Hope Network Zambia</td>
<td>Provides special education and therapeutic services to children with intellectual disabilities and support to their caregivers</td>
</tr>
<tr>
<td>Tiny Tim and Friends</td>
<td>Provides medical, nutritional, and psychosocial support to HIV-positive orphans, vulnerable children, and pregnant women</td>
</tr>
</tbody>
</table>

### ZIMBABWE

<table>
<thead>
<tr>
<th>Organization</th>
<th>Description</th>
</tr>
</thead>
<tbody>
<tr>
<td>Village of Hope - Mongu Branch</td>
<td>Provides nutrition, medical care, education, and psychosocial support to orphans and vulnerable children and their families in Western Province</td>
</tr>
<tr>
<td>Chiedza Child Care Centre</td>
<td>Provides educational, health, and livelihood support to vulnerable children and their caregivers</td>
</tr>
<tr>
<td>Chiedza Community Welfare Trust</td>
<td>Provides educational, healthcare, and psychosocial services to children in underserved rural communities</td>
</tr>
<tr>
<td>Child Protection Society</td>
<td>Provides essential health, education, and protection services to children in high-density suburbs</td>
</tr>
<tr>
<td>Edward Ndlovu Memorial Trust</td>
<td>Provides access to educational resources in rural and urban schools and communities of Gwanda district, Matabeleland South Province</td>
</tr>
<tr>
<td>Heather Chimhoga Orphan Care</td>
<td>Provides education, nutrition, health, and livelihood support to children and their families</td>
</tr>
<tr>
<td>Kidzcan, Children’s Cancer Relief</td>
<td>Provides medical and psychosocial care to children living with cancer and blood disorders</td>
</tr>
<tr>
<td>NZEVE Deaf Children’s Centre</td>
<td>Provides holistic education and psychosocial interventions for deaf children and their families</td>
</tr>
<tr>
<td>Rozaria Memorial Trust</td>
<td>Provides educational, health, and nutritional support to vulnerable children</td>
</tr>
</tbody>
</table>
The ELMA Relief Foundation invests in relief efforts anywhere in the world with an emphasis on children in Africa

**FOCUS AREA**  
Response & Recovery

**Grantee**  
Médecins Sans Frontières

**Geography**  
Global

**Focus Area**  
Response & Recovery
Response & Recovery

These investments address the urgent needs of disaster-affected communities and support the rebuilding of lives and communities following a disaster.

**Africaid**
- **Zimbabwe**: Contribution to support relief efforts in Chimanimani and Chipinge districts in the immediate aftermath of Cyclone Idai

**Alliance for International Medical Action (ALIMA)**
- **Global**: Project support for rapid emergency response assessments and program startups

**Cameded**
- **Zimbabwe**: Project support for essential supplies and financial support to women and girls in the aftermath of Cyclone Idai

**Catholic Relief Services**
- **Malawi**: Project support for shelter and Water, Sanitation, and Hygiene infrastructure reconstruction as part of Cyclone Idai recovery in Chikwawa and Zomba

**Children’s Health Fund**
- **United States**: Project support to expand medical and mental healthcare programming for migrant children and families in New Orleans

**Concern Worldwide**
- **Kenya**: Project support for scaling malnutrition management as caseloads exceed emergency thresholds

**GiveDirectly**
- **Bahamas**: Project support for cash transfers for low-income individuals affected by Hurricane Dorian in Abaco

**Global Links**
- **Nicaragua**: Contribution to re-equip and re-establish health services in the clinics and hospitals destroyed by excessive flooding and Hurricanes Eta and Iota

**International Rescue Committee**
- **Global**: Project support for core operations costs of Airbel Center (IRC’s R&D Lab), which seeks to develop scalable, breakthrough solutions addressing severe humanitarian problems

**Global Links**
- **Global**: Contribution to IRC’s Crisis Response Fund, a flexible pool of funding for response to emergencies around the globe; ELMA funds are required to be matched on a 2:1 basis

**International Rescue Committee**
- **Global**: Project support to integrate ECD interventions into existing health, education, and child protection programs for refugees and host communities

**Jazz Foundation of America**
- **United States**: Contribution to support musicians and their families affected by Hurricane Maria in Puerto Rico

**Médecins du Monde**
- **Global**: Project support to launch exploratory missions and early stage emergency responses with a focus on underreported and underfunded crises

**Last Mile Health / Rachel Larson**
### Special Opportunities

On occasion, we invest in programs that meet the mission of this foundation but are outside our main focus areas.

