



UNLOCKING OPPORTUNITY

2019 IMPACT REPORT



LONDON
COMMUNITY
FOUNDATION

THROUGH STRATEGIC PHILANTHROPY, WE TACKLE OUR COMMUNITY'S MOST PRESSING ISSUES WITH BOLD SOLUTIONS. WE BELIEVE THAT WITH A **STRONG FOUNDATION**, ANYTHING WE DREAM IS POSSIBLE, TOGETHER.

OUR MISSION

We create a vibrant, smart and caring community through strategic investing that drives innovative community-based initiatives.

OUR VISION

A community working together to enrich the quality of life for all.

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LEADING TOGETHER

“Alone we can do so little; together we can do so much.” - Helen Keller

The quote above captures so eloquently the power of endowment and the power of a caring community. It is thanks to you that we were able to grant over \$2.9 million into the community in 2019!

The past two years have been two of the Foundation’s largest in terms of donations received and support for our endowment. This is a testament to your philanthropic leadership and highlights the importance of building a sustainable source of funding for our community for years to come.

The beauty of endowment is it allows us to respond nimbly to emerging issues while ensuring sustainability for the future. It's like tossing a stone into a pool of water and watching the ripples expand out – the initial contribution is a legacy that will have an impact in our community through time and generations.

It’s because of you and your belief in the power of endowment that we have become bold, transformational leaders in London and Middlesex County. Your support has allowed us to mobilize our community around important issues such as creating a \$17 million Affordable Housing Fund and localizing the United Nations’ Sustainable Development Goals, connecting local impact to work that’s being done globally. By sparking innovative solutions to address our most pressing issues, LCF has earned the trust of the community and become a fierce advocate for change.

Yet another year of record donations and endowment contributions demonstrates the trust that our community has placed in us. But let’s not stop here! Together, we can do so much and it is our hope that we continue to grow our impact in London and Middlesex County.

In this report you’ll read about how we lead together with our donors, grant recipients, and through our strategic initiatives, activating the power of endowment. We hope you feel inspired by these stories and reflect on the impact your own leadership has had on our community. It’s because of your incredible support that we’re able to create positive change in the community today, and for years to come.

Martha Powell
President & CEO

Jan Pryde
Board Chair

Sustainable Development Goals

As leaders, mobilizers, and agents of social change, LCF believes our community is only as strong as our most vulnerable person. That’s why we have been integrating the United Nations’ Sustainable Development Goals (SDGs) into our work – a universal framework and call to action to end poverty, tackle inequalities, and create a more sustainable and thriving community. The SDGs are strongly aligned with our Vital Signs issue areas, and are rooted in the important philosophy of “leave no one behind.”

This integration is an opportunity to connect our collective local work to global health and well-being, because global change starts locally. Today, the definition of community goes beyond traditional geographic boundaries and connecting our work to the bigger picture has never been more important.

Through global collaboration and local action, the UN aims to achieve all 17 goals by 2030. By creating a shared language and standardized method of measuring impact, we can effectively work toward achieving these goals to create a better and more sustainable future for all.

Throughout this report you will notice the SDG indicators being used to map our impact on various issue areas. We hope this helps you familiarize yourself with the SDGs and how LCF is working toward the United Nations’ 2030 agenda. We encourage you to learn more about how we’re implementing the SDGs in our Vital Signs report by visiting londonvitalsigns.ca.



London Community Foundation supports the Sustainable Development Goals

DONOR STORIES

Each year in our Impact Report, we love to reflect back on some of our amazing donors and fundholders by sharing their stories.

This year, we're honoured to profile Richard M. Ivey, Bernadette Wainwright and Susan Genest.

We're truly inspired to have such forward-thinking and generous supporters, who are building a stronger community for everyone, today and always.

To each and every LCF donor and fundholder: we hope you know how much you mean to us!



Fundholders Andrew & Roxanne McClenaghan with Martha Powell

REMEMBERING RICHARD M. IVEY



Support, Leadership and Everlasting Local Impact

By: Martha Powell

The end of 2019 was marked with the sad loss of Richard (Dick) M. Ivey, a man whose leadership and generosity reverberates throughout our community today and will for generations to come. Dick and his lovely late wife Beryl were dear friends of mine and long-time friends of the Foundation.

They were always supportive of our emerging strategic directions, demonstrated most recently by Dick's \$1 million commitment to Back to the River. Together they seeded several registered charity endowments at LCF – ReForest London, the Urban League, Women's Community House (Anova) – as well as the Beryl Ivey endowments for the arts and the environment.

I had the rare privilege of working with, being mentored by, and being supported through a wonderful friendship with both. In fact, it was through Dick and Beryl that the first position of Director of Development at LCF was made possible.

Over the last many years, I would visit with Dick and be inspired by his steadfast commitment to supporting London and the many causes close to his and Beryl's hearts.

London as a community should be so very proud of leaders such as the Ivey family. They have been pioneers in philanthropy, strategic thinkers, and visionaries for what our city could and should be. I am personally saddened by the loss of LCF's last founding member and I will miss the sunny afternoons sharing hazelnut sorbet with this gracious gentleman.



YOUR FOREVER FOUNDATION:

Over time your giving multiplies and continues to support your favourite charities, even after you're gone.



Bernadette Wainwright

BERNADETTE WAINWRIGHT

Quiet Leader, Noble Impact

“I think what happens in our childhood influences us throughout our lives.”

For Bernadette Wainwright, contracting polio as a child had life-long consequences, but also helped foster a deep appreciation for the many agencies and organizations that work to make lives better.

“I was grateful to have been born into a family that had access to the resources needed to help me,” Bernadette recalls. “I wanted to do what I could to ensure others had that same access, regardless of their circumstances.”

This perspective, along with other factors, inspired Bernadette to begin a career in social work. It was through this career that Bernadette met her husband Paul. An investment advisor, Paul also had a strong belief in giving back to his community.

“Paul was motivated to grow his investments by what the money could do for other people, people less fortunate than himself,” remembers Bernadette. “The two passions, finance and philanthropy, became intertwined.”

Paul’s big heart and financial acumen eventually led to the couple starting a fund at LCF in 2011 - the Paul and Bernadette Wainwright Family Fund.

“It was his idea to start a fund,” says Bernadette. “I realized how much sense it made the more I learned. My money can only go so far, but pooled with everybody else’s, the impact it can have on the community is huge.”

Their fund has since granted to a variety of organizations, including CMHA Middlesex, March of Dimes Canada and Mission Services of London.

“I remember the first thank you letter I received from March of Dimes. It was from a person who needed a personal support worker to help them bathe,” says Bernadette. “My small donation helped provide a bath bench for them, so they’d no longer need assistance. It felt really good knowing that I helped restore this person’s independence.”

Throughout her career, Bernadette served many clients whose needs were often ineligible for funding. When Bernadette began directing their fund in 2016, after Paul’s passing, her experiences continued to influence her granting.

It was during a weekend visit to the pharmacy that she noticed My Sisters' Place had set up a fundraising table.

"I had seen them pop-up in the news because they were at risk of shutting down if they couldn't get more funding," recalls Bernadette. "Here they are, out on a Saturday morning, fundraising to keep their place open. I wanted to do what I could to help."

Bernadette made a donation to the organization and included My Sisters' Place in her granting portfolio, a testament to her quiet, thoughtful leadership and ceaseless dedication to her community. Although now retired from social work, Bernadette has never stopped giving back and continues to live by the values that were instilled in her early on and solidified through her career.



“YOU DON'T NEED TO BE RICH TO GET STARTED. OUR FUND ISN'T BIG, BUT I CAN SEE THE IMPACT THAT IT'S HAVING NOW AND WILL CONTINUE TO HAVE IN THE FUTURE.”

– Bernadette Wainwright

The Power of Endowment: Giving to an endowment fund at LCF is making an investment for today and tomorrow. Gifts are invested and their earnings granted to the community.



Susan Genest

SUSAN GENEST

In Living Memory

Born to a military family in Annapolis Royal, Nova Scotia, Susan Genest moved from city to city throughout her childhood, eventually settling down in Montreal. In 1978 she moved to London, where she met her husband, Judge Maurice Genest.

