Established in 2019, the **Kenya Paediatric Fellowship Programme (KPFP)** was created to expand the capacity of Kenyan institutions to select, train, and deploy pediatric subspecialists and nurses, and to increase access to specialized services for children in Kenya and the East Africa region.

Working alongside the Ministry of Health, KPFP is a consortium made up of Aga Khan University, Clinton Health Access Initiative, Gertrude’s Children’s Hospital, Kenya Paediatric Association, Moi University, and University of Nairobi.

To date, KPFP has enrolled 124 pediatric nurses and 24 pediatricians in subspecialty training programs. As of September 2022, 44 (34.4%) fellows successfully completed their training and have been deployed to 38 hospitals across 32 counties in Kenya. The remaining fellows are on track to graduate by December 2023.

Focused primarily in Africa, ELMA aims to improve the lives of children, and the families and communities that support them.

We invest in high-impact organizations that further the objectives of The ELMA Group of Foundations. Select investments that were contracted in 2021 and 2022 are featured throughout these pages.
Throughout these pages, you will read about the incredible work ELMA was honored to support in 2021 and 2022.

Here are some highlights of ELMA’s and our partners’ progress toward improving the lives of children, and the families and communities that support them.

COVID-19 response: From March 2020 through the end of 2022, The ELMA Group of Foundations invested in 79 organizations working in over 30 countries to respond to the immediate and long-term challenges presented by the COVID-19 pandemic. Collectively, these investments supported partners to:

- Procure and distribute over 30 million pieces of PPE
- Provide COVID-19-related training and support to over 2 million healthcare workers
- Disseminate COVID-19 education, testing, and treatment services to over 17 million people
- Contribute to vaccination efforts for 132 million individuals across 14 African countries
- Procure and distribute 4,335 high-quality pulse oximeters and 238 ventilators
- Increase oxygen production and distribution at five oxygen plants in Kenya and Ethiopia
- Establish 10 new oxygen plants in Kenya, Ethiopia, and Nigeria
**AIDS-Free:** ELMA’s AIDS-Free investments support organizations that work toward early identification, treatment initiation, and retention of HIV+ children and adolescents. Since 2014, ELMA’s AIDS-Free grantees have contributed to:

- **Testing over 12 million children and adolescents**
- **Identifying approximately 300,000 new cases in 11 countries**
- **Initiating approximately 72% of these cases on antiretroviral therapy**

Among HIV+ children and adolescents recently tracked for follow-up, the average virological suppression rate and one-year treatment retention rate was 77% and 80%, respectively. ELMA will continue to invest alongside global health partners and governments to ensure an AIDS-Free future for children.

**Humanitarian Relief:** In 2021 and 2022, The ELMA Relief Foundation supported partners to:

- Support internally displaced communities and rebuild health services in Ethiopia
- Respond to the Ebola outbreak in Uganda
- Mitigate the impacts of widespread civil unrest and conflict, flooding, and wildfires in South Africa

**Health Workforce:** ELMA’s Health Workforce investments aim to increase the quality and quantity of the pediatric health workforce. From 2018-2022, our grantee partners have supported, across 23 countries, the training and deployment of approximately:

- **19,000 community health workers**
- **380 pediatric nurses and midwives**
- **130 pediatric medical specialists and subspecialists**

93% of the nursing and medical postgraduates supported by ELMA have been retained in the public sector one year post deployment. This focus area’s key strategic initiatives, African Paediatric Fellowship Programme (page 24) and Kenya Paediatric Fellowship Programme (front and inside cover), continue to exceed expectations, with the **training and deployment of approximately 300 pediatric medical providers** completed or in progress by the end of 2022.

**Maternal & Newborn Health:** ELMA’s Maternal and Newborn Health focus area has the long-term goals of making pregnancy and delivery safer for women and ensuring that health systems prioritize newborns. From 2018 through early 2022, ELMA-supported maternal and newborn health initiatives have **reduced overall newborn deaths by 13%** in ~310 supported health facilities across eight African countries. Approximately **4.8 million births** will be supported by the end of the grant periods for these investments.

---

**Early Childhood Development (ECD):** From late 2017 to early 2022, ELMA’s investments supported access to ECD programs for over 306,000 children across five African countries, and provided training to 10,320 ECD practitioners and 51,470 caregivers. ELMA’s partners have strengthened national early childhood programs by supporting governments to deliver, measure, and improve ECD services. In South Africa, where ELMA began investing in ECD in 2006, ELMA’s grantee partners contributed to a doubling of the government’s annual budget for per child ECD subsidies to ZAR2.7 billion starting in 2022.

**The ELMA Community Grants Program (ECGP):** In 2021 and 2022, The ELMA Community Grants Program supported 117 community-based organizations from 13 African countries.

ECGP partners implement a wide range of activities using integrated approaches that ensure holistic support for children, families, and their communities.

The services provided by ECGP partners include:

- HIV and oncology treatment
- Therapy and care for children living with disabilities
- Sexual and reproductive health services
- Food security for vulnerable households
- Empowerment of girls and young women, particularly those at risk of or in early marriages

In 2023, ECGP will spin out into a new Africa-based grantmaking foundation, **Masana wa Afrika** (page 49).

---

4 Ethiopia, Ghana, Rwanda, South Africa, Uganda
5 Botswana, Eswatini, Kenya, Lesotho, Malawi, Mozambique, Namibia, Rwanda, South Africa, Tanzania, Uganda, Zambia, Zimbabwe
Neglected Tropical Diseases (NTDs): In partnership with our grantees, governments, and co-funders such as the Children’s Investment Fund Foundation and the Bill and Melinda Gates Foundation, since 2015, ELMA has been supporting the elimination of NTDs affecting hundreds of millions of people in Africa. These NTDs include: trachoma, onchocerciasis (river blindness), lymphatic filariasis, schistosomiasis, soil-transmitted helminths, and more recently, human African trypanosomiasis and visceral leishmaniasis.

ELMA support aims to eliminate trachoma as a public health problem in 14 countries in Africa, of which four countries (Benin, Botswana, Kenya, and Namibia) are expected to eliminate trachoma before 2026. As of April 2022, ELMA has contributed to 65,000 trachoma surgeries and over 34 million trachoma treatments. As a result, 11.3 million fewer people are at risk of trachoma in supported countries.

ELMA has supported seven countries to eliminate onchocerciasis. Notably, Niger is the first African country verified by the World Health Organization to reach elimination, with Uganda expected to follow in 2026. Funding toward lymphatic filariasis has enabled eight countries to make progress toward elimination, with Chad, Kenya, Mali, Niger, Senegal, and Zimbabwe expected to achieve elimination before 2029, and Ethiopia and Sudan in the years thereafter.

For schistosomiasis and soil-transmitted helminths, ELMA support to date has focused on interruption of transmission in Rwanda, Zimbabwe, and four counties in Kenya, and accelerated national progress toward interruption in Ethiopia.

ELMA is proud to be a financial partner to change-makers across Africa and the world. The progress mentioned above is only possible because of their vision and drive for a brighter future for everyone.

7. Chad, Ethiopia, Mali, Niger, Senegal, Sudan, Uganda
COVID-19 Response

In 2021 and 2022, The ELMA Group of Foundations supported children, families, and communities – especially in Africa – impacted by the continued effects of the COVID-19 pandemic.

FOCUS AREAS
Direct COVID-19 Response
Protecting Essential Services
Supporting Early Education & Learning
Safety Net Support for Vulnerable Communities
COVID-19 Vaccines

Grantee: Shining Hope for Communities (SHOFCO)
Geography: Kenya
Focus Area: Safety Net Support for Vulnerable Communities
Direct COVID-19 Response

These investments contributed to controlling the spread of COVID-19 and mitigating its direct health impacts.

Select investments contracted in 2021 & 2022

- **Alliance for International Medical Action (ALIMA)**
  - Central African Republic, Chad, Democratic Republic of the Congo, Guinea, Mali, Mauritania, Niger, Nigeria
  - Project support for technical assistance to Ministries of Health to diagnose and manage severe and critical cases of COVID-19 and COVID-19 vaccine support.