<table>
<thead>
<tr>
<th>Organization</th>
<th>Description</th>
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</thead>
<tbody>
<tr>
<td>Médecins Sans Frontière</td>
<td>General support to enable a growing humanitarian organization to expand its footprint, improve the quality of its programs, and diversify its funding base</td>
</tr>
<tr>
<td>Alliance for International Medical Action (ALIMA)</td>
<td>No-interest, no-fee, unsecured draw-down finance facility to provide working capital during predictable cash shortfalls</td>
</tr>
<tr>
<td>Opera San Francesco Saverio (CUAMM)</td>
<td>Project support for medical relief efforts in Beira, in the aftermath of Cyclone Idai</td>
</tr>
<tr>
<td>Solidarités Internationale</td>
<td>Project support for provision of access to clean water and Water, Sanitation, and Hygiene infrastructure in response to forced displacement</td>
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<tr>
<td>Stichting War Child</td>
<td>Project support for rapid emergency response assessments and program startups</td>
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<tr>
<td>GiveDirectly Rwanda</td>
<td>Project support for cash transfers to refugees, and to build a global evidence base informing future cash-based interventions in refugee settings</td>
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<tr>
<td>Médecins Sans Frontière Mozambique</td>
<td>Project support for St. Damien Pediatric Hospital, Haiti's premier children's hospital</td>
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<tr>
<td>Opera San Francesco Saverio (CUAMM) Mozambique</td>
<td>Project support for health interventions in south-western Mozambique</td>
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<tr>
<td>Solidarités Internationale Burkina Faso</td>
<td>Project support for health interventions in central and northern Burkina Faso</td>
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<tr>
<td>Global Opera San Francesco Saverio (CUAMM) Mozambique</td>
<td>Project support for health interventions in north-western Mozambique</td>
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<td>Project support for health interventions in the west of the Democratic Republic of Congo</td>
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<td>Global</td>
<td>Project support for health interventions in southern Angola</td>
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The ELMA Growth Foundation invests in the growth of organizations that improve the lives of low-income communities in Africa

**FOCUS AREA**
African Social Entrepreneurship

**Grantee**
Bridges to Prosperity

**Geography**
Rwanda

**Focus Area**
African Social Entrepreneurship
African Leadership Academy Africa

Ashesi University College Ghana

These investments support organizations that have a demonstrated track record of social impact and a realizable strategy for scale and sustainability.

Bridges to Prosperity

Project support to construct 80 pedestrian footbridges to improve access to clinics, schools, and markets in rural areas, in partnership with the Rwandan government.

Harambee Youth Employment Accelerator South Africa

Project support to the Work Seeker Support program which aims to provide young work-seekers with skills and support to enhance their likelihood of gaining employment.

iDinsight Africa

Project support to expand the Africa-based team and capacity to deliver measurement and evaluation services to the continent’s social and public sectors.

Kepler Rwanda

General support to a growing organization that provides affordable higher education to refugee and low-income students, using a blended learning and job-readiness model.

Lwala Community Alliance Kenya

General support for a growing organization delivering community health, education, clinical care, and nutrition services.

One Acre Fund Africa

Five-year, low-interest subordinated finance facility for short-term working capital needs.

Unjani Clinics South Africa

General support for a growing social franchise of nurse-run primary healthcare clinics serving low-income communities.

Project Mercy Ethiopia

General support for a holistic community development agency serving 100,000 people in three regions through provision of education, essential health care, vocational training, and water and sanitation.

Root Capital Kenya, Rwanda, Tanzania, Uganda

Project support to deliver financial training and strengthen market connections for agribusinesses.

Southern New Hampshire University Kenya, Malawi, Rwanda, South Africa

Project support to expand the Global Education Movement, an online competency-based university for refugees.

As of December 2020, the Unjani network of 81 clinics, owned and operated by Black women, served 16 million patients from townships and rural areas in South Africa.
The ELMA Music Foundation invests in organizations that use music to improve outcomes for children and youth in the United States and South Africa.

