and suffers from the complications of being poor — knowing want and hunger, chronic disease, terror, destitution, violence, and despair. Often they are newcomers to our shores, struggling alone in fear and isolation.

Each night, too many New York City children have no home at all, no place to lay their heads.

**ABC is a champion for all children.**

ABC defends the right of every child to a joyful and nurturing childhood by creating compassionate programs in urgent response to the needs of New York City’s most vulnerable children and families. Since 1986, ABC has developed replicable model programs that are comprehensive, cost effective, and sustainable. These proven models spread ABC’s innovation and advocacy, reaching children throughout New York and well beyond its borders.
ABC speaks out on behalf of vulnerable children, amplifying each small voice into a resounding chorus calling for change.

**INCLUSIONARY EDUCATION FOR PRESCHOOLERS WITH DISABILITIES**

ABC’s educational advocacy began with Merricat’s Castle School — the national model for preschool education — which established the right to inclusionary preschool education for young children with disabilities. All of ABC’s preschools proudly champion this model.

**ANTI-HUNGER**

During the prosperous ‘80’s, when large numbers of hungry children began appearing in the shadows, searching for leftovers in dumpsters outside supermarkets, ABC publicly exposed the growing hunger crisis amongst children while simultaneously we developed a model, cost-effective, emergency food program in collaboration with The Church of the Holy Trinity and other local churches, synagogues, and schools. Tapping into existing resources, in 1982, ABC established a hot meal program, the Yorkville Soup Kitchen, in a city school, PS 151. Utilizing the school’s facilities and personnel made it possible to replicate the kitchen across the city. Tens of thousands of nutritious meals were prepared for hungry children and families daily in the same kitchens that were already providing meals for school children. Today, ABC continues to fight hunger through its many hot, nutritious meal programs.
Advocacy on behalf of families began with a campaign for services for the most vulnerable, those battling to stay afloat and intact, with a class action suit filed in 1985, which sought to compel the state to provide preventive services such as housing and day care without opening child-protective cases. Continuing this critical work, ABC’s Preventive Services program, All Children’s House, brings these essential services to desperate and seriously at-risk families.

In the mid-1980’s, as neighborhoods gentrified and vacancies in low-income housing all but disappeared, ABC exposed the deplorable conditions homeless families faced living in abandoned buildings, squalid, dangerous, and expensive “welfare hotels” and barracks-style shelters. ABC set the standard for decent transitional housing by using the same funding the government had squandered to transform a dilapidated building in East Harlem into Rosie and Harry’s Place. This cost-effective, temporary housing program became the replicable model throughout the state and the country. And, as the first to secure government funding that had not been used before to build permanent supportive housing, ABC broke new ground in creating a housing model for homeless families living with HIV/AIDS.

Since 1987, ABC has fought alongside the National Law Center on Homelessness & Poverty through a national class action lawsuit brought to ensure the enactment of the McKinney Vento Act. In recent years, ABC has renewed its efforts to preserve the integrity of McKinney Vento, which guarantees school enrollment and educational stability for homeless children in the United States.

By the late ‘80’s, cheap street cocaine and AIDS were sweeping through urban neighborhoods, leaving the poor especially hard-hit. Women were routinely arrested, incarcerated, and had their parental rights terminated. Unprecedented numbers of their infants were warehoused in hospital wards, left there to languish for months on end, often tethered to their cribs to “keep them safe.” To end this cruel and expensive practice, ABC brought two class-action lawsuits in 1987 and 1991 against the City and State. This landmark litigation, coupled with ABC’s efforts to educate the public, helped rescue “boarder babies” across the nation. ABC created Cody Gifford House as a replicable model program, which demonstrated that medically-fragile infants, entitled to and in great need of stable loving families, could live safely and happily at home.

In the mid-1990’s, when crucial progress had been made in the prevention and treatment of HIV/AIDS, ABC focused its efforts on the critical need for early identification, counseling, and treatment. ABC’s two 1995 class action lawsuits secured counseling, testing, and treatment — first for children in foster care and then for all children — resulting in a substantial reduction in the number of infants born with HIV infection as well as rescuing the lives of children with HIV/AIDS and maintaining their well-being into adulthood.

