ASSOCIATION TO BENEFIT CHILDREN

ANNUAL REPORT 2018
These children suffer from the complications of being poor — knowing want, hunger, chronic disease, terror, destitution, violence, and despair. Often they are newcomers to our shores, struggling alone in fear and isolation. Each night, too many New York City children have no home at all, no place to lay their heads.

**IN OUR CITY, 45,000 CHILDREN HAVE BEEN HOMELESS IN THE LAST YEAR, THE LARGEST NUMBER SINCE THE GREAT DEPRESSION.**

**1 IN EVERY 3 CHILDREN IN NEW YORK CITY LIVES IN POVERTY, WHILE 68% OF CHILDREN BORN IN EAST HARLEM AND 86% OF CHILDREN BORN IN THE SOUTH BRONX ARE BORN INTO POVERTY EACH YEAR.**

These children suffer from the complications of being poor — knowing want, hunger, chronic disease, terror, destitution, violence, and despair. Often they are newcomers to our shores, struggling alone in fear and isolation. Each night, too many New York City children have no home at all, no place to lay their heads.

**ABC IS A CHAMPION FOR ALL CHILDREN**

ABC defends the right of every child to a joyful and nurturing childhood by creating compassionate programs in urgent response to the needs of New York City’s most vulnerable children and families. Since 1986, ABC has developed replicable model programs that are comprehensive, cost-effective, and sustainable. These proven models spread ABC’s innovation and advocacy, reaching children throughout New York and beyond.
A LEGACY OF LIGHT

ABC has been a relentless champion for children, unflinching in its commitment to cherish and protect all children. The organization operates on interlocking levels to provide compassionate care and support for those in need and advocacy and action to improve public policies both within and far beyond the borders of New York City. ABC has fought with determination to bring relief and the promise of a brighter future to hungry children, to homeless children warehoused in hotels and shelters, to infants stored in hospitals, to preschool-age children with special needs denied access to mainstream early education, to children in foster care, to all infants born with HIV, and to homeless children suffering from asthma.

Over thirty years ago, ABC focused national attention on the plight of hungry children through widely disseminated reports; through newspaper, television, and radio coverage; through testimony in public hearings in New York City and State; and through the testimony of homeless children before the House Select Committee on Hunger in Washington, DC. ABC created the blueprint for cost-effective, replicable meal distribution programs with the Yorkville Soup Kitchen that made it possible for tens of thousands of hungry children and families to enjoy hot, nutritious meals in public schools. Hot meals programs across the city replicated this groundbreaking model for utilizing existing facilities, supplies, and the expertise of food service personnel in public schools.

ABC’s educational advocacy began with Merricat’s Castle School, which established the right to inclusionary preschool education for young children with disabilities. ABC then created the first of its kind, state-of-the-art early childhood center for homeless children in the “belly of the beast” - the infamous Martinique Hotel. It provided high quality education, family support services, and mental health and health care to children who previously had no safe, healthy space to play and learn. Working to strengthen and preserve vulnerable families beyond its own classrooms, ABC filed a class action lawsuit to secure Preventive Services like housing and day care for families battling to stay intact, for parents without open child protective cases. ABC fought alongside the National Law Center on Homelessness & Poverty to ensure the passage of the McKinney Vento Act, which guarantees school and educational stability for homeless children in the “belly of the beast” - the infamous Martinique Hotel. It provided high quality education, family support services, and mental health and health care to children who previously had no safe, healthy space to play and learn. Working to strengthen and preserve vulnerable families beyond its own classrooms, ABC filed a class action lawsuit to secure Preventive Services like housing and day care for families battling to stay intact, for parents without open child protective cases. ABC fought alongside the National Law Center on Homelessness & Poverty to ensure the passage of the McKinney Vento Act, which guarantees school and educational stability for homeless children in the “belly of the beast” - the infamous Martinique Hotel. It provided high quality education, family support services, and mental health and health care to children who previously had no safe, healthy space to play and learn. Working to strengthen and preserve vulnerable families beyond its own classrooms, ABC filed a class action lawsuit to secure Preventive Services like housing and day care for families battling to stay intact, for parents without open child protective cases. ABC fought alongside the National Law Center on Homelessness & Poverty to ensure the passage of the McKinney Vento Act, which guarantees school and educational stability for homeless children.