When Maurice retired from the bench in 1995, a group of friends and colleagues established a fund in his name at LCF, commemorating his work at the Provincial Court (Family Division).

“It’s a beautiful way of keeping somebody’s name alive,” says Susan. “It lasts forever, long after they’ve left this life.”

2006 was a tragic and transformational year for Susan – losing Maurice and her mother in the same year.

“It was a very difficult time, getting hit twice like that,” recalls Susan. “Death can be a very arduous journey for both the person dying and their family, so it was something that I really wanted to support.”

Inspired by the challenges she endured in 2006 and by the impact of her husband’s fund, she established the Susan Genest Fund for End of Life Care with LCF in 2018.

Not satisfied with only donating her money, Susan also began donating her voice to the Threshold Choir. Singing at the bedside of patients in hospice and palliative care, the experience is both rewarding and life-affirming for her, resonating deeply with her spiritual beliefs.

The Threshold Choir prefers to think of their activities as offerings rather than performances, a perspective Susan takes with her fund as well.

“Whether it’s singing or donating through my fund, whatever it is I can offer, that’s what I want to do,” says Susan. “I think most of us who do things around death and dying have that sense that life is precious, that we should enjoy it while we have it and just be good to people.”

Susan sees her fund as a legacy, a way to continue giving back to her community beyond her lifetime. It’s this foresight, compassion and generosity that led to Susan making a gift to LCF in her will.

“I think it’s really important to leave legacies behind, no matter what form they might take,” says Susan. “I thought I could take a little pot of money and leave it to something that is really meaningful to me.”

For Susan, her fund isn't just a legacy, but a way to connect with the community she adopted in 1978.

"There are so many people in our community who need support," says Susan. "And a little bit of money goes a long way."



Members of the Lorraine Ivey Shuttleworth Society

This society is named in honour of our generous donor, the late Lorraine Ivey Shuttleworth. The society recognizes donors who have made a bequest or a gift of life insurance to LCF.

- | | | |
|---------------------------------------|---------------------------------------|---------------------------------|
| Anonymous (27) | Janet E. Stewart | Robert H. Forbes |
| Alexander Fetterly and Michelle Hall | Jean and Stanley* Davies | Roberta and Jon* Hall |
| Andra and Patrick O'Neill | Joan VanDuzer | Ronald Dawson |
| Ann McColl Lindsay and David Lindsay | John and Shari McNeill | Ronald* and Helen Hinton |
| Anne and William* Tew | John William Fansher | Sharon Kennedy |
| Anne Rasmussen | Karen and James Moffat | Sherry and Brad Geddes |
| Antonia Schalk | Kobe Kwabena Adu-Poku | Shirley and Arthur Currie |
| Beth and David Girvan | Larry G. Myny | Shirley and Gary West |
| Robert Siskind | Laurel Hardgrove | Sian and William S.* Scott |
| Bryan Gloyd and Clark Bryan | Linda and Philip Hooper | Stephen A. Hayhurst |
| Byron Corner and Pat Robertson-Corner | Linda Lustins and Rick Phillips | Susan and Allan Edwards |
| C. & J. Wright | Lisa Rae Philpott | Susan and Larry* Agranove |
| Clint Wilson | Lucille and Norton* Wolf | Susan and Maurice H.* Genest |
| David A. & Eleanor E.* Morrison | Manisha Jindal | Susan Bentley |
| David Heath Foundation | Margaret A. Kirk | Susan Wetmore |
| Donna and Al* Gleeson | Margi and John Nash | Suzanne and R. Thomas M.* Allan |
| Donna and Bob Bourne | Marni Williamson | Suzanne McDonald |
| Eleanor Huang and Jack Jung | Mary Margaret and Gary Koreen | Terry and Mark R. Wilson |
| Evelyn J. Milner | Mildred and J. Paul* Cutsey | Tom J. Dobie |
| Fred Lamport | Murray Hunter | Trish Lee and Al MacKinnon |
| George and Ingrid* Hope | Nancy and Gerald* Wright | Vic Jindal |
| Gordon Sellery | Nancy and Keith Sumner | Victoria and Gord Drimmie |
| Harvey and Pat Burton | Nancy Houghton-Larue and Robert Larue | William* and Marian Bieman |
| James G. Thompson | Norma Stokes | |
| Jan Pryde | Rachna Jindal | |

“IT’S A BEAUTIFUL WAY OF KEEPING SOMEBODY’S NAME ALIVE. IT LASTS FOREVER, LONG AFTER THEY’VE LEFT THIS LIFE.”

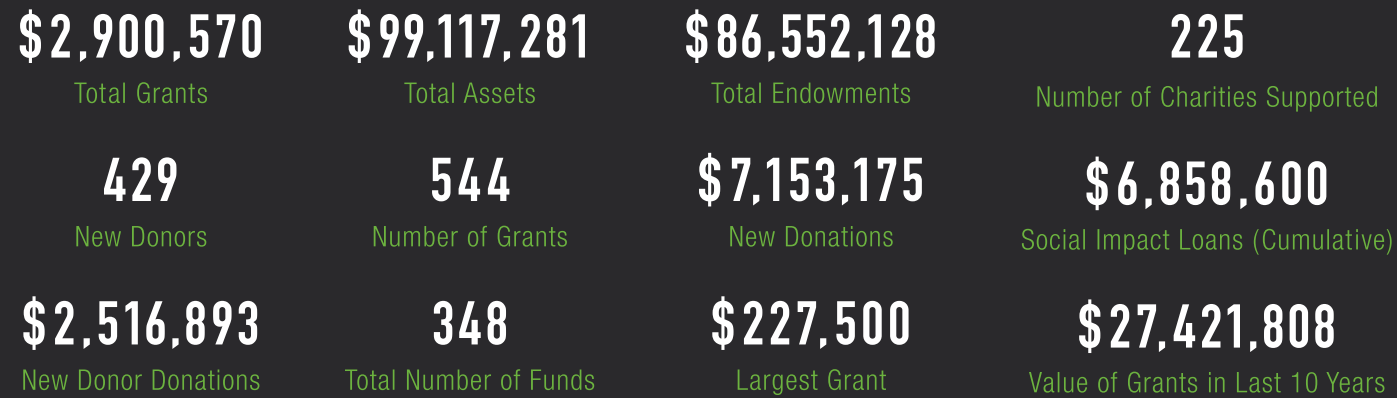
– Susan Genest

Gift in Will: With a donation in your will, you can choose to create a fund in your name, with your gift invested in perpetuity - then the earnings are used to drive community change, forever.

OUR IMPACT

London Community Foundation is part of a national movement of 191 community foundations across Canada. Our impact reaches people locally, nationally, and internationally.

2019 IN NUMBERS



2019 GRANTS BY FUND TYPE

Functioning like a private foundation, a Donor-Advised Fund allows you to choose which charities to support each year.



You leave it up to us and our grants committee to ensure the community's most pressing needs are supported.



You select your favourite charities and we ensure they are supported forever.