- **Opera San Francesco Saverio (CUAMM)**
  - Uganda
  - Project support for COVID-19 response efforts including providing health worker training, PPE, oxygen, and other medical supplies in nine districts serving 600,000 people in Karamoja.

- **Reach Digital Health (formerly Praekelt Foundation)**
  - South Africa
  - Project support for the next phase of Health Alert, a COVID-19 information dissemination system.

- **St. Raphael of St. Francis Hospital (Nsambya Hospital)**
  - Uganda
  - Project support for COVID-19 response activities including providing health worker training, PPE, oxygen, and other medical supplies at Nsambya Hospital.

- **The Solidarity Fund South Africa**
  - Contribution to fund initiatives that augment the government’s COVID-19 response.

- **South African Allergy and Clinical Immunology Foundation**
  - South Africa
  - Project support to facilitate the rollout of low-cost asthma pump spacers and AfriValves for the treatment of bronchospasm during the COVID-19 pandemic.

- **South African Medical Research Council**
  - South Africa
  - Project support for the Wits Paediatric Fund to procure and distribute essential equipment and supplies for COVID-19 care for children, adolescents, and pregnant women to academic hospitals.

- **South African Medical Research Council**
  - South Africa
  - Project support for technical assistance to Ministries of Health to diagnose and manage severe and critical cases of COVID-19 and COVID-19 vaccine support.

- **The Solidarity Fund South Africa**
  - Project support for the Wits Paediatric Fund to procure and distribute essential equipment and supplies for COVID-19 care for children, adolescents, and pregnant women to academic hospitals.

- **Wits Health Consortium**
  - South Africa
  - Project support for COVID-19 response efforts including providing health worker training, PPE, oxygen, and other medical supplies in nine districts serving 600,000 people in Karamoja.

- **The Solidarity Fund South Africa**
  - Contribution to fund initiatives that augment the government’s COVID-19 response.

- **South African Allergy and Clinical Immunology Foundation**
  - South Africa
  - Project support to facilitate the rollout of low-cost asthma pump spacers and AfriValves for the treatment of bronchospasm during the COVID-19 pandemic.

- **South African Medical Research Council**
  - South Africa
  - Project support for the Wits Paediatric Fund to procure and distribute essential equipment and supplies for COVID-19 care for children, adolescents, and pregnant women to academic hospitals.

- **Wits Health Consortium**
  - South Africa
  - Project support for COVID-19 response efforts including providing health worker training, PPE, oxygen, and other medical supplies in nine districts serving 600,000 people in Karamoja.
Protecting Essential Services

These investments helped to ensure that maternal, newborn, and child healthcare was maintained during the pandemic.

- **University of Cape Town, South Africa**: Project support to provide African medical specialist trainees with living expense relief in response to the impact of COVID-19 on training resources.

- **William Marsh Rice University, Kenya, Malawi, Nigeria, Tanzania**: Project support to strengthen the COVID-19 preparedness and response of the Rice360 Institute of Global Health’s Newborn Essential Solutions and Technologies (NEST360) program in their hospitals of operation.

- **Wits Health Consortium, South Africa**: Project support to mitigate child health service disruptions due to COVID-19 in Tshwane district.

Supporting Early Education & Learning

These investments helped reduce the impacts of school closures on early childhood development and learning.

- **Mildmay Uganda, Uganda**: Project support to sustain essential health services, adapt pediatric HIV/AIDS services, and provide COVID-19 response in six districts.

- **Stichting PharmAccess International, Kenya**: Project support to deploy digital health tools to help facilities prepare for COVID-19 and to maintain essential maternal and newborn health services during the pandemic.

- **Aga Khan Foundation, Uganda**: Project support for remote ECD activities, and to support the Ministry of Education and Sports as it supports early learning and transition-back-to-in-person plans during and post COVID-19.

- **Ilifa Labantwana, South Africa**: Project support to provide food and nutrition support to 14,000 children and 2,713 ECD staff made vulnerable by COVID-19, and enable 515 unregistered ECD sites to meet the COVID-19 reopening requirements.

- **The Unlimited Child, South Africa**: Project support to assist with the reopening and recovery of the 3,050 ECD centers in the organization’s network impacted by the COVID-19 pandemic.
Safety Net Support for Vulnerable Communities

These investments supported the basic needs of particularly vulnerable communities during the pandemic.

COVID-19 investments contracted in 2021 & 2022

Future Families
South Africa
Contribution for social support services, access to medical treatment, and direct financial relief for destitute refugee and migrant families and individuals.

Refugee Social Services
South Africa
Project support for assistance to vulnerable migrants, refugees, and asylum seekers in KwaZulu-Natal and Eastern Cape during the COVID-19 pandemic.

Scalabrini Centre of CT
South Africa
Project support for assistance to vulnerable migrants, refugees, and asylum seekers in the Western Cape during the COVID-19 pandemic.

Shining Hope for Communities (SHOFCO)
Kenya
Contribution to support COVID-19 relief response in informal settlements surrounding Nairobi.

Ubuntu Pathways
South Africa
Contribution for emergency COVID-19 relief response in the townships surrounding Port Elizabeth, Eastern Cape.

ALIMA / Seyba Keita

16 17
COVID-19 Vaccines

These investments supported the rollout of COVID-19 vaccines, particularly across Africa.

- **Children’s Health Fund**
  - United States
  - Project support to deliver COVID-19 vaccinations, routine immunizations, and healthcare to children and adolescents in underserved communities

- **Clinton Health Access Initiative**
  - South Africa
  - Project support for detection, assessment, and monitoring of adverse effects and post market surveillance of SARS-CoV-2 vaccines through provision of technical assistance to the South African Health Products Regulatory Authority

- **The DG Murray Trust**
  - South Africa
  - Project support to provide technical assistance to the national, provincial, and district Departments of Health to manage SARS-CoV-2 vaccine rollout

- **JSI Research and Training Institute**
  - Kenya, Malawi, Tanzania
  - Project support for COVID-19 technical assistance to Ministries of Health at national and subnational levels, including training vaccinators, strengthening data systems, and setting up vaccination outreach sites

- **Right to Care**
  - South Africa
  - Project support to deploy mobile vaccination teams to reach at least 67% COVID-19 vaccine coverage in underserved rural populations of Eastern Cape

- **South African Medical Research Council**
  - South Africa
  - Project support for an open label Phase 3b trial of the single dose Johnson & Johnson COVID-19 vaccine in 500,000 healthcare workers that initiated the rollout of vaccines

- **Touch Foundation**
  - Tanzania
  - Project support for improving COVID-19 vaccine uptake through technical support and financial assistance to the President’s Office Regional Administration & Local Government (PO-RALG)

- **United States Fund for UNICEF**
  - Botswana, Côte d’Ivoire, Eswatini, Ghana, Uganda
  - Project support to provide six Ministries of Health with technical assistance to strengthen national COVID-19 vaccine coordination, planning, and monitoring, and to scale vaccine delivery to priority groups

- **University of Limpopo Trust**
  - South Africa
  - Project support to set up 42 COVID-19 outreach vaccine sites in Limpopo

- **VillageReach**
  - Malawi
  - Project support for COVID-19 vaccine rollout to reach 20% of Malawians by digitizing vaccine supply chain tools, training 8,000 vaccinators, and expanding a digital health communication platform

- **The WHO Foundation**
  - Global
  - Contribution to match USD1 million raised through online contributions to the Go Give One campaign to increase the availability of COVID-19 vaccines in low-income countries
The ELMA Foundation invests in organizations that improve the lives of children in Africa

FOCUS AREAS
Health Workforce
Maternal & Newborn Health
Early Childhood Development
AIDS-Free
Neglected Tropical Diseases

Grantee
The END Fund

Geography
Africa

Focus Area
Neglected Tropical Diseases
Health Workforce

These investments aim to increase the quality and quantity of pediatric health workers

Select investments contracted in 2021 & 2022

Amref Health in Kenya

Project support to institutionalize community health workers by strengthening financing, leadership and governance, policy, and coordination for an integrated community health system

