DEAR FRIENDS,

We are very proud of our organization’s accomplishments during the past year. These can be measured in the 117,000 meals we served, the 26,500 nights of shelter we provided and the 825 men and women we kept from the streets.

Our accomplishments also include the promise of things to come, including a $5.77 million grant to purchase and renovate the Open Arms Men’s Shelter. Renovations will start in 2013 and will be part of a total transformation of our homeless services, both structural and programmatic, as we shift our focus from providing shelter, to rapidly moving individuals into housing and towards greater independence.

In another new initiative, our HUD funded “Another Way Home” apartment program is assisting homeless men and women who have had difficulty fitting into existing supportive housing.

As important as these measurable and programmatic accomplishments are, the true impact of the work you support is seen in the faces of those whose lives we have touched and those who have touched us in return.

Day in and day out, the men, women and children we are privileged to serve teach us about courage and perseverance as they work to overcome poverty, homelessness, hunger, mental illness and substance abuse.

With your help, their lives are becoming better, one day at a time.

It is our honor to be connected to the work and mission of Grace Church Community Center. As all of us continue to work together, we are proud to declare that we remain forever an

Oasis of Hope!

The Rev. Richard Kunz, Board President, Brion Hayman, Board Chairman, and Paul Anderson-Winchell, Executive Director.
Accomplishments

- Received a $5.77 million state grant to purchase and renovate the Open Arms men’s shelter.
- Started “Another Way Home” to assist homeless men and women who persistently experience difficulty in finding housing.
- Helped feed more of Westchester’s hungry by providing 115,000 nourishing meals through our Soup Kitchen, homeless shelters and and youth programs, an increase of 13,000 meals over 2011.
- Provided emergency beds and meals for 825 homeless men and women who might otherwise have spent the night on the streets or in the woods.
- Continued to work with the White Plains Police Task Force to ensure that homeless individuals found sleeping in parking garages or other inappropriate locations were brought to our shelters instead of being incarcerated.
- Helped 10 students from our After-School Mentoring Program pursue their college dreams with the help of GCCC Scholarships.
- Helped Mentoring students struggling with the 10th Grade Regent’s Math Exam master Algebra concepts through BudMath, an interactive web-based program developed by volunteer Bud Kroll.
- Improved the tennis skills of children at our Summer Camp with the help of a grant from the USTA and sneakers donated by the Rye Presbyterian Women.
- Helped children in our Youth Programs get in touch with nature and learn about preserving our environment through participation in “Kids Going Green” a series of field trips funded by Con Edison.
- Created more comfortable surroundings for the women in our Samaritan House shelter through a volunteer program with the Junior League of Central Westchester whose new members redecorated the facility.
- Helped more of Westchester’s growing elderly population stay in their homes by providing 11,500 more hours of home care through our Neighbors Home Care Services Agency, a 6% increase over 2011.

117,000 meals served
26,500 nights of shelter provided
3,500 of our needy neighbors assisted
192 homeless individuals placed in housing
52 homeless individuals reconnected with their families
128 homeless individuals placed in substance abused programs
250 homeless individuals obtained missing documentation
221 homeless and disadvantaged youth received services
750 elderly individuals received home care
Each year, GCCC is assisted by hundreds of individuals who serve meals, donate goods, organize drives, hold fundraising activities, volunteer their time and show their generosity and kindness in countless other ways. We couldn’t do it without their help. Volunteers and donors are the backbone of our agency and we are extremely grateful for all they do for us.

Community Partners

American Express volunteered at the Soup Kitchen.

Bud Kroll developed BudMath, a web-based program to help kids pass the Regent’s Math Exam.

Vivien Lem from State Farm taught kids how to manage their money.

The White Plains Fire Department held a Thanksgiving food drive.

Akzo Nobel employees helped out at the Summer Camp Carnival.

Bud Kroll helped out at the camp tennis program.

Jane Washington helped out at the camp tennis program.

