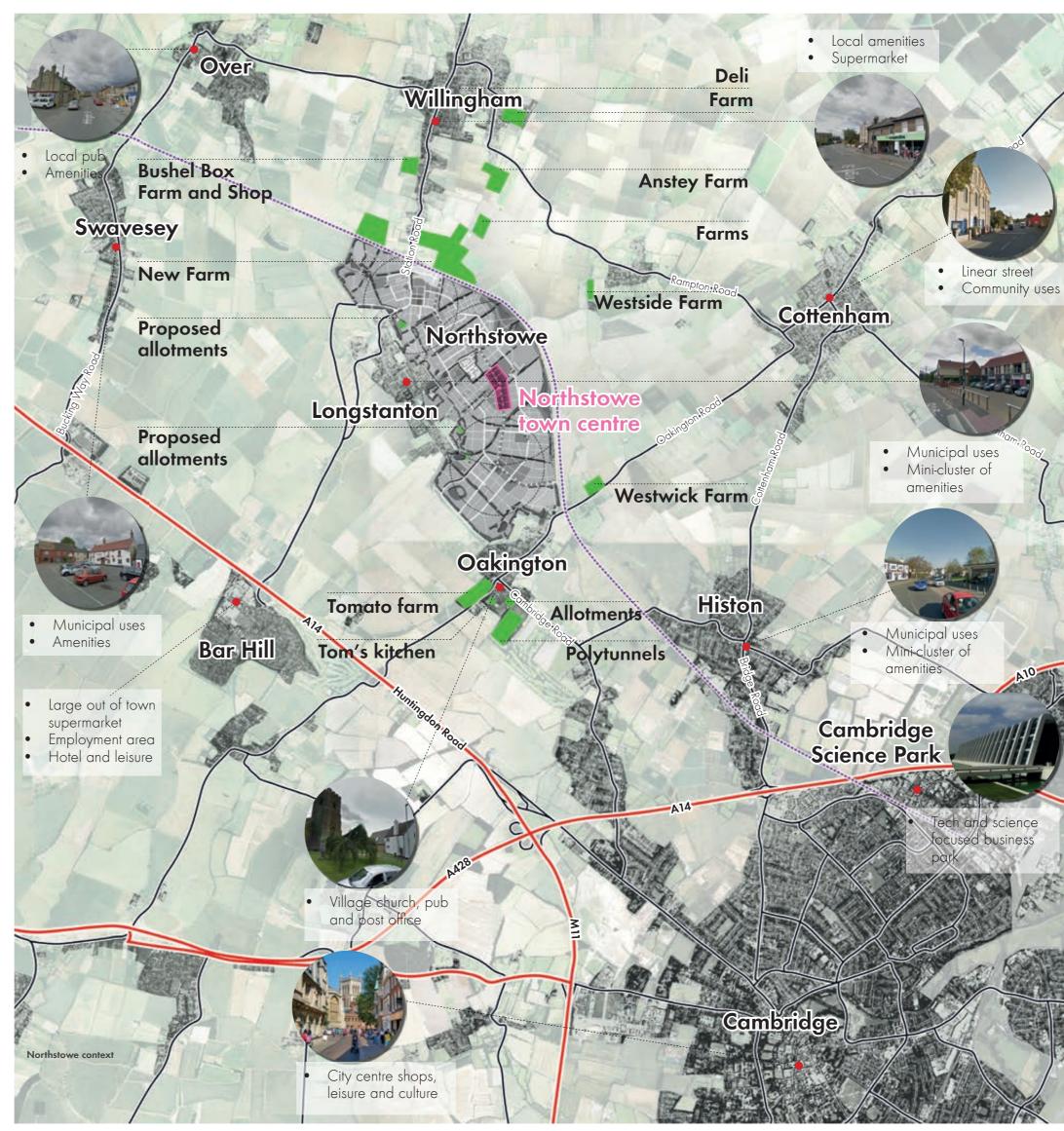


Introduction

Allies and Morrison Urban Practitioners who are architects and urban designers, and Avison Young who are planners and property advisors, are preparing a Town Centre Strategy for Northstowe. The strategy focuses on the town centre parcel which forms part of Phase 2 and is a crucial piece in the jigsaw of the whole town. The strategy is not a masterplan. It is a flexible framework that allows for evolution and change. It will guide the make-up and layout of the town centre, the nature of the development that comes forward, and its long-term stewardship. This flexible strategy will help ensure that the town centre is uniquely agile and resilient to a changing and unpredictable economic context.

