IN OUR CITY, 114,000 CHILDREN HAVE BEEN HOMELESS IN THE LAST YEAR, THE LARGEST NUMBER SINCE THE GREAT DEPRESSION.

1 IN EVERY 3 CHILDREN IN NEW YORK CITY LIVES IN POVERTY, WHILE 1 IN EVERY 2 CHILDREN IN EAST HARLEM AND THE SOUTH BRONX IS BORN INTO POVERTY EACH YEAR.

These children suffer from the complications of poverty — knowing want, hunger, chronic disease, terror, destitution, violence, and despair. Often they are newcomers to our shores, struggling alone in fear and isolation. Each night, too many New York City children have no home at all, no place to lay their heads.

MISSION: A CHAMPION FOR ALL CHILDREN, ABC OFFERS EVERY CHILD A JOYFUL, BELOVED LIFE BY CREATING COMPASSIONATE PROGRAMS IN URGENT RESPONSE TO THE NEEDS OF NEW YORK CITY’S MOST VULNERABLE FAMILIES.

VISION: ALL CHILDREN HAVE A HEALTHY, SAFE LIFE FULL OF JOY, LEARNING, AND LOVE IN A NURTURING FAMILY.
A LEGACY OF LIGHT

ABC has been a relentless champion for children, unflinching in its commitment to protect all children. The organization operates on interlocking levels to provide compassionate care and support for those in need and advocacy and action to improve public policies both within and far beyond the borders of New York City. ABC has fought with determination to bring relief and the promise of a brighter future to hungry children, to homeless children warehoused in hotels and shelters, to infants stored in hospitals, to preschool-age children with special needs denied access to mainstream early education, to children at risk of HIV/AIDS in foster care, to all infants born with HIV, and to homeless children suffering from asthma.

Over thirty years ago, ABC focused national attention on the plight of hungry children through widely disseminated reports; through newspaper, television, and radio coverage; through testimony in public hearings in New York City and State; and through the testimony of homeless children before the House Select Committee on Hunger in Washington, DC. ABC created the blueprint for cost-effective, replicable meal distribution programs with the Yorkville Soup Kitchen that made it possible for tens of thousands of hungry children and families to enjoy hot, nutritious meals in public schools. Hot meal programs across the city replicated this groundbreaking model for utilizing existing facilities, supplies, and the expertise of food service personnel in public schools.

ABC’s educational advocacy began with Merricat’s Castle School, which established the right to inclusionary preschool education for young children with disabilities. ABC then created the first of its kind, state-of-the-art early childhood center for homeless children in the “belly of the beast” - the infamous Martinique Hotel, where New York City was warehousing homeless families. It provided high quality education, family support services, and health and mental health care to children who previously had no safe space to play and learn. Working to strengthen and preserve vulnerable families beyond its own classrooms, ABC filed a class action lawsuit to secure preventive services like housing and day care for families battling to stay intact, for parents without open child protective cases. ABC fought alongside the National Law Center on Homelessness & Poverty to ensure the passage of the McKinney Vento Act, which guarantees school and educational stability for homeless children.

Leading the fight for humane housing for homeless families, ABC set the standard for safe, cost-effective transitional housing. ABC used the same government funds squandered on squalid, dangerous, and expensive “welfare hotels” and barracks-style shelters to successfully transform a dilapidated building in East Harlem into a temporary housing program called Rosie and Harry’s Place. This program provided decent three-bedroom apartments with eat-in kitchens and on-site early childhood education, youth programming, and wraparound and re-housing services. As the barracks-style shelters and welfare hotels were shut down,
Rosie and Harry’s Place became the replicable model throughout the city and state for transitional supportive housing. ABC was also the first to use untapped HOPWA/HUD funds to build permanent supportive housing for homeless families with HIV, another replicable model.

At one time, medically-fragile infants born into poverty were warehoused in hospital wards, sometimes for months, often tethered to cribs. Research has demonstrated that the lack of human bonding and attachment has detrimental, long-term effects on infant brain development. ABC brought two class-action suits against New York City and State that ultimately rescued “Boarder Babies” across the nation. Won by ABC counsel Mitchell Bernard along with David Frankel and Thomas Moreland of Kramer, Levin, Nessen, Kamin & Frankel, and Pamela Jarvis of Fried, Frank, Harris, Shriver & Jacobson, ABC’s landmark litigations ended this cruel and expensive policy and practice. ABC created Cody Gifford House to demonstrate that medically-fragile infants could live safely at home.