American Express volunteered at the Soup Kitchen.

Members of the GCCC Young Professionals Board volunteered at Open Arms.

Tag Sale volunteer.

Thanksgiving Soup Kitchen volunteers.
A Day In the Life of GCCC

A White Plains police officer knocks on the door of Open Arms. He has found Jeffery, intoxicated and sleeping in a local parking garage. Rather than taking him to jail, the officer has brought Jeffery to the shelter so that he can spend the remainder of the night safely indoors. The officer knows that in the morning, compassionate staff members will talk to Jeffery and try to put him on a better path.

Raymond, a 53 year-old homeless man who has sought overnight shelter at the Open Arms Emergency Center as an alternative to spending another night on the cold streets of White Plains, rises from his cot to meet the start of a new day. He is one of 30 other emergency clients, many of them chronically homeless, who will shower and receive a nourishing breakfast before they meet with case managers from the Homeless Case Management Outreach Team who will try to persuade them to enter into rehabilitation programs or reconnect with their families.

The other 38 residents at Open Arms begin their day. After breakfast they will receive bus passes and travel to substance abuse and mental health treatment programs or training programs where they will continue the long process of regaining their independence. Their goal is to move into apartments on their own within 3 months.

1:00 a.m. Through BudMath she watches tutorial videos and practices her skills by completing online questions. When she gets a question wrong she can immediately watch the solution. She’s thinking that Math isn’t all that bad when you can go at your own pace and don’t have to be embarrassed if you don’t grasp a concept the first time around.

11:00 a.m. Gabby has been living at our Samaritan House Women’s Shelter for one year. Prior to that she was an emergency drop-in client for two years. Although she has worked hard to improve her life by participating in a variety of treatment programs, Gabby has had trouble finding permanent housing. Today, thanks to “Another Way Home”, a program recently started by GCCC Housing Services to help clients like Gabby who are difficult to place, she is finally moving into her own apartment.

2:00 p.m. Gabby will receive a HUD funded rent subsidy through GCCC as well as continued case management services from GCCC’s Homeless Outreach Case Management Team to ensure that her transition is successful. Equipped with a move-in basket filled with household essentials that was supplied by the Junior League of Central Westchester, a smiling Gabby is ready to meet the challenges of living on her own.

6:30 a.m. Kaylah, an 11th Grader who is part of our Mentoring Program is using her spare period to participate in BudMath, a web-based program which helps students prepare for their Regent’s Exams. She failed the Regent’s Algebra Test last year but is determined to do better this time. Through BudMath she watches tutorial videos and practices her skills by completing online questions. When she gets a question wrong she can immediately watch the solution. She’s thinking that Math isn’t all that bad when you can go at your own pace and don’t have to be embarrassed if you don’t grasp a concept the first time around.

7:30 a.m. Gabby, who has mental health problems, has been living at our Samaritan House Women’s Shelter for one year. Prior to that she was an emergency drop-in client for two years. Although she has worked hard to improve her life by participating in a variety of treatment programs, Gabby has had trouble finding permanent housing. Today, thanks to “Another Way Home”, a program recently started by GCCC Housing Services to help clients like Gabby who are difficult to place, she is finally moving into her own apartment.
A Day In the Life of GCCC

The forecast is calling for a bitterly cold night and a steady stream of homeless men from the streets of White Plains has already started to come to the doors of Open Arms. The men are there to sign up for an emergency bed for the night and to find a place to stay warm for the next few hours. The same thing is happening at Samaritan House. The shelters have room for a maximum of 39 emergency clients and it looks like both facilities will be filled to capacity tonight.

6:00 p.m.
At Samaritan House, residents gather in the living room for a house meeting. Later they will enjoy a game of Bingo before snack and lights out.

