DEAR FRIENDS,

At Grace Church Community Center (GCC) we have a sense of optimism that seems to fly in the face of the harsh realities and turmoil we see around us every day.

We are hopeful for the individuals we serve who are struggling hard to make a better life for themselves or their families. Our hearts are uplifted when we see one of our shelter residents overcoming many years of homelessness, despair and substance abuse to finally move into his own apartment. With a team of supporters behind him, he has finally achieved a level of recovery, sobriety and stability that makes this move possible… fragile but possible.

We are hopeful for the mother in our HOPWA apartment program whose lifelong struggle with HIV/AIDS is currently responding to treatment. She is now stable in an apartment with her children… fragile but full of possibilities.

We are hopeful for the unemployed day laborer who has been at the Soup Kitchen every day throughout the winter. A mild winter has meant no snow shoveling jobs, but spring is here and he is full of optimism that jobs in construction and lawn maintenance will soon be available. It’s a fragile existence, but it feels a little less so after he is nourished by a hot meal.

We are hopeful for the high school senior who has been told too often that she wouldn’t amount to anything. Her hard work in our After-School Mentoring Program has finally been rewarded with acceptance into community college and a small scholarship from GCC. This is a fragile first for her family, but a brighter future is now within her grasp.

There are so many things to be pessimistic about—continued unemployment, increased foreclosures, a growing number of evictions, and requests for shelter and feeding services that threaten to overwhelm our resources. Happily, the economy has now started to show some slow signs of recovery… unfortunately, it will take considerable time for the vulnerable populations that come to GCC for help to feel its positive effects.

In spite of everything, the staff, volunteers and donors who support the work of Grace Church Community Center refuse to give up. For them, failure is not an option. They continue to make things better the only way they know how, meal by meal… night by sheltered night… one apartment placement at a time.

Thank you for your support. Together, we can continue to work and advocate for our neediest neighbors so that they can receive the services and resources they need to live a life full of dignity, promise and hope.

With support, we look to 2012 with Hope.

With Gratitude,

Ken Berman, Board Chairman
Rev. Richard Kunz, Board President
Paul Anderson-Winchell, Executive Director
Highlights

OASIS OF HOPE FUNDRAISER

On May 12th, 175 guests gathered in the ballroom at the Ritz Carlton for GCCC’s annual “Oasis of Hope” cocktail fundraiser.

Event Honorees were Bethel Baptist Church in White Plains, Hitchcock Presbyterian Church in Scarsdale and Temple Israel Center in White Plains. The religious organizations were recognized for their many years of dedication to helping Westchester’s poor and disenfranchised residents.
PUBLIC SAFETY AWARD
On June 8th, GCCC received an award for excellence in community policing from the White Plains Department of Public Safety for its participation in the Reentry Program which assists individuals who are leaving the County Jail and returning to the White Plains community. The award was presented by Commissioner of Public Safety, David Chong.

GOLF FORE THE HOMELESS
On September 16th, 116 golfers enjoyed a sunny round of golf at the fifth annual Golf FORE the Homeless event at Hudson Hills Golf Course in Ossining and raised $55,000 to support GCCC.
The GCCC Soup Kitchen, the largest soup kitchen in White Plains, has been on the front lines of hunger prevention for almost 40 years. It is the only place where the hungry can get free, nutritious meals every Monday to Friday and on all holidays. No one is ever turned away.

The program feeds 60-120 individuals daily with the assistance of 350 volunteers and two permanent staff members. Soup Kitchen clients include the homeless, the unemployed, the working poor, day laborers and senior citizens.

In addition to emergency meals which are served from 10:30 a.m. to 11:30 a.m., the program also provides clients with basic needs such as clothing and toiletries. A case manager from GCCC’s Open Arms men’s shelter visits daily to provide “Beyond Emergency” services such as referrals, informal counseling and information about other social service options to help clients become more independent.

One of the primary ways in which the community provides support is through in-kind donations. Atlanta Bread Company, COSTCO and the Cheesecake Factory donate food on a regular basis and other local businesses donate food occasionally. In 2011, GCCC began a relationship with County Harvest, a food rescue organization whose volunteers collect fresh produce and other food from supermarkets and restaurants for distribution to local agencies.

The Soup Kitchen does not receive government funding and depends on individuals, religious groups, corporations and foundations for financial, in-kind and volunteer support.