**FOCUS AREAS**
- Music & Youth Development
- In-School Music Programs
- Music in Early Childhood Development
- Music & Opportunity Youth

**Grantee**
- Memphis Music Initiative

**Geography**
- United States

**Focus Area**
- Music & Youth Development
These investments support organizations that use music programming to advance youth development

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<tr>
<th>Organization</th>
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<tr>
<td>A Place Called Home</td>
<td>Project support for the Music Department of a comprehensive after-school youth development center in South Central Los Angeles, CA</td>
</tr>
<tr>
<td>After-School All Stars</td>
<td>Project support to expand national free after-school music programming to 1,200 youth in 30 public schools</td>
</tr>
<tr>
<td>Brooklyn Community Foundation</td>
<td>Project support to a community foundation for sub-granting and technical assistance to small music-based youth development organizations in Brooklyn, NY</td>
</tr>
<tr>
<td>The Door - A Center of Alternatives</td>
<td>Project support for the music and performing arts programming of a community-based organization that serves youth ages 12-21 in the areas of health, education, the arts, personal development, and career services in New York City, NY</td>
</tr>
<tr>
<td>East Bay Center for the Performing Arts</td>
<td>Project support for the after-school music and performing arts programming of a longstanding community-based organization in Richmond, CA that serves youth ages 3-18</td>
</tr>
<tr>
<td>Ellis Marsalis Center for Music</td>
<td>General support for an organization providing underserved children and youth from the Ninth Ward of New Orleans, LA the opportunity to study music through arts-focused youth development programs</td>
</tr>
<tr>
<td>Living Classrooms Foundation</td>
<td>Project support for after-school music education programming that links underserved children and youth to broader youth development services in multiple sites in Baltimore, MD and Washington, D.C.</td>
</tr>
<tr>
<td>Mama Foundation for the Arts</td>
<td>Contribution to the Harlem, NY-based Gospel for Teens after-school music program, which provides free intensive training and performance opportunities in gospel music for 350 mostly low-income teenagers</td>
</tr>
<tr>
<td>Memphis Music Initiative</td>
<td>Project support to sub-grant and build capacity at three community-based, youth development organizations with music programming in Tennessee</td>
</tr>
</tbody>
</table>

In 2020, **The Music and Youth Development Alliance (MYDA)**, a coalition of eight community-based organizations across the United States, connected 6,312 young people to comprehensive youth development services through music and the arts – including programming to understand and confront injustice and advance racial equity.
The Miami Foundation
United States

Project support for The Miami Music Alliance, a collaborative effort of six organizations to provide 5,100 pre-K through high school students in Miami Gardens, FL with sequential music education and socio-emotional support through in-school and after-school programs.

Neutral Zone
United States

Project support for a youth driven music and performing arts program serving teenagers ages 13-19 in Ann Arbor, MI.

Renaissance Youth Center
United States

Project support for the music programming of a community-based youth development organization in Bronx, NY.

In-School Music Programs

These investments support organizations that create access to high-quality, sequential music programming in primary and secondary schools.

RYSE
United States

Project support for the Media, Arts, and Culture program of a community-based youth development organization that provides a safe space for creative expression, youth leadership, and social justice in Richmond, CA.

Soulsville Foundation
United States

Project support for Stax Music Academy, which provides extended day/after-school music instruction and comprehensive youth development programs in Tennessee.

Spy Hop Productions
United States

General support for an organization that offers music and arts programming as a component of complementary youth development services in Utah.

Youth Empowerment Project
United States

General support for a community-based, music-focused youth development organization that improves economic opportunities for young people in the creative arts in Louisiana.

Youth on Record
United States

General support for a community-based, music-focused youth development organization that improves economic opportunities for young people in the creative arts in Colorado.

Grammy Music Education Coalition
United States

General support for an initiative to upgrade and modernize in-school music programs and increase music education participation for underserved students.

The Elma Music Foundation

In-School Music Programs continued

Harlem Children’s Zone
United States

Project support for the music program of a community-based organization dedicated to the healthy development of children from pre-natal through college in Central Harlem.

VH1 Save The Music Foundation
United States

Project support for city-wide music education advancement in New Orleans, LA schools.

Project support for music programs and classes in Newark Public Schools.

Project support to adapt current music education programming in New Jersey and to accommodate COVID-19 restrictions.

Music & Youth Development continued
Music in Early Childhood Development

These investments further our understanding of music’s potential impact on early childhood development.
Music & Opportunity Youth

These investments help us learn how music and arts programming can strengthen services for opportunity youth, particularly justice-involved youth.

**Big Thought**
*United States*
Project support for the intensive performing arts program, Creative Solutions, to help disengaged youth transition out of the juvenile justice system in Dallas, TX.

