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BUSINESS

NEWMAKERS

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Amazon warehouse workers are among those who have benefited from the wage hike in Fresno, Calif., via a 2016 state law that has increased minimum wage from larger employers from \$10.50 then to \$14 an hour now. MARKO THOMAS

Wages

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Backers have long said that increasing the minimum wage would raise the living standard of workers and help combat poverty. Opponents contend that minimum-wage increases will cost jobs, particularly in struggling areas like Fresno. What's more, they say, any broad standard, while making it easier to administer, does not account for local variations in the cost of living or the cost of doing business.

According to a study by the Congressional Budget Office, raising the minimum wage to \$15 by 2025 would decrease employment by 1.4 million. It would also lift still more than 900,000 people out of poverty. The report concluded that the policy would benefit both employees and found the \$15 proposal.

How the stakes are raised

In California, where a minimum wage hike down there has raised the stakes. There's investing a minimum wage increase, say it is in effect, in some areas, especially since sectors hit hardest by the pandemic, such as restaurants and hospitality, have a higher proportion of low-wage workers. California's minimum wage floor would severely harm small businesses trying to compete.

"This is the debate that usually takes place in some of the smaller towns around Lake Tahoe," says Michael Aviles, chair of the economics department at California State University, Fresno. But the experience of Fresno, an inland city of 500,000, shows that politically and economically first coastal metropolises like San Francisco and Los Angeles,

longer afford to pay an outside company to fix issues like this," he said.

Quality matters

Several analysts questioned the logic of applying a statewide minimum wage to all of California, where the cost of living is much lower than in coastal cities. "It's a good idea with resonance, but it doesn't make sense to apply the rising minimum wage as a one-size-fits-all approach," says Mark Rasmussen, director of research at the Center for American Progress.

Business owners have noted that they had to raise wages anyway, simply making more than the miniumum to keep the pay scale competitive and attract talent to develop those they hire, he said.

Business owners, especially restaurant owners like Rodriguez, say costs are rising across the board, especially as they contend with the pandemic's effects. Businesses at the University of California, Fresno, and in surrounding centers there, Fresno County, where Rodriguez's restaurant is located, population grew 1 percent between 2010 and 2019, has one of the state's highest poverty rates, and one of the lowest median household incomes. The typical local worker in 2019, the last year for which data is available, earned \$15.47 an hour. A quarter of workers made \$21.35.

But Rodriguez enacted gradual increases under his leadership, starting with a minimum wage of \$10, a level typical for fast food jobs and other low-wage occupations.

"It's been a challenge," says Rodriguez, whose wife, Sharon, is director of operations and works to王某在Dunbar Street along with other headshots in the column.

He says he, too, has seen wage increases that had been "a shriveling," he said. Instead, he has adjusted both the pay

and the work. "We might increase expectations on what we can do, but we're trying to earn more than the minimum wage," devoting more scrutiny to how to run the business more efficiently, he said.

According to the Bureau of Labor Statistics, restaurant workers' wages increased by about 7.5% from the end of 2016 to the end of 2019, faster than the national average, a slightly higher rate than in California as a whole.

The minimum wage law allows the governor to delay a planned increase for a year if the economy weakens. With growth slowing in their industry, restaurant owners in Fresno and elsewhere are pushing for another increase.

"It's frustrating as can be," says Chuck Van Fleet, owner of the Fresno-based restaurant and founder of the Fresno chapter of the California Restaurant Association. "I'm not somebody who's out there saying, 'Hey, I'm trying to increase my minimum wage.' And the only thing he wants to do is increase wages."

When he didn't, some owners responded by firing him.

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