Leading the fight for humane housing for homeless families, ABC set the standard for safe, cost-effective transitional housing. ABC used the same government funds squandered on squalid, dangerous, and expensive “welfare hotels” and barracks-style shelters to successfully transform a dilapidated building in East Harlem into a temporary housing program called Rosie and Harry’s Place. This program provided decent three-bedroom apartments with eat-in kitchens and on-site early childhood education, youth programming, and wraparound and re-housing services. As the barracks-style shelters and welfare hotels were shut down, it became the replicable model throughout the city and state for transitional supportive housing. ABC was also the first to use untapped HOPWA/HUD funds to build permanent supportive housing for homeless families with HIV, another replicable model.

At one time, medically-fragile infants born into poverty were warehoused in hospital wards, sometimes for months, often tethered to cribs. Research has demonstrated that the lack of human bonding and attachment has detrimental, long-term effects on infant brain development. ABC brought two class-action suits against New York City and State that ultimately rescued “Boarder Babies” across the nation. Won by ABC counsel Mitchell Bernard along with David Frankel and Thomas Moreland of Kramer, Levin, Nessen, Kamin & Frankel, and Pamela Jarvis of Fried, Frank, Harris, Shriver & Jacobson, ABC’s landmark litigations ended this cruel and expensive policy and practice and ABC created Cody Gifford House to demonstrate that medically-fragile infants could live safely at home.

In the early days of the pediatric AIDS crisis, the state anonymously tested infants for HIV infection solely for the purpose of statistical analysis, without disclosing the results to their mothers. As soon as the medical community created effective medical treatments and developed a test to differentiate between infant antibodies and infection, ABC courageously and successfully battled to ensure that at-risk women and children had the right to receive early identification, counseling, and treatment for HIV/AIDS. The far-reaching policy reform that ABC won with the pro bono legal help of Colin Crawford and Margaret Keane and John Kinzey of LeBoeuf, Lamb, Greene & MacRae has helped totally eliminate maternal transmission of the infection in New York State as well as increased medical support for children with HIV/AIDS. While there were 700 babies born with the disease in 1990, for the last several years the maternal infection rate has been zero.

ABC has long campaigned for improvements in and access to children’s health and mental health care. An ABC victory in federal court fought by Mitchell Bernard of NRDC, David Frankel of Kramer, Levin, Naftalis & Frankel, and The Legal Aid Society guaranteed that all homeless children suffering from asthma receive vital primary care, including outreach, early and free periodic screening, a primary care provider, diagnosis, corrective treatment, and educational counseling. This has helped ensure that this potentially debilitating condition is diagnosed before it becomes medically more complex, costlier to treat, and permanently disabling.

A FORCE FOR CHANGE

ABC resolves to be vigilant, to challenge each assault on childhood, and to advocate for the voiceless, for those most vulnerable. ABC’s responsive programs continue to be grounded in replicable, research-based models that break the cycles of poverty and have strong roots in ABC’s commitment to serve the whole family. By championing early intervention and steadfastly supporting its children and families for the long haul, ABC meets the complex needs of those struggling to find a foothold in the American dream.
The centerpiece of ABC’s “whole family” approach is early childhood education. Incorporating skilled teaching and carefully crafted curricula, ABC’s programs foster the development of vital life skills such as patience, compassion, civility, and resilience during children’s most critical stage of development. For children with special needs, instruction combines special education, speech therapy, occupational therapy, and physical therapy. Every student receives a full range of health and developmental screenings that detect and address their individual health care needs. While each of ABC’s schools has its own special focus, all are inclusive and treasure the infinite potential of each child, offer tools for achieving optimum development, and recognize parents’ central role in their children’s well-being.
Cody Gifford House offers early intervention services including educational instruction and a comprehensive array of therapies to infants and toddlers from birth to three who struggle with severe developmental disabilities and delays or serious medical conditions. Children from diverse backgrounds play and learn together in nurturing classrooms and a beautiful backyard playground.