In the early days of the pediatric AIDS crisis, the state anonymously tested infants for HIV infection solely for the purpose of statistical analysis, without disclosing the results to their mothers. As soon as the medical community created effective medical treatments and developed a test to differentiate between infant antibodies and infection, ABC successfully battled to ensure that at-risk women and children had the right to receive early identification, counseling, and treatment for HIV/AIDS. The far-reaching policy reform that ABC won with the pro bono legal help of Colin Crawford alongside Margaret Keane and John Kinzey of LeBoeuf, Lamb, Greene & MacRae, has increased medical support for children with HIV/AIDS and helped totally eliminate maternal transmission of the infection in New York State. While there were 700 babies born with the disease in 1990, for the last several years the maternal infection rate has been zero.

ABC has long campaigned for improvements in and access to children’s health and mental health care. An ABC victory in federal court, fought by Mitchell Bernard of NRDC, David Frankel of Kramer, Levin, Naftalis & Frankel, and The Legal Aid Society, guaranteed that all homeless children suffering from asthma receive vital primary care, including outreach, early and free periodic screening, a primary care provider, diagnosis, corrective treatment, and educational counseling. This has helped ensure that this potentially debilitating condition is diagnosed before it becomes medically more complex, costlier to treat, and permanently disabling.

**A FORCE FOR CHANGE**

ABC resolves to be vigilant, to challenge each assault on childhood, and to advocate for the voiceless, for those most vulnerable. ABC’s responsive programs continue to be grounded in replicable, research-based models that break the cycles of poverty and have strong roots in ABC’s commitment to serve the whole family. By championing its children and their families from cradle to adulthood, ABC meets the complex needs of those struggling to find a foothold in the American dream.
BENEFIT CHILDREN

PROGRAMS
PREVENTIVE & MENTAL HEALTH SERVICES
SUPPORTIVE HOUSING
The centerpiece of ABC’s “whole family” approach is early childhood education for infants, toddlers, and preschoolers and at the heart of ABC’s early childhood education programs is creative play. Research has shown that ample opportunities for play are essential for helping young children’s brains develop the neural pathways necessary for learning as well as critically important social skills like collaboration, negotiation, decision making, and conflict resolution. Through structured and unstructured play in combination with expert teaching and carefully crafted curricula, children are encouraged to reach their full potential, gaining the skills they need for future school success along with fundamentals such as patience, compassion, resilience, and respect for self and others. While each of ABC’s schools has its own special focus, all are inclusive, celebrate diversity, instill a lifelong love of learning, and recognize parents’ central role in their children’s education and well-being. For children with special educational and developmental needs, instruction may include speech therapy, occupational therapy, physical therapy, or play therapy. Every student receives a full range of medical and developmental screenings followed by the appropriate services that address each individual need.
Cody Gifford House offers early intervention services including educational instruction and a comprehensive array of therapies to infants and toddlers with severe developmental disabilities and delays or serious medical conditions. Children from diverse backgrounds play and learn together in nurturing classrooms and a beautiful backyard playground.

The Keith Haring School, located at ABC’s Permanent Supportive Housing Program for families with HIV/AIDS, provides occupational, physical, and speech therapies; educational instruction; and mental health counseling to children with complex developmental delays.

Home-based services further expand the reach of ABC’s two vital Early Intervention programs by bringing classroom therapies and lessons into the homes of many more children.
The Graham School at Echo Park, ABC’s multi-service family center in East Harlem, includes ten early childhood education classrooms that offer the highest-quality Preschool Special Education, Early Head Start, Head Start, and Universal Pre-Kindergarten programming. In addition to an indoor gym, rooftop playground, and a beautiful garden, the Graham School’s location provides easy access to in-house mental health and family preservation services to children and parents.
At **Merricat’s Castle School**—the national model for inclusionary preschool education—typically developing children and children with special needs learn together in three charming preschool classrooms and a beautiful garden playground.