Baylor College of Medicine

Project support to expand Uganda’s Pediatric Hematology Oncology (PHO) specialty training for 18 new PHO fellows and 17 specialty nurses

Clinton Health Access Initiative

Project support to secure financial resources and support the Government of Rwanda and national institutions to implement the “National Strategy for Health Professions Development 2020-2030”

Opera San Francesco Saverio (CUAMM)

Project support to expand delivery of competency-based nursing/midwifery education, and increase production of enrolled nurses, midwives, and anesthetic officers in Karamoja and Lango regions

Rwanda Biomedical Centre

Project support for equipment and infrastructure to strengthen pediatric workforce training, as part of the Government of Rwanda’s “National Strategy for Health Professions Development 2020-2030”

Seed Global Health

Project support to institutionalize competency-based clinical education to improve the quality of emergency care and maternal, newborn, and child health pre-service training, and to launch new postgraduate programs in midwifery and emergency care

United States Fund for UNICEF

Project support to provide technical assistance to finalize, disseminate, and pilot implementation of the National Community Health Strategy in three districts

University of Rwanda

Project support to help the implementation of the Government of Rwanda’s “National Strategy for Health Professions Development 2020-2030” by establishing the faculty, equipment, and infrastructure to build and sustain training for the pediatric workforce
Since its launch in 2008, the African Paediatric Fellowship Programme (APFP) has trained 279 child health specialists from 21 African countries.

APFP is a partnership between the University of Cape Town Department of Paediatrics and Child Health, University of KwaZulu-Natal Centre for Rural Health, and University of Witwatersrand to strengthen the pediatric workforce in Africa.

Among the APFP fellows using their leadership skills and medical expertise to improve health outcomes for children are Dr. Victoria Nakibuka (pictured on page 22) and Dr. Joyce Balagadde Kambugu (pictured at right).

Dr. Victoria is the first neonatologist in Uganda and head of pediatrics at St. Francis Hospital Nsambya. She set up one of the first neonatal intensive care units in Uganda and established the first human milk bank in the country. She is also a member of the national newborn steering committee and national maternal and perinatal review committee.

As Uganda’s first female pediatric oncologist, Dr. Joyce spearheaded the establishment of Uganda’s first dedicated pediatric oncology service and later a training program in pediatric oncology. She is the head of pediatric oncology at the Uganda Cancer Institute and a research investigator with the UCI-Hutchinson Center Cancer Alliance.
Maternal & Newborn Health

These investments aim to make pregnancy and delivery safe and ensure newborns receive appropriate care.

- Baylor College of Medicine Children’s Foundation Uganda
  Project support to institutionalize newborn care approaches and implement a proven intervention package for small and sick newborns in eight Mid-Western districts.

- Clinton Health Access Initiative Ethiopia, Kenya, Liberia, Nigeria, Rwanda, Uganda
  Project support to increase equitable access to medical oxygen in low- and middle-income countries by helping governments build sustainable oxygen ecosystems in partnership with PATH.

- The DG Murray Trust South Africa
  Project support to repurpose the COVID-19 Vaccination Contact Center to support and strengthen the HIV/TB and Maternal Newborn Child Health Programs.

- Kisumu Medical and Educational Trust Kenya
  General support for an organization working to expand and promote access to affordable, quality health and education services for underserved communities, with a focus on reproductive, maternal, newborn, child, and adolescent health.

- Lifebox Foundation Africa
  General support for an organization that improves the safety of surgery and anesthesia in low-resource settings through the provision of essential equipment and training.

- Makerere University School of Public Health Uganda
  Project support to institutionalize and increase access to specialized neonatal services through in-service training and mentorship of health workers and implementation of a proven intervention package for small and sick newborns.

- PATH Burkina Faso, Democratic Republic of the Congo, Kenya, Malawi, Senegal, Tanzania, Zambia
  Project support to increase equitable access to medical oxygen in low- and middle-income countries by helping governments build sustainable oxygen ecosystems in partnership with CHAI.

- Jacaranda Health Kenya
  Project support to advance the quality and uptake of maternal and newborn health services through digital health platforms.

- The DG Murray Trust South Africa
  Project support to institutionalize and increase access to specialized neonatal services through in-service training and mentorship of health workers and implementation of a proven intervention package for small and sick newborns.

- Path Burkina Faso, Democratic Republic of the Congo, Kenya, Malawi, Senegal, Tanzania, Zambia
  Project support to increase equitable access to medical oxygen in low- and middle-income countries by helping governments build sustainable oxygen ecosystems in partnership with CHAI.

- The DG Murray Trust South Africa
  Project support to repurpose the COVID-19 Vaccination Contact Center to support and strengthen the HIV/TB and Maternal Newborn Child Health Programs.

- Kisumu Medical and Educational Trust Kenya
  General support for an organization working to expand and promote access to affordable, quality health and education services for underserved communities, with a focus on reproductive, maternal, newborn, child, and adolescent health.

- Lifebox Foundation Africa
  General support for an organization that improves the safety of surgery and anesthesia in low-resource settings through the provision of essential equipment and training.

- Makerere University School of Public Health Uganda
  Project support to institutionalize and increase access to specialized neonatal services through in-service training and mentorship of health workers and implementation of a proven intervention package for small and sick newborns.

- PATH Burkina Faso, Democratic Republic of the Congo, Kenya, Malawi, Senegal, Tanzania, Zambia
  Project support to increase equitable access to medical oxygen in low- and middle-income countries by helping governments build sustainable oxygen ecosystems in partnership with CHAI.

- The DG Murray Trust South Africa
  Project support to repurpose the COVID-19 Vaccination Contact Center to support and strengthen the HIV/TB and Maternal Newborn Child Health Programs.

- Kisumu Medical and Educational Trust Kenya
  General support for an organization working to expand and promote access to affordable, quality health and education services for underserved communities, with a focus on reproductive, maternal, newborn, child, and adolescent health.

- Lifebox Foundation Africa
  General support for an organization that improves the safety of surgery and anesthesia in low-resource settings through the provision of essential equipment and training.

- Makerere University School of Public Health Uganda
  Project support to institutionalize and increase access to specialized neonatal services through in-service training and mentorship of health workers and implementation of a proven intervention package for small and sick newborns.

- PATH Burkina Faso, Democratic Republic of the Congo, Kenya, Malawi, Senegal, Tanzania, Zambia
  Project support to increase equitable access to medical oxygen in low- and middle-income countries by helping governments build sustainable oxygen ecosystems in partnership with CHAI.
Early Childhood Development

These investments aim to improve access to quality early childhood care and education.

**The Equal Education Law Centre Trust**
South Africa

- General support for a social justice law clinic working to support access to quality ECD and education using strategic litigation, advocacy, and policy development support.

**Ethiopian School Readiness Initiative**
Ethiopia

- General support for an organization providing quality ECD services to over 5,000 children annually, including teacher training, health checks, deworming, and ECD materials development.

**Ilifa Labantwana**
South Africa

- General support to an organization focused on ensuring 1 million children ages 0-5 are accessing quality, government subsidized ECD services and are developmentally on track to begin school.

**Innovations for Poverty Action**
Ghana

- Project support to partner with education stakeholders across government to develop practical, evidence-based implementation and monitoring plans for the country’s new kindergarten policy.

**Kidogo**
Kenya

- General support to a social enterprise supporting a network of entrepreneurial women to improve their childcare micro-businesses.

**Lively Minds**
Ghana

- Project support to scale an evidence-based ECD program in partnership with the Government of Ghana to improve parenting practices and kindergarten quality, reaching 8,000 teachers and 1 million children.

---

ELMA supports a coalition of 12 early childhood partners in South Africa working to ensure approximately 1.8 million children ages 0-2 access an essential package of early childhood services, and approximately 2.1 million children access high-quality early education.

