and suffers from the complications of being poor — knowing want and hunger, chronic disease, terror, destitution, violence, and despair. Often they are newcomers to our shores, struggling alone in fear and isolation.

*Each night, too many New York City children have no home at all, no place to lay their heads.*

**ABC is a champion for all children.**

ABC defends the right of every child to a joyful and nurturing childhood by creating compassionate programs in urgent response to the needs of New York City’s most vulnerable children and families. Since 1986, ABC has developed replicable model programs that are comprehensive, cost-effective, and sustainable. These proven models spread ABC’s innovation and advocacy, reaching children throughout New York and well beyond its borders.
ABC speaks out on behalf of vulnerable children, amplifying each small voice into a resounding chorus calling for change.

INCLUSIONARY EDUCATION FOR PRESCHOOLERS WITH DISABILITIES

ABC’s educational advocacy began with Merricat’s Castle School — the national model for preschool education — which established the right to inclusionary preschool education for young children with disabilities. All of ABC’s preschools proudly champion this model.

ANTI-HUNGER

During the prosperous ‘80s, when large numbers of hungry children began appearing in the shadows, searching for leftovers in dumpsters outside supermarkets, ABC publicly exposed the growing hunger crisis amongst children while simultaneously developing a model, cost-effective, emergency food program in collaboration with The Church of the Holy Trinity and other local churches, synagogues, and schools. In 1982, tapping into existing resources, ABC established a hot meal program, the Yorkville Soup Kitchen, in Public School 151. By utilizing the school’s facilities and personnel, the program became a blueprint for the replication of other hot meal programs across the city. Tens of thousands of nutritious meals were prepared for hungry children and families daily in the same kitchens that were already providing meals for school children. Today, ABC continues to fight hunger through its many hot, nutritious meal programs.

FAMILY RIGHTS and MODEL HOUSING

Advocacy on behalf of families began with a campaign for services for the most vulnerable, those battling to stay afloat and intact, with a class action suit filed in 1985, which sought to compel the state to provide preventative services such as housing and day care without opening child-protective cases. Continuing this critical work, ABC’s Preventive Services program, All Children’s House, brings these essential services to desperate and seriously at-risk families.

In the mid-1980’s, as neighborhoods gentrified and vacancies in low-income housing disappeared, ABC exposed the deplorable conditions homeless families faced living in abandoned buildings, squalid, dangerous, and expensive “welfare hotels” and barracks-style shelters. ABC set the standard for decent transitional housing by taking the same funding the government had squandered and using it to transform a dilapidated building in East Harlem into Rosie and Harry’s Place. This cost-effective, temporary supportive housing program became the replicable model throughout the city.

ABC was the first organization to use untapped HOPWA/HUD funds to build permanent supportive housing for homeless families with HIV, thereby creating a model for its replication.

Since 1987, ABC has fought alongside the National Law Center on Homelessness & Poverty through a national class action lawsuit brought to ensure the enactment of the McKinney Vento Act. In recent years, ABC has renewed its efforts to preserve the integrity of McKinney Vento, which guarantees school enrollment and educational stability for homeless children.

AN END TO “BOARDING” BABIES IN HOSPITALS

By the late ’80s, cheap street cocaine and AIDs were sweeping through urban neighborhoods, leaving the poor especially hard-hit. Women were routinely arrested, incarcerated, and had their parental rights terminated. Unprecedented numbers of their infants were warehoused in hospital wards, left there to languish for months on end, often tethered to cribs to “keep them safe.” To end this cruel and expensive practice, ABC brought two class action lawsuits in 1987 and 1991 against the City and State. This landmark litigation, coupled with ABC’s efforts to educate the public, helped rescue “boarder babies” across the nation. ABC created Cody Gifford House as a replicable model program, which demonstrated that medically-fragile infants, entitled to and in great need of stable loving families, could live safely and happily at home.

HEALTH CARE REFORM

In the mid-1990’s, when crucial progress had been made in the prevention and treatment of HIV/AIDS, ABC focused its efforts on the critical need for early identification, counseling, and treatment. ABC’s two 1995 class action lawsuits secured counseling, testing, and treatment — first for children in foster care and then for all children — resulting in a substantial reduction in the number of infants born with HIV infection as well as rescuing the lives of children with HIV/AIDS and maintaining their well-being into adulthood.