This strategy is research led. It learns from past mistakes in new town centre planning and is informed by future trends. The team have developed a library of case studies which explore how changing trends and the retail and economic context will impact the future town centre. The town centre will develop through a process of change and renewal, requiring curation and governance to create a unique and resilient centre.



Northstowe's surrounding context of villages and farms

Surrounding A roads **Cambridge Guided Bus route**

Experience / consume Work / learn

Consumer expectations, online retailing and leisure trends will impact the town centre in a number of ways:

- A more diverse high street with less focus on traditional shopping.
- Flexible retail formats such as an indoor-market style spaces.
- Potential relationship with the surrounding farms for locally grown food.
- A high street with indoor and outdoor sociable spaces - with a leisure and food focus.
- Responsive opening hours early and late opening.



Technology is driving our ability to work anywhere, breaking down the separation of work and leisure time. Northstowe town centre will deliver:

- A spectrum of work spaces that allow a business to grow and remain in Northstowe.
- Spaces for the creative industry that Cambridge is currently lacking.
- Social and community services delivered in a hub that provides activity in the town centre.
- Important adjacencies between schools and employers and the high street - driving footfall.

Play

The experience economy is now well developed, with people spending less on buying things but more on doing things. In the town centre there will be:

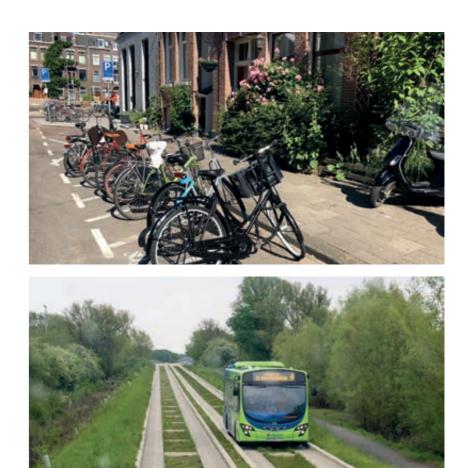
- A use of play as a daytime anchor to the town centre - active play for adults and children as part of the town centre attraction.
- A use of formal green spaces to help plug the town centre into the wider countryside.
- A link with a cultural institution could broaden the draw of the town centre to visitors.

Move

Concern around pollution and air quality alongside major technology advances are revolutionising how we move around:

- Less emphasis on private vehicles generally - the centre will need to balance changing car parking demand over time with more requirement for drop-off space.
- Real opportunity to harness the benefit of the guided bus connection and the use of data to improve the experience of public transport.
- Opportunity to extend Cambridge's cycle culture to Northstowe town centre.





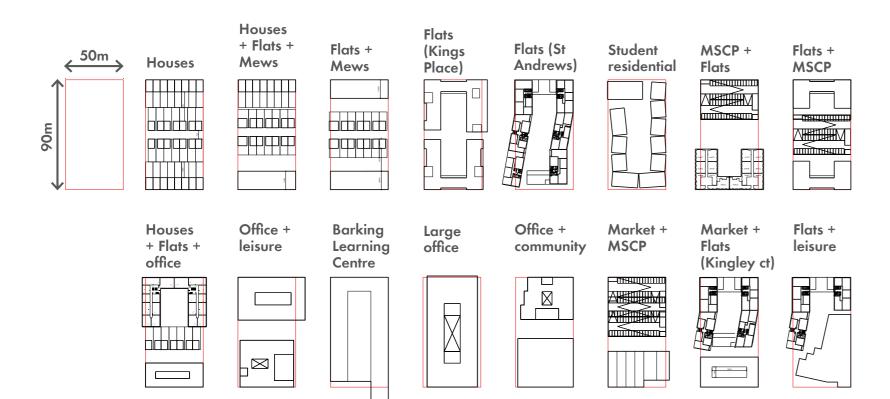




Character

Northstowe must be both brave and cautious. Brave in challenging the norm and breaking out of solely commercially-led models, but cautious and mindful of mistakes made before within previous new towns. Northstowe's character can learn lessons from successful, traditional and resilient historic town centres, applying the rules that we know work - their form, natural structure and evolution. One key example of this is the widened high street form which can be seen in many historic centres across England. The space created here can be used flexibly for events and will form the centre of the town as a place of exchange, drawing visitors and residents to it.

