Capital Program Update
Construction Management Association of America (CMAA) – Southern California
September 10, 2020
Presentation Agenda

• ONT Program Management
  • Active Projects
  • ACIP
  • DBE Program

• Planning for the Future
  • OIAA Organizational Chart and CIP Development Process
  • ALP Status
  • Major Planning Initiatives
  • Commercial Development at ONT
  • General Updates
  • Project Funding Sources
  • Pandemic Recovery Activity Numbers

• COVID – ONT’s response
ONT Program Management
ONTARIO TENANT IMPROVEMENTS – FEDEX ONT SORT FACILITY (~60 acres)
Upcoming AIP Projects

Likely Airfield Projects

- NAVAID Relocations
- Runway 8R-26L Rehabilitation
- Connector Taxiways rehabilitation / relocation
- Taxiway A East Extension

<table>
<thead>
<tr>
<th>Project Description</th>
<th>Federal Funds</th>
<th>State Funds</th>
<th>California</th>
<th>Local Funds</th>
<th>Total</th>
<th>Start Date</th>
<th>Completion Date</th>
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</thead>
<tbody>
<tr>
<td>1. 2020 - Defe Entitlements to FY 2021</td>
<td>3,544</td>
<td>3,544</td>
<td>Cal-Ex</td>
<td>NA</td>
<td>NA</td>
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<td>2. 2020 - Construct Taxiway A and Taxiway C Phase 1 Non-AP</td>
<td>3,746</td>
<td>3,746</td>
<td>Cal-Ex</td>
<td>NA</td>
<td>NA</td>
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<td>3. 2021 - Upgrade Runway EIL 5 &amp; AIL 3</td>
<td>6,000</td>
<td>6,000</td>
<td>Cal-Ex</td>
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<tr>
<td><strong>SUBTOTAL (2020)</strong></td>
<td><strong>27,546</strong></td>
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<td>4. 2021 - Rehabilitate Runway EIL 4, Connector 40, and Connector 41</td>
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<td>NA</td>
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<td>5. 2021 - RTR Relocation (Non-AP)</td>
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<td>6. 2021 - Rehabilitate Runway 8R-26L, Connector 05, and Connector 03</td>
<td>21,668</td>
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<td>3,368</td>
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<td>7. 2021 - Upgrade Runway 26L, ALBF 26 End (FAA Funds)</td>
<td>760</td>
<td>760</td>
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<td>8. 2021 - Rehabilitate Runway 36R/34L Lighting and Taxiway Lighting Phase 1</td>
<td>10,090</td>
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<td>NA</td>
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<td>9. 2021 - Rehabilitate Runway 36R/34L Lighting and Taxiway Lighting Phase 2</td>
<td>8,970</td>
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<td>10. 2022 - Construct Taxiway A Phase 2 (Non-AP)</td>
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<td><strong>SUBTOTAL (2021-2022)</strong></td>
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<td><strong>167,309</strong></td>
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<tr>
<td>11. 2022 - Rehabilitate Taxiway B Phase 2, Channel to Taxiway D</td>
<td>95,516</td>
<td>8,588</td>
<td>44,143</td>
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<td>12. 2022 - Rehabilitate Taxiway E</td>
<td>1,650</td>
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<td>NA</td>
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<td><strong>SUBTOTAL (2022-2023)</strong></td>
<td><strong>105,059</strong></td>
<td><strong>105,059</strong></td>
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ONT receives Federal financial assistance from the U.S. DOT

OIAA has established a Disadvantaged Business Enterprise (DBE) Program subject to regulations of DOT, 49 CFR Part 26.