ABC has long fought for improved children’s health and mental health care, winning an important victory in federal court in 2002 for all homeless children who suffer from asthma who are now guaranteed outreach, early and free periodic screening, a primary care provider, diagnosis, corrective treatment, and educational counseling — eliminating needless suffering and making certain that a potentially debilitating condition is diagnosed before it becomes medically more complex, costlier to treat, and permanently disabling. After a decade of offering crucial mental health services to New York City’s most vulnerable children and families, ABC officially launched Fast Break in 1996. Fast Break was New York City’s first mobile mental health crisis and disaster team specifically designed to provide children living in poverty access to treatment.
The centerpiece of ABC’s “whole family” approach is early childhood education. ABC’s programs lay the groundwork for future success, instilling patience, tenderness, civility, and fortitude. While each of ABC’s schools has its own special focus, all treasure each child’s individuality and infinite potential, encourage optimum development, celebrate diversity in all its forms, honor children’s shared humanity, and recognize parents as central to their children’s well-being and achievements. Because ABC’s Early Childhood Programs incorporate skilled teaching and carefully crafted curricula, foster school communities that welcome and respect individual differences, and provide the full range of health and developmental screenings that detect and address potential problems, children thrive.
Cody Gifford House offers Early Intervention services to infants and toddlers up to age three who struggle with severe developmental disabilities and delays and serious medical conditions. Young children from diverse backgrounds receive educational instruction and a comprehensive array of therapies. In whimsically designed classrooms and in the Heckscher Foundation/Friends Seminary backyard playground, children play and learn with one another and with nurturing and attentive teachers.

The Keith Haring School educates birth to three-year-old children of the formerly homeless families with HIV/AIDS who live in ABC’s supportive housing program, as well as young children from the community who are affected by HIV/AIDS and children with severe developmental disabilities and delays. Here, students receive occupational, physical, and speech therapies, educational instruction, and together with their families, mental health services in a safe and stimulating setting. The school is adorned with Keith Haring’s colorful and joyous silhouettes which so perfectly capture the students’ determination and spirit.

Home-based Early Intervention programs further expand the reach of these two nurturing schools by bringing the lessons and therapies of the classroom directly into the homes of hundreds of children. Services are also offered to parents to support them in their roles as their children’s primary educators.

At Merricat’s Castle School, typically-developing children and children with special needs, children of privilege and children who live in poverty, all grow and learn together in three warm, nurturing preschool classrooms and outside in the school’s beautiful garden playground. The process of early learning is a joyful journey of social, cognitive, emotional, creative, and physical development, each explored through an inventive curriculum full of adventure and discovery.

At Cassidy’s Place, preschoolers who live in poverty and have serious developmental and medical disabilities and those who are homeless, in foster care, have suffered abuse, violence, and neglect are able to play, learn, and thrive in nine lively classrooms and two outdoor play spaces. Blending Head Start, Preschool Special Education, and Universal Pre-Kindergarten, Cassidy’s Place offers its young students a full day of learning and exploration in a safe and stimulating setting that is augmented with comprehensive wrap-around support services for each child and every family member.
The Graham School at Echo Park includes ten early childhood education classrooms that together offer a full day of the highest-quality Preschool Special Education, Early Head Start, Head Start, and Universal Pre-Kindergarten for infants, toddlers, and preschoolers from the East Harlem community. Priority is given to children who are in the greatest need and are the most seriously at-risk. The complex needs of every child and each family member are further met through easy access to the comprehensive services available on-site at Echo Park, ABC’s one-stop multi-service family center, a health, education, and justice hub for the community.