**Guitars Over Guns**
*United States*
General support for an organization that strengthens music-based interventions for underserved and justice-involved youth in Miami, FL and Chicago, IL.

**Recess Art**
*United States*
Project support for an arts-based diversion program providing youth with alternatives to incarceration in Brooklyn, NY.

**Music & Opportunity Youth**

**Special Opportunities**

On occasion, we invest in programs that meet the mission of this foundation but are outside our main focus areas.

**Berklee College of Music**
*United States*
Project support for need-based scholarships for youth from The ELMA Music Foundation’s U.S.-based grantees to attend a four-year undergraduate program.

**Jazz Foundation of America**
*United States*
General support for Jazz Foundation of America’s Musicians’ Emergency Fund, which provides assistance to artists in need.

**Manhattan School of Music**
*United States*
Project support to establish the Hugh Masekela Heritage Scholarship for six South African students to attend the Manhattan School of Music’s undergraduate program.
The ELMA Vaccines & Immunization Foundation invests in expansion of immunization coverage for children, with an emphasis on Africa

FOCUS AREA
Supply Chain & Delivery

Supply Chain & Delivery

These investments support innovation to expand vaccine delivery

The GAVI Alliance Tanzania
Project support to scale up remote temperature monitoring technology, and operationalize national and global analytics tools to identify and respond to cold chain failures and weaknesses

JSI Research and Training Institute Kenya, Tanzania
Project support to build the capacity of health teams to identify, prioritize, and respond to supply chain problems efficiently in order to improve vaccine availability and potency

Nexleaf Analytics Kenya, Tanzania
Project support to scale vaccine remote temperature monitoring during transportation and to provide real-time data analytics to guide interventions to safeguard the country’s vaccines
The ELMA South Africa Foundation invests in organizations supporting development and progress in South Africa

**FOCUS AREA**
Supporting the Constitution

**Grantee**
SECTION27

**Geography**
South Africa

**Focus Area**
Supporting the Constitution
Supporting the Constitution

These investments support organizations working to realize the constitutional rights of everyone living in South Africa

The Black Sash Trust
South Africa
General support for an organization supporting South Africans to recognize and exercise their human, social, and economic rights

Centre for Applied Legal Studies at the University of Witwatersrand
South Africa
General support for a human rights law center working to advance the Constitution, protect the rule of law, and ensure democratic structures advance the rights of all people living in South Africa

Corruption Watch
South Africa
General support for an organization encouraging and enabling informed public participation in opposing corruption, with a focus on strengthening engagement and accountability around education, health, and socio-economic rights

Legal Resources Trust
South Africa
General support for a social justice organization using the law to defend, protect, and enable the constitutional rights of vulnerable, poor, homeless, and landless people and communities

SECTION27
South Africa
General support for a public-interest law and advocacy center that uses litigation, advocacy, and community mobilization to help realize the rights to education, health care, and food. Part of the grant was a challenge grant which SECTION27 successfully utilized to encourage more South Africans to give to this critical social justice organization.

Socio-Economic Rights Institute of South Africa
South Africa
General support for a public interest law firm that provides professional, research, advocacy, and litigation services to communities, movements, and civil society organizations which seek to enforce socio-economic rights

Women’s Legal Centre Trust
South Africa
General support to a women-focused law center conducting constitutional litigation, advocacy, and direct legal support on gender issues

The DG Murray Trust
A commitment to evidence

ELMA has an ongoing commitment to Measurement and Evaluation (M&E) in order to assess and improve the social returns on our investments. Critically, evaluations supported by ELMA focus on informing decision-making and learning — both for ELMA and the field at large — rather than on forcing accountability.

We value different forms of evaluation at different stages of a program. What is most crucial is that evaluations are “fit-for-purpose” — that is, the purpose, use, and users of an evaluation inform its design, resourcing, and timing. We believe in the judicious use of resources and prioritize the evaluation of investments that are strategically important and/or that have the potential to influence policy, funding, and practice. This in turn requires a strong commitment to using and sharing evidence generated from evaluations, as well as a process that is collaborative and consultative with internal and external stakeholders.