Overall DBE Goal for FAA-Assisted Projects: 13%

www.flyontario.com/corporate/business-opportunities/dbe-program
Planning for the Future!
OIAA Organizational Chart

- Lean organization – 62 FTEs
- >10 positions vacant
- Hiring freeze until at least January 1
- Legal, IT, HR, Police and Fire contracted
Capital Program Development Process

- Call for Projects 2020!
  - Jan 2020

- Business Case Development
  - Feb/Mar/Apr

- Review of CIP
  - Sep 2020

- Call for Projects 2021!
  - Oct/Nov 2020

- Executive Approval for Business Case Development
  - Feb 2020

- Executive Review & Approval
  - May 2020

- Board Approval
  - Jun 2020

- Executive Approval for Business Case Development 2021!
  - Dec 2020

Start of Fiscal Year 2020-2021

End of 2020
Airport Layout Plan (ALP)

- ONT recently submitted a complete update to FAA
  - Airport Layout Plan & Narrative Report
  - Airport’s Exhibit ‘A’ Property Map
  - Airports GIS data collection
ONTARIO VISION – THE PLAN

TERMINAL:
→ Short Term - New international arrivals hall and concession upgrades
→ Long Term – Terminal replacement and consolidation

PARKING

LANDSIDE:
→ Short Term – Parking Lot improvements, Airport Drive pavement
→ Long Term – Parking structure, rental car, airport access

ANCILLARY (CARGO/GA/ETC.):
→ Short Term - New express cargo on Northwest Quadrant, FBO development, land acquisition
→ Long Term – Cargo development and expansion

AIRSIDE:
→ Short Term – New north and south parallel taxiways, rehabilitation of runways
→ Long Term – replacement of non-standard angled taxiways

Boot Property
Planning at ONT

• Select Key Planning Initiatives 2020 - 2021
  • Long-term Terminal and Landside Planning
  • Land Development / Revenue Generation
  • Terminal Functional Area and Curbside Analysis
  • Capital Program Development
  • Signage and Wayfinding
  • Utility Reliability and Sustainability Study
  • Environmental Planning
  • Facility Condition Assessment
  • SBCTA Rail Connection
Commercial Development

- Land Use Planning for both on- and off-airport property
- Potential commercial development for airport and non-airport development
- Aeronautical and non-aeronautical
SBCTA – ONT Rail Connection

- Tunnel between SBCTA Rancho Cucamonga Metrolink Station and ONT
- Plan to utilize Design-Build and transitional Operate-Maintain methodology
- RFQ to be issued by SBCTA in the next 1 – 2 months
Project Funding

- Grants
  - AIP
  - Other Federal Grants (Security, BUILD, etc)
  - State & Local
- Bond Proceeds
- PFCs
- Rates and Charges
- Non-Aeronautical Revenues
  - Parking
  - Concessions
  - Rental Cars
  - Advertising
  - Commercial Development
- Private Money
  - Opportunity Zone Investment
  - Other P3 Models
ONT Recovery

- Passenger Traffic at ONT has increased at higher rate than national average
- New routes announced
  - Delta: SEA
  - Volaris: MEX
- Cargo Traffic has increased 21%
  - ONT is second in nation in 2020
ONT COVID-19 Response
Social Distancing
Floor & Jet Bridge Decals
Column Cube Signage

- 4-sided, 8’ tall signage placed in high traffic areas throughout terminals, FIS and Conrac.

Pull Up Banners

- Large pull-up banners strategically placed throughout high traffic areas within all terminals.
Touchless Water Stations

• Drinking spout disconnected; water bottle refill available with paper cups with instructional signage.
UV-C Light Technology on escalators

• Decals at each escalator notify passengers and guests of sterilizing UV-C Light technology.
Guest and Contractor Entry Way Signage

- High traffic points of entry to airport and airfield access points include aluminum signage with face mask requirement notice.
PPE Stations

• PPE vending machines available at terminals for purchase of masks, hand sanitizer and gloves.
Additional COVID-19 Response

- Increased hand sanitizing stations
- “Mask Required” postcards given to all tenant partners to be given to any guests without masks.
- Recurring overhead announcement encouraging social distancing and mask requirement
- ONT Radio plugs encouraging social distancing and mask requirement
- Encouraging guests to use @YourGate, food delivery service within the terminals
- Outdoor social distancing signage and decals
Grounded Aircraft Parking

- Alaska Airlines aircraft parked between Terminals 2 and 4 until schedules increase and they are needed again.
Drive-In Movies
Contact Information

Keith Owens, Director of Program Management
kowens@flyontario.com
909.544.5383

Michelle Brantley, Director of Planning
mbrantley@flyontario.com
909.544.5255