Carlos and Sam, both day laborers, line up in the cold with 80 other hungry men and women waiting for the Soup Kitchen to open. With the slow economy, work has been hard to find so they have become regulars at the Soup Kitchen to help make ends meet. They have become friends and look forward to their daily chats, sometimes sharing news of job openings. They also look forward to seeing bilingual case manager Nancy who is there every other day. Lunch won’t be served until 10:30 a.m. but they know that staff will open the doors early and invite them in for a cup of coffee while they wait. Today’s menu is one of their favorites, Tex-Mex casserole, salad and fresh fruit provided by the Presbyterian Women of Hitchcock Church.

10:00 a.m.
Gloria, a Home Health Aide (HHA) from our Neighbors Home Health Care Agency is dropped off at the home of 73 year-old Martha Greyson. Today Gloria will be escorting Martha to a doctor’s appointment, taking her for lunch at her favorite diner, making sure she takes her medication and preparing a light dinner for her before she leaves for the evening.

A year ago, Gloria, a single mother, was unemployed and struggling to care for her 10 year-old daughter Renea. She completed a free HHA training program offered through Neighbors and was offered a job at the agency upon graduation. Gloria loves working with the elderly and is glad she can help them stay where they want to be, in the comfort of their own homes.

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3:30 p.m.
15 Mentoring participants gather at the WestHab Elm Street Community Center in Yonkers to receive SAT tutoring. They are academically struggling high school students from Grades 9-12 who are determined to be the first in their families to attend college. Later, they will take a break and learn some Spanish dances as part of the Hispanic Cultural Group, another part of the Mentoring program.

On Saturday, Brendan and Marcus, aspiring teachers, Julisa, who dreams of becoming a social worker and Adrianna, who wants to study criminal justice, will be visiting SUNY New Palz with Youth Services Director Eileen Torres. They'll tour the campus and spend the night in a dorm to get a real taste of college life. They will also meet New Palz senior Lucille, a former Mentoring participant and GCCC scholarship recipient to hear her story.

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# Statement of Consolidated Financial Position

**Year Ended December 31, 2012**

* (Unaudited)

## Assets

### Current Assets
- Cash and Cash Equivalents: 178,071
- Receivables: 1,503,651
- Prepaid Expenses and Other Current Assets: 74,566

### Fixed Assets
- Property and Equipment Net of Depreciation: 2,042,753

### Other Assets
- Security Deposits/Notes Receivable: 112,699

**Total Assets:** 3,911,741

## Liabilities and Fund Balance

### Current Liabilities
- Accounts Payable: 130,270
- Accrued Expenses: 77,203
- Current Portion of Line of Credit: 30,000
- Current Portion of Credit Line Term-Out Payable: 45,615
- Current Portion of Mortgage Payable: 39,452
- Other Current Liabilities: 227,274

### Long-Term Liabilities
- Notes Payable-Line of Credit: 193,809
- Credit Line-Term Out: 88,688
- Mortgage Payable: 1,294,007

**Total Liabilities:** 2,126,318

## Net Assets

- Unrestricted: 1,682,853
- Permanently Restricted: 102,570

**Total Liabilities and Fund Balance:** 3,911,741

## Revenue Sources

- Government Contracts: 4,678,595
- Fundraising: 267,355
- United Way Allocations: 89
- Program Service Fees: 3,627,783
- Client and Third Party Repayments: 55,284
- Investment Income: 3,846
- Other: 143,196

**Total Revenues:** 9,176,933

## Operating Expenses

- Program Services: 8,337,713
- Management and General: 694,794
- Fundraising: 58,713

**Total Expenses:** 9,091,220

## Changes in Net Assets

- 85,712

## Net Assets, Beginning of the Year

- 1,699,710

**Net Assets, End of Year:** 1,785,422

## Program Revenue Allocations

- 42.2% Neighbors
- 28.9% Housing Services
- 26.4% Shelters & Homeless Outreach
- 1.0% Summer Camp & Mentoring
- 0.7% Fundraising
- 0.4% Rainbow Outreach
- 1.1% Soup Kitchen
- 0.6% Client Rent Payments
- 1.6% Other
- 39.5% Program Service Fees
- 51% Government Contracts

