PRESENTATION AGENDA

01. USC Overview
02. Review of Completed Major Projects
03. COVID-19 Impacts
04. Project Development Process
05. Project History and Expenditures
06. Doing Business at USC
07. Architect and Contractor Selection Process
08. Snapshot of Current Projects
09. Questions?
WE ARE USC

LOCATIONS
UPC, HSC, the Village, Wrigley, off-site locations
415 Buildings
Primarily Los Angeles City (LADBS) and OSHPD authorities

IDENTITY
Private Institution
Best Value philosophy

INFRASTRUCTURE
Own Utility Distribution at main sites
WHAT WE DO

**CCD & FMS**

**Capital Construction**
- New Construction
- Modernization
- Additions
- Historic
- Seismic
- Feasibility

**Facilities Management Services**
- Engineering Support
- Infrastructure Support
- Maintenance Shops

**Asset Renewal**
- Energy Services
- Building Automation
- Operations
Wrigley Institute  Catalina
14 Acres
Major Buildings since 2010

1. Wallis Annenberg Hall
2. Brain & Creativity Institute
3. Cinematic Arts Phase 3
4. Verna & Peter Dauterive Hall
5. Douglas IMAX
6. Engemann Student Health
7. Jill and Frank Fertitta Hall
8. Heritage Hall
9. Glorya Kaufman Dance
10. Los Angeles Fire Station
11. John McKay Center
12. Marks Tennis Stadium
13. Michelson Center
14. Shrine Parking
15. University Club
16. Uytengsu Aquatics Center
17. USC Village (6 buildings)
18. Iovine Young Academy
19. Coliseum Renovation

Completed Capital Projects 2010 – 2019
$2.4B

USC
University Park Campus

Campus at start of 2010: 115 buildings, 7M sq. ft.

New Construction: 23 buildings, 3M sq. ft.

Growth since 2010 = 40%

Major Buildings since 2010
USC Health Sciences Campus

Growth 2010 - 2017

Campus at start of 2010: 29 buildings, 3.8M sq. ft.

New Construction: 7 buildings, 1.3M sq. ft.

Growth in 7 years = 34%

Major Buildings since 2010

1. Broad Center
2. 2001 Soto Street
3. 2011 Soto Street
4. Currie Residence Hall
5. San Pablo Parking Structure
6. Norris Healthcare Center
7. Stevens Hall
Michelson Center for Convergent Bioscience

Iovine Young Academy

USC University of Southern California
COVID-19 Impact on Capital Construction

- Minimal impact to ongoing projects
- LADBS delays in plan check and inspections
- Daily reporting of manpower rosters
- Daily app-based “TrojanCheck” required to come on campus
- Third-party COVID/Safety inspections to ensure compliance with all protocols
- Potential impact on future projects due to reductions in revenue
Project Development Process

• Project requirements and funding provided by the schools, auxiliaries, athletics, or the University

• CCD is the project execution group for the University

• Project Initiation Requests can be submitted anytime to CCD

• Funding from revenue and donors

• FMS is provided with an annual budget for infrastructure improvement projects

• The University funds central projects like seismic retrofits and campus beautification
10 YEAR HISTORY of PROJECTS/EXPENDITURES

Number of Project by Type and Fiscal Year

Year-end Actuals

- FY11: Under $50,000 (125), 16-7974 (<$500k) (105), Deferred Maintenance (86), UNH Projects (87), Verdugo Hills (58), Capital (> $500k) (52)
- FY12: Under $50,000 (192), 16-7974 (<$500k) (86), Deferred Maintenance (184), UNH Projects (201), Verdugo Hills (217), Capital (> $500k) (204)
- FY13: Under $50,000 (31 of 129), 16-7974 (<$500k) (31 of 129), Deferred Maintenance (13 of 129), UNH Projects (31 of 129), Verdugo Hills (6), Capital (> $500k) (6)
- FY14: Under $50,000 (459), 16-7974 (<$500k) (28 of 99), Deferred Maintenance (31 of 139), UNH Projects (34 of 139), Verdugo Hills (6), Capital (> $500k) (5)
- FY15: Under $50,000 (444), 16-7974 (<$500k) (34 of 146), Deferred Maintenance (19 of 136), UNH Projects (37 of 136), Verdugo Hills (6), Capital (> $500k) (6)
- FY16: Under $50,000 (467), 16-7974 (<$500k) (34 of 146), Deferred Maintenance (19 of 136), UNH Projects (37 of 136), Verdugo Hills (6), Capital (> $500k) (6)
- FY17: Under $50,000 (450), 16-7974 (<$500k) (34 of 146), Deferred Maintenance (19 of 136), UNH Projects (37 of 136), Verdugo Hills (6), Capital (> $500k) (6)
- FY18: Under $50,000 (408), 16-7974 (<$500k) (32 of 140), Deferred Maintenance (19 of 130), UNH Projects (39 of 130), Verdugo Hills (9), Capital (> $500k) (9)
- FY19: Under $50,000 (397), 16-7974 (<$500k) (39 of 152), Deferred Maintenance (19 of 140), UNH Projects (32 of 140), Verdugo Hills (8), Capital (> $500k) (8)
- FY20: Under $50,000 (408), 16-7974 (<$500k) (40 of 172), Deferred Maintenance (22 of 140), UNH Projects (39 of 140), Verdugo Hills (10), Capital (> $500k) (10)
### DOING BUSINESS AT USC - USC CCD/FMS OUTREACH FORUMS

<table>
<thead>
<tr>
<th></th>
<th>ARCHITECTS</th>
<th>ENGINEERS</th>
<th>GENERAL CONTRACTORS</th>
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<tbody>
<tr>
<td><strong>Forum held</strong></td>
<td>10/2/2020</td>
<td>10/6/2020</td>
<td>10/9/2020</td>
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<tr>
<td><strong>Firms Attended</strong></td>
<td>86, 161 people</td>
<td>100, 179 people</td>
<td>105, 165 people</td>
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<tr>
<td><strong>RFQ responses are due</strong></td>
<td>11/6/2020</td>
<td>12/6/2020</td>
<td>11/24/2020</td>
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<td><strong>Objective</strong></td>
<td>to develop a pool of interested AE Firms with the experience to benefit USC</td>
<td>to develop a pool of interested Engineering firms with the experience and expertise to benefit USC</td>
<td>to develop a pool of contractors interested in working at USC. Identify firms with specialized experience.</td>
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ARCHITECT SELECTION

PM SELECTION OF POTENTIAL FIRMS
SOLICITATION OF ARCHITECT PROPOSALS
REVIEW OF PROPOSALS; PERHAPS INTERVIEWS
SELECTION AND CONTRACT AWARD
CONTRACTOR SELECTION – STIPULATED SUM PROJECTS

PM SELECTION OF POTENTIAL BIDDERS

SOLICITATION OF CONTRACTOR BIDS

REVIEW OF BIDS

SELECTION AND CONTRACT AWARD (LOWEST RESPONSIVE BIDDER)
CONTRACTOR SELECTION – GMP AND DESIGN-BUILD PROJECTS

PM SELECTION OF POTENTIAL BIDDERS

SOLICITATION OF PROPOSALS

REVIEW OF PROPOSALS; INTERVIEWS

SELECTION (BEST VALUE) CONTRACT AWARD
Snapshot of Current Projects (By Phase)
Snapshot of Current Projects (By Project Type)