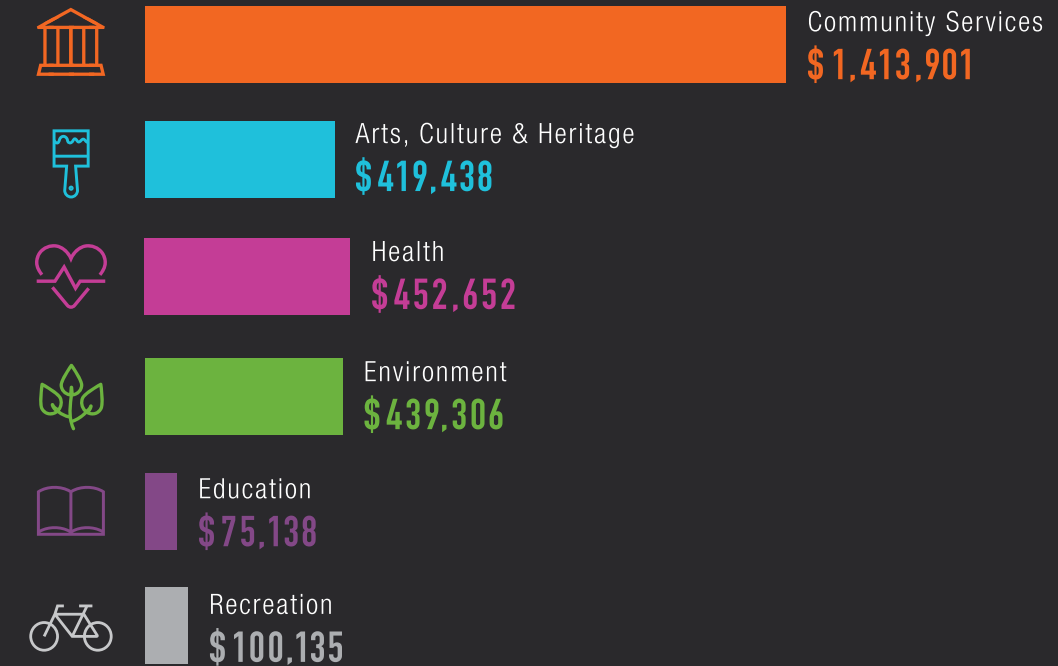
Allows registered charities to create their own endowment, building a sustainable source of funding for the organization.



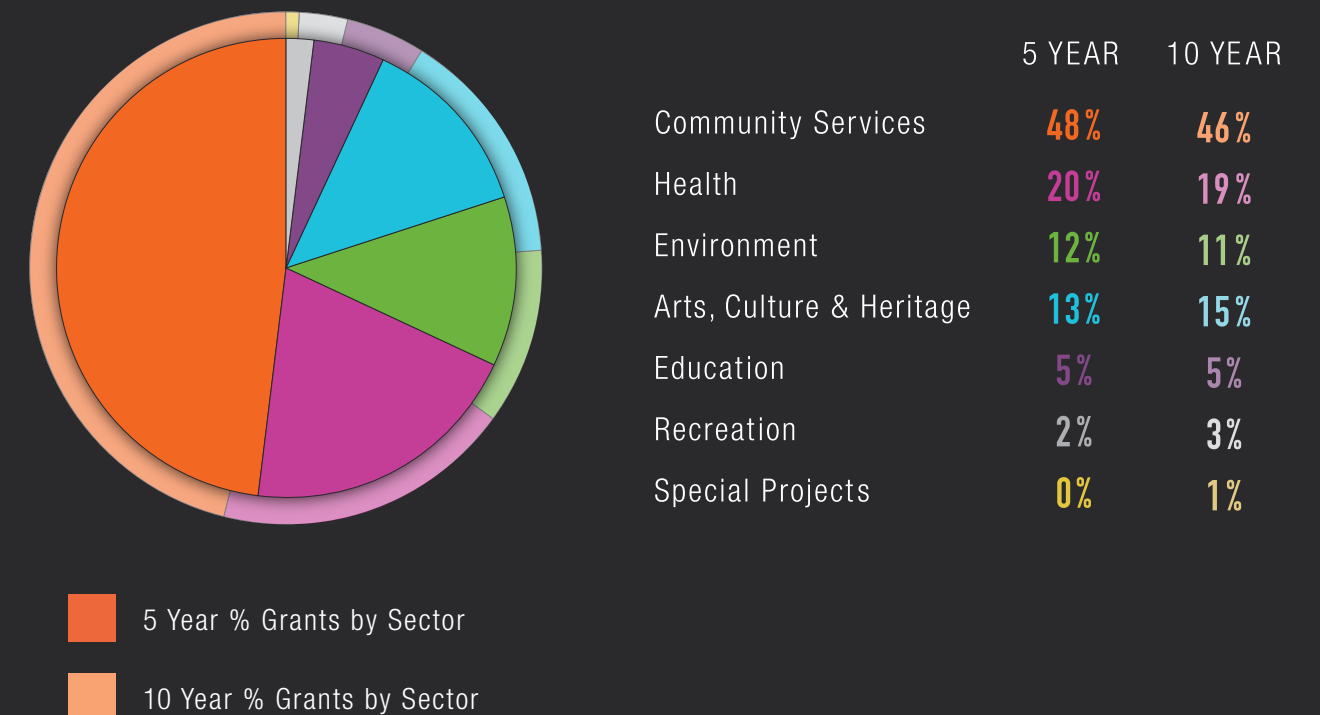
On your behalf, our grants committee will target gifts to address a community issue area important to you.



2019 GRANTS BY SECTOR



5 & 10 YEAR GRANTS BY SECTOR





Vital Conversations 2019

issues. By framing these discussions around the SDGs, the goal is to create awareness about key community issues and how they fit within a global context.

Vital Conversations continue to be a catalyst for critical discussion around our community's most pressing issues, and have been instrumental in building local awareness of the SDGs.

As a result of LCF's engagement with the SDGs, the Foundation has inspired other local groups to integrate this framework into their own organizations and connect what's happening on a global scale to work that's being done locally. LCF has been recognized by Community Foundations of Canada and its peers for this leading-edge work and was honoured to be a session presenter at the spring national conference in Victoria, BC.

The introduction of the SDGs has created a sense of shared responsibility that fosters collaboration – a sense that we're all in this together. More and more, we know that to create change on a global level, we need to create change locally. Our work doesn't end with what's happening in London and Middlesex.

Nevertheless, our work with the SDGs is only beginning. As we look forward to the release of our 2020 Vital Signs report, we will continue to build the momentum around this movement and inspire our community to believe in what London can be.



INITIATIVES

Vital Signs

Vital Conversations:

Connecting Local Issues to Global Goals

Provocative, disruptive, inspiring and inclusive are just a few words to describe LCF's Vital Conversations – a series of public conversations centered on issues brought forth in LCF's 2018 Vital Signs Report.

Through the lens of belonging, Vital Conversations feature short talks from speakers of various backgrounds including professionals, community advocates, academics and people of lived experience who share their knowledge, expertise and stories. Following the talks, attendees break into groups to discuss each highlighted topic through the lens of the United Nations' SDGs.

The purpose of these conversations is to provide an opportunity for our community to respond to the data in our Vital Signs report and deepen their understanding of the complexities surrounding these

TO LEARN MORE

Visit londonvitalsigns.ca and sign up to be a part of the ongoing discussion to connect, collaborate, and build the London we all dream of.

Affordable Housing

Tackling London's Affordable Housing Crisis

Thanks to the compassion and generosity of our donors, over the past six years LCF has quietly demonstrated its leadership in the affordable housing space through its Social Impact Fund - a revolving loan fund that has enabled the creation of 341 units of affordable housing to date.

By connecting our donors to the Social Impact Fund, LCF has moved the needle on this issue by mobilizing non-profit groups and developers to collaborate, but there's more work to be done.

In response to London's growing housing crisis, LCF is deepening its commitment to addressing this issue through a dedicated affordable housing fund of \$17 million.

We responded when our Vital Signs report identified this as an urgent need. We recognize affordable housing is part of a deep socioeconomic investment in the health and well-being of our community and we are scaling up that response.

According to London's Housing Development Corporation, our city currently has a housing shortage of 3,000 units. Working with community partners, our goal is to enable the building of 300 affordable housing units a year, closing the 3,000-unit gap in 10 years.

The shortage of affordable housing in our community is at a crisis point and solving this is a critical challenge requiring a collaborative effort.

The affordable housing fund will support the growth of affordable housing in our community through donor contributions. This fund will offer flexible financing for community organizations interested in creating affordable housing, as they often struggle to obtain capital for start-up costs. For example, before a project can begin construction and access traditional financing, capital is needed for assessments, land acquisition, planning and zoning expenses. This can result in a catch-22 situation, where bridge financing is needed to begin the process but is normally only accessible after the first phase is completed.

Thanks to our donors, LCF is uniquely positioned to fill this niche. By providing low-interest, early stage, flexible financing, LCF is able to help groups creating affordable housing get shovels in the ground faster.