## Program Revenue

<table>
<thead>
<tr>
<th>Source</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Government Contracts</td>
<td>4,678,595</td>
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<tr>
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## Operating Expenses

- Program Services: 8,337,713
- Management and General: 694,794
- Fundraising: 58,713

**Total Expenses:** 9,091,220

## Changes in Net Assets

<table>
<thead>
<tr>
<th>Source</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Changes in Net Assets</td>
<td>85,712</td>
</tr>
</tbody>
</table>

## Net Assets, Beginning of the Year

- 1,699,710

**Net Assets, End of Year:** 1,785,422

## Uses

- 91.7% Program Services
- 7.6% Management and General
- 0.7% Fundraising

## USES
Thank you

Grace Church Community Center wishes to thank each and every one of our donors. Without the help of the individuals, corporations, foundations, community groups and religious organizations who so generously support us every year through their financial and in-kind donations and their volunteer services we would be unable to continue to assist our most vulnerable neighbors.

If your name or organization has been omitted from our List of Donors in error we apologize.

Please contact the GCCC Development Office at (914) 949-3098 ext. 9737 to advise us of any corrections or to obtain additional information about our agency or its programs.

$10,000 AND ABOVE
Corporations, Foundations, Community & Religious Organizations
David & Katherine Moore Family Foundation
Avaya
Wells Fargo Foundation

Individuals
Wasilewicz, Helen
Fales, Robert

$5,000- $9,999
Corporations, Foundations, Community & Religious Organizations
Accenture
Akamai
American Express
Atlantic Tomorrows Office
Betta Zeta Boule Foundation
Blue Hill Data Services
Burke & Associates
CHUBB
Deloitte & Touche
Delta Airlines
Divney, Tung, Schwalbe, LLP
Edith & William Landau Foundation
Enertgy Nuclear Northeast
First Baptist Church
Food Bank For Westchester Foundation Of The Rotary Of White Plains
Gallo & Associates CPA’s P.C.
Gartner
Harper Collins Publishers
Hewlett Packard
HRG North America
Hudson City Savings Bank Charitable Foundation
IBM
ITM
Jackson Lewis, LLP
Junior Tennis Foundation, INC
K.I.D.S. Int’l Union Of Operating Engineers
Lesser, Leff & Company
Microsoft
NetApp
North Plains Systems Corp
Partners International Presbyterian Women Of Hitchcock Church
Rye Presbyterian Church
Salesforce.com
Scarsdale Golf Club
Scarsdale Woman’s Club
Schlesinger Associates
Smith Brothers Financial LLC
SPRINT
St. Matthew’s Church
SWS Associates, LLC
Talent Group
The Kroll Family Charitable Fund
Tri-Mar Consulting
UPS
USTA/Eastern Southern Region
Verizon
Vodafone
Women’s Association Of Rye Presbyterian Church
XEROX
York International Agency

Individuals
Anderson-Winchell, Paul
Berard, Donalee
Berman, Kenneth L.
Burke, Joe
Fendler, Stephen
Greenwald, Carol
Hayman, Brion
Jantke-Chiappari, Camilla
Katz, Bob
Keller, Cheryl A.
Kuhns, Karin S.
Lewis, Maria
Louis, Paxton J.
Lucas, Barry
Manley, John
Meade, Christine
Mufoz, Carlos R.
Nayar, Shoba
Plaine, Nellieanita
Primerano, Sharon
Rasmussen, David J.
Ruley, Margaret
Sacken, Rosemary
Schechtman, Joan
Schwartz, Christine
Stagg, Thomas
Stern, Robyn
Tormondsen, John
Wiggins, Ethelyn Barbara
Zuckerman, Richard