The Graham School classrooms’ curricula are enriched by weekly workshops with La Palestra Kids, an integrative health education program, as well as on-site access to Harry Roepers’ Gym and Bunny’s Playground – a large, safe, rooftop play space that is graced by a whimsical mural of a New York City reimagined with Echo Park at its vibrant center. Children also learn about cultivating edible plants and the lessons of good nutrition through ABC’s thriving Bunny’s Garden.
For youth living in poverty and with severe emotional distress, ABC has created licensed therapeutic youth programs. These programs provide the structure, encouragement, and consistency that at-risk children (kindergarten through high school age) need to build academic skills, develop strength of character, resilience, and positive self-esteem, and to forge life-long friendships. Carefully crafted age-appropriate curricula support learning in its inviting classrooms and learning spaces such as the Tiger Room, Chantelle’s Room, Rosie & Harry’s Bistro, Bunny’s Garden, and the Healey Technology Center. Families are included in all aspects of the program because parents and caregivers are integral to their children’s accomplishments and well-being. A skilled, dedicated staff along with a core of devoted volunteers expertly mentor and tutor children both individually and in small groups in reading, dance, math, music, writing, and science. ABC’s youth programs promote compassion, civility, courage, and teamwork, and give children the tools they need to persevere — no matter the obstacles. Sports and fitness and gardening and nutrition programs cultivate healthy choices, a variety of arts projects nurture creativity and imagination, and computer science and technology workshops prepare children for an ever-expanding digital world. In addition, an internship program hosts vocationally-bound, severely disabled high school students through closely supervised, hands-on apprenticeships in child care, library arts, building repair and maintenance, clerical work, and culinary arts. During the summer months, Camp Calvin, ABC’s affirming, joyful day camp, offers children who might otherwise be imperiled by the lure of the streets and the pressures of their peers, a safe, exhilarating, and fun-filled summer, where they have the time of their lives playing sports, creating art, making music, and exploring the wider world of museums, ballparks, zoos, landmarks, farms, gardens, and parks.
At The Open Door, ABC’s family resource center for the East Harlem community located at Echo Park, destitute parents who struggle in isolation, cut off from any source of assistance, find the help they desperately need to begin to build better lives for themselves and their children. Here, many parents who are newcomers to our shores enroll in English as a Second Language classes; work toward receiving their General Equivalency High School diploma; participate in literacy, financial, parenting skills, computer, and job training workshops; and take part in trauma, torture, and domestic violence support groups. The Open Door also offers medical screenings, guidance in applying for citizenship, referrals for legal advocacy, and assistance in obtaining entitlements such as housing subsidies, health insurance, and food stamps. Parents are engaged in health justice activities that include nutrition and farm-to-table cooking classes, fitness, and community education, and are encouraged to become advocates for healthy living. The Open Door not only benefits the parents, encouraging them to form social connections, build job and life skills, and improve confidence, but also contributes immensely to the well-being of their children.

On Saturdays during the school year, Echo Park throws open its doors, filling its 15 classrooms with a lively array of enriching activities for children and parents who attend from all over New York City. Under the supervision of ABC’s skilled, multi-lingual professionals and staffed by devoted volunteers, whose participation is vital to the program’s success, children play, enjoy drama, music, soccer, arts and crafts, cooking, dance, and yoga while their parents participate in educational classes, skill building workshops, parent support groups, and entitlement assistance. Volunteers, who form life-changing connections, bear witness to the suffering, hunger, despair, and struggles of children living in poverty and become outspoken advocates for justice back at their jobs, their schools, and in their communities.

Everyone who comes through The Open Door has a place at the table, enjoying a warm, hearty, delicious, and nutritious meal and tasting a slice of the American Dream.
FAMILY PRESERVATION

For two decades, ABC’s All Children’s House has provided families at risk of losing children to foster care with the tools they need to break cycles of abuse and neglect and promote long-term stability. All Children’s House families are some of the City’s most vulnerable, having been violated, abandoned, abused, neglected, trafficked, or tortured. All Children’s House therapists engage families in “Child-Parent Psychotherapy,” an evidence-based trauma-informed mental health treatment intervention focused on families with very young children, birth to age five. In addition, case management services, family counseling, parent support and education, entitlement assistance, budgeting management, educational advocacy, legal assistance, health care, and housing and child care referrals are provided to meet the specific, more concrete needs of each family.