These ELMA partners are: Cape Educational Trust - Early Learning Resource Unit (ELRU), The DG Murray Trust - Grow Great Campaign, The Early Care Foundation, The Equal Education Law Centre Trust, Ilifa Labantwana, Khululeka, SmartStart Early Learning, Training and Resources in Early Education (TREE), University of Cape Town (Children’s Institute), University of Pretoria (Centre for Child Law), The Unlimited Child, and Wordworks.
Select investments contracted in 2021 & 2022

Right to Play
Ghana
Project support to roll-out a national kindergarten teacher training, coaching, and support package in partnership with government and Sabre Education

Sabre Education
Ghana
General support for an organization focused on improving the quality of national pre-service and in-service kindergarten teacher training in partnership with the Ministry of Education

SmartStart Early Learning
South Africa
General support for a social franchise aiming to provide 1 million children ages 3-4 with quality early learning programs annually by 2026

Spring Impact
Kenya, Rwanda
A service contract to provide technical assistance to a coalition of Kenyan and Rwandan ECD stakeholders to develop and test a shared plan to strengthen childcare support systems

Tiny Totos
Kenya
General support to a social enterprise providing quality improvement services to a network of self-sustaining, low-cost ECD centers in urban neighborhoods

Training and Resources in Early Education (TREE)
South Africa
General support to provide reopening, stabilizing, and rebuilding support to 450 ECD centers and programs serving 20,000 children across three provinces

United States Fund for UNICEF
Rwanda
Project support to provide technical assistance to the National Childhood Development Agency to analyze current ECD financing and plan for increased ECD investment and coordination

University of Cape Town (Children’s Institute)
South Africa
General support for South Africa’s leading advocacy and policy development institute focused on increasing the availability of evidence-based research to support improvements in policies, laws, and interventions affecting children

University of Pretoria (Centre for Child Law)
South Africa
Project support for advancing the realization of children’s rights in South Africa

The Unlimited Child
South Africa
General support for an organization focused on scaling up a quality improvement model in 6,000 ECD centers reaching 500,000 children in the poorest three income quintiles by 2025

Wordworks
South Africa
General support for an organization that develops content and provides technical input for both the private and government sectors to support early language and literacy development in the first eight years of children’s lives

AIDS-Free
These investments aim to ensure that children and adolescents with HIV are identified, treated early, and maintained on treatment

Anova Health Institute
South Africa
Project support for involvement in ELMA’s Unfinished Business Phase II to scale effective pediatric and adolescent HIV case finding and ART linkage strategies, improve treatment models, and build an investment case for national adoption

Paediatric AIDS Treatment for Africa (PATA)
Africa
General support to an organization that strengthens pediatric and adolescent HIV service delivery by providing technical support and accelerated access to optimal pediatric formulations in high-burden countries

The WHO Foundation
sub-Saharan Africa
Project support for the management of the WHO’s Global Accelerator for Pediatric Formulations (GAP-f) network, which aims to accelerate access to safe, effective, quality, affordable pediatric medicines

Zvandiri
Africa
Project support to expand a peer-led service delivery model supporting children and adolescents living with HIV to five countries, while adapting to virtual training and mentorship to allow for effective scale-up during COVID-19 and beyond
Neglected Tropical Diseases

These investments aim to control and, where possible, eliminate NTDs

The END Fund
Ethiopia, Kenya, South Sudan, Sudan, Uganda

Project support to deploy lifesaving treatments for visceral leishmaniasis for approximately 11,000 people per year

Sightsavers Africa

Project support to fund mass drug administrations for onchocerciasis and lymphatic filariasis to treat 51.2 million people, provide 6,000 trachoma surgeries, and undertake lymphatic filariasis impact surveys in Chad, Liberia, and Nigeria

*Funded by The ELMA Foundation (UK)
Special Opportunities

On occasion, we invest in programs and organizations that meet The ELMA Foundation’s mission but are outside or cut across our main focus areas.

**African Center of Excellence for Genomics of Infectious Diseases, Nigeria**

Project support to build Sentinel, a disease surveillance and pandemic prevention system, across Nigeria and West Africa.

**Reach Digital Health, South Africa**

General support for a digital health organization leading the development and scale-up of HealthConnect, an integrated communication platform that connects public health managers, health facilities, and clients to improve access to quality health services.

**Stanford Programme (Cape Town), Africa**

Project support for Digital Medical Education International Collaborative (Digital MEdIC) to deliver high quality digital video content for health worker education, training, and service delivery.

**UNICEF Africa**

Contribution for the Secretariat of the Education Outcomes Fund, which aims to support governments to develop and manage outcomes funds that pay for measurable learning results according to national education priorities.

---

Select investments contracted in 2021 & 2022.
In addition to ELMA’s core grantmaking, from time to time, ELMA invests in companies and pooled investment vehicles that aim to improve healthcare and education for children in Africa.

The following were active impact investments in 2021 and 2022:

**Adjuvant Capital**
Investment in a private equity fund that aims to drive meaningful public health improvements by investing in technologies targeted toward low- and middle-income countries.

**CarePay International**
Equity investment in a mobile health wallet platform that links participants, healthcare providers, and healthcare payers to provide fast, efficient, and transparent treatment and payment.

**CureVac**
Equity investment in a biotechnology company that focuses on using messenger RNA to develop new therapeutics and vaccines.

**Global Access Health (GAH)**
Loan to a not-for-profit company that aims to provide affordable, quality, rapid diagnostic tests to low- and middle-income countries by performing the complete value chain from R&D to regulatory approval and manufacturing, and establishing partnerships to manufacture diagnostic tests in Africa.

**GroFin Small Growing Business Fund**
Investment in a debt fund focusing on small and growing businesses in high-impact sectors such as health and education across Africa; GroFin’s investment is coupled with support services to give the underlying businesses the best chance at repaying debt and becoming sustainable.

**Investment Fund for Health in Africa II**
Investment in a private equity fund that targets both a financial and social return by investing in private healthcare companies in sub-Saharan Africa.

**Medical Credit Fund**
Debt investment in a fund that provides loans, alongside local banks, to healthcare providers serving poor and underserved communities; all borrowers participate in a quality improvement program aimed at increasing the quality of services offered by the provider.

**Mwabu Group**
Equity investment in an education technology company that creates interactive e-learning content and resources for primary school students and teachers focused on local languages in Zambia.

**Shonaquip**
Loan to a social enterprise that designs, manufactures, supplies, and provides training on the proper usage of affordable mobility and support devices for children in low- and middle-income African countries.

**SPARK Schools**
Equity investment in a private company that has established a chain of affordable primary schools reaching a market segment that currently has few quality options; SPARK uses a blended learning model with highly trained teachers and technology to keep costs under control.
The ELMA Community Grants Program supports community-based organizations serving children and families across Southern and East Africa.

Governments, markets, and large non-governmental organizations often do not reach the most marginalized and vulnerable children; community-based organizations fill this gap.

Launched in 2012, The ELMA Community Grants Program (ECGP) provides grantees with flexible funding as well as tailored capacity-strengthening in the areas of fundraising, financial management, leadership, measurement and evaluation, and program development.