In contrast to the high street, other routes will feel intimate with a creative character, ready to be explored by visitors to the town centre. The town centre street network will be formed by buildings within a flexible block structure. The sizes of these blocks have been defined to allow for evolution of uses over time.



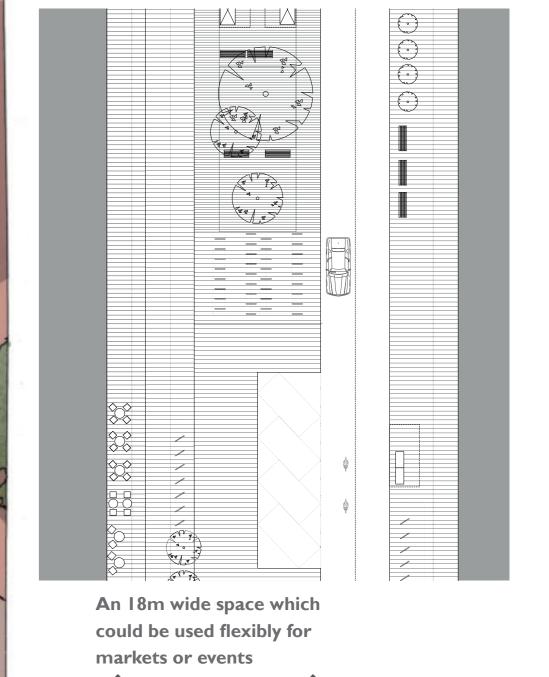
Testing the size of the optimum block for Northstowe whilst retaining flexibility for a broad range of uses and street environments



Town centre strategy visualisation: Looking along one of the mews streets in the town centre illustrating the mix of more formal and 'messy' spaces available for businesses



A sketch illustrating the widened high street showing the flexibility of the space, used here for a market