Knowing that children birth to five have the highest morbidity and mortality rates from abuse and neglect by their parents, and that early intervention is not only vital but also most effective, All Children’s House’s highly trained, licensed, professional therapists treat families wherever they are — be it in a tiny crowded apartment doubled or tripled up, or a domestic violence or other homeless shelter. The therapists encourage opportunities for delight, empathy, and tenderness with the goal of forging parent-infant bonds so invincible that they become a protective shield against toxic stress. For parents and their children who have experienced trauma, or who are at risk of experiencing abuse or neglect, Child-Parent Psychotherapy engenders the secure attachment that restores a sense of trust and safety. By offering Child-Parent Psychotherapy in the context of a child welfare system, especially in an urban setting as complex as New York City, the All Children’s House model has broken new ground and created a blueprint for its replication in other large cities throughout the country. Due to the model’s success, the NYC Administration for Children’s Services invited ABC to launch a new Child-Parent Psychotherapy program to serve the highest-need districts in the Bronx. All Children’s House: The Bronx is quickly making a positive impact in these neighborhoods.

MOBILE MENTAL HEALTH CLINIC

ABC’s Fast Break — New York City’s first mobile mental health crisis and disaster clinic for children — has been extending mental health services to children living in poverty for the past 20 years. Fast Break strives to keep children out of emergency rooms and costly and restrictive institutions. Led by a dedicated, highly-skilled, Board-certified Child Psychiatrist and informed by current research in the field as well as best practices in mental health treatment for children birth through adolescence, ABC provides a full range of mental health services from assessments to an array of therapeutic modalities including family therapy, individual psychotherapy (including play therapy and cognitive behavioral therapy), group therapy, child psychiatry, and Child-Parent Psychotherapy. The Children’s Mobile Crisis Team responds to children in mental health crises 24/7 within two hours anywhere in Manhattan. The School-Based Response Team conducts crisis intervention and capacity-building training and consultation for school faculty and families in five New York City middle schools in Union Square, West Harlem, and on the Upper West Side. Fast Break responds to children and adolescents at their most vulnerable moments while also providing a framework to better address their ongoing emotional needs before crises arise. Its Families Lead Our Way (FLOW) initiative supports parents of children with special challenges, including autism.

This year, Fast Break opened two new freestanding children’s mental health clinics. As part of a city-wide model to confront health disparities and injustice, ABC was chosen to provide its mental health services at the East Harlem Neighborhood Health Action Center where Fast Break: 115 is now co-located with other health care organizations, providing ABC the opportunity to intervene early in order to improve maternal and infant wellbeing. The second clinic, the newly renovated Fast Break: The Bronx, has a special focus on early childhood mental health, offering compassionate mental health treatment to children in community districts 3 and 4 in the South Bronx. It was with generous support from the Viola W. Bernard Foundation, the van Ameringen Foundation, an Anonymous Foundation, and the Stephen & May Cavin Leeman Foundation that ABC has been able to undertake such a significant expansion.

PREVENTIVE & MENTAL HEALTH SERVICES
ABC’s Supportive Housing Program sustains and strengthens families weakened by chronic illness and crushing poverty by offering bright and spacious permanent apartments, along with on-site early childhood education, case management, and psychiatric, educational, and recreational services. Inside these walls, families, who were homeless and otherwise might be living in shelters, are rebuilding their lives with dignity, appropriate medical care, and a hopeful future.

VOLUNTEERS

At ABC, volunteers are treasured partners. Over 1,600 volunteers — including students, homemakers, bankers, lawyers, poets, musicians, doctors, artists, chefs, teachers, retirees, and many more from all walks of life — share their time, talents, interests, and skills to help make a critical difference in the lives of ABC’s children and families.
ABC’s programs and services are grounded in research-based models that break the cycles of poverty and are strongly rooted in ABC’s commitment to serving the whole family and the community.

The results of annual evaluation and analysis show that ABC’s programs have a significant, positive impact on the lives of the children and families we serve:

EARLY CHILDHOOD EDUCATION
Critical brain development takes place before the age of five - 80% of adult brain volume is formed by age three. ABC’s services begin with children and their families before birth and continue through infancy and early childhood, reaching children during this key time in their development to combat the toxic stress that comes with growing up in poverty.