Grantee: Fr. Alex You Memorial School
Geography: Uganda
Focus Area: The ELMA Community Grants Program
THE ELMA COMMUNITY GRANTS PROGRAM

ECGP investments active in 2021 & 2022

BOTSWANA

Botswana Retired Nurses Society
Provides holistic support to community members impacted by HIV/AIDS

Learn To Play – Ithute Go Tshameka
Provides quality early learning programs to children in low-income communities

Moremogolo Trust t/a Bana Ba Metsi
Provides education, nutritional support, rehabilitation support, and skills building at a primary school for boys

ESWATINI

Kwakha Indvodza
Mentors boys and young men and provides access to health and counseling services, financial management education, and vocational skills training

Moya Trust
Provides holistic care to orphaned and vulnerable children in the rural communities of the Lombambo Lombzala area

Siphilile Maternal and Child Health
Provides health and nutrition home-based services to pregnant mothers and vulnerable children in disadvantaged peri-urban areas in Manzini District

Vusumnotfo
Trains community members on social, economic, and agricultural development, and trains teachers and caregivers on ECD best practices in the rural area Ngonini in the Hhohho region

KENYA

The Action Foundation
Provides occupational therapy, feeding, quality education, and livelihood support to children and youth with disabilities

Ewang’an Nadede Advocacy Initiative
Provides education, healthcare, and nutrition support to girls at risk of female genital mutilation and early marriage in pastoralist communities

Hatua Network Organization
Provides education sponsorship, library services, feeding, and psychosocial support to vulnerable children and youth

Kakenya’s Dream
Provides quality education, medical care, shelter, and nutritional support to marginalized girls in pastoralist communities

Little Rock ECD Centre
Provides inclusive ECD services, education, and housing support to special needs children, orphans, and vulnerable children

Pepo La Tumaini Jangwani
Provides support to child-headed households and families affected by HIV/AIDS, and empowers the poorest families in pastoral communities

Riziki Kenya
Provides orphans and other vulnerable children with access to quality education, healthcare, and improved nutrition in Kibera, Kawangare, and Machakos

St. Vincent de Paul Community Development Organization
Provides education, healthcare, and nutrition support to girls at risk of female genital mutilation and early marriage in pastoralist communities

Staras Peace Women Organization
Provides education, food, and psychosocial support to orphans and vulnerable children

Tumaini International Trust
Provides education sponsorship and medical care to orphans and vulnerable children, and training for caregivers and communities in income-generating activities

Women’s Institute for Secondary Education and Research
Provides education and health support to girls and their communities

LESOTHO

Phelisanong Pitseng with Disabled Group
Provides disabled, orphaned, and vulnerable children with quality education, residential care, nutrition, health, and basic services

Thuso-E-Tla-Tsoa-Kae Handicapped Centre Primary School
Provides free tuition and boarding, physical therapy, and livelihood support for children with severe and multiple disabilities

Touching Tiny Lives Trust
Provides integrated care to malnourished children under five and their caregivers in rural Mokhotlong and Thaba Tseka districts

In 2021 and 2022, The ELMA Community Grants Program supported 117 CBOs reaching 1.3 million people across 13 countries.

In addition, ELMA provided emergency funding to 10 community-based grantee partners responding to floods and civil unrest in South Africa, and the Ebola outbreak in Uganda.

These ECGP partners are: Dlalanathi, Isibani Sethemba, Kliptown Youth Program, Malamulele Onward, Refugee Children’s Project, Siyakwazi, The Sunshine Centre Association, Thanda After-School, The Ububele Educational and Psychotherapy Trust, and Woza Moya Community Development Project.
MALAWI

Children of Blessing Trust

Provides therapeutic and health services, nutrition, and specialized education for disabled and malnourished children

Foundation for Community and Capacity Development

Provides access to ECD services, community prevention of mother-to-child transmission of HIV, adolescent HIV prevention, and vocational skills training for youths

KINDLE Orphan Outreach

Provides healthcare and educational support for orphaned and vulnerable children in partnership with local communities

Life Concern Organization

Advocates against child sexual abuse, increases access to education, and promotes sexual and reproductive health and rights among orphans and vulnerable children and adolescents in Rumphi

MOZAMBIQUE

Provides quality education and training services, and psychosocial care for orphans and vulnerable children

Provides access to education, health services, and psychosocial care for orphans and vulnerable children

Provides quality health and education services for children, adolescents, and women

Provides malaria prevention and essential nutrition for children in rural Lilongwe District

Provides essential services to children and youth and ensures food security for vulnerable families in rural communities

Provides support for the education, health, nutritional status, and well-being of orphans and vulnerable children and their families

Provides early childhood development and education services, nutritional support, and after-school activities for vulnerable children

Provides ECD, remedial education, and prevention of mother-to-child transmission of HIV services to women and children living in rural Sofala Province

Provides technical support to ECGP Philanthropies staff and community-based organizations in Mozambique during the grant development and grant management processes

In 2021, Siyakwazi assessed 1,627 children at area schools and ECD centers in the rural UGU District, KwaZulu-Natal, South Africa to identify gaps in learning. In addition, 82 children with disabilities and learning barriers were supported to attend local ECD centers.
NAMIBIA

Kuvumbana Associação

Provides early education, livelihood support, and access to child protection, health, and counseling services to vulnerable orphans, caregivers, and victims of gender-based violence and child marriage.

The Associação for Children with Language, Speech and Hearing Impairments of Namibia

Provides quality, specialized education and other services to disadvantaged deaf and hearing impaired children and their caregivers.

Cheshire Homes (Namibia) Trust

 Provides term-time accommodation, therapeutic treatment, and assistance to children with disabilities in the Zambezi and Kavango regions.

Light for The Children

Provides nutrition, education, and home-based care to orphans and other vulnerable children in Gobabis.

Oonte Orphans and Vulnerable Children Organization

Provides nutrition, education, and psychosocial support to orphans and other vulnerable children in Ondangwa.

The Promiseland Trust

Provides access to education and nutritional support to children in Kuisebo township, Walvis Bay.

Walvis Bay Child and Family Centre

Provides education, therapy services, and psychosocial support for physically and intellectually disabled children in Walvis Bay.

SOUTH AFRICA

Bizweni Centre for Children with Disabilities

Provides tailored ECD services, nutrition, and transport support to children with disabilities and their families in Somerset West, Western Cape.

Breede Valley Association for Persons with Disabilities

Provides services to improve the quality of life of children and youth with disabilities and their families.

Bulungula Incubator

Provides children with quality education, nutrition, health, and basic services in rural Xhoba Mouth Administrative Area in Eastern Cape.

The Butterfly Art Project

Provides psychosocial support through expressive art therapy for children who experience multiple forms of trauma, and trains caregivers and teachers to facilitate these sessions.

RWANDA

Centre Cyprien et Daphrose Rugamba (CECYDAR)

Provides rehabilitation, education, and skills training to vulnerable children living on the streets before reunifying them with their families.

Centre Marembo Organization

Provides education, shelter, medical care, and re-integration of vulnerable girls rescued from the streets in Kigali and surrounding communities.

We-ACTx For Hope

Provides education, medical care, food, and psychosocial support to children living with HIV/AIDS in Nyarugenge, Kicukiro, and Gasabo districts.

THE ELMA COMMUNITY GRANTS PROGRAM

In 2021 and 2022, Pride Community Health Program (PRICHO) facilitated access to community-based HIV counseling and testing services for over 4,000 adolescents and young people living in Kafue District, Zambia.
In 2021, Centre Cyprien et Daphrose Rugamba (CECYDAR) provided rehabilitation and psychosocial support to 184 children living on the streets, educational support to 108 children, and livelihood skills to 362 parents in Kigali, Rwanda.
## TANZANIA

<table>
<thead>
<tr>
<th>Organization</th>
<th>Programs</th>
</tr>
</thead>
<tbody>
<tr>
<td>Forever Angels</td>
<td>Provides medical care and nutrition to orphans and vulnerable babies in Mwanza</td>
</tr>
<tr>
<td>Malata Orphanage Foundation</td>
<td>Reintegrates children living on the streets into the community and provides a home, education sponsorship, and medical care to those with no caregivers</td>
</tr>
<tr>
<td>Umoja</td>
<td>Provides children who have dropped out of formal education with skills training, feeding, medical care, and psychosocial support</td>
</tr>
</tbody>
</table>

## UGANDA

<table>
<thead>
<tr>
<th>Organization</th>
<th>Programs</th>
</tr>
</thead>
<tbody>
<tr>
<td>Bless a Child Foundation</td>
<td>Provides access to treatment, palliative, and psychosocial care to pediatric cancer patients and support to their caregivers in Kampala and Gulu districts</td>
</tr>
<tr>
<td>Brick by Brick Uganda</td>
<td>Provides access to quality education, adolescent health, and maternal and newborn care in Rakai District</td>
</tr>
<tr>
<td>Family of Africa</td>
<td>Provides education sponsorship, nutrition, and medical care to children born in prison and other vulnerable children and youth in Kampala, Mukono, and Luweero districts</td>
</tr>
<tr>
<td>Fr. Alex You Memorial School</td>
<td>Provides quality nursery and primary education and holistic development for communities in Mubende district</td>
</tr>
<tr>
<td>Girls to Lead Africa</td>
<td>Provides mentorship, education scholarships, leadership and life skills training, and sexual and reproductive health and rights education to girls at risk of child marriage and teenage pregnancy</td>
</tr>
<tr>
<td>Girl Up Initiative Uganda</td>
<td>Provides adolescents and young women opportunities to thrive and succeed as leaders in their communities through holistic education and livelihood support in Kampala district</td>
</tr>
</tbody>
</table>

In 2023, The ELMA Community Grants Program will spin out into a separate, South Africa based, sub-Saharan Africa focused grantmaking organization, Masana wa Afrika.