30m wide total space

An indicative section illustrating the widened high street

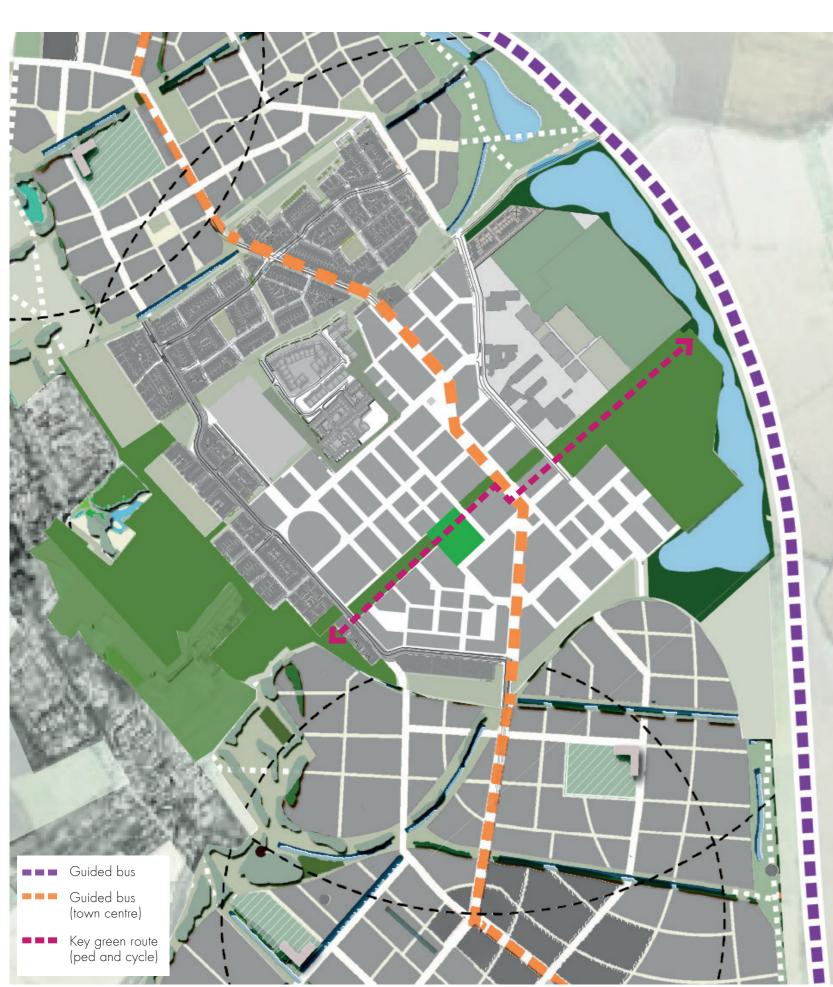


Green spaces

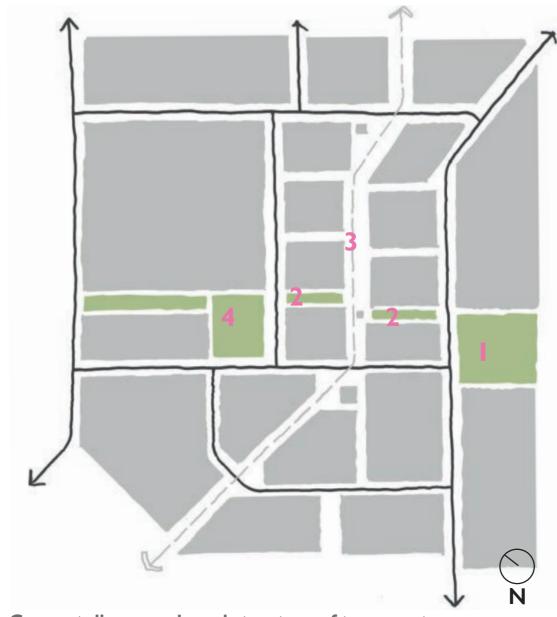
Northstowe Town Centre will be structured around a network of green and open spaces, enhancing connections to the wider countryside. Each of these spaces will have a distinct role and function in the town centre, with green spaces helping to shape the future character of Northstowe.

The focus of the town centre is the design of a safe and active high street environment, accessible for all transport modes, with places to play, places for events and green spaces to relax. The Town Gardens link this central space to the wider green corridor sequence of the town park, recreation ground and into the wider countryside. The town gardens will have an important role in greening the town centre and will contain swales, rills and water features as part of a sustainable drainage strategy for the town centre. A fine grain block structure will support comfortable streets with generous street tree planting, providing shade and shelter.

The Cambridge Guided Busway means the vision for the town will not be shaped by a reliance on and dominance of private vehicles but on sustainable transport modes. Cycling will be prioritised given the very good cycle connectivity along the busway into the city, within Northstowe and to Cambridge Science Park.



Green spaces sequence along the green corridor seen in the context of the town as a whole

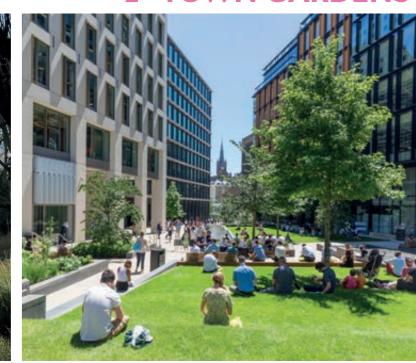


Concept diagram - broad structure of town centre spaces

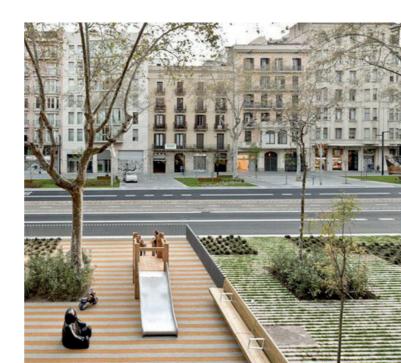




Duncan Terrace, Islington



Pancras Square, Kings Cross



Paseo San Juan, Barcelona



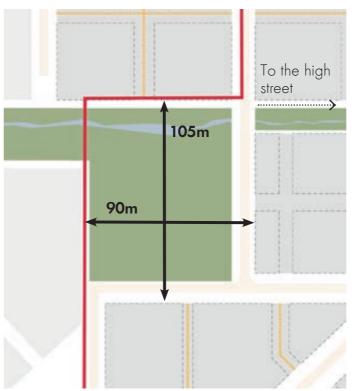
Spaces used flexibly along Marlborough high street



