# AGENDA

**GOVERNANCE GROUP**  
February 15, 2019  1:30 – 4:15 pm  
King County Chinook Building  
501 Fifth Ave, Rooms 121/123  
Call-in: 206-263-8114  #6923351

<table>
<thead>
<tr>
<th>Time</th>
<th>Agenda Item</th>
<th>Facilitator</th>
</tr>
</thead>
<tbody>
<tr>
<td>1:15</td>
<td>Mingle</td>
<td></td>
</tr>
<tr>
<td>1:30</td>
<td>Welcome &amp; Consent Agenda</td>
<td>Marguerite Ro</td>
</tr>
<tr>
<td>1:32</td>
<td>Introductions &amp; Icebreaker</td>
<td>Blishda Lacet</td>
</tr>
<tr>
<td></td>
<td>Place Based Cultural Community</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Presentations</td>
<td></td>
</tr>
<tr>
<td>1:55</td>
<td><em>(There will be a bio break from 2:40 – 2:45)</em></td>
<td></td>
</tr>
<tr>
<td>3:30</td>
<td>Questions and Conversations</td>
<td>Blishda Lacet</td>
</tr>
<tr>
<td>4:15</td>
<td>Adjourn</td>
<td></td>
</tr>
</tbody>
</table>

**Next Meeting:**  March 15, 2019  Seattle Foundation, Board Room 2:00 pm – 4:00 pm

**Governance Group Members**

Lydia Assefa-Dawson  
Michael Brown  
Deanna Dawson  
Andrea Estes  
Ubax Gardheere

Matelita Jackson  
Paola Maranan  
Gordon McHenry, Jr.  
Jenn Ramirez Robson

Marguerite Ro  
Sili Savusa  
Nathan Smith  
Tony To
COMMUNITIES OF OPPORTUNITY
GOVERNANCE GROUNDING

RESULTS STATEMENT

Create greater health, social, economic and racial equity in King County so that all people thrive and prosper, regardless of race or place.

GUIDING PRINCIPLES

- Consistently demonstrate the values of equity, respect and partnership.
- Ensure low-income communities and communities of color affected by inequities develop and own the solutions.
- Advocate for and change institutional policies and processes to support equity goals.
- Encourage investments (both funding and in-kind resources) in long-term community capacity building and in systems, policy and practice changes that lead to greater racial and economic equity throughout King County.
- Catalyze alignment of funding streams and partner across issues and sectors to seek preventive strategies that address root causes of today’s inequities.
- Be transparent and show how data and community expertise inform initiative strategies.
- Continuously learn, improve and share work publicly.
- Focus on geographic communities with the greatest needs, while simultaneously sharing lessons learned and building relationships across King County – We are one King County.

VALUES

We commit to guide Communities of Opportunity using these values:

**Equity:** work intentionally to eliminate racial, ethnic, socio-economic and geographic disparities in health and well-being

**Process Equity:** an inclusive, fair and open process

**Community Engagement:** authentic community engagement that involves listening to and understanding the unique histories of communities

**Driven by quantitative and qualitative data:** Data will track and report progress, as well as support given for promising and evidence-based practices

**Innovation:** Recognize that change involves risk and value an adaptive approach that views failure as an important part of the learning process
2 – Communities of Opportunity – Governance Group Minutes
Friday, January 18, 2019 2:00 pm – 4:00 pm
Location: Seattle Foundation, Board Room

Members Present: Marguerite Ro, Michael Brown, Ubax Gardheere, Marty Jackson, Gordon McHenry Jr, Tony To
On Phone: Nathan Smith, Deanna Dawson, Jenn Ramirez-Robson, Sili Savusa

COO Staff: Andrea Akita, Kai Domingo, Amanda Kay, Kim Tippens, Diana Paredes, Dan Bernard, Blishda Lacet, Dionne Foster

Consent Agenda: Governance Group (GG) approved the January 18, 2019 consent agenda which included meeting minutes from December 14th, 2018.

Original Place Based Funding Update. Blishda Lacet reviewed the process and criteria used by Original Place Based (OGPB) partnerships and staff for continued contract funding for site partnership activities in 2019-2020. The funding has combined partnership backbone and site implementation activities in one contracting process with a total of $4.6 million available for the three sites.

The following chart shows the amount of funding was available by partnership site, and the total requested by each site.

<table>
<thead>
<tr>
<th>Original Place-Based Partnerships 2019-2020 Funding Available</th>
</tr>
</thead>
<tbody>
<tr>
<td>2019-2020 Core Funding Minimum</td>
</tr>
<tr>
<td>--------------------------------</td>
</tr>
<tr>
<td>Rainier Valley</td>
</tr>
<tr>
<td>SeaTac / Tukwila</td>
</tr>
<tr>
<td>White Center</td>
</tr>
<tr>
<td>Total</td>
</tr>
</tbody>
</table>

Each of the partnerships was responsible for determining their site priorities with the available funding. This was a departure from the initial process, in which a funding committee reviewed proposals and made decisions for project activities. Staff identified common themes that emerged through the process, including: (1) Heavier focus on direct service activities vs projects working in system and policy changes; (2) challenge of coordination and connecting work of individual members within the partnership; (3) the amount of funding communities need to achieve their goals is more than the amount that COO had available; and (4) the lead agencies strong leadership in working with partnership members to meet the goal.