Housing Services works to prevent eviction and homelessness through programs that provide budget management counseling, housing referrals, and rental assistance to more than 300 households each year. Target populations include individuals with a history of mental illness or substance abuse and those living with HIV/AIDS.

In 2011, contracts included:

**Housing For Persons With AIDS (HOPWA)** – a long term, full subsidy rental assistance program for individuals living with HIV/AIDS. GCCC is the largest provider of HOPWA services in Westchester.

**Ryan White** – a short-term rental and utility assistance program for people living with HIV/AIDS. GCCC is the only Ryan White Housing provider in the county.

**Shelter Plus Care** – a federal Housing and Urban Development (HUD) program that provides long-term, full subsidy rental assistance for the mentally ill. GCCC operates 40 Shelter Plus Care apartments.
OPEN ARMS

Open Arms continued to provide temporary housing and rehabilitative services for up to 38 homeless, single men each day. Through its Emergency Center, beds and meals were also provided for up to 25 homeless men each night. In addition, after the 2010 closing of Project Trust, GCCC’s outreach program for the chronically homeless, Open Arms’ case managers stepped in to provide reduced services to this vulnerable population.

In the spring, GCCC was able to rent the second floor of the building at 86 E. Post Rd. where it has been located for more than 22 years. Space was used to provide beds for up to 19 clients. Open Arms has always been licensed to shelter 38 clients, but the facility has been too small to accommodate more than 19. In the past, the overflow was housed on cots in the Grace Church parish hall and clients were transported to the church each evening. Now, all 38 clients can be sheltered under one roof.

In the fall, GCCC applied for a NY State Homeless Housing and Assistance Program (HHAP) grant to purchase and renovate the Open Arms building. Grant funding would enable the addition of one floor to provide more adequate space for emergency clients and seven single rooms to give residents who are ready to move on an opportunity to practice living on their own.

2011 HIGHLIGHTS

- Open Arms provided 10,000 nights of shelter and 31,000 meals to 128 unduplicated homeless men.
- Through the Emergency Center, 429 unduplicated clients received 9,000 nights of shelter and 23,000 meals.
- Churches that had helped house overflow clients on Saturday evenings in prior years were recognized at a November reception.
- Funding was received from the Westchester County Department of Social Services and the Food Bank for Westchester.

Housing and rehabilitative services for Westchester’s homeless.
Samaritan House Women’s Shelter provides transitional and emergency housing for up to 19 single, homeless women. Through its Emergency Center it also provides emergency beds for as many as 5 women each night.

Samaritan House clients suffer from mental illness, substance abuse, have co-occurring disorders, are just out of prison on parole or have been victims of domestic violence.

Residents receive comprehensive case management to help stabilize their lives. Services include referrals to individualized treatment programs for clients suffering from substance abuse and/or mental illness, referrals to job training and other educational programs, and assistance with finding permanent housing.

One of the year’s highlights was the third annual “Women of Strength Day” funded by the Avon Foundation for Women. Instructors from New York City Outward Bound led women through a day of team building and trust activities designed to give them a sense of empowerment.

2011 HIGHLIGHTS

- Samaritan House provided 5,000 meals and 14,000 nights of shelter to 98 unduplicated homeless women.
- Through the Emergency Center, 142 women received 3,255 meals and 1,700 nights of shelter.
- Funding was received from the Westchester County Department of Social Services, the Food Bank for Westchester and the Avon Foundation for Women.
Youth Services

SUMMER CAMP

84 children from homeless and disadvantaged families participated in five weeks of swimming lessons, arts and crafts, sports and academic activities at GCCC’s Summer Camp. They also enjoyed special activities including Carnival Day, Olympic Days, double-dutch tournaments, a talent show, a visit from the Bio Bus, a trip to the Science Barge in Yonkers and a Crazy Fruits afternoon hosted by a dietician from Shop Rite.

With funding from the U.S. Tennis Association, a beginner’s tennis program instructed by the head tennis coach from Lehman College was introduced. A successful music program started by a volunteer High School student in 2010 was continued.

Many of the campers perform poorly in school so activities such as reading groups, poetry writing and journal keeping were incorporated into the camp program.

Behavior is always a concern with this population of children; many of our campers have been rejected by other camps because they are deemed too difficult to handle. In 2011, several campers had learning, developmental and behavior difficulties. Counselors worked hard to assist these children in complying with the camp structure and many parents commented that they had seen a marked behavioral improvement in their children by the end of camp.