ABC has long fought for improved children’s health and mental health care, winning an important victory in federal court in 2002 for all homeless children who suffer from asthma who are guaranteed outreach, early and free periodic screening, a primary care provider, diagnosis and corrective treatment, and educational counseling — eliminating needless suffering and making certain that a potentially debilitating condition is diagnosed before it becomes medically more complex, costlier to treat, and permanently disabling. After a decade of offering crucial mental health services to New York City’s most vulnerable children and families, ABC officially launched Fast Break in 1996. Fast Break was New York City’s first mobile mental health crisis and disaster team specifically designed to provide children living in poverty access to treatment.
BENEFIT CHILDREN

PROGRAMS

PREVENTIVE & MENTAL HEALTH SERVICES

SUPPORTIVE HOUSING
EARLY CHILDHOOD PROGRAMS

The centerpiece of ABC’s “whole family” approach is early childhood education, which lays the groundwork for life-skill skills such as patience, tenderness, civility, and fortitude as well as imparting school-readiness tools for future success. While each of ABC’s schools has its own special focus, all treasure each child’s individuality and infinite potential, encourage optimum development, celebrate diversity in all its forms, honor children’s shared humanity, and recognize parents as central to their children’s well-being and achievements. Because ABC’s Early Childhood Programs incorporate skilled teaching and carefully crafted curricula, foster school communities that welcome and respect individual differences, and provide health screenings that detect and address potential problems, children are able to thrive.
Cody Gifford House offers Early Intervention services to infants and toddlers who struggle with severe developmental disabilities and delays and serious medical conditions. Children from diverse backgrounds, birth to age three, receive a comprehensive array of therapies as they play and learn with one another and with nurturing and attentive teachers in beautiful and whimsically designed classrooms and in The Heckscher Foundation/Friends Seminary backyard playground.

And at the Keith Haring School, adorned with Keith Haring’s colorful and joyous silhouettes that capture its young students’ determination and spirit, a nurturing Early Intervention program serves children, age birth to three. They are the children of the formerly homeless families with HIV/AIDS who live in ABC’s supportive housing program, as well as young children from the community who are affected by HIV/AIDS and children with severe developmental disabilities and delays. Here, students receive occupational, physical, and speech therapies, educational instruction and mental health counseling in a safe and stimulating setting.

Home-based early intervention services further expand the reach of these two vital programs by bringing these therapies and the lessons of the classroom right into the homes of hundreds of children. Services are also offered to parents to support them in their roles as their children’s primary educators during these early years.
At** Merricat’s Castle School**, typically-developing children and children with special needs, children of privilege and children who live in poverty, all grow and learn together in three warm, nurturing preschool classrooms and outside in the school’s beautiful garden playground. The process of early learning is a joyful journey of social, cognitive, emotional, creative, and physical development, each explored through an inventive curriculum full of adventure and discovery.

At **Cassidy’s Place**, preschoolers who live in poverty and have serious developmental and medical disabilities and those who are homeless, in foster care, have suffered abuse, violence, and neglect are able to play, learn, and thrive in nine lively classrooms and two outdoor play spaces. Blending Head Start, Preschool Special Education, and Universal Pre-Kindergarten, Cassidy’s Place offers its young students a full day of learning and exploration in a safe and stimulating setting that is augmented with comprehensive wrap-around support services for each child and every family member.
The Graham School at Echo Park includes ten early childhood education classrooms that together offer a full day the highest-quality Preschool Special Education, Early Head Start, Head Start, and Universal Pre-Kindergarten for infants, toddlers, and preschoolers from the East Harlem community. Priority is given to children who are in the greatest need and are the most seriously at-risk. The complex needs of every child and each family member are further met through easy access to the comprehensive services available on-site at Echo Park, ABC’s one-stop multi-service family center, a health, education and justice hub for the community.

The Graham School classrooms’ curricula is enriched by on-site access to Harry Roepers’ Gym, Milt’s Soccer, and Bunny’s Playground – a large, safe, rooftop playspace that is graced by a whimsical mural of a New York City re-imagined with Echo Park at its vibrant center.
YOUTH PROGRAMS