If you'd like to learn more about the Affordable Housing Fund or how you can support our efforts, contact us at **519-667-1600** or **info@lcf.on.ca**.



Barbara Cobbe & Paul Fitzgeorge

Zerin Place Feels Like Home

Social Impact Fund in Action

"The night I moved in, I sat in this chair and looked out the window. I didn't have any blinds or curtains up yet, but I thought to myself, I finally feel home."

This is what Barbara Cobbe, a Zerin Place resident of six years, said when asked about the impact the building has had on her life.

When Barbara's husband passed away, she could no longer afford the rent at her apartment. With a fixed income, it can be a unique challenge to find an affordable place to live, eat and still have money left over.

Barbara appreciates the community that Zerin has built.

"When the elevator was under construction the whole building came together. People were sharing walkers and grocery services, and we all helped each other up and down the stairs," she says.



Paul Fitzgeorge

“IT SHOULD NOT BE A PRIVILEGE TO HAVE A PLACE TO CALL HOME — IT SHOULD BE A RIGHT OF ALL LONDONERS. BY WORKING TOGETHER, WE MAY SOMEDAY PROVIDE A HOME FOR EVERYONE IN OUR FINE CITY OF LONDON.”

— Paul Fitzgeorge

“I’ve always been a people person, so I like attending the teas put on by the building’s superintendent. Just because you’re a senior doesn’t mean you can’t enjoy life.”

Zerin Development Corporation has been involved in affordable housing in London for close to 35 years. With support from an LCF loan, they will break ground on a second housing development this spring. A mixed demographic, 65-unit building, the new development will include rent-geared-to-income units at 30% of a tenant’s income, units at an ‘affordable rent’ (up to 80% of mean market rent), and the rest at market rent.

“The development of affordable housing takes a large upfront investment,” says Paul Fitzgeorge, Zerin’s Board President. “This loan allowed us to acquire the land for the development and will lead to further funding from the government. It relieves a lot of stress and takes a major weight off our shoulders.”

Because of our donors, LCF has the ability to loan funds on a short-term basis, which is crucial for the development of affordable housing. These low-interest loans make it possible for developers like Zerin to tackle London’s housing crisis and create a community where everyone belongs.





2019 FINANCIAL, INVESTMENT, & OPERATIONAL HIGHLIGHTS

By Vijay Venkatesan, Vice President, Finance & Operations

London Community Foundation, through its Finance & Investment Committees, has been diligently managing the \$99 million of assets we reached during 2019, to ensure stable and consistent community impact in 2019 and beyond.

LCF is once again pleased to report strong financial results for 2019. The following are key highlights:

- The markets rebounded in 2019 in both the domestic and international equity markets, resulting in the Foundation being able to realize double digit gains in 2019 (see investments). This allowed us to continue maintaining good long-term performance, as our 10-year rolling average of 9.1% was above our 6.0% target.
- The generosity of our existing and new donors has resulted in another significant year in the Foundation's history for both total donations (\$7.1 million) and endowed gifts (\$5.6 million). Thank you to our donors for your continued belief in the power of giving in perpetuity!
- Our donors' commitment to their annual giving and support for our community leadership projects allowed us to invest \$6.4 million through grants and social impact loans.
- Our continued commitment to operational excellence and strong cost management allowed our Foundation to maintain one of the lowest operating expense ratios in the community foundation movement, and in our organization's history (1.37%). We continue to balance the growth required to support our organization while improving program supports with proper stewardship of our financial operations.

The following are financial, investment and operational highlights, including key historical trends. In keeping with our commitment to financial accountability and transparency, full audited financial statements as prepared by MNP Inc. are available on our website at lcf.on.ca or by mail.

CONDENSED STATEMENT OF OPERATIONS

Year Ending December 31, 2019

	2019	2018
REVENUE		
Donations	7,101,313	8,938,280
Investment Income (Net)	8,895,267	(1,454,731)
Total	15,996,580	7,483,549
EXPENSES		
Operating Expenses	1,269,369	1,215,834
Grants & Distributions	2,900,570	3,521,070
Total	4,169,939	4,736,904
Excess of Revenue Over Expenses, Grants & Distributions.....	11,826,641	2,746,645
Interfund Transfers	—	—
Fund Balances, Beginning of Year	74,725,487	71,978,842
Fund Balances, End of Year	86,552,128	74,725,487

CONDENSED STATEMENT OF FINANCIAL POSITION

Year Ending December 31, 2019

	2019	2018
ASSETS		
Cash	4,693,293	9,906,413
Investments	90,098,187	74,200,080
Other	4,325,801	1,934,203
Total	99,117,281	86,040,696
LIABILITIES		
Grants & Other Liabilities	149,922	121,327
Deferred Capital Contributions	113,282	131,322
Funds Held on Behalf of Other Parties.....	12,301,949	11,062,560
Total	12,565,153	11,315,209
FUND BALANCES		
General Fund	3,726,292	2,080,517
Restricted Fund	13,245,332	9,372,513
Endowment Fund	69,580,504	63,272,457
Total	86,552,128	74,725,487

2019 YEAR IN REVIEW

INVESTMENTS

The Foundation’s objective for investments under its management is to generate a total return that achieves the granting objectives of the Foundation as set each year by the Board, recovers the cost of administering the funds, protects the purchasing power of the capital, and establishes a reserve for future market declines.

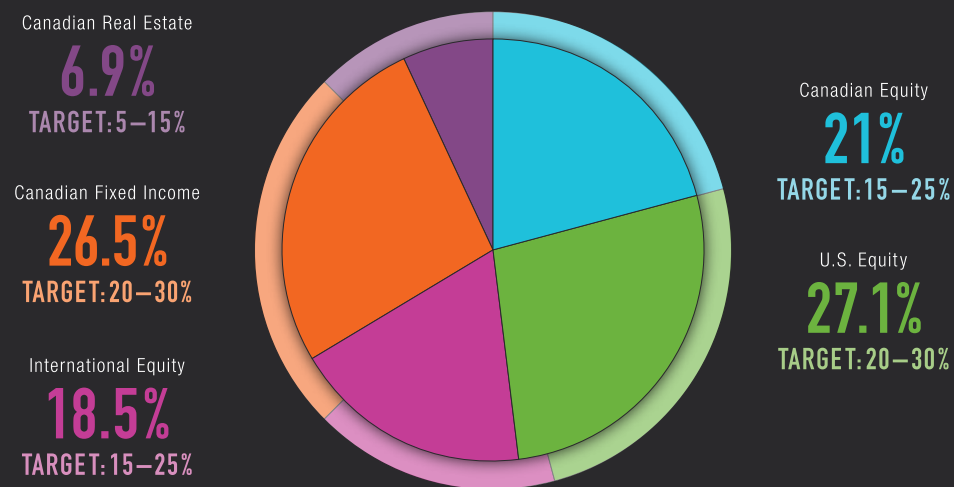
Investments are made in accordance with the Foundation’s Investment Policy as approved by the Board. The goal of the policy is to ensure that funds are maintained and grown while achieving maximum returns consistent with prudent investment. The Investment Policy includes guidelines regarding the minimum and maximum to be invested in any one public entity or industry.

The majority of the Foundation’s investments are held in pools that are managed by external managers. Investment income earned on investments held by the Foundation in these pools is allocated to the pools based on monthly market values.

During 2019, the Foundation added Canadian real estate as an asset class to the portfolio. This was a result of a review completed by the Foundation’s Investment Committee, and approved by the Board. As a result, two Canadian investment managers were selected through a formal review process to implement the strategy through pooled funds held at each firm, respectively.

ASSET ALLOCATION OF THE INVESTMENT FUND

LCF is a long-term investor and believes the asset mix, combined with value-added performance from our investment managers, ensures we can continue to impact our community in a positive and meaningful way.