4-TOWN PARK



Town centre strategy visualisation: Looking north to the High Street from the Town Park



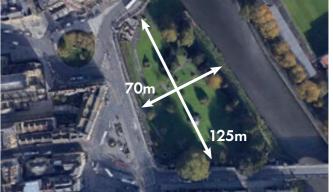
Town Park, Northstowe (9,175sqm)





New Square, Cambridge (7,425sqm)





Parade Gardens, Bath (8,500sqm)





Uses and activity

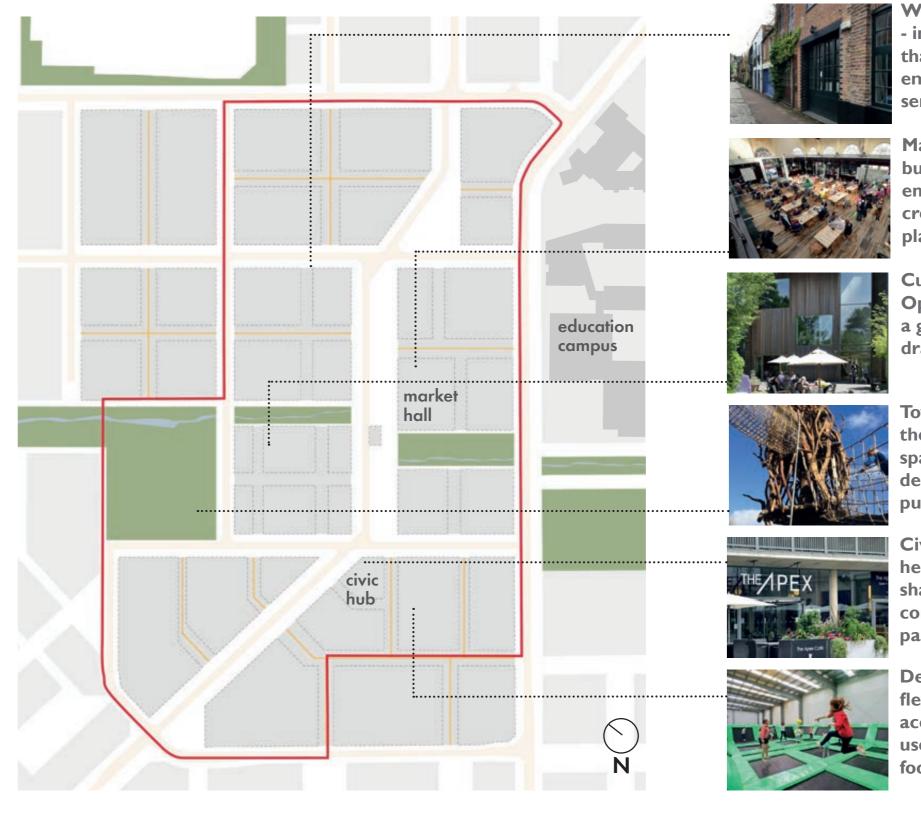
The Strategy for Northstowe Town Centre is about creating a place that appeals to a wide audience - both today and tomorrow - through a distinctive mix of uses and activities. It is a centre that is about more than just retail, with leisure, cultural, employment and civic functions underpinning the strategy. The town centre will have a modern market hall that enlivens the town centre early - creating a place for work, leisure and experimentation. There will be destination sport and leisure facilities, public spaces for outdoor events and modern community facilities to serve residents. The centre will also look to attract a gallery or museum to draw visitors.

Northstowe will be a place to have ideas, start and grow a business. A spectrum of employment spaces will serve these varied needs and add activity to the town centre. New spaces will complement the regions sci-tech cluster and create a new place for creatives to work, exhibit and trade that is currently lacking in Cambridge. There should also be a strong link between businesses and the Academy.