For youth living in poverty and severe emotional distress, ABC has created licensed therapeutic youth programs that provide, through carefully crafted curricula, the structure, encouragement, and consistency that at-risk children, kindergarten through high school age, need to build academic skills, develop strength of character and positive self-esteem, and forge life-long friendships in stimulating spaces such as the Tiger Room, Chantelle’s Rec Room, Rosie & Harry’s Bistro, Bunny’s Garden, and the Healey Technology Center. Families are engaged in all aspects of the program and are integral to fostering their children’s well-being. A skilled, dedicated staff along with a core of devoted volunteers expertly mentor and tutor children individually in reading, math, writing, and science and in small groups that promote compassion, civility, courage, and teamwork, and give children the tools they need to persevere — no matter the obstacles. Sports and fitness and gardening and nutrition programs cultivate healthy choices, and computer science and technology workshops prepare children for the ever-expanding digital world. In addition, an internship program hosts vocationally-bound, severely disabled high school students through closely supervised, hands-on apprenticeships in child care, library arts, building repair and maintenance, clerical work, and culinary arts. During the summer months, ABC’s affirming, joyful Day Camp offers children, who might otherwise be imperiled by the lure of the streets and the pressures of their peers, a safe, exhilarating, and fun-filled summer, where they have the time of their lives playing sports, creating art, making music, and exploring the wider world of museums, ballparks, zoos, landmarks, farms, gardens, and parks.
At The Open Door, ABC’s family resource center for the East Harlem community located at Echo Park, destitute parents who struggle in isolation, cut off from any source of assistance, find the help they desperately need to begin to build better lives for themselves and their children. Here, parents enroll in English as a Second Language classes; work toward receiving their General Equivalency High School diploma; participate in literacy, financial, parenting skills, computer, and job training workshops; and take part in trauma, torture, and domestic violence support groups. The Open Door also offers medical screenings, guidance in applying for citizenship, referrals for legal advocacy, and assistance in obtaining entitlements such as housing subsidies and food stamps. Parents, who also are engaged in health justice activities that include nutrition and farm-to-table cooking classes, fitness, and community education, are encouraged to become advocates for healthy living. The Open Door benefits not only the parents directly, allowing them to form social connections, build job and life skills, and improve confidence, but also contributes immensely to the well-being of their children.
On Saturdays during the school year, Echo Park throws open its doors, filling its 15 classrooms with a lively array of enriching activities for children and parents who attend from all over New York City. Under the supervision of ABC’s skilled, multi-lingual professionals and staffed by devoted volunteers, whose participation is vital to the program’s success, children play, enjoy drama, music, soccer, arts and crafts, cooking, dance, and yoga while their parents participate in educational classes, skills building workshops, parent support groups, and entitlement assistance. Volunteers, who form life-changing connections, bear witness to the suffering, hunger, despair, and struggles of children living in poverty and become outspoken advocates for justice back at their jobs, in their schools and communities, and with their families. Everyone who comes through its welcoming Open Door enjoys a warm, hearty, delicious, and nutritious meal, has a place at the table, and a slice of the American Dream.
FAMILY PRESERVATION

For two decades, ABC’s All Children’s House has provided families at risk of losing children to foster care with the tools they need to break cycles of abuse and neglect and promote long-term stability. All Children’s House families are some of the City’s most vulnerable, having been violated, abandoned, abused, neglected, trafficked, or even tortured. All Children’s House therapists engage families in “Child-Parent-Psychotherapy,” an evidence-based trauma-informed mental health treatment intervention focused on families with very young children, birth to age five, in addition to case management services, family counseling, parent support and education, entitlement assistance, budgeting management, educational advocacy, legal assistance, health care, and housing and child care referrals, to meet more concrete needs.

Knowing that children birth to five have the highest morbidity and mortality rates from abuse by their parents or caregivers, and that early intervention is not only vital but also most effective, All Children's House's highly trained, licensed, professional therapists treat families wherever they are — be it in a tiny crowded apartment doubled or tripled up, or a domestic violence or other homeless shelter — where they encourage opportunities for delight, empathy, and tenderness with the goal of forging parent-infant bonds so invincible that they become a protective shield against toxic stress. For parents and their children who have experienced trauma, or who are at risk of experiencing abuse or neglect, Child-Parent-Psychotherapy engenders the secure attachment that restores a sense of trust and safety. By offering Child-Parent Psychotherapy in the context of a child welfare system, in an urban setting as complex as New York City, the All Children’s House model is breaking new ground and creating a blueprint for its replication in large cities throughout the country. In fact, ABC, by invitation of the NYC Administration for Children’s Services, has launched a replication of Child-Parent-Psychotherapy – All Children’s House The South Bronx.

MOBILE MENTAL HEALTH CLINIC

ABC’s Fast Break — New York City’s first mobile mental health crisis and disaster clinic for children — has been extending mental health services to children living in poverty for the past 20 years. Fast Break is currently implementing two models for crisis intervention for all of Manhattan: ABC’s Children’s Mobile Crisis Team, which strives to keep children out of emergency rooms and costly and restrictive institutions, and; the School-Based Response Team, which conducts crisis intervention and capacity-building training for school faculty and families in 5 New York City middle schools in the East Village, Chinatown, West Harlem and on the Upper West Side. These models will serve as a guide to responding to children and adolescents at their most vulnerable moments while also providing a framework to better address their ongoing emotional needs before crises arise.