$500 -$999
Corporations, Foundations, Community & Religious Organizations
All Souls Parish
Booz & Company
Byram Hills Preschool Association
ComSource Inc.
Cuddy & Feder LLP
Danico Worldwide Consultants, Inc.
Deloitte
First Baptist Church
FlaggStaff Technology Group Inc.
HAE AHM (Sea Rock) Foundation
Houlihan Lawrence
IBM Employee Services
IBM
Immaculate Heart Of Mercy
Jansen Hospice & Palliative Care
JV Kelly Group
Microsoft
NetApp
North Broadway Association
North Broadway Association
Progressive Computing
Red Hat
RR Donnelley
ST. John’s Episcopal Church
Stifel Nicolaus
The Barish O’Brien Foundation
The PMK Foundation
United Way Of Westchester
Valhalla United Methodist Church
Wells Fargo
White Plains High School
Women Of Hitchcock Presbyterian Church

Individuals
Ambrosio, Robert
Brown, Bruce
Cohen, Stephanie
Constable, Curt C.
Finch, James
Friedman, Mark
Jansen Hospice & Palliative Care
Krieger, Bert
Lowell, Harriet
Narcisse, Jennie
O’Toole, Tiffany
Peress, Sassoon
Postlewaite, Margaret M.
Powell, William
Roth, Steven
Sabel, Bradley
Scarsdale Woman’s Club
Salgado, Roxanne
Silver, Grant
Silver, Richard A.
Simon, Deborah
Snyder, Michael V.
Spellman, DJ
Stanton, Rev. Norman D.
Streeter, Sabin C.
Toskaner, Daniel A.
Varjan, George L.
Venture, Alexia C.
Vonesh, Katherine
Wolfson, Peter

Thank you
On August 15th, Grace Church Community Center lost a dear friend and leader when Ken Berman, Chairman of our Board of Directors, passed away peacefully in his sleep at the age of 72. Ken had been a member of our Board for 29 years and chairman for seven.

He was a man who gave generously of himself in every possible way, a man who was committed to improving the lives of the less fortunate through his many volunteer efforts. At GCCC, Ken will be best remembered for the 24 years that he and his wife Allene, presided over the Thanksgiving, Christmas and New Year’s Day holiday meals at our Soup Kitchen. Each year they tirelessly organized a team of 50 volunteers to ensure that the needy of Westchester County would be able to enjoy a festive dinner. Through their efforts more than 2,000 meals were served in the Soup Kitchen or delivered to the homebound each and every holiday season.

For thirty years, Ken also volunteered at two soup kitchens in Port Chester— one day a week at St. Peter’s Episcopal Church Soup Kitchen and another at the St. Francis AME Church Soup Kitchen.

It is almost impossible to imagine GCCC without his generous and kindhearted presence, his wise guidance and his unfailing support. He is a man who truly made a difference in the lives of everyone fortunate enough to have known him or to have been touched by his kindness.

IN LOVING MEMORY

Ken Berman
1940-2012

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He was also very active in his synagogue, Kneses Tifereth Israel in Port Chester and volunteered at the Greenwich (SP) Hospital.

It is almost impossible to imagine GCCC without his generous and kindhearted presence, his wise guidance and his unfailing support. He is a man who truly made a difference in the lives of everyone fortunate enough to have known him or to have been touched by his kindness.

FAREWELL TO BOARD MEMBERS

In 2012, two of GCCC’s longstanding Board members resigned from the Board to pursue other challenges. We are grateful for their many years of dedicated service to the mission of Grace Church Community Center and the individuals we serve. We wish them well.

David Rasmussen

David Rasmussen, a lawyer for Murphy & Higgins in New Rochelle, was a member of the Board for 12 years. For much of that time he selflessly served as the Board Secretary and member of the Executive Committee, frequently providing legal advice which guided the agency’s direction.