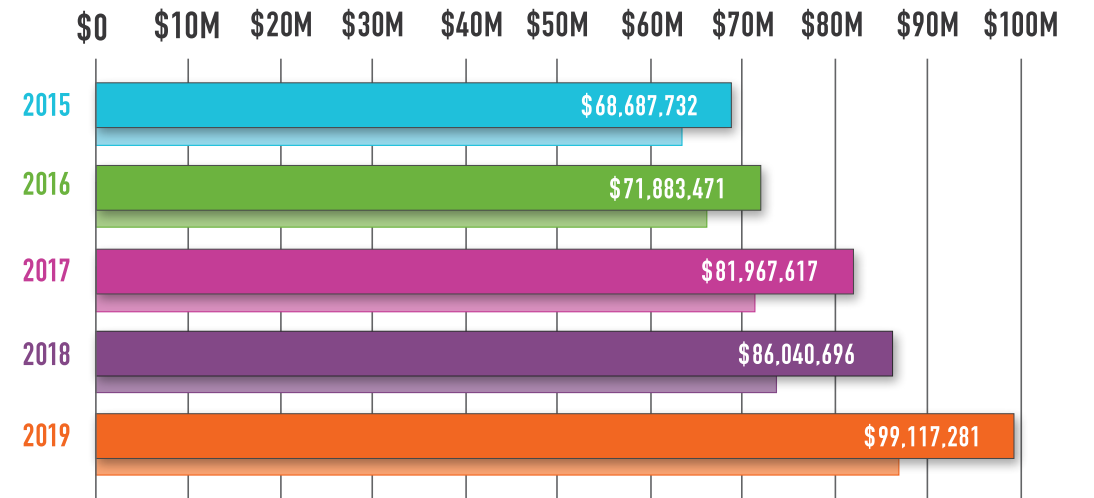
For additional details on LCF’s IPS and Investment Beliefs Statement, please visit our website.

FIVE YEAR REVIEW: 2015 – 2019

TOTAL ASSETS

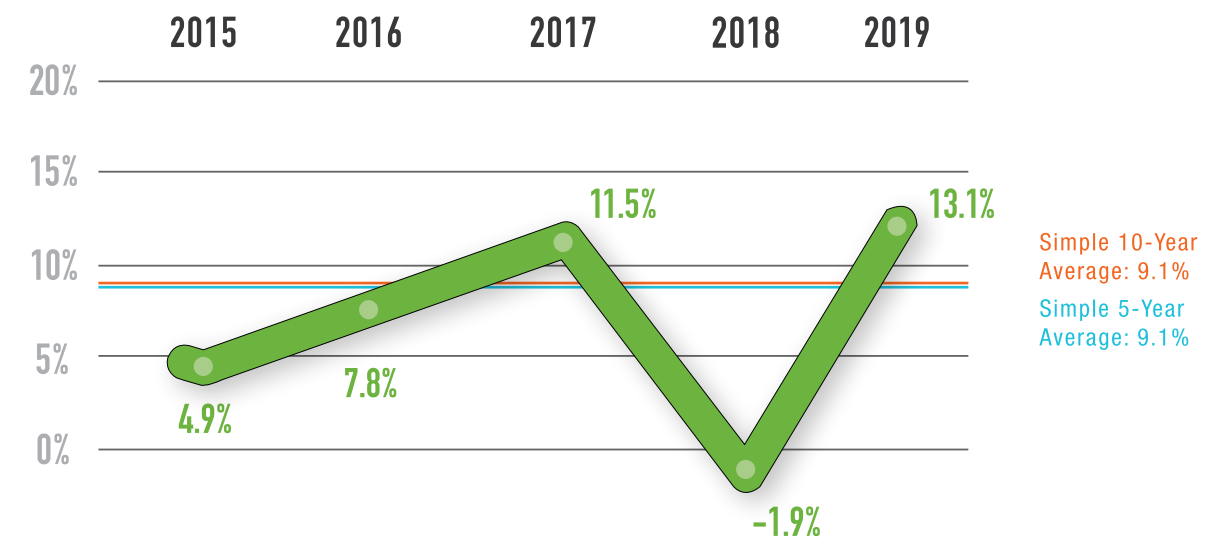
Positive financial markets combined with generous gifts contributed to the significant increase in total assets for a fifth consecutive year.

- Total Asset Balance
- Total Endowment Fund Balance



INVESTMENT RETURNS

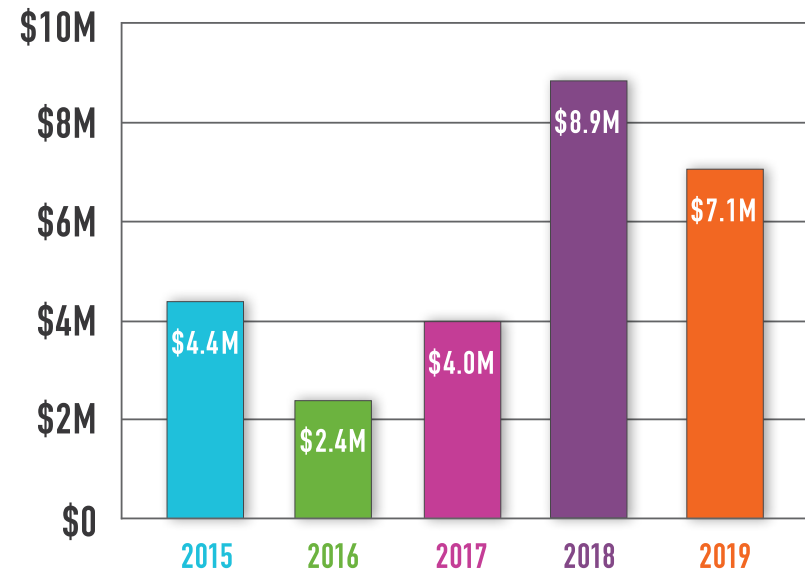
The Foundation’s financial stewardship strategy has a long-term vision to ensure legacies created by donors are respected and grant-making will continue in perpetuity. A combined focus on capital preservation as well as income growth has allowed for our continued success in both down and up markets. The 2019 total return is 13.1%, and as of the end of 2019, we continued to track well over our long-term return objective of a total annualized nominal rate of return of 5.0%–6.0% over a 10-year moving average.



FIVE YEAR REVIEW: 2015 – 2019

TOTAL CONTRIBUTIONS*

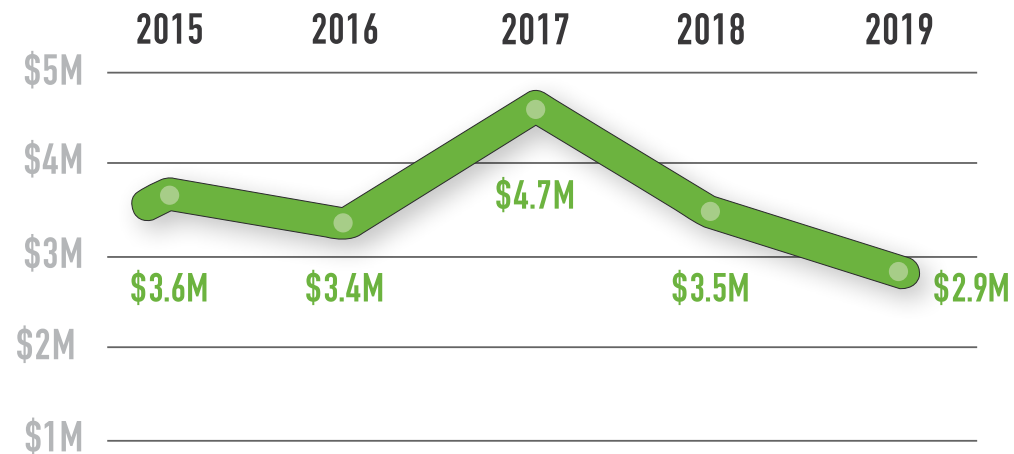
Donors from all walks of life give to the Foundation to support our general community grant-making, specific charities, or scholarships. In 2019, the Foundation received \$7.1 million in new gifts and 14 new funds were established. The threshold for establishing a named fund begins at \$5,000 and varies with fund type.



GRANTING ACTIVITY*

2019 was another big year for community initiatives and granting, both in number of charities supported and in grants issued. In 2019, 544 grants totalling \$2.9 million supported 225 charitable organizations, bringing our total grants over the last 10 years to \$27.4 million.