A number of bespoke typologies have been designed to lay the foundations for enterprise and vitality in Northstowe. These will integrate a variety of business space through innovative building types to create places that will foster the seeds of enterprise in the town centre.

Concept diagram - broad block and street structure

A block plan has been developed which only control the essential elements. The grey areas on the plan illustrate the idea of 'super blocks'. These are areas of the framework that can be broken down in a flexible way to respond to alternative uses or future adaptations. The orange dotted lines illustrate one way that these larger blocks could be broken down to create a logical block structure.



Workspace spectrum
- introducing mews
that support 'messier'
employment uses with
servicing

Market Hall - a flexible building of exchange, enterprise and creativity, with an open plan central space

Cultural offer Opportunity to attract
a gallery or museum to
draw visitors

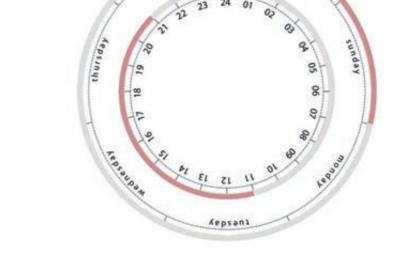
Town Park - part of the sequence of green spaces, integrating destination play into the public realm

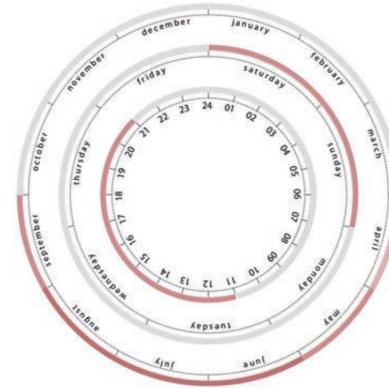
Civic hub - with healthcare, a library, shared workspaces and community spaces for parties and events

Destination leisure flexible block plan to accommodate leisure uses as an important footfall driver

Active curation and management needs to lie at the heart of the strategy for the lifetime of the town centre to ensure an ongoing programme of activity. Uses have been shown in locations that help to drive activity to the high street, between uses and at different times of the day and week. Considering these adjacencies and relationships of mutually supporting activities will be key to the future success of the town centre.





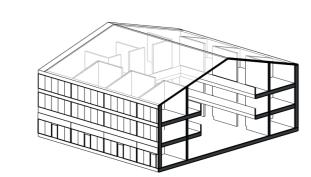


Activity during the day and evening...

...not just at the weekend...

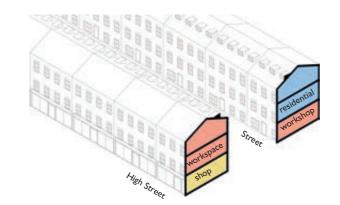
..through a curated programme of events throughout the year...

Market hall



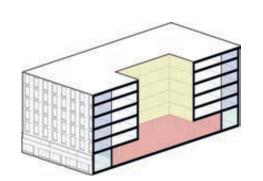
The most significant of the bespoke typologies - a place of exchange, enterprise and creativity. This will be one of the first places built in the town centre. The building will have multiple layers, with an open plan central space, mimicking market halls from many historic towns. Market stalls fill the ground floor space with tables for eating and drinking. On the upper floors small business or retail units overlook the central space with shared circulation encouraging visitors and exchange.

Mews



Activity should not just happen right on the high street. Mews typologies create alternative spaces for a range of uses - creating enterprise spaces which could be colonised by creative businesses and 'messier' industries which need direct access to a street. These streets could add vitality to the town centre, encouraging a unique mix of people and activity, focused in the town centre. Upper floors could be workspaces or homes.

Civic hub



Civic and community uses will help to provide activity to the high street. A civic hub will be the focus for uses that people need including healthcare facilities, a library and community spaces for parties and events. This central hub should also include shared workspaces. Other community uses which could be incorporated into the hub or clustered elsewhere include youth facilities, a place of worship and a gym.