The camp operated Monday to Friday from 8:30 a.m.-3:00 p.m. during July and August. Camp was based out of the Kearny Sports Center at Good Counsel Academy in White Plains.

2011 HIGHLIGHTS

- 84 children attended camp
- 58 campers were residents from the Coachman Family Center, a shelter for homeless families in White Plains, NY
- 20 were children whose families had recently transitioned out of the homeless shelter to more permanent housing
- Almost all campers received some level of scholarship assistance; 20 campers received full scholarships valued at $900 each.
- 48% of campers were African American, 41% were Hispanic and 11% were Caucasian.
- Staff included 13 counselors, 3 teachers certified in Special Education and an art teacher all under the supervision of Director Eileen Torres, LCSW.
- The camp collaborated with The Slater Center Summer Youth Employment Program to provide job training for four teenagers. Funding was provided through the TANF (Temporary Assistance for Needy Families) program
- Grant funding was received from the Westchester Community Foundation, Rye Presbyterian Women, Hitchcock Presbyterian Women, the U.S. Tennis Association and Episcopal Charities.
AFTER-SCHOOL MENTORING PROGRAM

For ten years, the GCCC Mentoring Program has provided a safe after-school alternative for homeless and at-risk children, offering consistent, nurturing contact with adults who are dedicated to encouraging them to stay in school, improve their grades and get a college degree. In 2011, 78 students participated in a variety of activities which included private and group tutoring at five locations in White Plains and Yonkers, educational field trips, sports activities and volunteering with the Special Olympics.

With a new grant provided by Con Edison, “Kids Going Green”, a series of interactive field trips designed to expose children to environmental issues and careers in the field of science was introduced.

Emphasis continued to be placed on SAT and college preparation in an effort to level the playing field for participants and give them access to better colleges. Grant funding from Episcopal Charities enabled GCCC to hire two trained SAT tutors. Tutoring was expanded to include 10th Graders in order to achieve more significant results and 9th Graders were involved in a Word-A-Day Program.

A grant received from Trinity Wall Street will help GCCC create a new program to pair students with volunteers who will assist them with college and financial aid applications.

- 78 at-risk children from homeless or very low-income families participated in the After-School Mentoring Program.
- Average participant GPAs increased by 8% over the previous school year.
- GCCC awarded $26,000 in college scholarships to eight first generation college attendees. Scholarships were funded with the help of a $25,000 matching grant provided by an individual donor.
- 22 former program participants were enrolled in college. Seven were freshman, eight were sophomores, four were juniors and three were seniors. Another student was preparing to write the LSAT in order to apply to law school.
- Grant funding was received from Eileen Fisher, Con Edison, Dollar General, the Macy’s Foundation, the White Plains Rotary, Entergy, Trinity Wall Street and Episcopal Charities.
Elderly and Disabled Services

NEIGHBORS HOME CARE SERVICES

Neighbors Home Care Services continued its business growth in 2011. Home Health Aides and other home care staff provided almost 180,000 hours of service to Westchester’s seniors, generating a 4.2% growth in revenues to help defray the cost of other GCCC programs which are dependent on grants and individual donations.

Through this program, GCCC also provided two free Home Health Aide (HHA) training classes to 28 students, primarily women from low income, minority backgrounds with limited education and few opportunities for career advancement. 25 accepted employment at Neighbors after graduation. Training was provided through an HHA Training Center that was created three years ago in response to a shortage of trained Home Health Aides (HHAs) in Westchester. For some graduates, the HHA training program has been a stepping stone to a career in a higher level of nursing; four have already enrolled in Registered Nursing programs.

RAINBOW

Rainbow provides two programs to serve developmentally disabled individuals primarily from minority and disadvantaged families.

The Rainbow Drop-In Center provides a safe and therapeutic social environment for 13-15 developmentally disabled adults. Through this program, participants gain self-esteem and a sense of purpose and belonging while acquiring valuable social skills. The group meets every Wednesday from 3:00 - 6:00 p.m. in the Grace Church Parish Hall.