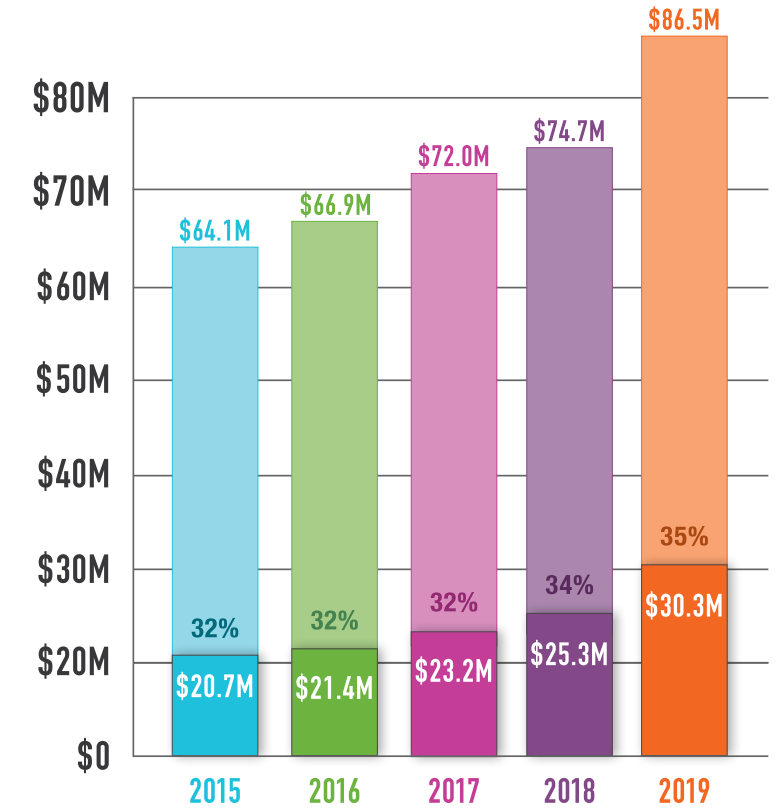
This is a reflection of our continued growing donor base and their diversified community interests.



UNRESTRICTED ENDOWED ASSETS*

LCF, through the continued support of our donors, has established a growing unrestricted asset base consisting of an operating endowment, helping offset administration and overhead costs, and the Community Fund, used to support the Community Vitality grant program and other discretionary community initiatives. This trust in the Board and staff has allowed LCF to make increased and meaningful grants in the community.

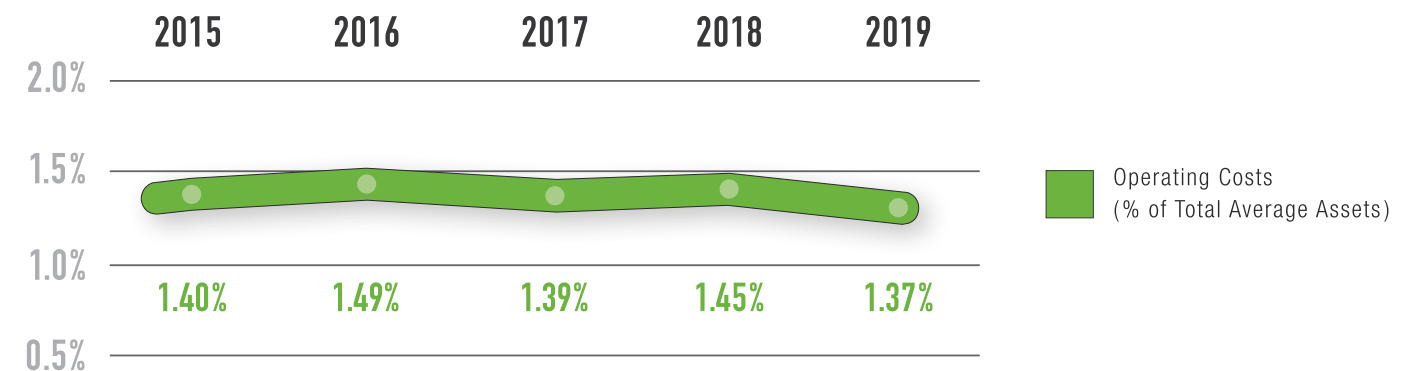
- % Endowment Fund Balance
- Total Endowment Fund Balance
- Unrestricted Assets



ORGANIZATIONAL EFFECTIVENESS

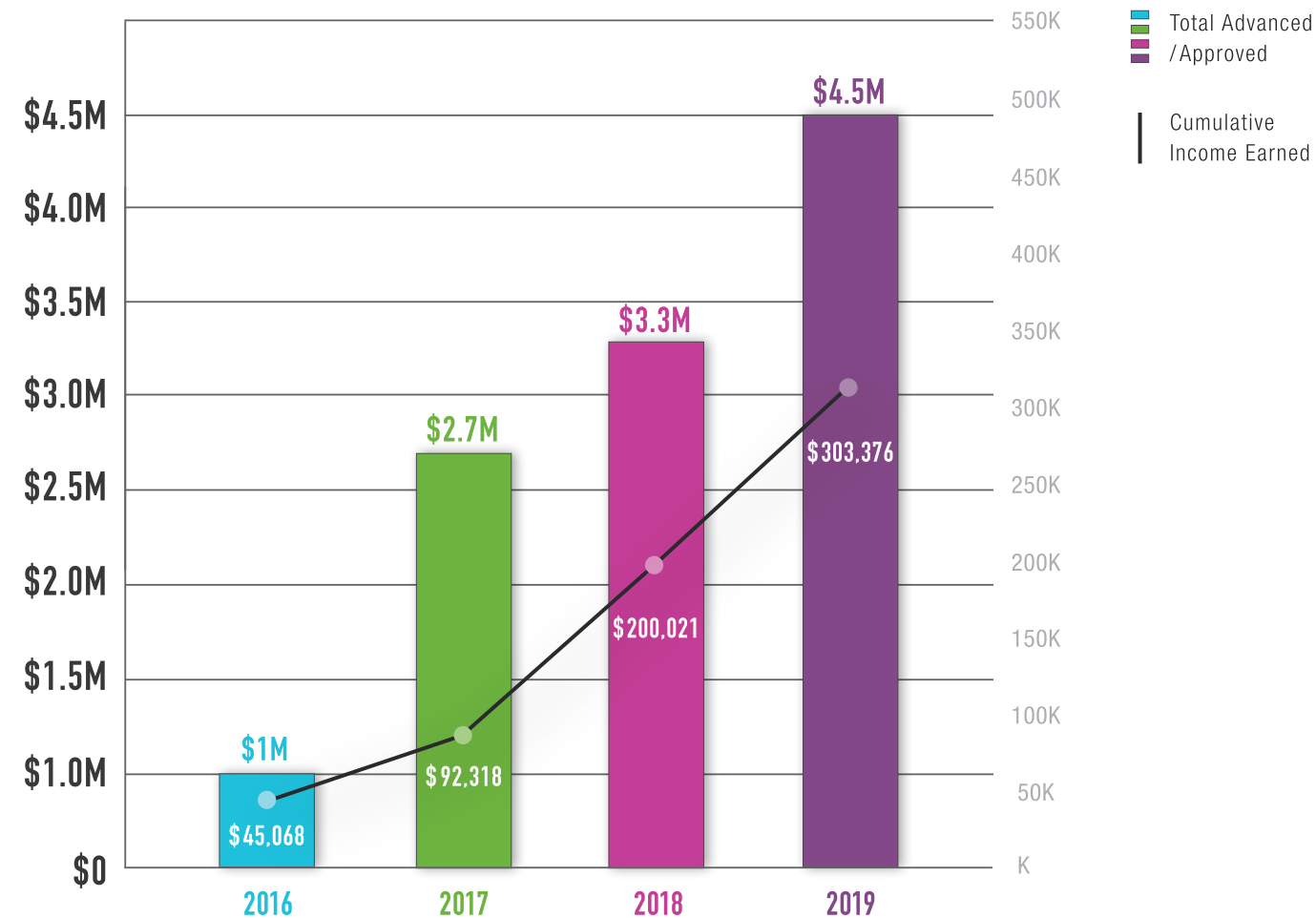
LCF continues to be focused on sound management and strong governance – pillars that support the achievement of a healthy workplace where employees and volunteers thrive as a team and where resources and expectations are aligned. Operating costs as a percentage of average asset value has been commonly used by community foundations as a benchmark of efficiency.