The Keith Haring School, located at ABC’s Permanent Supportive Housing Program for families with HIV/AIDS, provides occupational, physical, and speech therapies; educational instruction; and mental health counseling to children ages birth to three with complex developmental delays.

Home-based services further expand the reach of ABC’s two vital Early Intervention programs by bringing classroom therapies and lessons into the homes of many more children.

At Merricat’s Castle School—the national model for inclusionary preschool education—typically developing children and children with special needs learn together in three charming preschool classrooms and a beautiful garden playground.

At Cassidy’s Place, preschoolers who live in poverty, have serious developmental and medical disabilities, and/or are homeless or in foster care play and learn in nine dynamic classrooms. Blending Head Start, Preschool Special Education, and Universal Pre-Kindergarten, Cassidy’s Place offers a full day of education and comprehensive support services.
The Graham School at Echo Park, ABC's multi-service family center in East Harlem, includes ten early childhood education classrooms that offer the highest-quality Preschool Special Education, Early Head Start, Head Start, and Universal Pre-Kindergarten programming to children birth to five. In addition to an indoor gym, rooftop playground, and a beautiful garden, the Graham School's location provides easy access to in-house mental health and family preservation services to children and parents.
Building on ABC's whole child approach, ABC's year-round youth programs provide at-risk children ages 5-21 with the structured supports, the nurturing care, and the joyful positive experiences that foster social-emotional, moral, creative, and academic growth.

ABC's empowering youth services include a therapeutic Afterschool Program in which there are academic supports, individualized tutoring, and mentoring services, along with enriching activities such as music, art, poetry, ballet, soccer, krav maga, photography, technology, robotics, digital/internet safety, and healthy cooking classes. The program also offers a technology-based enrichment program, Study Buddies Connect, that uses half hour telephone and video chats between children and their volunteer buddies to further strengthen academic goals; an Internship Program for vocationally-bound high school students with significant cognitive and physical disabilities; workshops and internships for older youth; and Camp Calvin, a restorative, fun-filled, and exhilarating summer day camp that serves as a safe alternative to the streets during the out-of-school summer months.

Connecting all of these programs is Someone To Watch Over Me, ABC’s newest initiative, which keeps children focused and engaged while targeting youth who are at-risk of or have become disconnected. Someone to Watch Over Me offers intensive wrap-around interventions in close collaboration with parents, teachers, coaches, and other adults in their lives, including faith leaders and police officers, to prevent youth from dropping out of school or getting into trouble.

Above all, ABC’s team act as vigilant, dedicated, and unwavering advocates for these youth to ensure that each knows that someone is, and will be, there always. ABC has their backs!
The Open Door at Echo Park welcomes all children and families in need, supporting isolated and destitute families, including many immigrant families, by strengthening parent’s job skills and confidence while fostering supportive connections among them. Parents are able to access classes in literacy, computer skills, GED coursework, cooking, nutrition, earning citizenship, health insurance, parenting classes, and food stamps.

ABC has fought for health justice and parity for children growing up in poverty since its founding. ABC’s National Health Justice Center in East Harlem is leading community engagement; education in nutrition, health, and food systems; and national policy through urban gardening, hands-on learning, and grassroots advocacy. This scalable model meets the immediate health and nutritional needs of children and families living in poverty, while informing a replicable blueprint for urban, high-poverty communities across the country. Our approach engages children throughout childhood and their families in growing and accessing fresh, healthy food; builds community knowledge of good nutrition and fitness; and encourages the community to advocate for impactful national policy.