Masana wa Afrika – meaning “the warmth of the sun embraces Africa” in Xitsonga – will invest in and strengthen the capacity of community-based organizations serving children and families across Africa.

Masana wa Afrika will also serve as a funding vehicle for other philanthropists committed to supporting African community-based organizations.
| **Health Child** | Provides ECD services, feeding support, healthcare to children and mothers, and livelihood support to women and girls |
| **Kabubbu Development Project** | Provides healthcare and education services to orphans and vulnerable children, and livelihood support to community members to improve their social and economic well-being in Wakiso District |
| **Karon Relief and Development Foundation** | Provides education, medical care, and nutritional support to vulnerable children, and vocational skills training |
| **Katalemwa Cheshire Home for Rehabilitation Services** | Provides comprehensive rehabilitation, nutrition, and education support to children with disabilities, and entrepreneurship training to their caregivers |
| **Kawempe Home Care** | Provides medical care, education sponsorship, and psychosocial support to vulnerable children, youth with cancer, and those affected by HIV-AIDS |
| **Kyaninga Child Development Centre** | Provides therapy care, assistive devices, and access to quality education to children with disabilities |
| **Mukisa Foundation** | Provides therapeutic care, medical treatment, and educational support to children and youth with special needs and their caregivers |
| **Soft Power Education** | Provides safe learning environments and education for children in rural populations and training for community members to develop their own sustainable livelihood projects |
| **Soliterre Strategie di Pace ONLUS** | Provides palliative therapy to vulnerable children with cancer and supports children in refugee host communities to access education, psychosocial support, and healthcare |
| **SOUL Foundation** | Provides education sponsorship to children and skills training for community members, especially women |
| **Sponsorship of Orphans Uganda Project** | Provides quality education, nutrition, and shelter to orphans and vulnerable children and livelihood support to their parents in six Eastern districts |
| **United Future Foundation** | Provides quality education, medical care, feeding, and psychosocial support to vulnerable children |
| **Wakisa Ministries** | Provides accommodation, medical care, nutrition, education sponsorship, counseling, and life skills training to pregnant teenage girls in Kampala and Wakiso districts |
| **Wells of Hope Ministries** | Provides educational, psychosocial, medical, and feeding support to children of prisoners and similar care to their parents |
| **ZAMBIA** | Provides a wide range of services including psychosocial support, health services, and life skills training to young people ages 4-26 in Lusaka and North-Western provinces |
| **Africa Directions** | Provides essential services to children and their caregivers in peri-urban communities |
| **Children in Distress (CINDI Kitwe Trust)** | Provides education, psychosocial support, economic empowerment, creative self-expression, and health information and services to children and adolescents |
| **Lubuto Library Partners** | Provides support to HIV+ mothers and HIV-exposed infants with best feeding and nutrition practices in order to eliminate mother-to-child transmission of HIV |
| **Mapalo Support Group** | Provides support to HIV+ mothers and HIV-exposed infants with best feeding and nutrition practices in order to eliminate mother-to-child transmission of HIV |
| **Pride Community Health Organization** | Provides access and early uptake of antenatal care, HIV treatment, and care to vulnerable communities |
| **Special Hope Network** | Provides special education and therapeutic services to children with intellectual disabilities and support to their caregivers |
| **Tiny Tim and Friends** | Provides medical, nutritional, and psychosocial support to HIV+ orphans, vulnerable children, and pregnant women |
| **Village of Hope - Mongu Branch** | Provides nutrition, medical care, education, and psychosocial support to orphans and vulnerable children and their families in Western Province |
| **ZIMBABWE** | Provides educational, health, and livelihood support to vulnerable children and their caregivers |
| **Chiedza Child Care Centre** | Provides educational, healthcare, and psychosocial services to children in underserved rural communities |
| **Chiedza Community Welfare Trust** | Provides educational, health, and protection services to children in high-density suburbs |
| **Edward Ndlovu Memorial Trust** | Provides access to educational resources in rural and urban schools and communities of Gwanda district, Matabeleland South Province |
| **Heather Chimhoga Orphan Care** | Provides education, nutrition, health, and livelihood support to children and their families |
| **Kidzcan, Children’s Cancer Relief** | Provides medical and psychosocial care to children living with cancer and blood disorders |
| **NZEVE Deaf Children’s Centre** | Provides holistic education and psychosocial interventions for deaf children and their families |
| **Rozaria Memorial Trust** | Provides educational, health, and nutritional support to vulnerable children |
The ELMA Relief Foundation

invests in relief efforts anywhere in the world, with an emphasis on children in Africa

Grantee
Alliance for International Medical Action (ALIMA)

Geography
Chad
These investments address the urgent needs of crisis-affected communities, and support the rebuilding of communities following a disaster.

**ACFS Community Education and Feeding Scheme**
- **South Africa**: Contribution for humanitarian response to the unrest in Gauteng.

**Action Against Hunger**
- **Kenya**: Project support for sustainable access to Water, Sanitation, and Hygiene services for populations affected by recurrent droughts, desert locust invasions, and COVID-19 in Isiolo County.

**Afar Pastoralist Development Association**
- **Ethiopia**: Project support to provide Water, Sanitation, and Hygiene, veterinary relief assistance, and livelihood recovery for conflict affected pastoralists in Erebi, Afar Region.

**Arcenciel**
- **Lebanon**: Project support to holistically repatriate over 375 women and children seeking to return to Ethiopia, and provide targeted humanitarian relief for women and children from other migrant and refugee communities.

**Clinton Health Access Initiative**
- **Ethiopia**: Project support to provide technical assistance to the Federal Ministry of Health to implement its Conflict Related Health Emergency Response Plan to help restore essential health services.

**Uganda**: Project support to provide infection prevention and control commodities, and medical supplies to enhance preparedness and infection control in 21 health facilities in Mubende region for Ebola outbreak response.

**Global Links**
- **Nicaragua**: Contribution to re-equip and re-establish Nicaraguan health services in the clinics and hospitals destroyed by excessive flooding and Hurricanes Eta and Iota.

**Ilitha Labantu**
- **South Africa**: Contribution to support Ilitha Labantu’s response to the fires in the Langa Township in Cape Town.

**Jerusalem Children and Community Development Organization**
- **Ethiopia**: Project support to provide an emergency response to internally displaced people due to conflict in North Shewa Zone.

**Mothers and Children Multisectoral Development Organization (MCMDO)**
- **Ethiopia**: Project support to provide health, Water, Sanitation, and Hygiene, and livelihood response in three woredas of South Wollo zone of the Amhara region.

**THE ELMA RELIEF FOUNDATION**

Select investments contracted in 2021 & 2022

**GiveDirectly**
- Project support to provide technical assistance to the Federal Ministry of Health to implement its Conflict Related Health Emergency Response Plan to help restore essential health services.

**Select investments contracted in 2021 & 2022**

**Clinton Health Access Initiative**
- **Ethiopia**: Project support to provide technical assistance to the Federal Ministry of Health to implement its Conflict Related Health Emergency Response Plan to help restore essential health services.

**Uganda**: Project support to provide infection prevention and control commodities, and medical supplies to enhance preparedness and infection control in 21 health facilities in Mubende region for Ebola outbreak response.