Operating costs are impacted by the projects undertaken to support operations, the structure of the investment management program, professional and technical costs directly attributable to gift acceptance, and charitable initiatives in the community. The benchmark for foundations of similar asset size to LCF is approximately 1.5% – 2.0%. We continue to be a lean, mean, community building machine!



SOCIAL IMPACT FUND

The Social Impact Fund is a social investment program that turns donations into capital loans for community and non-profit groups. With access to funding that they typically couldn't get from a bank, groups can further their mission more efficiently and effectively. Currently, the Social Impact Fund's two main priorities are the development of safe and affordable housing in the London community and the investment and promotion of local social enterprises. In 2019 LCF approved \$4.5 million in loans for social enterprise projects and affordable housing. The Social Impact Fund has now earned \$303,376 which can be used to support initiatives in the broader community.



Do you have a business or project that will benefit the community? Interested in flexible financing or accessing a loan? Contact Vijay Venkatesan: 519-667-1600 ext.102
VVenkatesan@lcf.on.ca

2019 GRANT RECIPIENTS

Building a stronger community, together. Forever.

LCF's 2019 grant recipients are diverse and cover all aspects of a vibrant community including social services, health and wellness, recreation, education, the environment, employment, and arts and culture. Together, with the generosity and engagement of our donors, we continue to grow our impact in London and Middlesex County.

- Abilities in Motion
- Aclaim Health and Community Care Services
- Art Canada Institute (ACIAC)
- Aeolian Hall Musical Arts Association
- Alzheimer Society of Canada
- Alzheimer Society of London & Middlesex
- Amabile Choirs of London, Canada
- Amnesty International Canadian Section (English)
- Anago (Non) Residential Resources Inc.
- Animal Aide Association of St. Thomas-Elgin
- Animal Love Foundation
- Animalert Pet Adoptions Inc.
- Anova: A Future Without Violence
- Antler River Elementary School
- Ark Aid Street Mission Inc.
- Arthritis Society
- Arthur Voaden Secondary School
- At^Lohsa Family Healing Services Inc.
- Bereaved Families of Ontario - Southwest Region
- Big Brothers Big Sisters of London and Area
- Bishop's University
- Blyth Centre for the Arts
- Boys' & Girls' Club of London
- Brain Tumour Foundation of Canada
- Camp Oochigeas
- Canadian Cancer Society
- Canadian Friends of Boys Town Jerusalem
- Canadian Guide Dogs for the Blind
- Canadian Medical Hall of Fame
- Canadian Mental Health Association, Middlesex
- Canadian National Institute for the Blind
- Canadian Opera Company
- Canadian Warplane Heritage
- Canadian Wildlife Federation
- Canadian World Education Foundation
- Can-Voice Consumer Survivor Community Support Services
- Carolinian Canada Coalition
- Charities Aid Foundation Canada
- Cheshire Homes of London
- Childcan, the Childhood Cancer Research Association
- Childreach Centre
- Children's Health Foundation
- Children's Hospital at LHSC
- Chippewas of the Thames First Nation
- City Art Centre (London)
- City of London
- Clarke Road Secondary School
- Community Living London
- Compassion Canada
- Conservatory Canada
- County of Oxford - Oxford Paramedic Services
- Crohn's and Colitis Canada
- Daya Counselling Centre
- Diabetes Canada
- Doctors Without Borders / Medecins Sans Frontieres
- Dundas Street Centre United Church
- East Village Animal Hospital
- Ecological Farmers Association of Ontario
- El Sistema Aeolian
- El Sistema South London
- Elgin Children's Foundation
- Elgin-St. Thomas Community Foundation
- Evelyn Harrison Public School
- Faith Lutheran Church (Port Elgin)
- Family Service Thames Valley
- Fanshawe College Foundation
- Fanshawe Pioneer Village

Farley Foundation
 Feline Friends Network of Stratford
 Festival of the Sound
 Forest City Film Festival
 Forest City Gallery
 Forest Community Foundation
 Forest Edge Community Club
 Fridge Door Live Theatre Company
 Fundacion Corazon de Nina, Puerto Vallarta
 George Bray Sports Association Inc.
 Glen Cairn Community Resource Centre
 Glendale High School
 Goodwill Industries, Ontario Great Lakes
 Grand Bend Community Foundation
 Grand Theatre
 Growing Chefs! Ontario Society
 Habitat for Humanity Heartland Ontario
 Heart & Stroke Foundation of Ontario
 Heart and Stroke Foundation of Canada
 Heart-Links Lazos de Corazon
 Hockey Helps The Homeless
 Holy Cross Catholic Secondary School
 Homes Unlimited (London) Inc.
 Hope for Wildlife Society
 Hospice Huntsville
 Humane Society London & Middlesex
 Huronia Land Conservancy
 Hutton House Association
 Indspire
 Indwell Community Homes
 Ingersoll Support Services Inc.
 Inn Out of the Cold, St. Thomas - Elgin
 Internet Sense First
 Investing in Children Inc.
 Jet Aircraft Museum
 John Paul II Catholic Secondary School
 Jump Math
 Junior Achievement of London & District Inc.
 Juvenile Diabetes Research Foundation Canada
 Kaeden Brown Foundation
 Kids' Country Club (Parents of Technologically Dependent Children)
 Kids Mental Health Optimist Club of Canada
 KidSport Canada - London Chapter
 King's University College
 L'Arche Canada Foundation
 L'Arche London

Latin America Mission (Canada) Inc.
 Lawson Research Institute
 Learning Disabilities Association - London Region
 LIFE*SPIN (Low-Income Family Empowerment Sole-Support Parents)
 London & Area Food Bank Inc
 London Abused Women's Centre
 London and Middlesex Historical Society
 London Arts Council
 London Community Chaplaincy
 London Community Dental Alliance
 London Community Players
 London Community Resource Centre
 London Cross-Cultural Learner Centre
 London District Catholic School Board
 London Environmental Network
 London Family Court Clinic Incorporated
 London Health Sciences Foundation
 London InterCommunity Health Centre
 London Pro Musica Choir
 London Public Library Board
 London Regional Children's Museum
 London Sports Council
 London Symphonia
 London Wheelchair Basketball Association
 London Youth for Christ
 Make-A-Wish Foundation of Southwestern Ontario
 March of Dimes Canada
 Matthews Hall
 McCormick Home Foundation
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 Memorial University of Newfoundland
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 Merrymount Foundation Inc.
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 Missionaries of Charity Inc.
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 Mother Teresa Secondary School
 Multiple Sclerosis Society of Canada
 Munsee-Delaware Nation
 Museum London
 My Sisters' Place
 National Service Dog Training Centre Inc.
 Nature Conservancy of Canada
 Nature London

New Hope Community Church (London)
 North Huron Community Foodshare
 Northwest Middlesex District High School
 Nova Scotia Nature Trust
 Oakridge Presbyterian Church
 Ontario Lung Association
 Operation Eyesight Canada
 Operation Walk Canada Inc.
 Optimist Club of Thorndale-Youth
 Ottawa Friends of Tibet
 Oxford Community Foundation
 Parkinson Canada Incorporated
 Parkwood Institute
 PHSS Medical & Complex Care in Community
 Pencils for Kids
 Pets/Friends For Life
 PFLAG Canada - London Chapter
 Pillar Nonprofit Network
 Post Traumatic Stress Disorder Association
 Queen's University at Kingston
 ReForest London
 Regina Mundi Collegiate
 Regional HIV/AIDS Connection
 Salthaven Wildlife Rehabilitation & Education Centre
 Salvation Army Ontario Great Lakes Division
 Scouts Canada Foundation
 Seeds of Diversity Canada
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 St. Joseph's Health Care Foundation of London
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 Thames Valley District School Board
 Thames Valley Education Foundation
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 The Fraser Institute
 The Leukemia & Lymphoma Society of Canada
 The London Community Orchestra
 The May Court Club of London
 The Mustard Seed Society
 The Ontario Registered Music Teachers' Association
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 The Rotary Club of London Foundation
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 VON Middlesex-Elgin Community Corporation
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 Department of Medicine
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 Faculty of Engineering
 Faculty of Health Sciences (Nursing)
 Faculty of Music
 McIntosh Gallery
 Faculty of Education (Child & Youth Development Clinic)
 Westmount Presbyterian Church
 Wingham and District Hospital Foundation