In our youngest classrooms, 94% of students are meeting or exceeding cognitive development goals, providing foundational skills upon which future learning can be based. Among our graduating preschool classes, 93% met or exceeded goals in literacy.

MENTAL HEALTH
One in five children from birth to age 18 is challenged by a diagnosable mental health condition. ABC’s Fast Break treated more than 430 children last year, including 150 children in crisis served through our Children’s Mobile Crisis Team, available to all children in Manhattan 24 hours a day, 7 days a week.

PREVENTIVE SERVICES
East Harlem and the South Bronx have some of the highest numbers of children placed into foster care in New York City, with more than 300 children placed annually. With intensive therapeutic family work, case management, and family strengthening activities, 98% of children served by ABC’s All Children’s House were diverted from the foster care system.

YOUTH PROGRAMS
While only 60% of Black and Latino/a youth currently graduate from high school in New York City, 100% of ABC’s seniors graduate. ABC’s therapeutic afterschool program provides both academic support and enrichment opportunities.
We Thank You So Very Much

On behalf of the children and families, ABC is deeply grateful to its supporters.

For so generously sustaining ABC’s programs, a very special thank you to:

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### STATEMENT OF PROGRAM INCOME AND EXPENSES
FOR FISCAL YEAR ENDING JUNE 30, 2016

#### EARLY CHILDHOOD PROGRAMS

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<thead>
<tr>
<th>EXPENSES</th>
<th>ECHO PARK GRAM SCHOOL</th>
<th>MERRICAT’S CASTLE SCHOOL</th>
<th>CASSIDY’S PLACE</th>
<th>EARLY INTERVENTION (ESD) SERVICES (\times) WRAP-AROUND</th>
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<tr>
<td>Employee Salaries and Benefits</td>
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#### WRAP-AROUND SERVICES

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<tr>
<th>EXPENSES</th>
<th>FAST BREAK</th>
<th>CHILDREN’S MENTAL HEALTH</th>
<th>THE OPEN DOOR</th>
<th>ALL CHILDREN’S HOUSE</th>
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<td>$3,749,993</td>
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</tbody>
</table>

#### SUPPORTING SERVICES

<table>
<thead>
<tr>
<th>EXPENSES</th>
<th>Management &amp; General Operations (\times)</th>
<th>Program Development &amp; Fundraising</th>
<th>Grand Total ABC Operations</th>
</tr>
</thead>
<tbody>
<tr>
<td>Employee Salaries and Benefits</td>
<td>$1,567,051</td>
<td>$252,030</td>
<td>$11,885,703</td>
</tr>
<tr>
<td>Direct Program Expenses</td>
<td>167,742</td>
<td>16,320</td>
<td>2,389,954</td>
</tr>
<tr>
<td>Professional Fees</td>
<td>318</td>
<td>0</td>
<td>1,422,965</td>
</tr>
<tr>
<td>Supporting Program Expenses</td>
<td>239,277</td>
<td>26,954</td>
<td>665,004</td>
</tr>
<tr>
<td>Indirect Program Expenses</td>
<td>(2,057,834)</td>
<td>37,280</td>
<td>3,875,345</td>
</tr>
<tr>
<td>Depreciation and Amortization</td>
<td>83,465</td>
<td>0</td>
<td>851,865</td>
</tr>
<tr>
<td>Total Functional Expenses</td>
<td>(1,075,854)</td>
<td>$328,084</td>
<td>$18,093,835</td>
</tr>
</tbody>
</table>

---

1. Indirect Expenses also include ABC’s administrative overhead costs. These costs are allocated to programs by ratio-value method. ABC’s administrative overhead is 11% of total budgeted expenses.

2. Private Tuition applies exclusively to ABC’s Merricat’s Castle School.

3. These costs are segregated but have been allocated amongst applicable programs using approved allocation methodologies.