Led by a highly-skilled, Board-certified Child Psychiatrist and informed by current research in the field as well as best practices in mental health treatment for children of all ages (birth through adolescence), ABC’s Fast Break also provides a full range of mental health services from assessments to an array of therapeutic modalities including family therapy, individual psychotherapy, including play therapy and cognitive behavioral therapy, as well as group therapy. ABC’s Early Recognition and Screening Initiative (Swooosh), brings vital screening and psycho-education to parents and teachers through partnerships with child care centers, schools, after school programs, summer camps, neonatal and pediatric clinics, primary care physicians, and health fairs. By incorporating mental health awareness into routine health checkups, thereby removing the stigma of mental health care, Fast Break is often able to intervene and provide consultation before emotional and behavioral vulnerabilities become problems. Another of its initiatives, Families Lead Our Way (FLOW), supports parents of children with special challenges, including autism.
ABC’s Supportive Housing Program seeks to lighten the burdens borne by families weakened by chronic illness, crushing poverty, and homelessness by offering families living with HIV/AIDS bright, sunny, nicely furnished, permanent apartments along with critical supportive services that include access to The Keith Haring School on-site, as well as case management, psychiatric, educational, and recreational services. By combining a NYC Department of Housing and Preservation forgivable loan and a U. S. Department of Housing and Urban Development (HUD) grant, ABC’s Supportive Housing Program created the first replicable model for permanent, supportive housing for homeless families living with HIV/AIDS. Within these walls, families find refuge and can rebuild their lives with dignity, appropriate medical care, and the hope of a brighter future.
At ABC, volunteers are treasured partners. Over 1,600 volunteers — including students, homemakers, bankers, lawyers, poets, musicians, doctors, artists, chefs, teachers, retirees, and many more from all walks of life — share their time, talents, interests, and skills to help make a critical difference in the lives of ABC’s children and families.
MODELS THAT INSPIRE

INNOVATION
ABC’s programs and services are grounded in research-based models that break the cycles of poverty and are strongly rooted in ABC’s commitment to serving the whole family and the community. ABC also collaborates with researchers to develop new and innovative practices that strengthen its programs. The results from these collaborations are used to promote best practices in the field and more importantly, yield better results for children, families, and society.

IMPACT
The results of all program analyses show that ABC significantly improves the lives of children and families. Using over 100 goals and outcomes that are tracked across its programs, ABC employs rigorous tools and standards to continuously assess over 4,800 children and their families to measure progress and determine the impact of its services. This past year, ABC has seen nearly 90% of its preschool children become school-ready, has celebrated the high school graduation of 100% of its teens and their acceptances to colleges and vocational schools, and has served over 130,000 nutritious meals to hungry children.

INVESTMENT
Studies show that every initial $1 invested in high-performing programs can yield up to a $17 (or 1700%) in return for society. By investing in ABC model programs that intervene at the most critical stage for the most at-risk children, such as improving school readiness, mitigating crises, and protecting children from harm, ABC secures a brighter future for children by reducing crime, increasing productivity, and decreasing tax spending. The best investments are easy to spot.
We Thank You So Very Much
On behalf of the children and families, ABC is deeply grateful to its supporters.

For so generously sustaining ABC’s programs, a very special thank you to:

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<td><strong>Other Income</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Total Budgeted Income</strong></td>
<td><strong>$9,662,046</strong></td>
<td><strong>$2,587,466</strong></td>
<td><strong>$0</strong></td>
<td><strong>$0</strong></td>
<td><strong>$12,249,512</strong></td>
</tr>
</tbody>
</table>