At **Cassidy’s Place**, preschoolers who live in poverty, have serious developmental and medical disabilities, and/or are homeless or in foster care play and learn in nine dynamic classrooms. Blending Head Start, Preschool Special Education, and Universal Pre-Kindergarten, Cassidy’s Place offers a full day of education and comprehensive support services.
ABC’s year-round youth services provide the structured supports, nurturing care, and positive experiences that foster educational, social-emotional, moral, and creative growth and encourage at-risk children to stay in school and thrive.

Serving children from age 5 to adulthood, youth services include a therapeutic *Afterschool Program*, which includes academic supports, individualized tutoring, and mentoring services, along with music, art, poetry, ballet, theatre, sports, photography, technology, robotics, digital/internet safety, and gardening and healthy cooking classes. Afterschool also offers a technology-based enrichment program, *Study Buddies Connect*®, which uses telephone and video conferencing between children and their volunteer buddies to further strengthen academic skills and goals; an *Internship Program* for vocationally-bound high school students with significant cognitive and physical disabilities; and workshops, internships and college counseling for older youth. *Camp Calvin* is ABC’s restorative, fun-filled, and exhilarating summer day camp that serves as a safe alternative to the streets. Children have the time of their lives cementing friendships, playing sports, creating art, making music, and exploring the wider world of museums, zoos, science centers, landmarks, farms, gardens, and parks.

*Someone To Watch Over Me*, ABC’s pilot youth initiative, works intensively with the most at-risk children, those who are in danger of dropping out of school and/or criminal justice involvement. From as early as kindergarten, this model program strives to ensure that each child becomes and remains positively focused and engaged. Skilled youth workers, family specialists, and educators create a safe and stimulating space where children are motivated to develop the academic skills and emotional strengths necessary for success in the classroom and in life. ABC acts as a vigilant and unwavering advocate in the home, on the street, in the school and always in close collaboration with parents, teachers, coaches, faith leaders, and police officers. Children who would otherwise be vulnerable to negative pressure from peers or have already had brushes with the law come to trust that they can make more constructive choices and that, no matter what, ABC will have their backs.
The Saturday Program, driven by the urgent needs of families, provides nutritious meals, enriching activities, and a safe refuge to families from all across New York City. Held on Saturdays during the school year, the program welcomes all children and families in need, supporting isolated and impoverished families, by strengthening parents’ job skills and confidence while fostering supportive connections among the community. Under the supervision of ABC’s multilingual professionals and with support from devoted volunteers, children participate in activities such as music, martial arts, cooking, arts and crafts, soccer, theater, and dance.
THE OPEN DOOR

The Open Door at Echo Park facilitates access to key resources for parents and community members during the week. Parents can access entitlement assistance and open computers, as well as classes in literacy, computer skills, GED coursework, culinary arts, nutrition, citizenship, health insurance, and parenting skills.

An extension of ABC’s longstanding efforts to ensure health justice and parity for children growing up in impoverished communities, Bunny’s Garden engages children and their families in growing and accessing fresh, healthy food; builds community knowledge of good nutrition and fitness; and works with the community to advocate for health justice.
CHILDREN’S MOBILE MENTAL HEALTH

One in five children from birth to age 18 has a diagnosable mental disorder. Even the very youngest children often suffer from significant anxiety, serious depression, post-traumatic stress disorder, and attachment disorders. Stressors connected to poverty frequently increase the risk of mental health problems, especially if there is repeated sustained toxic stress from complex trauma that includes abuse, domestic violence, and neglect. For well over twenty years, ABC has been working to ensure easy access to the most effective, compassionate mental health services for children living in poverty. Seeking always to keep children in crisis out of emergency rooms and costly and restrictive institutions, ABC’s Fast Break Children’s Mobile Mental Health Services deliver a comprehensive array of interventions and treatments that meet the urgent needs of vulnerable children.