Sunil Aggarwal

Sunil Aggarwal, Managing Director of ThinkForward Financial, was a member of the Board for 11 years. With his financial background, his greatest contribution was in the oversight of the agency’s fiscal and banking health. His sage council was especially valuable in securing financing for GCCC’s first property at 35 Orchard Street in 2008.
STATE GRANT RECEIVED TO RENOVATE OPEN ARMS

In April, Grace Church Community Center (GCCC) received a $5.77 million Homeless Housing and Assistance Program (HHAP) grant from the NYS Office of Temporary and Disability Assistance to purchase, renovate and reconfigure the two story building at 86 E. Post Road in White Plains that has housed the Open Arms men’s shelter for over 22 years.

Our application for funding was strongly supported by the City of White Plains, the Westchester County Board of Legislators, the White Plains Police Department and the local business community, including the White Plains Business Improvement District.

With the HHAP funding, GCCC plans to increase the size of the shelter by 3,500 square feet through the addition of a third floor. The renovated building will also contain a kitchenette where clients can learn basic life skills like cooking, meal planning and budgeting.

In a significant departure from the shelter’s current design which contains two large dormitory areas, the new building will also have 12 single rooms, 5 double rooms, 1 triple room, 1 quintuple room and 1 octuple room. The goal is to gradually move clients from common living areas into more independent rooms in an effort to make their eventual transition to their own apartments more successful.

ANOTHER WAY HOME PROJECT INITIATED

In the fall, the GCCC Housing Services Program initiated a new project called Another Way Home to assist homeless men and women who persistently experience difficulty in finding housing. This HUD funded Transitional Housing Program supports clients in their apartment search and provides them with full or partial rent subsidies for up to 24 months. All participants receive ongoing case management and support following their placement to ensure a more successful transition.

Those eligible for the subsidy include the mentally ill, particularly those who refuse treatment, individuals in recovery from substance and alcohol abuse, Level 1 sex offenders, individuals whose length of stay in a shelter has exceeded 120 days and those who have had multiple shelter stays in a single year.

GCCC’s Open Arms and Samaritan House Shelter case management teams work closely with Housing Services staff to identify individuals who have been difficult to place in transitional or permanent housing and to provide ongoing case management.

All participants are expected to contribute a portion of any income towards their housing costs.
# 2012 Program Statistics

<table>
<thead>
<tr>
<th>Services Provided</th>
<th>Client Gender</th>
<th>Client Ethnicity</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td># Meals Served</td>
<td>Overnights</td>
</tr>
<tr>
<td><strong>Housing &amp; Feeding Services</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Shelter Services</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Open Arms</td>
<td>31,366</td>
<td>10,628</td>
</tr>
<tr>
<td>Open Arms Emergency Center</td>
<td>22,552</td>
<td>8,754</td>
</tr>
<tr>
<td>Samaritan House</td>
<td>13,201</td>
<td>5,792</td>
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<tr>
<td>Samaritan House Emergency Center</td>
<td>3,047</td>
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<tr>
<td><strong>Total Shelters</strong></td>
<td>70,166</td>
<td>26,514</td>
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<tr>
<td>Soup Kitchen</td>
<td>18,365</td>
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<td>Housing Services</td>
<td>640</td>
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</tr>
<tr>
<td><strong>Total Housing &amp; Feeding</strong></td>
<td>89,171</td>
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</tr>
<tr>
<td><strong>Youth Services</strong></td>
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<td></td>
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<tr>
<td>Summer Camp</td>
<td>6,003</td>
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<tr>
<td>After-School Mentoring</td>
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<tr>
<td><strong>Total Children &amp; Youth</strong></td>
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<tr>
<td><strong>Elderly &amp; Disabled Services</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Neighbors Home Care Services</td>
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<tr>
<td>Rainbow</td>
<td>1,190</td>
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<tr>
<td><strong>Total Elderly &amp; Disabled</strong></td>
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</tr>
<tr>
<td><strong>Grand Total</strong></td>
<td>116,914</td>
<td>26,514</td>
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