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### STATEMENT OF PROGRAM INCOME
FOR FISCAL YEAR ENDING JUNE 30, 2017

#### GRAM SCHOOL

<table>
<thead>
<tr>
<th>INCOME</th>
<th>Early Childhood Programs</th>
<th>Wrap-Around Service Programs</th>
<th>Management &amp; General 3</th>
<th>TOTAL FY 2017 Annual Budget</th>
</tr>
</thead>
<tbody>
<tr>
<td>Government Funding</td>
<td>$6,915,490</td>
<td>$3,839,131</td>
<td>$0</td>
<td>$12,754,622</td>
</tr>
<tr>
<td>Private Funding</td>
<td>1,135,800</td>
<td>0</td>
<td>0</td>
<td>1,135,800</td>
</tr>
<tr>
<td>Private Tuition 2</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>Other Income</td>
<td>1,414,998</td>
<td>0</td>
<td>0</td>
<td>1,414,998</td>
</tr>
<tr>
<td>Total Budgeted Income</td>
<td>$10,501,290</td>
<td>$5,254,129</td>
<td>$0</td>
<td>$15,305,420</td>
</tr>
</tbody>
</table>

#### CASTLE SCHOOL

<table>
<thead>
<tr>
<th>EXPENSES</th>
<th>Early Childhood Programs</th>
<th>Wrap-Around Service Programs</th>
<th>Program Development</th>
<th>Management &amp; General 3</th>
<th>TOTAL FY 2017 Annual Budget</th>
</tr>
</thead>
<tbody>
<tr>
<td>Employee Salaries &amp; Benefits</td>
<td>$6,952,195</td>
<td>$4,273,544</td>
<td>$2,688,433</td>
<td>$1,523,771</td>
<td>$13,017,944</td>
</tr>
<tr>
<td>Direct Program Expenses</td>
<td>665,528</td>
<td>288,769</td>
<td>67,500</td>
<td>89,900</td>
<td>1,106,498</td>
</tr>
<tr>
<td>Professional Fees</td>
<td>1,143,750</td>
<td>89,500</td>
<td>0</td>
<td>0</td>
<td>1,233,250</td>
</tr>
<tr>
<td>Supporting Program Expenses</td>
<td>327,641</td>
<td>199,185</td>
<td>19,887</td>
<td>48,470</td>
<td>355,683</td>
</tr>
<tr>
<td>Indirect Program Expenses 1</td>
<td>2,301,357</td>
<td>1,146,557</td>
<td>3,033</td>
<td>(1,742,997)</td>
<td>1,727,950</td>
</tr>
<tr>
<td>Depreciation and Amortization</td>
<td>549,666</td>
<td>202,638</td>
<td>0</td>
<td>85,857</td>
<td>837,100</td>
</tr>
<tr>
<td>Total Budgeted Expenses</td>
<td>$13,197,077</td>
<td>$6,202,193</td>
<td>$358,854</td>
<td>$0</td>
<td>$18,518,123</td>
</tr>
</tbody>
</table>

#### ECHO PARK

<table>
<thead>
<tr>
<th>EXPENSES</th>
<th>Management &amp; General 3</th>
<th>Program Development &amp; Support</th>
<th>GRAND TOTAL ABC OPERATIONS</th>
</tr>
</thead>
<tbody>
<tr>
<td>Employee Salaries and Benefits</td>
<td>$1,567,051</td>
<td>$252,030</td>
<td>$11,885,703</td>
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### STATEMENT OF NET ASSETS

#### TOTAL FUND BALANCES

<table>
<thead>
<tr>
<th>NET ASSETS</th>
<th>Land, Building &amp; Equipment</th>
<th>Unrestricted</th>
<th>Temporarily Restricted</th>
<th>TOTAL NET ASSETS</th>
</tr>
</thead>
<tbody>
<tr>
<td>$7,379,100</td>
<td>$2,749,645</td>
<td>355,743</td>
<td>$17,009,488</td>
<td></td>
</tr>
</tbody>
</table>

Charity Navigator has awarded ABC four out of a possible four stars. In earning a four-star rating for the eighth consecutive time, ABC has demonstrated exceptional financial health, governance and other best practices. Only 2% of the charities rated have achieved eight consecutive four-star ratings, which indicates that ABC outperforms most other charities in America. This exceptional designation from Charity Navigator sets ABC apart from its peers and demonstrates its trustworthiness.