Led by a highly-skilled, Board-certified Child Psychiatrist, Fast Break offers a full range of mental health services from psychiatric assessments and medication management to a wide variety of therapies and modalities. Fast Break is housed in four children’s mental health clinics including Echo Park, ABC’s one-stop shop with integrated comprehensive services. The East 115th Street clinic is headquartered at the East Harlem Health Action Center and is co-located with other health care organizations, including those that focus on maternal, prenatal and pediatric health. The Bronx clinic specializes in treatment of birth to five-year-olds and provides consultations to faculty and parents in 20 early childhood and childcare centers. The West 93rd Street clinic is school-based, and is located at the Joan of Arc Campus. Fast Break’s Children’s Mobile Crisis Team, which strives to keep children in crisis out of emergency rooms and costly, restrictive institutions, is the only program providing rapid crisis intervention for children anywhere in Manhattan. The team is available around-the-clock and meets with children to stabilize their crises wherever the children are within two hours each and every day. Fast Break’s School-Based Services conduct crisis intervention for children and provide trainings in sixteen New York City public schools so educators and parents can recognize and respond appropriately to the mental health needs of their children.
FAMILY PRESERVATION

ABC’s preventive services program, All Children’s House, serves children from birth to age 5—those at highest risk for morbidity and mortality resulting from abuse and neglect. Their families are among New York City’s most fragile, having experienced complex and compounded - and often multi-generational - trauma.

All Children’s House uses the Child-Parent Psychotherapy (CPP) model, an evidenced-based, trauma-informed therapeutic intervention that strengthens child-parent attachment, parental empathy, and resilience in families. Offered in the home by licensed therapists, CPP is helping to break cycles of abuse and neglect while promoting long-term stability. In building and supporting an invincible bond between child and caregiver, the CPP model helps to shield children against the extreme strains of poverty and complex trauma. In addition to case management services, therapists provide family counseling, parent support groups, budgeting management, legal assistance, and housing and child care referrals. All Children’s House collaborates with community-based organizations, schools, hospitals, and domestic violence shelters to facilitate referrals.

Due to the program’s effectiveness, ABC was invited by New York City Administration for Children’s Services to expand to serve families under Court-Ordered Supervision through two new sites in Manhattan and the South Bronx. The new preventive program, which opened in 2018, utilizes the CPP model and enables ABC to meet the urgent needs of families who are already court-involved, with the goal of preventing abuse and neglect – keeping families together and children safe.
ABC’s Supportive Housing Program is a permanent supportive housing program for formerly homeless families living with HIV and AIDS. The apartments include critical support services and access to the Keith Haring School. In addition to providing personalized support and case management, the program promotes school attendance and community integration.
VOLUNTEERS

At ABC, volunteers are treasured partners. Over 1,600 volunteers—including students, homemakers, bankers, lawyers, poets, musicians, doctors, artists, chefs, teachers, and retirees from all walks of life—share their time, interests, and skills to help make a critical difference in the lives of ABC’s children and families. Working shoulder to shoulder bridges the gap between diverse cultures and all economic strata and builds connections that are life changing.
IMPACT:

The results of both internal and external evaluation and analysis show that ABC’s programs have a measurable positive impact on the lives of the children and families we serve.

Early Childhood Education

QUALITYstarsNY’s assessment rates ABC Early Childhood Programs in the top 5% of all early childhood programs in New York City. ABC’s preschoolers made significant gains in core skills such as math and problem solving, doubling their scores between Fall and Spring.

EXEMPLARY

Mental Health

ABC’s Fast Break earned the highest rating of five stars from the New York State Office of Mental Health, which found Fast Break to be exemplary in responding to the needs of the communities it serves.
Preventive Services

East Harlem and the South Bronx have some of the highest numbers of children in foster care in New York City. With intensive therapeutic work that engenders secure attachments between parents and their very young children along with case management services, 96% of the families served by ABC’s All Children House remain together, compared to the citywide rate of 63%.

Youth Programs

While only 63% of youth in our community graduated from high school, 100% of ABC’s youth proudly graduated on-time in four years.
We Thank You So Very Much
On behalf of our children and families, ABC is deeply grateful to its supporters.