Bus Route

Local Bus Route

Indicative bus stop locations

Indicative local bus stops

Car parking - surface

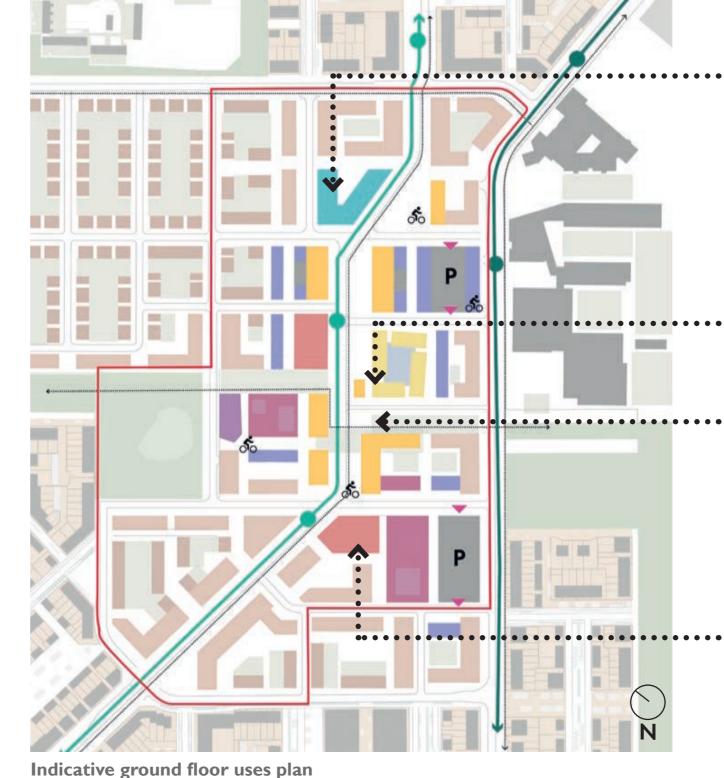
Car parking - decked

- 50

Complete at every stage

Northstowe will be a uniquely agile town centre that is able to respond to the unexpected through a framework that has only set the essential fixes. Northstowe will be a place that evolves as it develops. This is what 'normal' places do.

Historic towns and villages have not been built all at once but have adapted to the needs of a growing community. We should think of Northstowe town centre in this way - adapting and evolving in response to the phases of development as new homes are built. Similarly, once the planned phases are complete, the town will need to be able to respond to future change or unforeseen opportunities. This might come in the form of changing retail or employment trends which shift the demand for a certain land use, or a new occupier that requires a different floorplate. These may be trends and changes that are impossible to predict now.



Important 'bookend' buildings form the ends of the public space. Here a hotel and civic building provide important addresses, driving footfall to both ends of the high street.

The market hall occupies an important central position on the high street. A pavilion cafe provides activity and a focal point in the centre of the space.

The green corridor runs across the high street, providing a direct connection to the Town Park, recreation ground and countryside beyond.

The Civic Hub is located at the other end of the high street, forming the centre for a cluster of community uses such as the library, health facilities and community halls.

Primary cycle movement

Residential - flats and live/work

Museum/Galle

Residential Houses

Retail - convenience, comparison,
personal services, professional services and F&B

Niche retail and F&B with commercial above

Leisure uses (gym, big leisure)