Women's Rural Resource Centre of Strathroy & Area
 YMCA of Southwestern Ontario
 Camp Queen Elizabeth
 Strathroy-Caradoc YMCA
 Youth Centre for Change
 Youth Opportunities Unlimited



**THROUGH THE POWER OF GIVING, WE CREATE
A VIBRANT AND CARING COMMUNITY BY
INVESTING STRATEGICALLY IN INNOVATIVE
COMMUNITY-BASED SOLUTIONS.**

The Community Fund: Improves the overall well-being of our community by granting to the issue areas that need it most. LCF strives to protect and grow this fund as a permanent source of community capital, ready to address the most pressing issues – now and forever.

Want to be part of our collective impact? Ask us how!

GAME CHANGERS

Community Vitality Grants

Community Vitality grants support high-impact, innovative, collaborative initiatives that create systemic change in London and Middlesex County. In 2019, LCF granted a total of \$983,100 to the following forward-thinking and meaningful projects:



YAZIDI REFUGEE PEER SUPPORT PROGRAM

London Cross Cultural Learner Centre

\$232,000 over 2 years

The Yazidi people have been persecuted for centuries in the Middle-East. The intergenerational trauma and decades of violence have forced many Yazidis to leave their homes, becoming refugees. Their unique culture and belief system combined with severe cases of post-traumatic stress has made it difficult for many to access vital support systems.

Through this program, members of the Yazidi community will be trained as peer support leaders to facilitate group counselling sessions, an approach that takes their collectivist cultural values into account and creates a sense of strength and empowerment in the London Yazidi community.



HOPE & HOMES: CREATING AFFORDABLE HOUSING IN LONDON

Indwell Community Homes

\$320,000 over 2 years

Indwell, a Hamilton-based charity focused on creating affordable housing communities, opened its first affordable housing building in London in 2019. Thanks to a Community Vitality Grant, they will establish their first regional office outside of Hamilton and scale up their operations in London, planning to break ground on a second building in 2020 that will welcome 75 tenants by the end of 2021.

Indwell is unique because they offer affordable housing with wrap-around supports tailored to the needs of their tenants. Offering peer and volunteer support, food security training, and community spaces for shared meals and activities, Indwell fosters a sense of belonging and builds a community full of hope.



TAKING FLIGHT: THE WESTMINSTER PONDS CENTRE FOR ENVIRONMENT & SUSTAINABILITY

ReForest London

\$190,000 over 3 years

Environmental sustainability is the foundation of a thriving community, yet there is currently no dedicated community space in London where people can discover, explore, and develop programs for environmental sustainability.

The Westminster Ponds Centre (WPC) will fill this gap by offering a space to gather and learn about taking responsibility for our environment. The WPC will host a mix of activities, program partners, and tenants with a shared goal of achieving large-scale improvement in community sustainability.

Facilitating open and continuous community consultation, and creating a verdant and welcoming space demonstrating green building technologies, will ensure the WPC is perfectly positioned to inspire and lead environmental change in our community.



GROWING LOCAL TALENT ON A GLOBAL SCALE

Forest City Film Festival

\$53,600 over 2 years

With every film screened having a connection to Southwestern Ontario, the Forest City Film Festival showcases the immense talent in the region and solidifies London's identity as a cultural hub, fast becoming a staple in our community's arts and culture scene.

Because of this grant, the Forest City Film Festival can focus on its goal to become fully sustainable through program expansion and diversification. The Festival is committed to inspiring current and future Southwestern Ontario filmmakers while building pride in their talent on a global scale.



HOUSING FIRST YOUTH SHELTER: OUTREACH AND DIVERSION WORKERS

Youth Opportunities Unlimited

\$187,500 over 2 years

Youth Opportunities Unlimited (YOU) is a non-profit focused on supporting youth in London and Middlesex by helping them access services to allow them to return to school and enter the job market.

The YOU Housing First Youth Shelter will provide a safe, temporary place to stay with the support and resources young people need to find a home that is right for them. Outreach and Diversion workers will help youth explore housing options and connect them to services and housing solutions. By drawing on trusted relatives or family friends identified by the youth themselves, workers support a successful transition from the shelter into a home.



Youth Opportunities Unlimited, Housing First Youth Shelter



Many thanks to Lerner Lawyers for their generous sponsorship of our 2019 Community Vitality Celebration! We commend your dedication to our community.

THANK YOU

Fundholder Recognition

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 Camp Kee-Mo-Kee Endowment Fund
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 Daily Bread Endowment Fund
 Elgin Children's Foundation
 Grand Theatre Endowment Fund
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 London Jewish Community Foundation
 London Regional Children's Museum Founders' Fund
 London Symphonia Fund
 Oxford Community Foundation Fund
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 St. Paul's Cathedral Endowment Fund
 Stratford and Perth County Community Foundation
 Thames Talbot Land Trust Fund
 Urban League of London Endowment Fund

OUR 2020 BOARD & COMMITTEES

We are proud to be guided by a group of talented and dedicated volunteers. Their knowledge, due diligence, and passion for the community help us make an impact every day. Thank you for all that you do to make our community stronger!

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Richard M. Ivey *
Lorraine Ivey Shuttleworth *

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L-R: Al Day, Teresa Hollingsworth, Jack Jung, Martha Powell, Helen Connell, Fred Galloway, Jan Pryde, Erin Naylor, Khaled Sultan, Dania Ajami, Dale Zorgdrager, Jon Mockler. Not Pictured: Jerry White, John Nicholson

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We'd like to recognize this dedicated group of volunteers for their service in 2019.

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Mary Ann Colihan
Madeline Lennon

* Fondly Remembered

OUR STAFF

We believe in a community where everyone feels they belong. Fostering a sense of belonging starts with our talented and passionate staff. We believe in an environment where everyone is supported and accepted for who they are.

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Martha Powell • President & CEO
Lisa Lindsay • Executive Administrator
Ulyana George • Executive Administrator
on parental leave

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LONDON COMMUNITY FOUNDATION IS
A CATALYST, CREATING SYSTEMIC CHANGE
BY FUNDING INITIATIVES THAT TACKLE OUR
COMMUNITY'S MOST PRESSING ISSUES.



L-R: Diane Silva, Nick Walling, Cathie Antonissen, Cathy Dunmore, Vanessa Dolishny, Ulyana George, Martha Powell, Vijay Venkatesan, Angela Franceschino, Lori Runciman, Linda Turner



MaryAnn Troy, Resident, Indwell Woodfield Gate Apartments

WE MAKE GIVING FLEXIBLE AND EASY, WITH CUSTOMIZED OPTIONS FOR YOU AND YOUR FAMILY. START **YOUR GIVING JOURNEY TODAY!**

The Community Fund: You leave it up to us and our grants committee to ensure the community's most pressing needs are supported.

Field of Interest Fund: On your behalf, our grants committee will target gifts to address a community issue area important to you.

Donor-Designated Fund: You select your favourite charities and we ensure they are supported, forever.

Donor-Advised Fund: Functioning like a private foundation, a donor-advised fund allows you to choose which charities to support each year.

Social Impact Fund: Provides financing to social enterprise projects and organizations that are looking to improve the community and can demonstrate a social return or value.

Registered Charity Fund: Allows registered charities to create their own endowment, building a sustainable source of funding.

Gift in Will or Other Planned Gift: A commitment that allows you to support your favourite causes even after you are gone.

London Community Foundation

Covent Garden Market

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