**Global Links**
- **Nicaragua**: Contribution to re-equip and re-establish Nicaraguan health services in the clinics and hospitals destroyed by excessive flooding and Hurricanes Eta and Iota.

**Ilitha Labantu**
- **South Africa**: Contribution to support Ilitha Labantu’s response to the fires in the Langa Township in Cape Town.

**Jerusalem Children and Community Development Organization**
- **Ethiopia**: Project support to provide an emergency response to internally displaced people due to conflict in North Shewa Zone.

**Mothers and Children Multisectoral Development Organization (MCMDO)**
- **Ethiopia**: Project support to provide health, Water, Sanitation, and Hygiene, and livelihood response in three woredas of South Wollo zone of the Amhara region.

**GiveDirectly**
- Project support to provide technical assistance to the Federal Ministry of Health to implement its Conflict Related Health Emergency Response Plan to help restore essential health services.
In 2021 and 2022, The ELMA Relief Foundation provided support to nine partners responding to emergencies affecting South Africa, including widespread civil unrest, flooding, and wildfires.

Partners distributed 176,654 food parcels, 38,000 hot meals, 15,185 cash transfers, 30 truckloads of potable water, 250 blankets, and 450 sanitary/hygiene kits. Partners also supported the reopening of an ECD center and Perinatal HIV Research Unit and provided grant and in-kind donations to 12 pharmacies, 547 small businesses, 300 ECD centers, and 39 other non-profit organizations to resume operations.

These ELMA partners are: ACFS Community Education and Feeding Scheme, Ilitha Labantu, Refugee Social Services, The Solidarity Fund, Training and Resources in Early Education (TREE), Trust for Health Systems Planning and Development, The Unlimited Child, Waqful Waqifin Foundation (Gift of the Givers Foundation), and Wits Health Consortium.
The ELMA Growth Foundation invests in the growth of African organizations that serve communities experiencing economic hardship.
These investments support organizations that have a demonstrated track record of social impact and a realizable strategy for scale and sustainability.

Select investments contracted in 2021 & 2022

**African Leadership Foundation**
- **Africa**

  Contribution for the African Leadership Academy’s endowment in honor of co-founder Chris Bradford

**Delta Philanthropies**
- **Zimbabwe**

  Project support for the Reimagine Rural Africa program, focused on building thriving food secure households, reducing child stunting, and increasing household income by deploying a low-cost and climate resilient farming technique

**myAgro**
- **Mali, Senegal, Tanzania**

  General support to expand a training and savings-based agricultural model to reach one million small-holder farmers

**One Acre Fund**
- **Burundi, Ethiopia, Kenya, Malawi, Nigeria, Rwanda, Tanzania, Uganda, Zambia**

  General support to a partially sustainable social enterprise providing comprehensive agriculture training, inputs, and financing to farmers

**Project Mercy**
- **Ethiopia**

  General support for a holistic community development agency serving 100,000 people in Yetebon and Chacha regions through provision of education, essential healthcare, vocational training, and water and sanitation

**Root Capital**
- **Kenya, Rwanda, Tanzania, Uganda**

  Project support to deliver financial training, expand local value chain financing, and support revenue growth and market access of agricultural small and medium enterprises

**Unjani Clinics**
- **South Africa**

  General support for a social franchise of nurse-run primary healthcare clinics serving low-income communities
The ELMA Music Foundation invests in organizations that use music to improve outcomes for children and youth in the United States and South Africa.
### These investments

support organizations that use music programming to advance youth development

<table>
<thead>
<tr>
<th>Organization</th>
<th>United States</th>
<th>Project support for need-based scholarships for youth from The ELMA Music Foundation’s U.S.-based grantees to attend a four-year undergraduate program</th>
</tr>
</thead>
<tbody>
<tr>
<td>Ellis Marsalis Center for Music</td>
<td>United States</td>
<td>General support for an after-school music program providing underserved children and youth from the Ninth Ward of New Orleans the opportunity to study music through arts-focused youth development programs</td>
</tr>
<tr>
<td>The Field Band Foundation</td>
<td>South Africa</td>
<td>General support for an organization that trains disadvantaged youth in music, dance, administration, and life skills</td>
</tr>
<tr>
<td>Jazz Foundation of America</td>
<td>United States</td>
<td>Project support for the Agnes Varis Jazz in the Schools Program, which extends the careers of aging artists and brings music to schools, nursing homes, and hospitals nationwide</td>
</tr>
<tr>
<td>The Door - A Center of Alternatives</td>
<td>United States</td>
<td>Project support to provide emergency assistance to musicians and families rebuilding after Hurricane Ida’s impact</td>
</tr>
<tr>
<td>Living Classrooms Foundation</td>
<td>United States</td>
<td>Project support for after-school music education programming serving disadvantaged children and youth and linking them to broader youth development services in multiple Living Classroom Foundation sites in Baltimore, MD and Washington, DC</td>
</tr>
<tr>
<td>Mama Foundation for the Arts</td>
<td>United States</td>
<td>General support to an organization uplifting gospel and jazz musical traditions to heal and inspire, with a focus on providing free training and performance opportunities for low-income teenagers in Harlem</td>
</tr>
<tr>
<td>Memphis Equity Through Arts (META)</td>
<td>United States</td>
<td>Project support to sub-grant and strengthen the capacity of a cohort of community-based organizations with music and youth development programming</td>
</tr>
<tr>
<td>Mind Builders Creative Arts</td>
<td>United States</td>
<td>General support for an after-school center that includes music programming in creative youth development and early childhood classes in the Bronx</td>
</tr>
<tr>
<td>The Motivational Edge</td>
<td>United States</td>
<td>General support for an arts-based youth development organization serving disadvantaged youth, and youth in the child welfare and juvenile justice system</td>
</tr>
</tbody>
</table>
Between 2020 and 2022, the nine ELMA grantees who make up the Music and Youth Development Alliance (MYDA), served over 7,000 young people across the United States. MYDA organizations provide virtual and in-person music and arts programming, community health services, educational support, leadership opportunities, and other youth development programming.

The MYDA coalition of community-based organizations includes: A Place Called Home, The Door - A Center of Alternatives, Guitars Over Guns, Mind Builders Creative Arts, Neutral Zone, Renaissance Youth Center, RYSE, Youth Empowerment Project, and Youth on Record.
Select investments contracted in 2021 & 2022

**Soulsville Foundation**  
**United States**

Project support for Stax Music Academy, which provides extended day and after-school music instruction and comprehensive youth development programming to youth in Memphis

**Spy Hop Productions**  
**United States**

General support for an organization that offers music/arts programming as a component of complementary youth development services in Utah

**Youth Empowerment Project**  
**United States**

Project support to expand access to creative and technical resources for after-school music and arts programming in New Orleans

Relief support to cover unforeseen expenses incurred as a result of Hurricane Ida
The ELMA Vaccines & Immunization Foundation invests in expansion of immunization coverage for children, with an emphasis on Africa.

These investments expand vaccine coverage in Africa

Select investments contracted in 2021 & 2022

- **Institut Pasteur de Dakar**
  - Africa
  - Project support to strengthen the delivery unit and information technology infrastructure of this key African public health institution as it scales up vaccine and diagnostics manufacturing

- **JSI Research and Training Institute**
  - Kenya, Tanzania
  - Project support to build the capacity of health teams to identify, prioritize, and respond to supply chain problems efficiently in order to improve vaccine availability and potency

- **South African Medical Research Council**
  - South Africa
  - Project support to lead a consortium of African universities and organizations to develop the technologies for mRNA vaccine manufacturing and to create a pipeline of novel mRNA vaccines (including a second generation COVID-19 mRNA vaccine)

- **United Nations Foundation**
  - Angola, Chad, Ethiopia, Gabon, Guinea, Nigeria, South Sudan
  - Project support to strengthen measles outbreak preparedness, response, and recovery capacity
The ELMA South Africa Foundation invests in organizations supporting development and progress in South Africa.