Car park access

Cycle parking

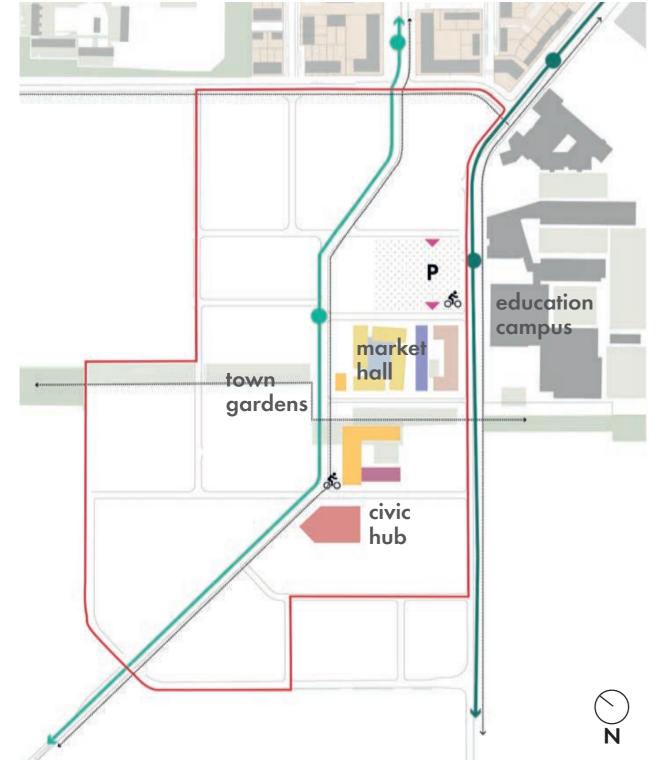
Museum/Gallery

Community Uses (civic centre, place of worship and a library building)

Commercial uses (workspace/office)

Multi-storey car park

Indicative earlier phases:



Stage B:

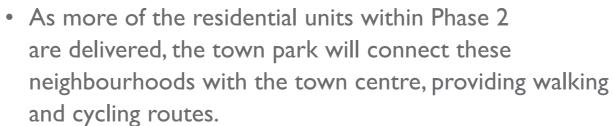
Phase 2

town

park

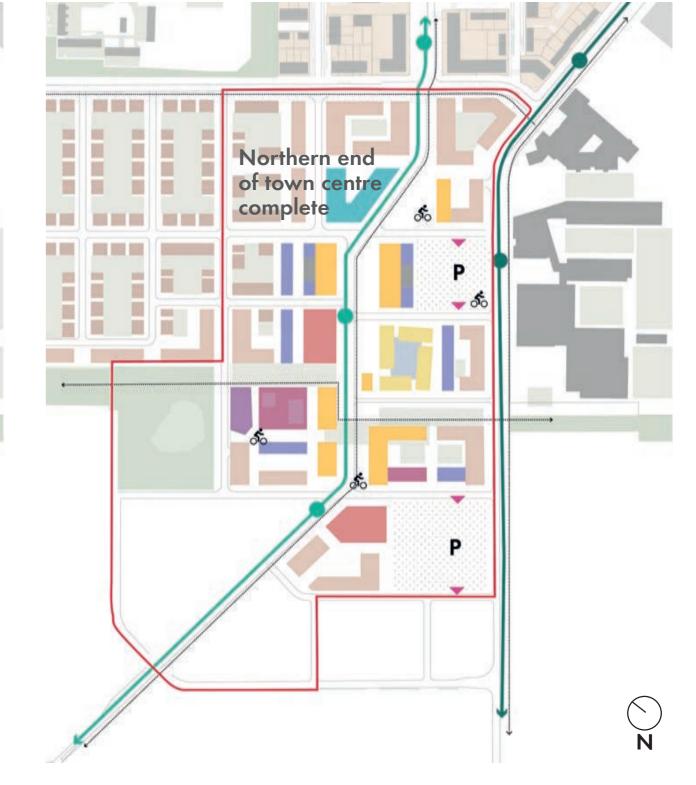
Leisure and

culture



• The block between the town park and the high street is delivered which provides residents with a more significant leisure and cultural offer. This block also completes the other side of the frontage to the high street. The southern section of the high street is therefore completed around a formal square.

• The town park becomes an important driver for footfall in the town centre, alongside the art/cultural offer.



Stage C:

- The northern end of the town centre is completed to create a high street with active frontage on both sides of the widened high street.
- A hotel is shown in this stage, but this plot could also be delivered as a residential block with commercial or retail space at ground floor, if there is no demand for a hotel.
- By this stage a second stop on the guided bus way is opened with further areas of cycle parking provided.
- A second surface car park is opened as required, with one way access from Primary Road.
- The plan at the top of this page shows the town centre fully built out, with further residential areas, leisure and parking.

Stage A:

- The buildings within the first stage are all delivered adjacent to one another and near the education campus, to form a legible place from day one.
- A small convenience food shop alongside the market hall will serve the new community, with a doctors surgery and other community spaces within the Civic Hub.
- The Town Gardens provide a wide green space that connects through the high street providing play areas and spaces to relax from the outset.
- The guided bus and local buses serve Northstowe, with cycle routes connecting into the town centre. In early phases, surface car parking will be provided, located within the same plot of the future MSCP.