Rainbow Outreach is a Saturday morning program that meets 1-2 times per month to provide services to developmentally disabled individuals and their families. The program targets traditionally under-served communities and minority groups and provides a wide variety of social and educational programs including effective parenting and behavior modification. Families also receive case management services to ensure that they are connected to, and receiving support from, the full range of services to which they are entitled.
# Statement of Consolidated Financial Position

*Year Ended December 31, 2011*

## Revenues

<table>
<thead>
<tr>
<th>Source</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Government Contracts</td>
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<tr>
<td>Fundraising</td>
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<tr>
<td>Grants</td>
<td>356,685</td>
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<td>Contributions</td>
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<td>Capital Campaign-Building</td>
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<tr>
<td>Events &amp; Mailings</td>
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<tr>
<td>United Way Allocations</td>
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<tr>
<td>Program Service Fees</td>
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<td>Client and Third Party Repayments</td>
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<tr>
<td>Investment Income</td>
<td>2,326</td>
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<tr>
<td>Other</td>
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**Total Revenues:** 8,787,781

## Operating Expenses

<table>
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<th>Category</th>
<th>Amount</th>
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</thead>
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<td>Program Services</td>
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<tr>
<td>Management and General</td>
<td>694,492</td>
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<tr>
<td>Fundraising</td>
<td>60,886</td>
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**Total Expenses:** 8,681,622

## Changes in Net Assets

<table>
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<th>Category</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
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</tr>
</tbody>
</table>

**Net Assets, Beginning of the Year:** 1,593,552

**Net Assets, End of Year:** 1,699,711

## Assets

### Current Assets

- Cash and Cash Equivalents: 196,323
- Receivables: 1,460,530
- Prepaid Expenses and Other Current Assets: 81,884

### Fixed Assets

- Property and Equipment Net of Depreciation: 2,176,413
- Security Deposits/Notes Receivable: 105,324

**Total Assets:** 4,020,474

## Liabilities and Fund Balance

### Current Liabilities

- Accounts Payable: 150,467
- Accrued Expenses: 90,329
- Current Portion of Line of Credit: 30,000
- Current Portion of Credit Line Term-Out Payable: 45,615
- Current Portion of Mortgage Payable: 34,655
- Other Current Liabilities: 394,340

### Long-Term Liabilities

- Notes Payable-Line of Credit: 108,117
- Credit Line-Term Out: 133,780
- Mortgage Payable: 1,333,460

**Total Liabilities:** 2,320,763

## Net Assets

- Unrestricted: 1,604,570
- Permanently Restricted: 95,141

**Total Liabilities and Fund Balance:** 4,020,474
LIST OF DONORS

Grace Church Community Center wishes to thank each and every one of our donors. Without the help of the individuals, corporations, foundations, community groups and religious organizations who so generously support us every year through their financial and in-kind donations and their volunteer services we would be unable to continue to assist our most vulnerable neighbors.

If your name or organization has been omitted from our List of Donors in error we apologize.

Please contact the GCCC Development Office at (914) 949-3098 ext. 9737 to advise us of any corrections or to obtain additional information about our agency or its programs.

$10,000 and Above
Corporations, Foundations, Community & Religious Organizations
Episcopal Charities of the Diocese of New York
Jewish Communal Fund
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Organizations  

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Coordinator of Volunteers & Community Relations

PROGRAMS
HOUSING SERVICES
35 Orchard Street
White Plains, NY 10603
Barbara Bento-Fleming, Director
914.949.0925 Ext. 9726

NEIGHBORS HOME CARE SERVICES
148 Hamilton Ave.
White Plains, NY 10601
Lesma Howard-Zepeda, Director
914.949.3112 Ext. 9743

SUMMER CAMP & MENTORING PROGRAM
35 Orchard Street
White Plains, NY 10603
Eileen Torres, Director
914.420.6265

SOUP KITCHEN
33 Church Street, Parish Hall
White Plains, NY 10601
Maggie Serrano, Coordinator
914.949.2874 Ext. 24
Deborah Williams, Supervisor
914.948.3075

RAINBOW
33 Church Street, Parish Hall
White Plains, NY 10601
Ada Raiford, Coordinator
914.948.5044

SHELTER & HOMELESS OUTREACH SERVICES
Charlie Bevier, Director of Shelter & Homeless Outreach Services
914.948.5044

SAMARITAN HOUSE
33 Church Street, Parish Hall
White Plains, NY 10601
Deborah Williams, Shelter Services Manager
914.948-3075

OPEN ARMS
86 East Post Road
White Plains, NY 10601
Brandon Norvell, Shelter Services Manager
914.948.5044

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Samaritan House staff
Each year, GCCC is assisted by hundreds of individuals who serve meals, donate goods, organize drives, hold fundraising activities, volunteer their time and show their generosity and kindness in countless other ways. We couldn’t do it without their help. Volunteers and donors are the backbone of our agency and we are extremely grateful for all they do for us.