The Open Door - Saturday, driven by the urgent needs of families for food and a safe refuge for children, provides nutritious meals and enriching activities to families from all across New York City. Under the supervision of ABC’s multi-lingual professionals and support from devoted volunteers, children participate in recreational activities such as music, sports, arts and crafts, cooking, drama, and dance, while parents access various skills-building workshops and receive entitlement assistance.
FAMILY PRESERVATION

All Children’s House, ABC’s Preventive Services program, provides families at risk of losing children to foster care with the tools they need to break cycles of abuse and neglect and promote long-term stability. While the priority is to keep the children in these families safe from injury and/or death, ABC also hopes to inspire strength, resiliency, and the potential for healthy growth and development within each family. In addition to case management services, families receive counseling, parent support and education, entitlement assistance, budgeting management, educational advocacy, legal assistance, and housing and child care referrals. For parents and their children who have experienced trauma, or children who are at risk of experiencing abuse or neglect, Child-Parent Psychotherapy (CPP), an evidence-based treatment model, engenders a secure attachment that restores trust and safety. Based on the successful implementation of CPP at All Children’s House and at the invitation of the NYC Administration for Children’s Services (ACS), ABC is now offering CPP at a new location in the South Bronx: All Children’s House - The Bronx. This site is co-located with ABC’s new early childhood mental health clinic.

CHILDREN’S MOBILE MENTAL HEALTH

Led by a highly-skilled, Board-certified Child Psychiatrist, ABC’s Fast Break Children’s Mobile Mental Health Services — New York City’s first mobile mental health crisis and disaster clinic for children — provides critical mental health services to children in need. Fast Break offers a full range of mental health services from assessments to an array of therapeutic modalities including Child-Parent Psychotherapy, family therapy, individual psychotherapy, play therapy, Cognitive Behavioral Therapy, and group therapy. Due to the ever-increasing demand for children’s mental health services, ABC expanded its Fast Break program with three new children’s clinics, one on East 115th Street, another in the South Bronx, and one on West 93rd Street. The East 115th Street clinic is housed at the East Harlem Health Action Center and is co-located with other health care organizations, including those that focus on maternal, prenatal and pediatric health. The Bronx clinic specializes in treatment of birth to five year olds and provides consultations to faculty and parents in 20 early childhood and childcare centers.

Fast Break also includes the School-Based Response Team, which conducts crisis intervention for children and provides trainings in five New York City middle schools so principals, teachers, and parents can recognize mental health needs and respond appropriately to the inner life of their children. ABC is also partnering with a New York City elementary school and three high schools to provide on-site mental health services and consultation. In addition, Fast Break includes the Children’s Mobile Crisis Team, the only program providing rapid crisis intervention within two hours for children anywhere in Manhattan, available 24/7, which strives to keep children in crisis out of emergency rooms and costly, restrictive institutions.
SUPPORTIVE HOUSING

ABC’s Supportive Housing Program is a permanent supportive housing program for formerly homeless families living with HIV and AIDS. The apartments include critical support services and access to the Keith Haring School. In addition to providing personalized support and case management, the program promotes school attendance and community integration.

VOLUNTEERS

At ABC, volunteers are treasured partners. Over 1,600 volunteers—including students, homemakers, bankers, lawyers, poets, musicians, doctors, artists, chefs, teachers, and retirees from all walks of life—share their time, interests, and skills to help make a critical difference in the lives of ABC’s children and families.
IMPACT:

ABC by the numbers

The results of both internal and external evaluation and analysis show that ABC’s programs have a measurable positive impact on the lives of the children and families we serve.

Early Childhood Education

QUALITYstarsNY’s assessment rates ABC Early Childhood Programs in the top 5% of all early childhood programs in New York City. ABC’s preschoolers made significant gains in core skills such as math and problem solving, doubling their scores between Fall and Spring.

Preventive Services
for the highest risk families

East Harlem and the South Bronx have some of the highest numbers of children in foster care in New York City, with approximately 400 children placed in 2016 in both boroughs. With intensive therapeutic work that engenders secure attachments between parents and their very young children along with case management services, 98% of the families served by ABC’s All Children House remain together, compared to the citywide rate of 63%.

Mental Health

ABC’s Fast Break earned the highest rating given by the New York State Office of Mental Health, which found Fast Break to be exemplary in responding to the needs of the communities it serves.

Youth Programs

While only 63% of youth in our community graduated from high school, 100% of ABC’s youth proudly graduated on-time in four years.