For so generously sustaining ABC’s programs, a very special thank you to:

**Robin Hood**

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Michael Zehavi
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Katie Abel Seth Abeles Augustin Abreu Jerome Abueva Skylar Adams Chinmay Agrawal Carlos Aguilar Regine Aguilar Valerie Alcantara Colby Affieri Veronica Alfonso Amy Allen Yuli Almanzar Eliane Almeida Chris Affieri Alexander Alvarez Natalie Ambrose Carrington Amey Mike Angelon Maria Angelov Casey Annicelli Isabella Arboleda Michelle Armogan Ahmad Ashraf Sherrill Aston
<table>
<thead>
<tr>
<th>INCOME</th>
<th>Early Childhood Programs</th>
<th>Wrap-Around Service Programs</th>
<th>Program Development</th>
<th>Management &amp; General</th>
<th>TOTAL FY 2019 Annual Budget</th>
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</thead>
<tbody>
<tr>
<td>Government Income</td>
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<th>EXPENSES</th>
<th>Early Childhood Programs</th>
<th>Wrap-Around Service Programs</th>
<th>Program Development</th>
<th>Management &amp; General</th>
<th>TOTAL FY 2019 Annual Budget</th>
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<tr>
<td>Employee Salaries &amp; Benefits</td>
<td>$7,319,827</td>
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<td>2,307,988</td>
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¹These costs are segregated but have been allocated amongst applicable programs using approved allocation methodologies.

²Private Tuition applies exclusively to ABC’s Merricat’s Castle School.

³Indirect Expenses also include ABC’s administrative overhead costs. These costs are allocated to programs by ratio-value method. ABC’s administrative overhead is 9% of total budgeted expenses.
Charity Navigator has awarded ABC four out of a possible four stars. In earning a four-star rating for the tenth consecutive time, ABC has demonstrated strong financial health and commitment to accountability and transparency. Only 1% of the charities rated have achieved ten consecutive four-star ratings, which indicates that ABC outperforms most other charities in America. This exceptional designation from Charity Navigator sets ABC apart from its peers and demonstrates to the public its trustworthiness.

### STATEMENT OF PROGRAM INCOME AND EXPENSES
**FOR FISCAL YEAR ENDING JUNE 30, 2018**

#### EARLY CHILDHOOD PROGRAMS

<table>
<thead>
<tr>
<th>EXPENSES</th>
<th>ECHO PARK GRAHAM SCHOOL</th>
<th>MERRICAT'S CASTLE SCHOOL</th>
<th>CASSIDY'S PLACE</th>
<th>EARLY INTERVENTION CODY GIFFORD KEITH HARING</th>
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<tr>
<td>Employee Salaries and Benefits</td>
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</tr>
<tr>
<td>Supporting Program Expenses</td>
<td>94,776</td>
<td>62,328</td>
<td>139,863</td>
<td>500,144</td>
</tr>
<tr>
<td>Indirect Program Expenses</td>
<td>939,884</td>
<td>463,711</td>
<td>676,585</td>
<td>3,793</td>
</tr>
<tr>
<td>Depreciation and Amortization</td>
<td>251,699</td>
<td>3,617</td>
<td>201,083</td>
<td></td>
</tr>
<tr>
<td><strong>Total Functional Expenses</strong></td>
<td>$4,131,185</td>
<td>$1,823,730</td>
<td>$3,683,561</td>
<td>$3,062,510</td>
</tr>
</tbody>
</table>

#### WRAP-AROUND SERVICES

<table>
<thead>
<tr>
<th>EXPENSES</th>
<th>FAST BREAK</th>
<th>Youth Development</th>
<th>THE OPEN DOOR</th>
<th>Permanent Supportive Housing</th>
<th>ALL CHILDREN'S HOUSE</th>
</tr>
</thead>
<tbody>
<tr>
<td>Employee Salaries and Benefits</td>
<td>$2,277,741</td>
<td>$343,190</td>
<td>$81,196</td>
<td>$105,052</td>
<td>$1,545,647</td>
</tr>
<tr>
<td>Direct Program Expenses</td>
<td>93,218</td>
<td>182,820</td>
<td>159,331</td>
<td>1,809</td>
<td>219,660</td>
</tr>
<tr>
<td>Professional Fees</td>
<td>4,325</td>
<td>6,500</td>
<td>5,325</td>
<td>0</td>
<td>2,045</td>
</tr>
<tr>
<td>Supporting Program Expenses</td>
<td>164,333</td>
<td>21,958</td>
<td>4,175</td>
<td>30,492</td>
<td>81,610</td>
</tr>
<tr>
<td>Indirect Program Expenses</td>
<td>501,630</td>
<td>183,638</td>
<td>53,916</td>
<td>110,685</td>
<td>492,468</td>
</tr>
<tr>
<td>Depreciation and Amortization</td>
<td>24,742</td>
<td>44,127</td>
<td>3,845</td>
<td>28,300</td>
<td>81,226</td>
</tr>
<tr>
<td><strong>Total Functional Expenses</strong></td>
<td>$3,065,990</td>
<td>$782,232</td>
<td>$307,988</td>
<td>$276,338</td>
<td>$2,422,655</td>
</tr>
</tbody>
</table>