---

## EXPENSES

<table>
<thead>
<tr>
<th></th>
<th>Early Childhood Programs</th>
<th>Wrap-Around Service Programs</th>
<th>Program Development</th>
<th>Management &amp; General</th>
<th>TOTAL FY 2015 Annual Budget</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Employee Salaries &amp; Benefits</strong></td>
<td>$6,564,565</td>
<td>$2,476,565</td>
<td>$268,991</td>
<td>$1,540,051</td>
<td>$10,850,172</td>
</tr>
<tr>
<td><strong>Direct Program Expenses</strong></td>
<td>654,279</td>
<td>203,093</td>
<td>67,500</td>
<td>70,400</td>
<td>995,272</td>
</tr>
<tr>
<td><strong>Professional Fees</strong></td>
<td>1,081,775</td>
<td>13,000</td>
<td>0</td>
<td>0</td>
<td>1,094,775</td>
</tr>
<tr>
<td><strong>Supporting Program Expenses</strong></td>
<td>287,057</td>
<td>104,506</td>
<td>16,668</td>
<td>43,056</td>
<td>451,286</td>
</tr>
<tr>
<td><strong>Indirect Program Expenses(^1)</strong></td>
<td>2,318,672</td>
<td>739,035</td>
<td>3,437</td>
<td>(1,728,999)</td>
<td>1,332,145</td>
</tr>
<tr>
<td><strong>Depreciation and Amortization</strong></td>
<td>535,547</td>
<td>199,083</td>
<td>0</td>
<td>75,492</td>
<td>810,122</td>
</tr>
<tr>
<td><strong>Total Budgeted Expenses</strong></td>
<td><strong>$11,441,895</strong></td>
<td><strong>$3,735,282</strong></td>
<td><strong>$356,596</strong></td>
<td><strong>$0</strong></td>
<td><strong>$15,533,771</strong></td>
</tr>
<tr>
<td><strong>Private Need</strong></td>
<td>($1,779,849)</td>
<td>($1,147,816)</td>
<td>($356,596)</td>
<td>$0</td>
<td>($3,284,260)</td>
</tr>
</tbody>
</table>

---

\(^1\) Indirect Expenses also include ABC’s administrative overhead costs. These costs are allocated to programs by ratio-value method. ABC’s administrative overhead is 11% of total budgeted expenses.

\(^2\) Private Tuition applies exclusively to ABC’s Merricat’s Castle School.

\(^3\) These costs are segregated but have been allocated amongst applicable programs using approved allocation methodologies.
### STATEMENT OF PROGRAM INCOME AND EXPENSES
#### FOR FISCAL YEAR ENDING JUNE 30, 2015

<table>
<thead>
<tr>
<th>EXPENSES</th>
<th>ECHO PARK EARLY CHILDHOOD</th>
<th>MERRICAT’S CASTLE SCHOOL</th>
<th>CASSIDY’S PLACE</th>
<th>KEITH HARING SCHOOL</th>
<th>CODY GIFFORD HOUSE</th>
</tr>
</thead>
<tbody>
<tr>
<td>Employee Salaries and Benefits</td>
<td>2,029,461</td>
<td>1,244,855</td>
<td>8,232,174</td>
<td>1,657,323</td>
<td>1,178,753</td>
</tr>
<tr>
<td>Direct Program Expenses</td>
<td>387,006</td>
<td>158,997</td>
<td>257,564</td>
<td>22,872</td>
<td>33,486</td>
</tr>
<tr>
<td>Professional Fees</td>
<td>73,478</td>
<td>162,118</td>
<td>78,255</td>
<td>799,346</td>
<td>89,668</td>
</tr>
<tr>
<td>Supporting Program Expenses</td>
<td>55,720</td>
<td>29,145</td>
<td>66,970</td>
<td>38,191</td>
<td>57,282</td>
</tr>
<tr>
<td>Indirect Program Expenses†</td>
<td>856,754</td>
<td>522,975</td>
<td>805,971</td>
<td>294,671</td>
<td>300,205</td>
</tr>
<tr>
<td>Depreciation and Amortization</td>
<td>270,079</td>
<td>0</td>
<td>228,933</td>
<td>0</td>
<td>33,722</td>
</tr>
<tr>
<td><strong>Total Functional Expenses</strong></td>
<td><strong>3,672,497</strong></td>
<td><strong>2,118,088</strong></td>
<td><strong>3,669,267</strong></td>
<td><strong>434,930</strong></td>
<td><strong>1,332,116</strong></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>EXPENSES</th>
<th>Mental Health Services</th>
<th>Youth Development &amp; Afterschool</th>
<th>Family Services</th>
<th>ABC-HDFC Permanent Housing</th>
</tr>
</thead>
<tbody>
<tr>
<td>Employee Salaries and Benefits</td>
<td>943,176</td>
<td>236,031</td>
<td>875,934</td>
<td>117,241</td>
</tr>
<tr>
<td>Direct Program Expenses</td>
<td>36,808</td>
<td>108,698</td>
<td>72,534</td>
<td>1,423</td>
</tr>
<tr>
<td>Professional Fees</td>
<td>0</td>
<td>3,120</td>
<td>19,924</td>
<td>0</td>
</tr>
<tr>
<td>Supporting Program Expenses</td>
<td>45,058</td>
<td>6,835</td>
<td>38,226</td>
<td>22,910</td>
</tr>
<tr>
<td>Indirect Program Expenses†</td>
<td>306,605</td>
<td>122,550</td>
<td>305,744</td>
<td>139,478</td>
</tr>
<tr>
<td>Depreciation and Amortization</td>
<td>76,371</td>
<td>34,766</td>
<td>82,219</td>
<td>57,015</td>
</tr>
<tr>
<td><strong>Total Functional Expenses</strong></td>
<td><strong>1,408,018</strong></td>
<td><strong>512,001</strong></td>
<td><strong>1,394,581</strong></td>
<td><strong>338,057</strong></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>EXPENSES</th>
<th>Management &amp; General Operations 5</th>
<th>Program Development &amp; Fundraising</th>
<th>Grand Total ABC Operations</th>
</tr>
</thead>
<tbody>
<tr>
<td>Employee Salaries and Benefits</td>
<td>1,500,763</td>
<td>247,463</td>
<td>10,816,173</td>
</tr>
<tr>
<td>Direct Program Expenses</td>
<td>123,946</td>
<td>51,575</td>
<td>1,254,099</td>
</tr>
<tr>
<td>Professional Fees</td>
<td>0</td>
<td>0</td>
<td>1,225,909</td>
</tr>
<tr>
<td>Supporting Program Expenses</td>
<td>207,276</td>
<td>29,932</td>
<td>1,779,322</td>
</tr>
<tr>
<td>Indirect Program Expenses†</td>
<td>(1,915,012)</td>
<td>39,382</td>
<td>866,133</td>
</tr>
<tr>
<td>Depreciation and Amortization</td>
<td>83,028</td>
<td>0</td>
<td></td>
</tr>
<tr>
<td><strong>Total Functional Expenses</strong></td>
<td>(0)</td>
<td>368,352</td>
<td>16,539,380</td>
</tr>
</tbody>
</table>