Governance Group acknowledged the partnership efforts to make difficult decisions and the power dynamics that are introduced when dollars are at stake. Creating a “lead” or “backbone” that takes on the role of resource allocation/decision making can be paternalistic, leading groups to create a partnership coordinator, who is independent of any one organization. Governance Group concerns and observations were: how can COO encourage more partnership collaboration; how can partnerships leverage other funding sources in a collaborative and complementary way; should there be contract requirements to form partnerships or are there
other supports or incentives that would be more effective. A question of how Governance Group can help with some Technical Assistance to address these concerns was raised. The lack of youth involvement in SeaTac/Tukwila activities was noted as a critical concern by a Governance Group member, given the issues that youth are experiencing and facing in these communities. There were also questions about the current status of the partnership. Staff noted that the feedback from Governance Group members was noted in prior meetings and was shared with the SeaTac/Tukwila partners in the development of their proposal for 2019-2020 funding. Some Governance Group members expressed seeing an improvement in how the SeaTac/Tukwila backbone agency has been engaging with partners and feel hopeful that this will help strengthen the partnership. There was a suggestion that Governance Group members discuss these concerns directly with partners to learn more about the site’s backbone leadership, the partnership members and their priorities.

COO staff efforts, organization and flexibility to work alongside partnerships was also appreciated and noted.

**Learning Community Consultant Recommendations:** Kalayaan Domingo gave an overview of the process and outlined the recommendations for contract awards. The Learning Community Request for Applications (RFA) closed on November 20, 2018. The RFA focused on capacity building through activities and opportunities for people to learn from one another, develop tools, test models together, and strengthen relationships and networks. The shared experiences and lessons aim to accelerate work and strengthen leadership across COO communities and result areas.

We received a total of 20 applications for six types of Learning Community consultants. There were 20 review panel participants, including five representatives from County Council (who were non-voting members of the panels), who reviewed applications and met to review scores and make recommendations for interviews/funding awards.

- Cascadia Consulting Group, Inc. was recommended to receive a two-year contract of $80,000 as the Learning Community Administrator.
- The Nonprofit Assistance Center was recommended to receive a $160,000 contract over two-years as the Capacity Building consultant.
- Two Learning Circle contracts are recommended under the Community Development & Real Estate topic area: (1) Puget Sound Sage for a one-year, $120,000 contract; and (2) African Community Housing & Development for a one-year contract. These groups will be asked to work together in design/development to complement their unique approaches and expertise for this topic area.
- No consultants are recommended at this time for any of the other Learning Circles (Environmental Justice; Healthy Communities; or Community Ownership). These topic areas may be included through other learning community activities, but not initial the initial Learning Circles.

Governance Group directed staff to be mindful of these concerns in finalizing scopes of work and contracts with consultants:
- Scope of work needs to match the funding amount.
- Defining the outcome(s) we seek through Capacity Building.
- Look for alignment opportunities between consultants and learning circle topics.

**Decision:** Ubax Gardheere made a motion to approve the Learning Community Administrator Consultant, Capacity Building Consultant and the Learning Circle Community Development and Real Estate Consultants for funding. Tony To seconded the motion. The motion was unanimously approved by Marguerite Ro, Michael Brown, Ubax Gardheere, Marty Jackson, Nate Smith, Deanna Dawson, Jenn Ramirez-Robson and Sili Savusa. No one opposed or abstained.
Institutional Systems and Policy Change Funding to Seattle Foundation:
Approval from Governance Group is needed to extend the contract funding with Seattle Foundation, the lead for COO Institutional, Systems and Policy Change (ISPC) strategy efforts. COO staff will develop the criteria to amend the awards within the current cohort of grant awardees as discussed at the November 16, 2018 Governance Group meeting. The approval by Governance Group would allow COO staff to create the scope of work and deliverables for the Seattle Foundation contract extension. Governance Group will receive an update at its March 15, 2019 meeting with a summary of grantee extensions.

Decision: Tony To made a motion to approve funding in the amount of $1,350,000 to Seattle Foundation. King County will amend its existing contract with Seattle Foundation to extend current Institutional, Systems & Policy Change (ISPC) grantees awards. Sili Savusa seconded the motion. In favor were Marguerite Ro, Ubax Gardheere, Marty Jackson, Nate Smith, Deanna Dawson, Jenn Ramirez-Robson and Sili Savusa. There were no opposed, and Michael Brown abstained.

Executive Director 2018 Report
Andrea provided a brief report on COO activities in 2018 and share thoughts on opportunities for collaboration, capacity building, and increasing/leveraging capital. Due to limited time, Governance Group chairs requested that discussion be continued at a future meeting.

Looking Ahead:

- The Governance Group will host a session with COO's Place-Based and Cultural Community partnerships at the February 15 meeting. The format for the meeting will be similar to the meeting last fall with the three original place-based partnerships, in which the site partners will describe their vision and current work, highlight their accomplishments and challenges so far, and note ways that COO can best support their efforts.
- We will continue Andrea's reflection and provide more context for 2019 opportunities and priorities.
- It was suggested that a BSK Overview would be helpful to discuss impacts and alignment of funding, engagement with community, and how strategies are integrated, not siloed.

Regular Meeting Adjourn at 4:04 pm