#### SUPPORTING SERVICES

<table>
<thead>
<tr>
<th>EXPENSES</th>
<th>Management &amp; General Operations</th>
<th>Program Development &amp; Fundraising</th>
<th>Grand Total ABC Operations</th>
</tr>
</thead>
<tbody>
<tr>
<td>Employee Salaries and Benefits</td>
<td>$1,400,774</td>
<td>$376,792</td>
<td>$13,419,816</td>
</tr>
<tr>
<td>Direct Program Expenses</td>
<td>136,984</td>
<td>35,800</td>
<td>1,690,597</td>
</tr>
<tr>
<td>Professional Fees</td>
<td>315</td>
<td>0</td>
<td>1,156,797</td>
</tr>
<tr>
<td>Supporting Program Expenses</td>
<td>125,215</td>
<td>23,513</td>
<td>823,282</td>
</tr>
<tr>
<td>Indirect Program Expenses</td>
<td>(1,702,772)</td>
<td>16,782</td>
<td>2,236,669</td>
</tr>
<tr>
<td>Depreciation and Amortization</td>
<td>39,484</td>
<td>1,887</td>
<td>683,803</td>
</tr>
<tr>
<td><strong>Total Functional Expenses</strong></td>
<td>(0)</td>
<td>$454,773</td>
<td>$20,010,964</td>
</tr>
</tbody>
</table>

1. Indirect Expenses also include ABC’s administrative overhead costs. These costs are allocated to programs by ratio-value method. ABC’s administrative costs total $1,996,500 representing 10.64% of total operating expenses.
2. These costs are segregated but have been allocated amongst applicable programs using approved allocation methodologies.
3. Private Tuition applies exclusively to ABC’s Merricat’s Castle School.

### STATEMENT OF PROGRAM INCOME

<table>
<thead>
<tr>
<th>INCOME</th>
<th>Early Childhood Programs</th>
<th>Wrap-Around Services</th>
<th>General Operations/ Support</th>
<th>TOTAL</th>
</tr>
</thead>
<tbody>
<tr>
<td>Government Funding</td>
<td>$8,710,963</td>
<td>$5,001,238</td>
<td>$0</td>
<td>$13,712,202</td>
</tr>
<tr>
<td>Private Funding</td>
<td>678,227</td>
<td>371,185</td>
<td>2,435,016</td>
<td>3,484,429</td>
</tr>
<tr>
<td>Private Tuition$1</td>
<td>1,459,070 (8,485)</td>
<td>1,457,044</td>
<td>0</td>
<td>1,459,070</td>
</tr>
<tr>
<td>Other Income</td>
<td></td>
<td></td>
<td>307,417</td>
<td>1,755,976</td>
</tr>
<tr>
<td><strong>Grand Total</strong></td>
<td>$10,839,776</td>
<td>$6,829,468</td>
<td>$2,742,434</td>
<td>$20,411,677</td>
</tr>
</tbody>
</table>

### STATEMENT OF NET ASSETS

<table>
<thead>
<tr>
<th>NET ASSETS</th>
<th></th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Land, Building &amp; Equipment</td>
<td>$5,924,497</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Unrestricted</td>
<td>11,435,464</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Temporarily Restricted</td>
<td>432,850</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>TOTAL FUND BALANCES</strong></td>
<td>$17,792,811</td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>
ASSOCIATION TO BENEFIT CHILDREN

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