EXEMPLARY

TOP 5%

We Hit It Out of the Park

98%

100%
We Thank You So Very Much

Lerer Family Foundation
Russell Grinnell Memorial Trust
Anonymous
Leslie Anagnostakis
Tiger Foundation
Foundation
The Neuberger Berman
The Joseph H. Flom Foundation
Lloyd & Laura Blankfein
vid M. Solomon, Barry Sternlicht,
Saltzman, Alan D. Schwartz, Da-
David Puth, Larry Robbins, David

John Overdeck, Robert Pittman,
Joel S. Marcus, Wes Moore, Doug
Morns, Alex Navab, Daniel S. Och,
John Overdeck, Robert Pittman,
David Puth, Larry Robbins, David
Saltzman, Alan D. Schwartz, Da-
vid M. Solomon, Barry Sternlicht,
John Sykes, David Tepper, Marta
Triend, Kenneth G. Tropin

Nancy & Edwin Marks Family
Foundation
Scott & Arnie Nuttall
Bunny Ratner Foundation
Roberts Foundation
van Ameringen Foundation

Patrons
Avi & Rebecca Banyasz
Frank & Tracy Bisignano
Butters Foundation
Suzan Gordon
Stephen Graham
Anne Issak
The Marie Josee & Henry R.
Kravis Foundation
Donald & Catharine Marron
Dina Powell
Oded Regin & Judy Vale
The Morris and Alma Schapiro
Fund
Henry & Peggy Schieff
Eric & Tracy Semler
The Sirus Fund
The Waisly Family Foundation
Michael & Lynne Wolitzer

Advocates
Rose M. Badgley Residuary
Charitable Trust
Vanessa Baque- Stanton
Carson Family Charitable Trust
Chanel
Kenneth & Kathryn Chenault
Matthew & Iris Cohen
Suzanne Donohoe
Aron L. and Joan N. Epstein
Charitable Remainder Untrust
David & Victoria Foley
Frelinghuysen Foundation
Tim & Karen Goodell
Karenna Gore
Gregory Ho & Linda Sanchez
William Janetschek
Akonot J. L. and Joan N. Epstein
Chanel
Kenneth & Kathryn Chenault
Matthew & Iris Cohen
Suzanne Donohoe

Champions
Lloyd & Laura Blanklein
The Joseph H. Plam Foundation
The Neuberger Berman
Foundation
Tiger Foundation

Benefactors
Leslie Anagnostakis
Tony Anagnostakis
Anonymous
Russell Grinnell Memorial Trust
Lerer Family Foundation

Sponsors
1199 SEIU United Healthcare
Workers East

On behalf of the children and families, ABC is deeply grateful to its supporters.
For so generously sustaining ABC’s programs, a very special thank you to:
Robin Hood
Lee S. Ainsele III, Laura Ar-

nold, Jacklyn Bezos, Victoria B.
Binkley, Jeff T. Biss, Emma
Bloomberg, Scott Bommer, Peter
F. Borish, Geoffrey Canada, Cecily
Carson, Katie Couric, Anne Din-
ning, Glenn Dubin, Marian Wight
Edelman, David Einhorn, Mary
Callahan Erdoes, Derek Ferguson,
Roland Fryer, John A. Griffin, Doug
Haynes, Kaya Henderson, Jeffrey
R. Immelt, Paul Tudor Jones II,
Haynes, Kaya Henderson, Jeffrey
R. Immelt, Paul Tudor Jones II,
Haynes, Kaya Henderson, Jeffrey
R. Immelt, Paul Tudor Jones II,
Haynes, Kaya Henderson, Jeffrey
R. Immelt, Paul Tudor Jones II,
Haynes, Kaya Henderson, Jeffrey
R. Immelt, Paul Tudor Jones II,
Haynes, Kaya Henderson, Jeffrey
R. Immelt, Paul Tudor Jones II,
Haynes, Kaya Henderson, Jeffrey
R. Immelt, Paul Tudor Jones II,
Haynes, Kaya Henderson, Jeffrey
R. Immelt, Paul Tudor Jones II,
Haynes, Kaya Henderson, Jeffrey
R. Immelt, Paul Tudor Jones II,
Haynes, Kaya Henderson, Jeffrey
R. Immelt, Paul Tudor Jones II,
Haynes, Kaya Henderson, Jeffrey
R. Immelt, Paul Tudor Jones II,
### ASSOCIATION TO BENEFIT CHILDREN