1. Indirect Expenses also include ABC's administrative overhead costs. These are allocated to programs by ratio-value method. ABC's administrative overhead is 11% of total budgeted expenses.
2. Private Tuition applies exclusively to ABC’s Merricat’s Castle School.
3. These costs are segregated but have been allocated amongst applicable programs using approved allocation methodologies.

### STATEMENT OF PROGRAM INCOME

<table>
<thead>
<tr>
<th>INCOME</th>
<th>Early Childhood Programs</th>
<th>Wrap-Around Services</th>
<th>General Operations / Support</th>
<th>TOTAL</th>
</tr>
</thead>
<tbody>
<tr>
<td>Government Funding</td>
<td>$8,461,942</td>
<td>$1,858,187</td>
<td>0</td>
<td>$10,320,128</td>
</tr>
<tr>
<td>Private Funding</td>
<td>1,030,968</td>
<td>363,122</td>
<td>2,742,052</td>
<td>4,136,142</td>
</tr>
<tr>
<td>Private Tuition2</td>
<td>1,175,550 (9,153)</td>
<td>0</td>
<td>0</td>
<td>1,175,560</td>
</tr>
<tr>
<td>Other Income</td>
<td></td>
<td>479,243</td>
<td>213,473</td>
<td>683,560</td>
</tr>
<tr>
<td><strong>Grand Total</strong></td>
<td><strong>10,659,307</strong></td>
<td><strong>2,700,548</strong></td>
<td><strong>2,955,525</strong></td>
<td><strong>16,315,380</strong></td>
</tr>
</tbody>
</table>

### STATEMENT OF NET ASSETS

<table>
<thead>
<tr>
<th>NET ASSETS</th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Land, Building &amp; Equipment</td>
<td>$8,041,113</td>
<td></td>
</tr>
<tr>
<td>Unrestricted</td>
<td>9,811,695</td>
<td></td>
</tr>
<tr>
<td>Temporarily Restricted</td>
<td>340,207</td>
<td></td>
</tr>
<tr>
<td><strong>TOTAL FUND BALANCES</strong></td>
<td><strong>$18,201,015</strong></td>
<td></td>
</tr>
</tbody>
</table>

Charity Navigator has awarded ABC four out of a possible four stars. In earning a four-star rating for the seventh consecutive time, ABC has demonstrated exceptional financial health, governance and other best practices. Only 2% of the charities rated have achieved seven consecutive four-star ratings, which indicates that ABC outperforms most other charities in America.