FOCUS AREA
Supporting the Constitution
Gender Justice

Grantee: The Black Sash Trust
Geography: South Africa
Focus Area: Supporting the Constitution
## Supporting the Constitution

These investments support organizations working to realize the constitutional rights of everyone living in South Africa

<table>
<thead>
<tr>
<th>Organization</th>
<th>Support Provided</th>
</tr>
</thead>
<tbody>
<tr>
<td>The Black Sash Trust</td>
<td>General support for an organization undertaking advocacy and community mobilization to realize human rights, particularly socio-economic rights, and democratic governance and accountability</td>
</tr>
<tr>
<td>Centre for Analytics and Behavioural Change</td>
<td>General support for an organization actively countering online misinformation, divisive rhetoric, and narrative manipulation that undermines democratic stability and social cohesion</td>
</tr>
<tr>
<td>Corruption Watch South Africa</td>
<td>General support for an organization encouraging and enabling informed public participation in opposing corruption, with a focus on strengthening engagement and accountability around education, health, and socio-economic rights and state institution</td>
</tr>
<tr>
<td>Legal Resources Trust South Africa</td>
<td>General support for a social justice organization using the law to defend, protect, and enable the constitutional rights of vulnerable, poor, homeless, and landless people and communities</td>
</tr>
<tr>
<td>Media Monitoring Africa South Africa</td>
<td>General support for an organization promoting the development of a free, fair, and ethical media culture, and an informed and engaged citizenry required to promote democracy in South Africa</td>
</tr>
<tr>
<td>SECTION27 South Africa</td>
<td>General support for a public-interest law and advocacy center that uses litigation, advocacy, and community mobilization to help realize the rights to education, healthcare, and food security</td>
</tr>
<tr>
<td>Socio-Economic Rights Institute of South Africa</td>
<td>General support for a public interest law firm that provides professional, research, advocacy, and litigation services to communities, movements, and civil society organizations which seek to enforce socio-economic rights</td>
</tr>
</tbody>
</table>

## Gender Justice

These investments aim to ensure that laws, policies, and support services empower survivors, reduce gender-based violence, and promote gender justice

<table>
<thead>
<tr>
<th>Organization</th>
<th>Support Provided</th>
</tr>
</thead>
<tbody>
<tr>
<td>Ilitha Labantu South Africa</td>
<td>General support for a law center conducting constitutional litigation, advocacy, and direct legal support on gender issues</td>
</tr>
<tr>
<td>MOSAIC Women’s Training Service and Healing Centre South Africa</td>
<td>General support for an organization providing services to survivors of domestic violence and sexual assault and advocating for survivor-centric approaches to gender-based violence response by first responders, the police, the National Prosecuting Authority, and the courts</td>
</tr>
<tr>
<td>Women’s Legal Centre South Africa</td>
<td>General support for a public-interest law center conducting constitutional litigation, advocacy, and direct legal support on gender issues</td>
</tr>
</tbody>
</table>
The ELMA Caribbean Foundation invests in healthcare, climate resilience, and disaster response in the Caribbean.
The ELMA Climate Foundation invests in organizations and initiatives combatting climate change.

Tenure Facility

General support to an organization that finances and supports Indigenous organizations to secure land tenure, with the additional goal of protecting 50 million hectares of tropical forest in Indigenous communities by 2027.

Grantee
Tenure Facility

Geography
Mozambique
A commitment to evidence

ELMA has an ongoing commitment to Measurement and Evaluation (M&E) in order to assess and improve the social returns on our investments. Evaluations supported by ELMA focus on informing decision-making and learning, both for ELMA and the field at large.

We value different forms of evaluation at different stages of a program. What is most crucial is that evaluations are “fit-for-purpose” — that is, the purpose, use, and users of an evaluation inform its design, resourcing, and timing. We believe in the judicious use of resources and prioritize the evaluation of investments that are strategically important and/or that have the potential to influence policy, funding, and practice. This in turn requires a strong commitment to using and sharing evidence generated from evaluations, as well as a process that is collaborative and consultative with internal and external stakeholders.

M&E partnerships in 2021 and 2022

Process and impact evaluations are often integrated into programs that ELMA supports. In addition, independent M&E partners below provide additional insights on the impact of ELMA’s investments.

Innovations for Poverty Action
Uganda
Measurement, evaluation, and learning support to ELMA and our partners implementing ECD programs and practitioner training in Uganda

South African Medical Research Council
South Africa
Evaluation of Mphatlatlasane, an ELMA-funded sexual, reproductive, and maternal and newborn health program. Evaluation will assess the program’s impact on newborn mortality and mothers’ experience of care, and help identify factors that contribute to quality improvement.

University of KwaZulu-Natal, Centre for Rural Health
South Africa
Evaluation of the implementation and effectiveness of electronic integrated management of childhood illness compared to the standard paper-based approach in primary healthcare clinics

University of Manitoba
Kenya, Malawi, Nigeria, Tanzania
Assessment of the impact of COVID-19 on newborn care in NEST360 sites, including newborn mortality, admissions, and case mix

William Marsh Rice University
Kenya, Malawi, Nigeria, Tanzania
Evaluation of ELMA-funded program NEST360 (Newborn Essential Solutions and Technology) to improve the care and survival of small and sick newborns. In partnership with NEST360, the evaluation will validate assessments of the impact of NEST360 on newborn mortality.
ELMA Philanthropies provides philanthropic advisory services to The ELMA Group of Foundations

From locations in New York, Cape Town, Johannesburg, and Kampala, our team develops program strategies, identifies and explores investment opportunities, monitors and evaluates investment performance, and manages strategic partnerships for The ELMA Group of Foundations.

Visit elmaphilanthropies.org to learn more
Our values

- Humility and integrity
- Respect for human dignity and diversity
- Pursuit of excellence
- Commitment to partnership
- A results-orientation informed by continuous learning

Our team

United States
1345 Avenue of the Americas
Suite 2302
New York, NY 10015

- Valarian Abrams
- Seehsh Bari
- Robyn Calder
- Courtney Cusano (until 2023)
- Tiffani Greenaway
- Indya Hartley
- Jin Hong
- Ebony Howard
- Sophie Huidcruyt
- Simba Jarosi
- Tressa Johnson
- Miro Jeunon
- Janet Kleinbaum
- June Lee
- Aime Magege
- Meron Makonnen
- Socorro Caridad Manuach
- Izabellia Masiyeve
- Sidney McAbee
- Thomas McPartland
- Melissa Morrison
- Peter Morrison
- Bhupinderjeet Multani
- Nebiyo Negussu
- Marion Nishu
- Lauren Slough
- Tarik Ward

South Africa
Portside, 17th Floor
4 Bree St.
Cape Town, 8001

- Kimeshin Athinemooolam
- Tracy Cupido
- Jay Dryer
- Stanley Fletcher
- Heidi Grundlingh
- Danielle Jones
- Nordumise Mabuya
- Khayalethu Makhubu
- Samantha Malunga
- Ruth Mapara
- Zodwa Mbambo
- Bernadette Moffat
- Thapelo Mpete
- Nokubonga Mibiya
- Sanele Muleli
- Heather Sherwin
- Juzaida Sway
- Gregory van der Watt
- Khethwe Moganga
- Darshana Pema
- Cindy Snyders-Africa
- Jingyi Song
- Carley Symms

Uganda
DTB Centre
17/19 Kampala Rd.
PO Box 28762
Kampala

- Hellen Ayo
- Rhikah Arakanwasa
- Bonita Binungi
- Elizabeth Kasuza
- Sarah Kyemba (until 2022)
- Marie Nakato
- Angela Nsereski
- Peter Oola
- Sara Tuswesiyye

Board members

The ELMA Philanthropies Services (U.S.) Inc.
- Clive Calder
- Robyn Calder
- Larry Cooley
- Meron Makonnen
- Thomas McPartland
- Bernadette Moffat

The ELMA Philanthropies Services (Africa) (Pty) Ltd.
- Robyn Calder
- Stanley Fletcher
- Thomas McPartland
- Bernadette Moffat
- Gregory van der Watt

The ELMA Philanthropies Services (East Africa) Limited
- Robyn Calder
- Meron Makonnen
- Thomas McPartland