#### FISCAL YEAR 2018 BUDGET (consolidated)

FOR FISCAL YEAR ENDING JUNE 30, 2018

<table>
<thead>
<tr>
<th>INCOME</th>
<th>Early Childhood Programs</th>
<th>Wrap-Around Service Programs</th>
<th>Program Development</th>
<th>Management &amp; General</th>
<th>TOTAL FY 2018 Annual Budget</th>
</tr>
</thead>
<tbody>
<tr>
<td>Government Income</td>
<td>$9,006,986</td>
<td>$4,362,008</td>
<td>$0</td>
<td>$0</td>
<td>$13,368,994</td>
</tr>
<tr>
<td>Private Funding</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>Private Tuition</td>
<td>1,525,000</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>1,525,000</td>
</tr>
<tr>
<td>Other Income</td>
<td>0</td>
<td>1,066,304</td>
<td>0</td>
<td>0</td>
<td>1,066,304</td>
</tr>
<tr>
<td><strong>Total Budgeted Income</strong></td>
<td>$10,531,986</td>
<td>$5,428,312</td>
<td>$0</td>
<td>$0</td>
<td>$15,960,298</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>EXPENSES</th>
<th>Early Childhood Programs</th>
<th>Wrap-Around Service Programs</th>
<th>Program Development</th>
<th>Management &amp; General</th>
<th>TOTAL FY 2018 Annual Budget</th>
</tr>
</thead>
<tbody>
<tr>
<td>Employee Salaries &amp; Benefits</td>
<td>$7,044,491</td>
<td>$4,532,995</td>
<td>$358,139</td>
<td>$1,532,125</td>
<td>$12,647,750</td>
</tr>
<tr>
<td>Direct Program Expenses</td>
<td>739,843</td>
<td>269,606</td>
<td>27,000</td>
<td>81,600</td>
<td>1,118,049</td>
</tr>
<tr>
<td>Professional Fees</td>
<td>1,135,350</td>
<td>89,500</td>
<td>46,996</td>
<td>54,433</td>
<td>931,078</td>
</tr>
<tr>
<td>Supporting Program Expenses</td>
<td>2,408,733</td>
<td>1,167,283</td>
<td>5,316</td>
<td>(1,749,562)</td>
<td>1,831,770</td>
</tr>
<tr>
<td>Depreciation and Amortization</td>
<td>541,592</td>
<td>214,105</td>
<td>0</td>
<td>81,404</td>
<td>837,100</td>
</tr>
<tr>
<td><strong>Total Budgeted Expenses</strong></td>
<td>$12,167,419</td>
<td>$6,467,628</td>
<td>$436,551</td>
<td>$0</td>
<td>$19,071,596</td>
</tr>
</tbody>
</table>

- **Private Need**: ($1,635,433) ($1,039,316) ($436,551) $0 ($3,111,298)

1. Indirect Expenses also include ABC’s administrative overhead costs. These costs are allocated to programs by ratio-value method. ABC’s administrative overhead is 9% of total budgeted expenses.

2. Private Tuition applies exclusively to ABC’s Merricat’s Castle School.

3. These costs are segregated but have been allocated amongst applicable programs using approved allocation methodologies.

Charity Navigator has awarded ABC four out of a possible four stars. In earning a four-star rating for the ninth consecutive time, ABC has demonstrated strong financial health and commitment to accountability and transparency. Only 2% of the charities rated have achieved nine consecutive four-star ratings, which indicates that ABC outperforms most other charities in America. This exceptional designation from Charity Navigator sets ABC apart from its peers and demonstrates to the public its trustworthiness.