M&E partnerships in 2019 and 2020

<table>
<thead>
<tr>
<th>Institution</th>
<th>Project Description</th>
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<tbody>
<tr>
<td>African Population and Health Research Centre Kenya</td>
<td>Implementation research, outcomes evaluation, and cost analysis for a program that integrates home and facility-based ECD counseling into health system services</td>
</tr>
<tr>
<td>Ichuli Consulting Uganda</td>
<td>Evaluation of ELMA-funded Aga Khan Foundation program to improve early childhood services in three districts</td>
</tr>
<tr>
<td>Innovations for Poverty Action Uganda</td>
<td>Service agreement to provide ongoing measurement, evaluation, and learning support to an ELMA-funded ECD community of practice</td>
</tr>
<tr>
<td>Itad Africa</td>
<td>Evaluation of Sightsavers Accelerate program’s contribution to eliminate potentially blinding trachoma in eight African countries and speed up progress towards elimination in several others</td>
</tr>
<tr>
<td>Stellenbosch University South Africa</td>
<td>Longitudinal study to measure the impact of a home-visiting program on maternal and child health and child cognitive development</td>
</tr>
<tr>
<td>South African Medical Research Council South Africa</td>
<td>Evaluation of Mphatlatlase, an ELMA-funded sexual, reproductive, and maternal and newborn health program. Evaluation will assess the program’s impact on newborn mortality and mothers’ experience of care, and help identify factors that contribute to quality improvement</td>
</tr>
<tr>
<td>University of KwaZulu-Natal, Centre for Rural Health South Africa</td>
<td>Evaluation of the implementation and effectiveness of electronic Integrated Management of Childhood Illness in primary health care clinics in KwaZulu-Natal</td>
</tr>
</tbody>
</table>
The ELMA Philanthropies provides philanthropic advisory services to The ELMA Group of Foundations.

From locations in New York, Cape Town, Johannesburg, and Kampala, our team develops program strategies, identifies and explores investment opportunities, monitors and evaluates investment performance, and manages strategic partnerships for The ELMA Group of Foundations.

Visit elmaphilanthropies.org to learn more.
Our values

• Humility and integrity
• Respect for human dignity and diversity
• Pursuit of excellence
• Commitment to partnership
• A results-orientation informed by continuous learning

WHO WE ARE

Our team

United States
99 Park Ave.
Suite 1740
New York
NY 10016

Sehnoor Bari
Julia Burgess
Robyn Calder Harawi
Courtneyey Cuomo
Lora du Moulin
Elan Garznik (retired February 2020)

Tiffani Greenaway
Indya Hartley
Liz Healy
Jin Hong
Ebony Howard
Tressa Johnson
Janet Kienbaum
June Lee
Anne Magee
Meror Makonnen
Sororo Maruwa
Izabela Masheyeva
Sidney McBee
Thomas McPartland
Melissa Morrison
Peter Morrison
Khayiriyuh Muhammad Smith
Bhupinder Mutani
Moron Nuru
Lauren Slought
Jingyi Song
Tanik Ward

Uganda
DTB Centre
17/19 Kampala Rd.
PO Box 28762
Kampala

Bonita Birungi
Sarah Kyemba
Angela Nsereko
Peter Oola

South Africa
Portside, 17th Floor
4 Bree St.
Cape Town, 8001

Kimeshin Athenealom
Tracy-Ann Cupido
Joy Dryer
Stanley Fletcher
Heidi Grundlingh
Daniele Jones
Nondumiso Mabuya
Samantha Malunga
Ruth Mapara
Zodwa Mbalamo
Barnadette Moffat
Janet Mpete
Nokubonga Mtya
Sanana Mbele-Mogale
Nomkhosi Nkambule
Heather Sherwin
Greg van der Watt
Carley Fumeza-Symms
Sanjana Janandhan
Sharon Rapetswa
Cindy Snyders-Africa

Board members

The ELMA Philanthropies Services (U.S.) Inc.
Clive Calder
Robyn Calder Harawi
Larry Cooley
Meron Makonnen (effective August 2020)
Thomas McPartland
Bernadette Moffat

The ELMA Philanthropies Services (Africa) (Pty) Ltd.
Robyn Calder Harawi
Stanley Fletcher
Thomas McPartland
Bernadette Moffat

The ELMA Philanthropies Services (East Africa) Limited
Robyn Calder Harawi (effective February 2019)
Thomas McPartland

elmaphilanthropies.org
Janet, a community health worker with Living Goods, visits 15-20 families every day in Kawempe, a community of 20,000 people in Kampala, Uganda. She has been instrumental in educating her community on proper COVID-19 safety precautions.