Volunteers from County Harvest, a not-for-profit food rescue organization, collected excess produce and bread from Whole Foods, Trader Joe’s etc. and delivered it to Open Arms. Pictured is Thomas Lara, a 9th Grade student at Windward School in White Plains and his mother Deborah Lara.

NY State Commissioner of Corrections, Brian Fischer, helped serve a pre-Thanksgiving lunch at the Soup Kitchen.

As part of their annual “Bag Hunger” campaign, volunteers from Bloomingdale’s hosted an Easter brunch for clients from Open Arms, Samaritan House and the Soup Kitchen.
Ken Jenkins, Chairman of the Westchester County Board of Legislators stopped by the Soup Kitchen to lend a hand on Thanksgiving Day.

Grace Church parishioners served meals at the Soup Kitchen on Martin Luther King Day, President’s Day, Easter, Memorial Day, July 4th, Labor Day and Columbus Day. Pictured serving one of our guests is Mary Baker.

The J2A (Journey to Adulthood) youth group from Grace Church helped out at the Oasis of Hope fundraising event.

NY Power Authority volunteers decorated the Soup Kitchen and donated Christmas gifts for the children in the Mentoring Program.

Rye Presbyterian Women provided a grant and collected bathing suits for our Summer Camp. From left Sarah Snell, Emily Gallagher (GCCC) and Catherine Svoboda.
Community Partners (continued)

In March, Open Arms received a much needed facelift courtesy of 20 volunteers from the Westchester Chapter of The Painting & Decorating Contractors of America, crew members of Sean O’Connell Painting Corp. and volunteers from St. Patrick’s Church in Armonk.

In October, Pace students hosted a Halloween party for Rainbow Outreach and sorted food for the Soup Kitchen as part of the school’s “Pace Makes a Difference Day”.

Jessica Altland, a Shop Rite dietician, visited the Mentoring Program to talk to students about healthy eating and lead a Crazy Fruits program at our Summer Camp.

A representative from State Farm talked to Mentoring participants about safe driving and managing their money. Far left, Vivien Lem and Joe Quijano (Public Affairs) from State Farm with Mentoring students.

1000 pairs of shoes were collected by Progressive Foot Care in conjunction with the Westchester/Putnam Central Labor Body AFLCIO and its affiliates. From left, Dr. Bruce Pinker, Paul Anderson-Winchell (GCCO) Michael Carriere, and Jennifer Puja.
## 2011 Program Statistics

<table>
<thead>
<tr>
<th>Services Provided</th>
<th>Client Gender</th>
<th>Client Ethnicity</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Male</td>
<td>Female</td>
</tr>
<tr>
<td># Meals Served</td>
<td></td>
<td></td>
</tr>
<tr>
<td># Nights of Shelter</td>
<td></td>
<td></td>
</tr>
<tr>
<td># Clients (unique)</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

### Housing & Feeding Services

#### Shelter Services

<table>
<thead>
<tr>
<th>Shelter Service</th>
<th># Meals Served</th>
<th># Nights of Shelter</th>
<th># Clients (unique)</th>
<th>Male</th>
<th>Female</th>
<th>Caucasian</th>
<th>Black</th>
<th>Latino</th>
<th>Other</th>
</tr>
</thead>
<tbody>
<tr>
<td>Open Arms</td>
<td>30,762</td>
<td>10,406</td>
<td>128</td>
<td>128</td>
<td>0</td>
<td>25</td>
<td>72</td>
<td>31</td>
<td>0</td>
</tr>
<tr>
<td>Open Arms Emergency Center</td>
<td>22,853</td>
<td>9,366</td>
<td>542</td>
<td>429</td>
<td>113</td>
<td>149</td>
<td>309</td>
<td>78</td>
<td>6</td>
</tr>
<tr>
<td>Samaritan House</td>
<td>10,980</td>
<td>5,232</td>
<td>98</td>
<td>0</td>
<td>98</td>
<td>18</td>
<td>66</td>
<td>13</td>
<td>1</td>
</tr>
<tr>
<td>Samaritan House Emergency Center</td>
<td>3,255</td>
<td>1,750</td>
<td>141</td>
<td>0</td>
<td>141</td>
<td>36</td>
<td>85</td>
<td>13</td>
<td>7</td>
</tr>
<tr>
<td><strong>Total Shelters</strong></td>
<td><strong>67,850</strong></td>
<td><strong>26,754</strong></td>
<td><strong>909</strong></td>
<td><strong>557</strong></td>
<td><strong>352</strong></td>
<td><strong>228</strong></td>
<td><strong>532</strong></td>
<td><strong>135</strong></td>
<td><strong>14</strong></td>
</tr>
</tbody>
</table>