### STATEMENT OF NET ASSETS

<table>
<thead>
<tr>
<th>NET ASSETS</th>
<th>Land, Building &amp; Equipment</th>
<th>Unencumbered</th>
<th>Temporarily Restricted</th>
<th>TOTAL FUND BALANCES</th>
</tr>
</thead>
<tbody>
<tr>
<td>$6,500,003</td>
<td>$10,499,708</td>
<td>$362,316</td>
<td>$17,392,099</td>
<td></td>
</tr>
</tbody>
</table>

### STATEMENT OF PROGRAM INCOME

<table>
<thead>
<tr>
<th>INCOME</th>
<th>Early Childhood Programs</th>
<th>Wrap-Around Services</th>
<th>General Operations / Support</th>
<th>TOTAL</th>
</tr>
</thead>
<tbody>
<tr>
<td>Government Funding</td>
<td>$9,182,673</td>
<td>$3,956,770</td>
<td>$13,139,443</td>
<td></td>
</tr>
<tr>
<td>Private Funding</td>
<td>624,702</td>
<td>587,544</td>
<td>1,212,246</td>
<td></td>
</tr>
<tr>
<td>Private Tuition</td>
<td>1,525,000</td>
<td>0</td>
<td>1,525,000</td>
<td></td>
</tr>
<tr>
<td>Other Income</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td></td>
</tr>
<tr>
<td><strong>Grand Total</strong></td>
<td>$11,044,859</td>
<td>$4,533,694</td>
<td>$2,657,122</td>
<td>$13,133,675</td>
</tr>
</tbody>
</table>

### STATEMENT OF PROGRAM INCOME AND EXPENSES

FOR FISCAL YEAR ENDING JUNE 30, 2017

#### EARLY CHILDHOOD PROGRAMS

<table>
<thead>
<tr>
<th>EXPENSES</th>
<th>ECHO PARK</th>
<th>GRAHAM SCHOOL</th>
<th>MERRICAT’S</th>
<th>CASTLE SCHOOL</th>
<th>CASSIDY’S</th>
<th>PLACE</th>
</tr>
</thead>
<tbody>
<tr>
<td>Employee Salaries and Benefits</td>
<td>$2,196,218</td>
<td>$1,391,476</td>
<td>$2,237,244</td>
<td>$1,561,839</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Direct Program Expenses</td>
<td>322,993</td>
<td>152,705</td>
<td>271,226</td>
<td>57,881</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Professional Fees</td>
<td>76,488</td>
<td>99,338</td>
<td>115,496</td>
<td>1,062,946</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Supporting Program Expenses</td>
<td>78,804</td>
<td>36,527</td>
<td>93,640</td>
<td>90,938</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Indirect Program Expenses</td>
<td>863,451</td>
<td>477,632</td>
<td>713,822</td>
<td>561,349</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Depreciation and Amortization</td>
<td>203,096</td>
<td>0</td>
<td>229,483</td>
<td>571</td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Total Functional Expenses</strong></td>
<td>$3,821,690</td>
<td>$1,957,553</td>
<td>$3,495,813</td>
<td>$3,324,752</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

#### WRAP-AROUND SERVICES

<table>
<thead>
<tr>
<th>EXPENSES</th>
<th>FAST BREAK</th>
<th>CHILDREN’S WORLD</th>
<th>Health Services</th>
<th>THE OPEN DOOR</th>
<th>Permanent Supportive Housing</th>
<th>ALL CHILDREN’S HOUSE</th>
</tr>
</thead>
<tbody>
<tr>
<td>Employee Salaries and Benefits</td>
<td>$1,717,864</td>
<td>$99,018</td>
<td>$108,553</td>
<td>$123,462</td>
<td>$1,371,610</td>
<td>$2,563</td>
</tr>
<tr>
<td>Direct Program Expenses</td>
<td>176,915</td>
<td>65,539</td>
<td>122,990</td>
<td>3,222</td>
<td>48,256</td>
<td></td>
</tr>
<tr>
<td>Professional Fees</td>
<td>6,702</td>
<td>3,000</td>
<td>15,640</td>
<td>854</td>
<td>27,321</td>
<td></td>
</tr>
<tr>
<td>Supporting Program Expenses</td>
<td>128,460</td>
<td>7,388</td>
<td>7,074</td>
<td>30,721</td>
<td>42,572</td>
<td>82,756</td>
</tr>
<tr>
<td>Indirect Program Expenses</td>
<td>545,403</td>
<td>69,182</td>
<td>69,154</td>
<td>179,945</td>
<td>426,983</td>
<td>82,756</td>
</tr>
<tr>
<td>Depreciation and Amortization</td>
<td>74,535</td>
<td>26,954</td>
<td>18,192</td>
<td>72,110</td>
<td>0</td>
<td>72,110</td>
</tr>
<tr>
<td><strong>Total Functional Expenses</strong></td>
<td>$2,649,879</td>
<td>$263,316</td>
<td>$341,605</td>
<td>$405,620</td>
<td>$1,974,008</td>
<td>$0</td>
</tr>
</tbody>
</table>

#### SUPPORTING SERVICES

<table>
<thead>
<tr>
<th>EXPENSES</th>
<th>Management &amp; General Operations</th>
<th>Program Development &amp; Fundraising</th>
<th>Grand Total ABC Operations</th>
</tr>
</thead>
<tbody>
<tr>
<td>Employee Salaries and Benefits</td>
<td>$1,565,904</td>
<td>$192,855</td>
<td>$1,371,610</td>
</tr>
<tr>
<td>Direct Program Expenses</td>
<td>42,366</td>
<td>55,774</td>
<td>2,252,724</td>
</tr>
<tr>
<td>Professional Fees</td>
<td>282,000</td>
<td>0</td>
<td>1,246,273</td>
</tr>
<tr>
<td>Supporting Program Expenses</td>
<td>159,201</td>
<td>29,423</td>
<td>710,063</td>
</tr>
<tr>
<td>Indirect Program Expenses</td>
<td>1,525,000</td>
<td>78,842</td>
<td>2,036,114</td>
</tr>
<tr>
<td>Depreciation and Amortization</td>
<td>837,100</td>
<td>78,842</td>
<td>937,942</td>
</tr>
<tr>
<td><strong>Total Functional Expenses</strong></td>
<td>($0)</td>
<td>$316,969</td>
<td>$18,751,064</td>
</tr>
</tbody>
</table>

1. Indirect Expenses also include ABC’s administrative overhead costs. These costs are allocated to programs by ratio-value method. ABC’s administrative costs total $1,920,500 representing 10.64% of total operating expenses.

2. Private Tuition applies exclusively to ABC’s Merricat’s Castle School.

3. These costs are segregated but have been allocated amongst applicable programs using approved allocation methodologies.

*ABC* sets ABC apart from its peers and demonstrates to the public its trustworthiness.
LOCATIONS

All Children's House: The Bronx
1366 Inwood Avenue

Bunny's Garden
236-242 East 124th Street

Cassidy's Place
419 East 86th Street

Cody Gifford House
404 East 91st Street

Echo Park
Graham School
David Dinkins Center for Children & Families
Fast Break: Echo Park
All Children's House: Manhattan
Open Door
Open Door - Saturday
Youth Services
Afterschool
Camp Calvin
1841 Park Avenue

Fast Break: The Bronx
1366 Inwood Avenue

Fast Break: 115
135 East 115th Street

Fast Break
Children's Mobile Crisis Team
404 East 91st Street

Fast Break Satellite Clinic
154 West 93rd Street

Fast Break
School Response Teams
Clinton School for Writers and Artists
10 East 15th Street
Columbia Secondary School
425 West 123rd Street
Community Action School
154 West 93rd Street
Dual Language Middle School
32 West 92nd Street
New Design Middle School
625 West 133rd Street
School Partnerships
Art and Design High School
231-249 East 56th Street
Harriet Tubman Elementary School
250 West 127th Street
Jacqueline Kennedy Onassis High School
120 West 46th Street
Murry Bergtraum High School
411 Pearl Street

Keith Haring School
318 East 116th Street

Merricat's Castle School
316 East 88th Street

Permanent Supportive Housing
318 East 116th Street