#### Soup Kitchen

<table>
<thead>
<tr>
<th>Shelter Service</th>
<th># Meals Served</th>
<th># Nights of Shelter</th>
<th># Clients (unique)</th>
<th>Male</th>
<th>Female</th>
<th>Caucasian</th>
<th>Black</th>
<th>Latino</th>
<th>Other</th>
</tr>
</thead>
<tbody>
<tr>
<td>Open Arms</td>
<td>20,676</td>
<td>N/A</td>
<td>876</td>
<td>710</td>
<td>166</td>
<td>170</td>
<td>263</td>
<td>438</td>
<td>5</td>
</tr>
<tr>
<td><strong>Total Housing &amp; Feeding</strong></td>
<td><strong>89,166</strong></td>
<td><strong>26,754</strong></td>
<td><strong>2,120</strong></td>
<td><strong>1,430</strong></td>
<td><strong>690</strong></td>
<td><strong>460</strong></td>
<td><strong>1,020</strong></td>
<td><strong>621</strong></td>
<td><strong>19</strong></td>
</tr>
</tbody>
</table>

### Youth Services

#### Summer Camp

<table>
<thead>
<tr>
<th>Shelter Service</th>
<th># Meals Served</th>
<th># Nights of Shelter</th>
<th># Clients (unique)</th>
<th>Male</th>
<th>Female</th>
<th>Caucasian</th>
<th>Black</th>
<th>Latino</th>
<th>Other</th>
</tr>
</thead>
<tbody>
<tr>
<td>Summer Camp</td>
<td>6,300</td>
<td>N/A</td>
<td>84</td>
<td>41</td>
<td>43</td>
<td>9</td>
<td>40</td>
<td>35</td>
<td>0</td>
</tr>
<tr>
<td><strong>Total Children &amp; Youth</strong></td>
<td><strong>11,940</strong></td>
<td><strong>N/A</strong></td>
<td><strong>159</strong></td>
<td><strong>67</strong></td>
<td><strong>92</strong></td>
<td><strong>11</strong></td>
<td><strong>79</strong></td>
<td><strong>69</strong></td>
<td><strong>0</strong></td>
</tr>
</tbody>
</table>

### Elderly & Disabled Services

<table>
<thead>
<tr>
<th>Shelter Service</th>
<th># Meals Served</th>
<th># Nights of Shelter</th>
<th># Clients (unique)</th>
<th>Male</th>
<th>Female</th>
<th>Caucasian</th>
<th>Black</th>
<th>Latino</th>
<th>Other</th>
</tr>
</thead>
<tbody>
<tr>
<td>Neighbors Home Care Services</td>
<td>N/A</td>
<td>N/A</td>
<td>979</td>
<td>326</td>
<td>653</td>
<td>885</td>
<td>57</td>
<td>29</td>
<td>8</td>
</tr>
<tr>
<td>Rainbow</td>
<td>1,462</td>
<td>N/A</td>
<td>164</td>
<td>52</td>
<td>112</td>
<td>39</td>
<td>121</td>
<td>4</td>
<td>0</td>
</tr>
<tr>
<td><strong>Total Elderly &amp; Disabled</strong></td>
<td><strong>1,462</strong></td>
<td><strong>N/A</strong></td>
<td><strong>1,143</strong></td>
<td><strong>378</strong></td>
<td><strong>765</strong></td>
<td><strong>924</strong></td>
<td><strong>178</strong></td>
<td><strong>33</strong></td>
<td><strong>8</strong></td>
</tr>
<tr>
<td><strong>GRAND TOTAL</strong></td>
<td><strong>102,568</strong></td>
<td><strong>26,754</strong></td>
<td><strong>3,422</strong></td>
<td><strong>1,875</strong></td>
<td><strong>1,547</strong></td>
<td><strong>1,395</strong></td>
<td><strong>1,277</strong></td>
<td><strong>723</strong></td>
<td><strong>27</strong></td>
</tr>
</tbody>
</table>